

FY2013 BUDGET WORKSHOP #1

May 1, 2012



John McDonough City Manager



FY13 Budget Calendar

March - April	Departmental Budget Hearings/Finance Review Phase
April - May	Senior Management/Mayor Review Phase
May 1	Budget Workshop #1
May 8	Budget Workshop #2
May 22	City Council Budget Presentation (Proposed Budget)
June 5	1 st Public/Millage Rate Hearing and Budget Workshop
June 12	2 nd Public/Millage Rate Hearing and Budget Workshop
June 19	Final Public Hearing and Adoption by City Council


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Purpose of Meeting

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- To receive feedback and direction from City Council as we develop the FY13 Budget
- Review and validate FY13 planning assumptions
- Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program


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Adopted Priorities

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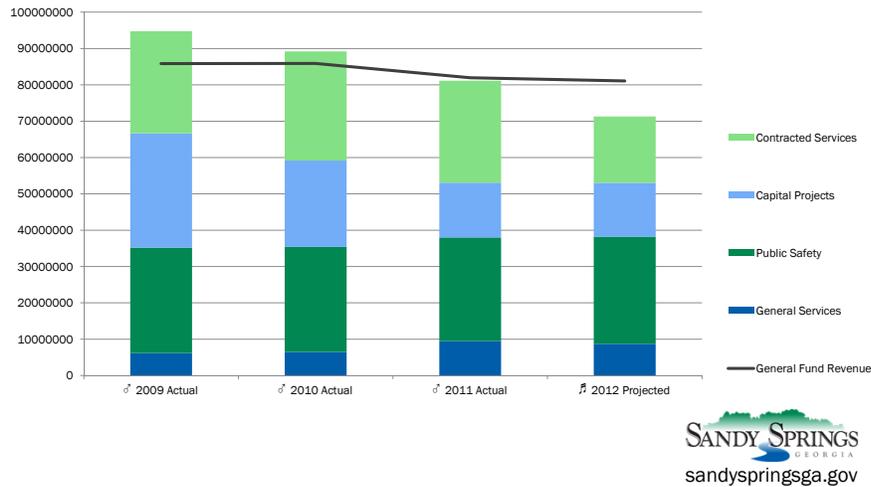


Karen Ellis
Finance Director



Operating Overview

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Considerations Used in Budget Forecasting

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- Laws have changed on how property is assessed
- Property taxes are anticipated to be about 10% lower than this year's collections due to these property tax changes
- Unemployment rates are lower than last year at 8.2%; sales tax revenues are unpredictable
- Vehicle replacement for Police Department, Fire Department and additional for Community Development

Economic Conditions

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- Georgia home sales at a 16 year low mostly because there are far too many existing homes available
- Market strategists and economists alike point to a slow recovery – Georgia is behind the rest of the country in our recovery
- Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear
- Slowed growth will continue to affect Sandy Springs as the economy recovers



OPERATING DEPARTMENTS



Police Department

Residential Burglaries
Down 22% in 2011



Top 3 Concerns



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- Radio Infrastructure
- Reduce Crime
- Threat Preparedness
 - Traditional Crimes
 - Major Incidents
 - International & Domestic Threats

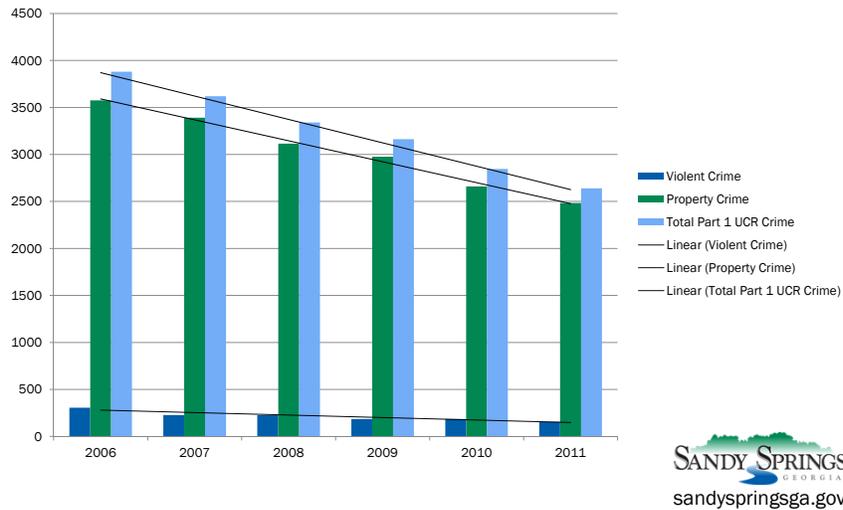


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Part 1 Crime Trends



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Goals for FY13



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- Improve the First Responder Radio Infrastructure
- Enhance Availability for Emergency Calls for Service
 - Effectively increase proactive problem-solving time
- Reduce Apartment Crime
- Real-Time Intelligence Center
 - Crime Analysis & Intelligence Capacity
 - City Camera Integration
 - Community Connectivity
- Enhance Proactive Problem-Solving Skills



Priorities for FY13



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- Reduce Crime and Disorder
- Radio Infrastructure
- Apartment Crime Reduction
- Increase Resource Availability for Priority Call Response
- Enhance Preparedness
- Effective Technology Integration
- Develop Problem-Solving Skills
- Volunteers in Policing (VIPS)
- SSPD Strategic Plan



FY13 Enhancements



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- Vehicle replacement for 20 vehicles
 - Includes Laptop refresh
 - LP Gas Conversion Cost
- Move Allied Barton security from Facilities to PD
- Technology Upgrades
 - Coordinated with Public Works

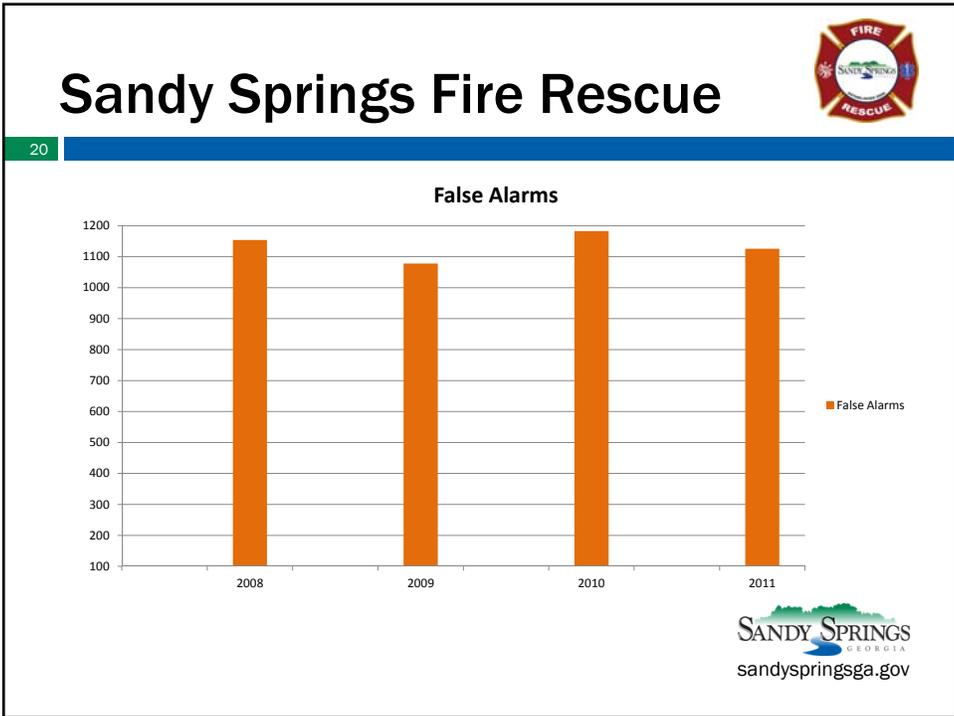
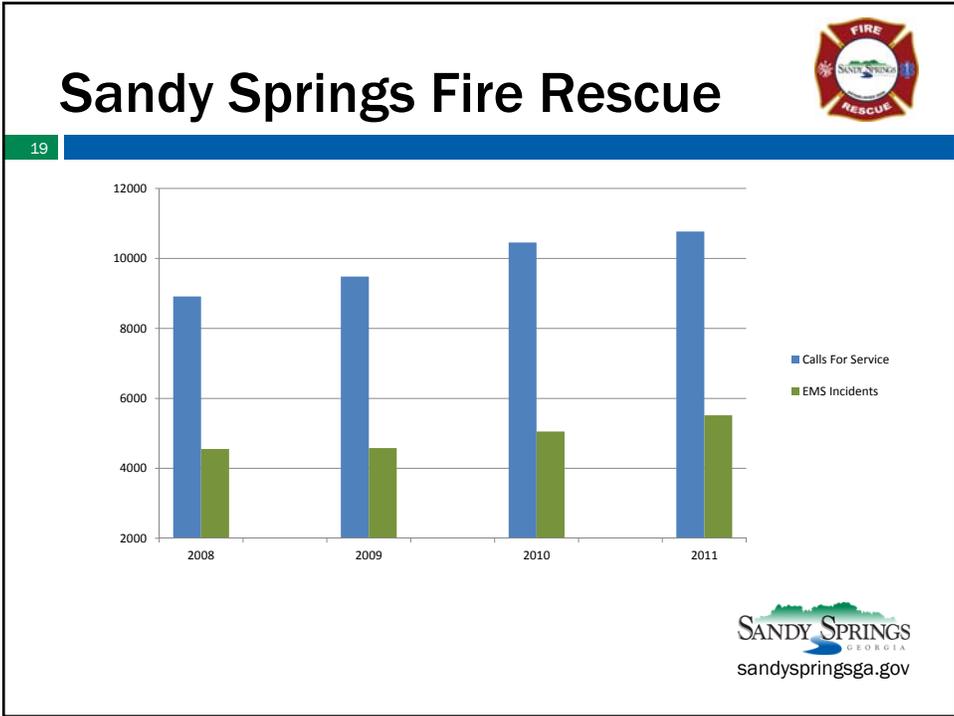


DISCUSSION



Sandy Springs Fire Rescue





FY13 Priorities



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- Emergency Medical Services
- Preparation and Response to Calls for Service
- Safety, Health and Well Being of Citizens and Personnel
- Fire Prevention/Fire Safety Education
- Community Involvement
- Training
- Fire Accreditation Certification



FY13 Enhancements



22

- Cardiac Monitoring Equipment Upgrade
 - Current equipment discontinued
- Replacement of 2 Staff Vehicles
 - Replaced vehicles have 100K miles
- Upgrading 35 sets of Firefighter Gear
 - Current gear is older and worn down
- EMT class for 15 fulltime employees
 - Continuing education for higher EMS services



Emergency Medical Services



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- FY13 Goals
 - Maintain and enhance, if possible, the levels of response time performance
- FY13 Priorities
 - Maintain current resource commitment: 5 peak / 3 off-peak ambulances @ \$450,000
- Calendar Year 2011 Results
 - Ambulances arrived within 7 minutes 59 seconds to emergency calls 92% of the time; avg. response time 7:06
 - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 97% of the time



DISCUSSION





Task Order Analysis

Firm/Work Package	NTE Escalator	Actual Escalator	FY12 Amount	FY13 Amount	Difference
Finance/ST Services	2.50%	2.50%	\$1,593,201.00	\$1,633,011.00	2.50%
Information Services/InterDev	5.25%	3.50%	1,136,751.00	1,176,537.49	3.50%
Communications/Collaborative	2.20%	2.20%	594,413.00	502,200.00	(15.51%)
Municipal Court/Jacobs	3.00%	1.00%	932,986.40	1,082,368.00	16.01%
Call Center/CH2MHill	n/a	3.50%	765,252.00	792,036.00	3.50%
Public Works/URS	4.00%	3.50%	3,086,205.21	3,318,265.00	7.52%
Recreation/Jacobs	3.00%	1.00%	1,013,438	1,023,571.00	1.00%
Community Development/Collaborative	2.20%	2.20%	2,452,225.00	2,835,562.00	15.63%
Total		3.14%	\$11,574,471.61	\$12,363,550.49	6.82%

No requested enhancements

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- Financial Services
- Recreation and Parks



Information Services

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- Technology upgrades:
 - Software license renewals
 - GIS aerial updates
 - Capital computer and infrastructure update and replacements (80 – 90 new computers)
- Network security audit



Communications

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- Website enhancements, CRM implementation
- Advertising for economic development and city branding



Municipal Court

30

- New courtroom/Council Chamber seating



Call Center

31

- Increasing allocated time of IT support (from 10% to 20%)
- Increasing allocation of manager's time to 16%
- Staff training



Community Development

32

- Two new vehicles
- 1.0 FTE Code Enforcement Officer II; .6 FTE Site Inspector for 6 months, evaluate
- Increase in advertising for public notices
- Large document scanning



Public Works and Facilities

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- Add 1.0 FTE Traffic Engineer
- HVAC and Building Maintenance Repairs
- Increase in postage and supplies (all City Hall)



FY13 Planning Assumptions

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- Decline in operating revenues TBD
- Decrease of general liability insurance costs \$200,000
- Fixed Cost of General Government Services Contracts \$12,363,570
- Renewal of subcontractor agreements at same rate \$5,125,000
- E-911 Center operation \$900,000
- Continued EMS subsidy for enhanced service \$450,000
- Carry forward funding for Municipal Complex master plan
- Continued funding for CIP-T/P/F programs
- Continued funding for Stormwater Infrastructure Improvements \$2,500,000
- Continued funding for City Hall land acquisition \$5,000,000
- Funding for Downtown Property Acquisition/Infrastructure Improvements \$5,000,000
- Funding for Public Safety Radio System \$2,000,000
- Continued funding for Police Fleet Replacement Program \$703,500
- Vehicle Acquisition Costs \$135,000 (2 Fire, 2 CD)
- Continued funding for Community Events/Non-profits \$280,000
- Funding for Recycling Program/Hazardous Waste \$130,000





Public Works Major Programs

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- Major Capital Projects
- Pavement Management Program
- Sidewalk Program
- Stormwater Program
- Traffic Management Center
- Intersection Improvement Program
- Bridge and Dam Maintenance Program

Major Capital Projects

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- City Gateway Beautification - \$1,000,000
- T-0040 – Glenridge Drive Widening w/Trail - \$150,000
- Glenridge Drive at Roswell Road - \$2,500,000
- T-0037 – Northridge Interchange Beautification - \$500,000
- Plan 2040 - \$270,000



Major Capital Projects

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- T-0039 – Spalding Drive at Mount Vernon Road ROW - \$750,000
- T-0041 – Riverside Drive Shoulder/Slope Repair - \$300,000
- T-0019 – Roswell Road Streetscape (City limit north to Long Island) - \$1,600,000



Pavement Management

39

- **FY13 Suggested Priorities**
 - Resurfacing (2/3 of funds)
 - Reconstruction (1/3 of funds)
- **Expect LMIG**
- **Utilize IMS Evaluation Results**

- **FY12 Budget - \$2,500,000**
- **FY13 Recommendation - \$3,000,000**



Sidewalk Program

40

- **FY13 Suggested Priorities**
 - Continue execution of planned and funded projects
 - Score unfunded projects from FY12 and new candidate sites as identified
 - Design some segments for FY14 construction
- **FY12 Budget - \$250,000**
- **FY13 Recommendation - \$500,000**
 - Mount Paran Road – Long Island Drive to Roswell Road
 - Powers Ferry – Old Powers Lane to Dudley
 - Gap Fill Small Projects (< \$50,000 each)



Stormwater Program

41

- **FY13 Suggested Priorities**
 - Reactive and proactive approach to repairs
 - Proactive approach to Watershed Improvement Program (WIP)
 - Increased permit requirements
 - Infrastructure inspections
 - Outfall screening
- **FY12 Budget** - \$2,500,000
- **FY13 Recommendation** - \$2,500,000



Traffic Management Center

42

- **FY13 Suggested Priorities**
 - Continue Master Plan implementation
 - Additional fiber purchase
 - Construction to install fiber
 - Fiber splicing
 - TMC maintenance contract
- **FY12 Budget** - \$250,000
- **FY13 Recommendation** - \$550,000



Intersection Improvement Program

43

- **FY13 Suggested Priorities**
 - Internally Illuminated Overhead Street Signs
 - Roswell Road at Dunwoody Place
 - Mount Vernon at Vernon Springs Trail and Vernon Walk
 - Peachtree Dunwoody Road at Windsor Parkway
 - Glenridge Connector at Peachtree Dunwoody Road
 - Mount Vernon Highway at Heards Ferry
 - Mount Vernon Highway at Hammond Drive
 - Northridge Road at Colquitt Road
 - Glenridge Drive at I-285
- **FY12 Budget - \$500,000**
- **FY13 Recommendation - \$500,000**



Bridge and Dam Maintenance

44

- **FY13 Suggested Priorities**
 - Continue Maintenance Program
 - Guardrail Replacement
 - Lake Forrest Dam Repair
- **FY12 Budget - \$250,000**
- **FY13 Recommendation - \$200,000**



Recreation Capital Projects



Abernathy Greenway Park

46

- FY13 Suggested Priorities
 - Gateway Features
 - Initial Plaza Construction
 - Playground
 - Overlook Structures
 - Central Pavilion

- FY12 Budget - \$500,000
- FY13 Recommendation - \$750,000

Lost Corner Preserve

47

- **FY13 Priorities**
 - Relocate entrance/exit
 - Parking for 50 vehicles
 - Build Phase I Trails

- **FY12 Budget - \$0**
- **FY13 Recommendation - \$200,000**



John Ripley Forbes Big Trees

48

- **FY13 Priorities**
 - Construct Restroom/Pavilion

- **FY12 Budget - \$0**
- **FY13 Recommendation - \$150,000**



Old Riverside Drive

49

- **FY13 Priorities**
 - Land acquisition
- **FY12 Budget -**
\$100,000
- **FY13**
Recommendation -
\$1,500,000



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Indoor Tennis Court Facility

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- **FY13 Priorities**
 - Design and build indoor tennis facility
- **FY13**
Recommendation -
\$1,000,000



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Review of Potential FY13 Citywide Capital Projects

Citywide Capital Projects (Consolidated Rankings)

1. RANK CATEGORIES		
2. Rank Projects Within Each Category		
PRIORITY	Rank	Est. Allocation
		750,000
		150,000
		200,000
		1,000,000
		500,000
		200,000
		7,070,000
	(Rank 1 - 8)	1,000,000
		150,000
		2,500,000
		500,000
		270,000
		750,000
		300,000
		1,600,000
		1,500,000
		3,000,000
		500,000
		550,000
	Total	\$15,420,000

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FY13 Planning Assumptions

52

- Decline in operating revenues TBD
- Increased fuel costs
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Agenda for Budget Workshop #2

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- Revenue Projections
- Review of Undesignated Fund Balance
- Review Capital Project Ranking Exercise
- Review & Validate Budget Assumptions



DISCUSSION

