John McDonough
City Manager
## FY14 Budget Calendar

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>March – April</td>
<td>Departmental Budget Hearings/Finance Review Phase</td>
</tr>
<tr>
<td>April – May</td>
<td>Senior Management/Mayor Review Phase</td>
</tr>
<tr>
<td>April 30</td>
<td>Budget Workshop #1</td>
</tr>
<tr>
<td>May 7</td>
<td>Budget Workshop #2</td>
</tr>
<tr>
<td>May 21</td>
<td>City Council Budget Presentation (Proposed Budget)</td>
</tr>
<tr>
<td>June 4</td>
<td>1st Public Hearing on FY14 Budget and Discussion</td>
</tr>
<tr>
<td>June 18</td>
<td>Final Public Hearing and Adoption by City Council</td>
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</tbody>
</table>
Purpose of Meeting

- To receive feedback and direction from City Council as we develop the FY14 Budget
- Review and validate FY14 planning assumptions
- Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program
Adopted Priorities

- Public Safety
- Transportation
- Stormwater
- Downtown Development
- Community Appearance
- Recreation
- Economic Development
Proposed Priorities

PUBLIC SAFETY
TRANSPORTATION
RECREATION AND CULTURAL ENHANCEMENT
NATURAL RESOURCE PROTECTION

COMMUNITY APPEARANCE
DOWNTOWN DEVELOPMENT
ECONOMIC DEVELOPMENT
Karen Ellis
Finance Director
Operating Overview
Considerations Used in Budget Forecasting

- Due to the slow growth in the housing market, property taxes are anticipated to be lower than current year collections, largely due to adjustments in appeals to property value.
- Unknown impact of changes to Georgia’s motor vehicle title tax/ad valorem laws.
- Unemployment rates remain at approximately the same last year at 8.4%; sales tax revenues are unpredictable.
- Vehicle replacement for Police Department, new truck lease for Fire Department.
Economic Conditions

- Market strategists and economists alike point to a slow recovery – Atlanta recorded its highest year-over-year gain since the housing bubble burst.
- Although economic data supports the housing recovery, improvement is slow.
- Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear.
- Slowed growth will continue to affect Sandy Springs as the economy recovers.
OPERATING DEPARTMENTS
Police Department

A nationally accredited, full service agency
Top 3 Concerns

- Neighborhood Safety
- Radio Infrastructure
- Preparedness for major incidents and emerging threats
Part 1 Crime Trends

[Graph showing crime trends from 2006 to 2012 for Violent Crime, Property Crime, and Total Part 1 UCR Crime with linear trends indicated.]
Goals for FY14

- Reorganize the Operations Unit with the goal of increasing patrol hours and shifts
- Enhance the public’s and residents’ access to police services
- Increase the utilization of the Power Shift and integrate the presence of the Citizens on Patrol and Reserve Officers within Operations
- Continue the implementation of Radio Infrastructure Improvements
Priorities for FY14

- Address Crime Trends
- Reduction in False Alarm Calls
- Enhance Preparedness
- Volunteers in Policing (VIPS)
- Radio Infrastructure
- Development of Department Leadership
FY14 Enhancements

- Vehicle replacement for 18 vehicles
  - Includes Laptop refresh
  - LP Gas Conversion Cost
DISCUSSION
Sandy Springs Fire Rescue
FY14 Priorities

- Emergency Medical Services
- Preparation and Response to Calls for Service
- Safety, Health and Well Being of Citizens/Personnel
- Fire Prevention/Fire Safety Education
- Community Involvement
- Training
- Fire Accreditation Certification
FY14 Enhancements

- Auto Extrication Tools (Jaws of Life) Replacement
  - Current tools older, worn, non-compliant
- Replacement of 4 Staff Vehicles
  - High mileage, six plus years of use
- Upgrading Firefighter Gear
  - Continued annual replacement program
- Fire Station 4 renovations
  - Planned upgrades pending procurement
- New Fire Apparatus
  - Replacing our current fleet
Emergency Medical Services

- FY14 Goals
  - Continue to provide superb medical services with high quality personnel and equipment within established response time goals

- FY14 Priorities
  - Maintain current resource commitment: 5 peak / 3 off-peak ambulances, and renegotiate contract for improved savings without any reductions in services or care
  - RMA will replace fleet with new ambulances in (summer) 2013

- Calendar Year 2012 Response Results
  - Ambulances arrived within 7 minutes 59 seconds to emergency calls 91% of the time; avg. response time 7:04
  - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 97% of the time
DISCUSSION
No requested enhancements

- Financial Services
- Communications
- Recreation and Parks
- Municipal Court
Information Services

- Technology upgrades:
  - Software license renewals
  - Capital computer and infrastructure update and replacements (140 new computers)
- .5 FTE Security Engineer
- GIS Software Update
Call Center

- Amount is for six months
- Issue Task Order-based RFP to compete service
Community Development

- Customer Service Enhancements
  - Building Inspector (.21 FTE to .8 FTE)
  - Land Development Inspector (.8 FTE to 1 FTE)
  - Landscape Architect (.6 FTE to 1 FTE)
  - Planning Technician Position (0 to 1.0 FTE)

- PermitGo! Software Upgrade

- Electronic Plan Submission
Public Works and Facilities

- Add 0.5 FTE Engineering Support
- HVAC and Building Maintenance Repairs
- Storage Facility
## Task Order Analysis

<table>
<thead>
<tr>
<th>Firm/Work Package</th>
<th>NTE Escalator</th>
<th>Actual Escalator</th>
<th>FY13 Amount</th>
<th>FY14 Amount</th>
<th>Difference</th>
</tr>
</thead>
<tbody>
<tr>
<td>Finance/ST Services</td>
<td>2.50%</td>
<td>2.50%</td>
<td>$1,633,011.00</td>
<td>$1,673,836.00</td>
<td>2.50%</td>
</tr>
<tr>
<td>Information Services/InterDev</td>
<td>5.25%</td>
<td>3.50%</td>
<td>1,176,537.49</td>
<td>1,315,828.80</td>
<td>11.84%</td>
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<tr>
<td>Communications/Collaborative</td>
<td>2.20%</td>
<td>2.20%</td>
<td>502,200.00</td>
<td>513,249.00</td>
<td>2.20%</td>
</tr>
<tr>
<td>Municipal Court/Jacobs</td>
<td>3.00%</td>
<td>1.00%</td>
<td>1,082,368.00</td>
<td>1,093,219.00</td>
<td>1.0%</td>
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<tr>
<td>Call Center/CH2MHill</td>
<td>n/a</td>
<td>3.50%</td>
<td>792,036.00</td>
<td>819,756.26*</td>
<td>3.50%</td>
</tr>
<tr>
<td>Public Works/URS</td>
<td>4.00%</td>
<td>3.50%</td>
<td>3,318,265.00</td>
<td>3,514,549.00</td>
<td>5.52%</td>
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<tr>
<td>Recreation/Jacobs</td>
<td>3.00%</td>
<td>1.00%</td>
<td>1,023,571.00</td>
<td>1,033,822.00</td>
<td>1.00%</td>
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<tr>
<td>Community Development/Collaborative</td>
<td>2.20%</td>
<td>2.20%</td>
<td>2,931,420.60</td>
<td>3,201,969.00</td>
<td>9.23%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>3.14%</strong></td>
<td></td>
<td><strong>$12,459,409.09</strong></td>
<td><strong>$13,166,230.34</strong></td>
<td><strong>5.67%</strong></td>
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</table>

*12 month projection; issuing 6 month Task Order for $409,879*
FY14 Planning Assumptions - Operating

- Decline in revenues (property tax and franchise fees) - $3,261,075 (-3.94%)
- Fixed Cost of General Government Services Contracts - $13,166,230.34 (5.67%)
- Renewal of subcontractor agreements - $5,570,000 (4.29%)
- Continued funding for Police Fleet Replacement Program - $808,800
- Vehicle Acquisition Costs - $145,000 (4 Fire)
- Funding for Elections - $375,000
- Continued funding for Community Events/Non-profits - $280,000
- Financing for Fire Department Fleet Replacement - $775,000
- E-911 Center operation - $900,000
- Continued EMS subsidy for enhanced service - $450,000
- Debt Service for Storage Facility - $109,710
FY14 Planning Assumptions - Capital

- Continued funding for City Center Phase I Priority Projects - $15,000,000
- Continued funding for Stormwater Infrastructure Improvements - $1,600,000
- Funding for Public Safety Radio System - $1,250,000
- Purchase of Fire Station #4 from City of Atlanta - $1,000,000
- Continue Citywide Gateway Beautification - $1,000,000
- Buy Down and Renovations for Storage Facility Lease/Purchase - $500,000
- Continued funding for Chattahoochee Pedestrian Bridge Project - $400,000
- Continued funding to complete HAWK Program - $230,000
- Additional funding for Riverside Drive slope repair - $200,000
- Continued funding for CIP-T/P/F programs
CAPITAL PROJECTS
# City Center Phase I Funding Plan

## FY14 Recommended Allocation

<table>
<thead>
<tr>
<th>Project</th>
<th>Allocated Funding</th>
<th>Additional Funding Needed</th>
<th>Proposed FY14</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Acquisition</td>
<td>$15,555,672</td>
<td>$10,000,000</td>
<td>$5,000,000</td>
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<tr>
<td>City Center Parking Study</td>
<td>75,000</td>
<td>0</td>
<td>0</td>
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<tr>
<td>Professional Services</td>
<td>212,593</td>
<td>3,787,407</td>
<td>0</td>
</tr>
<tr>
<td>Mt. Vernon Highway and Blue Stone Road Extension</td>
<td>3,825,000</td>
<td>5,770,000</td>
<td>3,825,000</td>
</tr>
<tr>
<td>Civic Center Infrastructure and Green</td>
<td>0</td>
<td>11,292,500</td>
<td>3,172,009</td>
</tr>
<tr>
<td>Utilities Program Management Design</td>
<td>600,000</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Utilities Relocation (next 5 years)</td>
<td>1,000,000</td>
<td>4,530,000</td>
<td>0</td>
</tr>
<tr>
<td>Marsh Creek Headwaters BMP</td>
<td>1,381,709</td>
<td>1,602,991</td>
<td>1,602,991</td>
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<tr>
<td>Structured Parking</td>
<td>0</td>
<td>12,500,000</td>
<td>0</td>
</tr>
<tr>
<td>Civic Center Facility</td>
<td>0</td>
<td>TBD</td>
<td>0</td>
</tr>
<tr>
<td>T-0014/0015 Sandy Springs Circle Phase I</td>
<td>0</td>
<td>1,400,000</td>
<td>1,400,000</td>
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<tr>
<td>T-0014/0015 Sandy Springs Circle Phase II</td>
<td>2,989,498</td>
<td>3,198,502</td>
<td>0</td>
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<tr>
<td>Heritage Playground</td>
<td>0</td>
<td>4,400,000</td>
<td>0</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$25,639,472</strong></td>
<td><strong>$58,481,400</strong></td>
<td><strong>$15,000,000</strong></td>
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</tbody>
</table>
Abernathy Greenway Park

- FY14 Suggested Priorities
  - Phase IV Contingency
  - Phase V Design

- FY13 Budget - $750,000
- FY14 Recommendation - $750,000
Abernathy and Johnson Ferry Road Improvements

- FY14 Suggested Priorities
  - Guardrail Installation (North of Riverside Drive)
  - Mast Arms at Abernathy and Roswell Roads
  - Completion of Johnson Ferry Streetscapes
  - Median Plantings along Johnson Ferry and Roswell Roads
  - Abernathy Road Phase I Pedestrian Lighting (60 lights)

- FY13 Budget - $0
- FY14 Recommendation - $500,000
Bridge and Dam Maintenance

- FY14 Suggested Priorities
  - Pedestrian Bridge on Dunwoody Club Drive
- FY13 Budget - $ 0
- FY14 Recommendation - $250,000
Hammond Park Improvements

- FY14 Suggested Priorities
  - Storage Building for Vehicles
  - General Park Improvements
- FY13 Budget - $60,000
- FY14 Recommendation - $250,000
Intersection Improvement Program

- **FY14 Suggested Priorities**
  - Mt. Paran at Powers Ferry Road Signal Design and Construction
  - Mt. Vernon at Long Island Drive Intersection
  - Long Island from SR9 to Long Island Terrace
  - Johnson Ferry Road at Wright Road Analysis
  - Overhead Internally Illuminated Street Signs

- **FY13 Budget** - $500,000

- **FY14 Recommendation** - $300,000
Lost Corner Preserve

- FY14 Suggested Priorities
  - Relocate entrance/exit
  - Parking lot

- FY13 Budget - $200,000

- FY14 Recommendation - $425,000
Pavement Management

- FY14 Suggested Priorities
  - Resurfacing
- Expect LMIG, amount includes required match
- Utilize IMS Evaluation Results
- FY13 Budget - $3,000,000
- FY14 Recommendation - $3,000,000
Sandy Springs Tennis Center
Improvements – Phase I

- FY14 Suggested Priorities
  - Replace fences around courts
  - Cover four courts
  - Parking lot retaining wall
- FY13 Budget - $0
- FY14 Recommendation – $500,000
Sidewalk Program

- **FY14 Suggested Priorities**
  - Continue execution of planned and funded projects
  - Design some segments for FY15 construction

- **FY13 Budget** - $500,000

- **FY14 Recommendation** - $500,000
Traffic Management Center

- FY14 Suggested Priorities
  - Continue Master Plan implementation
  - Additional fiber purchase
  - Construction to install fiber
  - Fiber splicing
  - TMC maintenance contract

- FY13 Budget - $550,000
- FY14 Recommendation - $350,000
Capital Investments
## Review of CIP Investments to Date

<table>
<thead>
<tr>
<th>Category</th>
<th>Units</th>
<th>Approximate Amount</th>
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</thead>
<tbody>
<tr>
<td>Miles of Roads Paved</td>
<td>126 miles</td>
<td>$26,600,000</td>
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<tr>
<td>Miles of Sidewalk Installed/Programmed</td>
<td>27.5 miles</td>
<td>$8,380,000</td>
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<tr>
<td>Stormwater Repairs</td>
<td>817</td>
<td>$8,906,000</td>
</tr>
<tr>
<td>Traffic Management Center</td>
<td>128 signals controlled</td>
<td>$1,800,000</td>
</tr>
<tr>
<td></td>
<td>34 miles of active fiber</td>
<td></td>
</tr>
<tr>
<td>Intersection Improvements</td>
<td>54 complete</td>
<td>$3,700,000</td>
</tr>
<tr>
<td>CIP Improvements</td>
<td>Over 50 projects</td>
<td>$63,614,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$113,000,000</strong></td>
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</table>
# Review of Current CIP Projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
<th>Est. Project Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>T-0008 Roswell Rd Streetscape Cliftwood to Hammond</td>
<td>$2,300,000</td>
<td>FY 15</td>
</tr>
<tr>
<td>T-0011 (Johnson Ferry/ Glenridge Dr)</td>
<td>$11,100,000 (Design &amp; R/W)</td>
<td>FY 14/15</td>
</tr>
<tr>
<td>T-0012 Roswell Rd Streetscape Johnson Ferry to Abernathy</td>
<td>$4,470,000</td>
<td>FY 15</td>
</tr>
<tr>
<td>T-0024 Hammond Dr</td>
<td>$686,000</td>
<td>FY 15/16</td>
</tr>
<tr>
<td>T-0033 CDBG Sidewalks</td>
<td>$2,700,000</td>
<td>FY 14/15</td>
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</table>
### Review of Current CIP Projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
<th>Est. Projected Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>T-0035 Chattahoochee Pedestrian Bridge</td>
<td>$400,000</td>
<td>FY 14/15</td>
</tr>
<tr>
<td></td>
<td>(Design &amp; R/W)</td>
<td></td>
</tr>
<tr>
<td>T-0036 MARTA Sidewalks</td>
<td>$553,000</td>
<td>FY 14</td>
</tr>
<tr>
<td>T-0037 Northridge Interchange</td>
<td>$9,270,000</td>
<td>FY 14/15</td>
</tr>
<tr>
<td>T-0039 Spalding/Mt. Vernon Intersection</td>
<td>$750,000</td>
<td>FY 14</td>
</tr>
<tr>
<td>T-0040 Glenridge Widening</td>
<td>$500,000</td>
<td>FY 14/15</td>
</tr>
<tr>
<td>T-0041 Riverside Drive Slope Repair</td>
<td>$200,000</td>
<td>FY 14</td>
</tr>
</tbody>
</table>
# Review of Current CIP Projects

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
<th>Est. Projected Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>T-0042 City Gateway Beautification</td>
<td>$1,000,000</td>
<td>FY 14/15</td>
</tr>
<tr>
<td>T-0044 (Plan 2040) Roswell Rd ATMS Phase II</td>
<td>$1,300,000</td>
<td>FY 14/15</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$35,229,000</strong></td>
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## Sidewalk Program Look Forward Design & Construction

<table>
<thead>
<tr>
<th>Site</th>
<th>Cost</th>
<th>Est. Projected Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mt. Paran Rd – Long Island Dr to Roswell Rd</td>
<td>$370,000</td>
<td>FY 14 Construct</td>
</tr>
<tr>
<td>Hammond – Mitchell - Lake Forrest</td>
<td>$90,000</td>
<td>FY 14 Construct</td>
</tr>
<tr>
<td>Powers Ferry – Whitmere to Old Powers Lane</td>
<td>$105,000</td>
<td>FY 14 Construct</td>
</tr>
<tr>
<td>FY 13 Powers Ferry – Old Powers Lane to Dudley</td>
<td>$145,000</td>
<td>FY 15 Construct</td>
</tr>
<tr>
<td>FY 13 Happy Hollow</td>
<td>$120,000</td>
<td>FY 15 Construct</td>
</tr>
<tr>
<td>FY 13 Mt. Vernon Highway @ Preston Woods</td>
<td>$35,000</td>
<td>FY 13 Construct</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$865,000</strong></td>
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Review of Potential FY14 Citywide Capital Projects

Citywide Capital Projects (Consolidated Rankings)

<table>
<thead>
<tr>
<th>Priority</th>
<th>1. Rank Categories</th>
<th>2. Estimate Allocation within Each Category</th>
<th>Proposed</th>
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<tbody>
<tr>
<td></td>
<td>Abernathy Greenway Park</td>
<td>750,000</td>
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<tr>
<td></td>
<td>Abernathy/Johnson Ferry roadway Improvements</td>
<td>500,000</td>
<td></td>
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<tr>
<td></td>
<td>Bridge and Dam Improvement Program (Ped Bridge on Dunwoody Club)</td>
<td>250,000</td>
<td></td>
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<tr>
<td></td>
<td>Hammond Park Improvements</td>
<td>250,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Intersection Improvement Program</td>
<td>300,000</td>
<td></td>
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<tr>
<td></td>
<td>Lost Corner Preserve</td>
<td>425,000</td>
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<tr>
<td></td>
<td>Pavement Management/Resurfacing</td>
<td>3,000,000</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Sandy Springs Tennis Center Improvements - Phase I</td>
<td>500,000</td>
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<tr>
<td></td>
<td>Sidewalk Program</td>
<td>500,000</td>
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<tr>
<td></td>
<td>Traffic Management Center</td>
<td>350,000</td>
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$6,825,000
Agenda for Budget Workshop #2

- Revenue Projections
- Review of Undesignated Fund Balance
- Review Capital Project Ranking Exercise
- Review and Validate Budget Assumptions
DISCUSSION