FY2013 BUDGET WORKSHOP #1

May 1, 2012

John McDonough
City Manager
## FY13 Budget Calendar

<table>
<thead>
<tr>
<th>March – April</th>
<th>Departmental Budget Hearings/Finance Review Phase</th>
</tr>
</thead>
<tbody>
<tr>
<td>April – May</td>
<td>Senior Management/Mayor Review Phase</td>
</tr>
<tr>
<td>May 1</td>
<td>Budget Workshop #1</td>
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<tr>
<td>May 8</td>
<td>Budget Workshop #2</td>
</tr>
<tr>
<td>May 22</td>
<td>City Council Budget Presentation (Proposed Budget)</td>
</tr>
<tr>
<td>June 5</td>
<td>1st Public/Millage Rate Hearing and Budget Workshop</td>
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<tr>
<td>June 12</td>
<td>2nd Public/Millage Rate Hearing and Budget Workshop</td>
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<tr>
<td>June 19</td>
<td>Final Public Hearing and Adoption by City Council</td>
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## Purpose of Meeting

- To receive feedback and direction from City Council as we develop the FY13 Budget
- Review and validate FY13 planning assumptions
- Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program
Considerations Used in Budget Forecasting

- Laws have changed on how property is assessed
- Property taxes are anticipated to be about 10% lower than this year’s collections due to these property tax changes
- Unemployment rates are lower than last year at 8.2%; sales tax revenues are unpredictable
- Vehicle replacement for Police Department, Fire Department and additional for Community Development
Economic Conditions

- Georgia home sales at a 16 year low mostly because there are far too many existing homes available
- Market strategists and economists alike point to a slow recovery – Georgia is behind the rest of the country in our recovery
- Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear
- Slowed growth will continue to affect Sandy Springs as the economy recovers
Police Department

Residential Burglaries
Down 22% in 2011

Top 3 Concerns

- Radio Infrastructure
- Reduce Crime
- Threat Preparedness
  - Traditional Crimes
  - Major Incidents
  - International & Domestic Threats
Part 1 Crime Trends

Goals for FY13

- Improve the First Responder Radio Infrastructure
- Enhance Availability for Emergency Calls for Service
  - Effectively increase proactive problem-solving time
- Reduce Apartment Crime
- Real-Time Intelligence Center
  - Crime Analysis & Intelligence Capacity
  - City Camera Integration
  - Community Connectivity
- Enhance Proactive Problem-Solving Skills
Priorities for FY13

- Reduce Crime and Disorder
- Radio Infrastructure
- Apartment Crime Reduction
- Increase Resource Availability for Priority Call Response
- Enhance Preparedness
- Effective Technology Integration
- Develop Problem-Solving Skills
- Volunteers in Policing (VIPS)
- SSPD Strategic Plan

FY13 Enhancements

- Vehicle replacement for 20 vehicles
  - Includes Laptop refresh
  - LP Gas Conversion Cost
- Move Allied Barton security from Facilities to PD
- Technology Upgrades
  - Coordinated with Public Works
DISCUSSION

Sandy Springs Fire Rescue
FY13 Priorities

- Emergency Medical Services
- Preparation and Response to Calls for Service
- Safety, Health and Well Being of Citizens and Personnel
- Fire Prevention/Fire Safety Education
- Community Involvement
- Training
- Fire Accreditation Certification

FY13 Enhancements

- Cardiac Monitoring Equipment Upgrade
  - Current equipment discontinued
- Replacement of 2 Staff Vehicles
  - Replaced vehicles have 100K miles
- Upgrading 35 sets of Firefighter Gear
  - Current gear is older and worn down
- EMT class for 15 fulltime employees
  - Continuing education for higher EMS services
Emergency Medical Services

- FY13 Goals
  - Maintain and enhance, if possible, the levels of response time performance

- FY13 Priorities
  - Maintain current resource commitment: 5 peak / 3 off-peak ambulances @ $450,000

- Calendar Year 2011 Results
  - Ambulances arrived within 7 minutes 59 seconds to emergency calls 92% of the time; avg. response time 7:06
  - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 97% of the time

DISCUSSION
## Task Order Analysis

<table>
<thead>
<tr>
<th>Firm/Work Package</th>
<th>NTE Escalator</th>
<th>Actual Escalator</th>
<th>FY12 Amount</th>
<th>FY13 Amount</th>
<th>Difference</th>
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<tbody>
<tr>
<td>Finance/ST Services</td>
<td>2.50%</td>
<td>2.50%</td>
<td>$1,593,201.00</td>
<td>$1,633,011.00</td>
<td>2.50%</td>
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<tr>
<td>Information Services/InterDev</td>
<td>5.25%</td>
<td>3.50%</td>
<td>1,136,751.00</td>
<td>1,176,537.49</td>
<td>3.50%</td>
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<tr>
<td>Communications/Collaborative</td>
<td>2.20%</td>
<td>2.20%</td>
<td>594,413.00</td>
<td>502,200.00</td>
<td>(15.51%)</td>
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<tr>
<td>Municipal Court/Jacobs</td>
<td>3.00%</td>
<td>1.00%</td>
<td>932,986.40</td>
<td>1,082,368.00</td>
<td>16.01%</td>
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<tr>
<td>Call Center/CH2MHL</td>
<td>n/a</td>
<td>3.50%</td>
<td>765,252.00</td>
<td>792,036.00</td>
<td>3.50%</td>
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<tr>
<td>Public Works/URS</td>
<td>4.00%</td>
<td>3.50%</td>
<td>3,086,205.21</td>
<td>3,318,265.00</td>
<td>7.52%</td>
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<tr>
<td>Recreation/Jacobs</td>
<td>3.00%</td>
<td>1.00%</td>
<td>1,013,438</td>
<td>1,023,571.00</td>
<td>1.00%</td>
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<tr>
<td>Community Development/Collaborative</td>
<td>2.20%</td>
<td>2.20%</td>
<td>2,452,225.00</td>
<td>2,835,562.00</td>
<td>15.63%</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>3.14%</strong></td>
<td><strong>$11,574,471.61</strong></td>
<td><strong>$12,363,550.49</strong></td>
<td><strong>6.82%</strong></td>
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No requested enhancements

- Financial Services
- Recreation and Parks

Information Services

- Technology upgrades:
  - Software license renewals
  - GIS aerial updates
  - Capital computer and infrastructure update and replacements (80 – 90 new computers)
- Network security audit
Communications

- Website enhancements, CRM implementation
- Advertising for economic development and city branding

Municipal Court

- New courtroom/Council Chamber seating
Call Center

- Increasing allocated time of IT support (from 10% to 20%)
- Increasing allocation of manager’s time to 16%
- Staff training

Community Development

- Two new vehicles
- 1.0 FTE Code Enforcement Officer II; .6 FTE Site Inspector for 6 months, evaluate
- Increase in advertising for public notices
- Large document scanning
Public Works and Facilities

- Add 1.0 FTE Traffic Engineer
- HVAC and Building Maintenance Repairs
- Increase in postage and supplies (all City Hall)

FY13 Planning Assumptions

- Decline in operating revenues TBD
- Decrease of general liability insurance costs $200,000
- Fixed Cost of General Government Services Contracts $12,363,570
- Renewal of subcontractor agreements at same rate $5,125,000
- E-911 Center operation $900,000
- Continued EMS subsidy for enhanced service $450,000
- Carry forward funding for Municipal Complex master plan
- Continued funding for CIP-T/P/F programs
- Continued funding for Stormwater Infrastructure Improvements $2,500,000
- Continued funding for City Hall land acquisition $5,000,000
- Funding for Downtown Property Acquisition/Infrastructure Improvements $5,000,000
- Funding for Public Safety Radio System $2,000,000
- Continued funding for Police Fleet Replacement Program $703,500
- Vehicle Acquisition Costs $135,000 (2 Fire, 2 CD)
- Continued funding for Community Events/Non-profits $280,000
- Funding for Recycling Program/Hazardous Waste $130,000
Public Works Major Programs

- Major Capital Projects
- Pavement Management Program
- Sidewalk Program
- Stormwater Program
- Traffic Management Center
- Intersection Improvement Program
- Bridge and Dam Maintenance Program
Major Capital Projects

- City Gateway Beautification - $1,000,000
- T-0040 – Glenridge Drive Widening w/Trail - $150,000
- Glenridge Drive at Roswell Road - $2,500,000
- T-0037 – Northridge Interchange Beautification - $500,000
- Plan 2040 - $270,000

Major Capital Projects

- T-0039 – Spalding Drive at Mount Vernon Road ROW - $750,000
- T-0041 – Riverside Drive Shoulder/Slope Repair - $300,000
- T-0019 – Roswell Road Streetscape (City limit north to Long Island) - $1,600,000
Pavement Management

- FY13 Suggested Priorities
  - Resurfacing (2/3 of funds)
  - Reconstruction (1/3 of funds)
- Expect LMIG
- Utilize IMS Evaluation Results

- FY12 Budget - $2,500,000
- FY13 Recommendation - $3,000,000

Sidewalk Program

- FY13 Suggested Priorities
  - Continue execution of planned and funded projects
  - Score unfunded projects from FY12 and new candidate sites as identified
  - Design some segments for FY14 construction
- FY12 Budget - $250,000
- FY13 Recommendation - $500,000
  - Mount Paran Road – Long Island Drive to Roswell Road
  - Powers Ferry – Old Powers Lane to Dudley
  - Gap Fill Small Projects (< $50,000 each)
Stormwater Program

- **FY13 Suggested Priorities**
  - Reactive and proactive approach to repairs
  - Proactive approach to Watershed Improvement Program (WIP)
  - Increased permit requirements
  - Infrastructure inspections
  - Outfall screening

- **FY12 Budget** - $2,500,000
- **FY13 Recommendation** - $2,500,000

Traffic Management Center

- **FY13 Suggested Priorities**
  - Continue Master Plan implementation
  - Additional fiber purchase
  - Construction to install fiber
  - Fiber splicing
  - TMC maintenance contract

- **FY12 Budget** - $250,000
- **FY13 Recommendation** - $550,000
Intersection Improvement Program

- FY13 Suggested Priorities
  - Internally Illuminated Overhead Street Signs
  - Roswell Road at Dunwoody Place
  - Mount Vernon at Vernon Springs Trail and Vernon Walk
  - Peachtree Dunwoody Road at Windsor Parkway
  - Glenridge Connector at Peachtree Dunwoody Road
  - Mount Vernon Highway at Heards Ferry
  - Mount Vernon Highway at Hammond Drive
  - Northridge Road at Colquitt Road
  - Glenridge Drive at I-285

- FY12 Budget - $500,000
- FY13 Recommendation - $500,000

Bridge and Dam Maintenance

- FY13 Suggested Priorities
  - Continue Maintenance Program
  - Guardrail Replacement
  - Lake Forrest Dam Repair

- FY12 Budget - $250,000
- FY13 Recommendation - $200,000
Recreation Capital Projects

Abernathy Greenway Park

- FY13 Suggested Priorities
  - Gateway Features
  - Initial Plaza Construction
  - Playground
  - Overlook Structures
  - Central Pavilion

- FY12 Budget - $500,000
- FY13 Recommendation - $750,000
Lost Corner Preserve

- FY13 Priorities
  - Relocate entrance/exit
  - Parking for 50 vehicles
  - Build Phase I Trails

- FY12 Budget - $0
- FY13 Recommendation - $200,000

John Ripley Forbes Big Trees

- FY13 Priorities
  - Construct Restroom/Pavilion

- FY12 Budget - $0
- FY13 Recommendation - $150,000
Old Riverside Drive

- FY13 Priorities
  - Land acquisition

- FY12 Budget - $100,000

- FY13 Recommendation - $1,500,000

Indoor Tennis Court Facility

- FY13 Priorities
  - Design and build indoor tennis facility

- FY13 Recommendation - $1,000,000
Review of Potential FY13 Citywide Capital Projects

Citywide Capital Projects (Consolidated Rankings)

<table>
<thead>
<tr>
<th>PRIORITY</th>
<th>Rank</th>
<th>Est. Allocation</th>
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</thead>
<tbody>
<tr>
<td>1. RANK CATEGORIES</td>
<td></td>
<td></td>
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<tr>
<td>2. Rank Projects Within Each Category</td>
<td></td>
<td></td>
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<tr>
<td>Bernathy Greenway Park</td>
<td>750,000</td>
<td></td>
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<tr>
<td>Big Trees Forest Preserve</td>
<td>150,000</td>
<td></td>
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<tr>
<td>Bridge and Dam Maintenance Program</td>
<td>200,000</td>
<td></td>
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<tr>
<td>Indoor Tennis Court Facility</td>
<td>1,000,000</td>
<td></td>
</tr>
<tr>
<td>Intersection Improvement Program</td>
<td>500,000</td>
<td></td>
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<td>Lost Corner Preserve</td>
<td>200,000</td>
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<tr>
<td>Major Capital Projects</td>
<td>7,070,000</td>
<td></td>
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<tr>
<td>City Gateway Beautification</td>
<td>1,000,000</td>
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<td>Glenridge Drive Widening with Trail</td>
<td>150,000</td>
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<td>Roswell Road Streetscape (City limit north to Long Island)</td>
<td>1,500,000</td>
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<tr>
<td>3rd Riverside Drive Property</td>
<td>1,500,000</td>
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<tr>
<td>Pavement Management/Resurfacing</td>
<td>3,000,000</td>
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<tr>
<td>Sidewalk Program</td>
<td>500,000</td>
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<tr>
<td>Traffic Management System</td>
<td>550,205</td>
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<tr>
<td>Total</td>
<td>$15,420,000</td>
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Agenda for Budget Workshop #2

- Revenue Projections
- Review of Undesignated Fund Balance
- Review Capital Project Ranking Exercise
- Review & Validate Budget Assumptions

DISCUSSION