



# **FY2011 Budget Workshop #1**

John McDonough, City Manager

May 4, 2010

# FY11 Budget Calendar

- **March – April**      **Departmental Budget Hearings/Finance Review Phase**
- **April – May**      **Senior Management/Mayor Review Phase**
- **May 4**      **Budget Workshop #1**
- **May 11**      **Budget Workshop #2**
- **May 25**      **City Council Budget Presentation (Proposed Budget)**
- **June 1**      **1<sup>st</sup> Public/Millage Rate Hearing & Budget Workshop**
- **June 8**      **2<sup>nd</sup> Public/Millage Rate Hearing & Budget Workshop**
- **June 15**      **Final Public Hearing & Adoption, City Council**



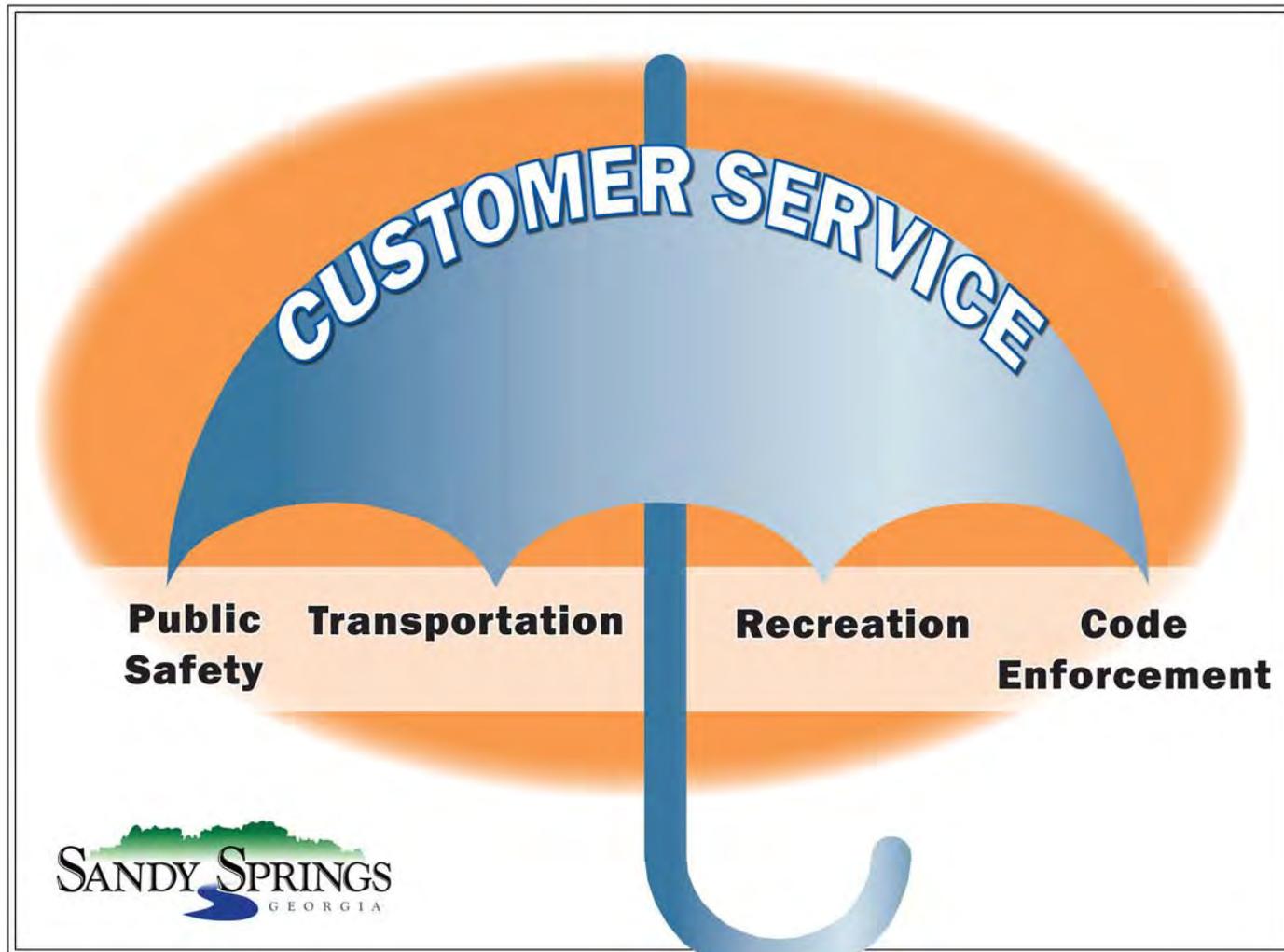
# Budget Workshop Goals

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- **To receive feedback and direction from City Council as we develop the FY11 Budget**
- **Review and validate FY11 planning assumptions**
- **Understand Public Safety, General Government Services, Public Works, Recreation, and Facilities priorities as part of an overall citywide service delivery and capital program**



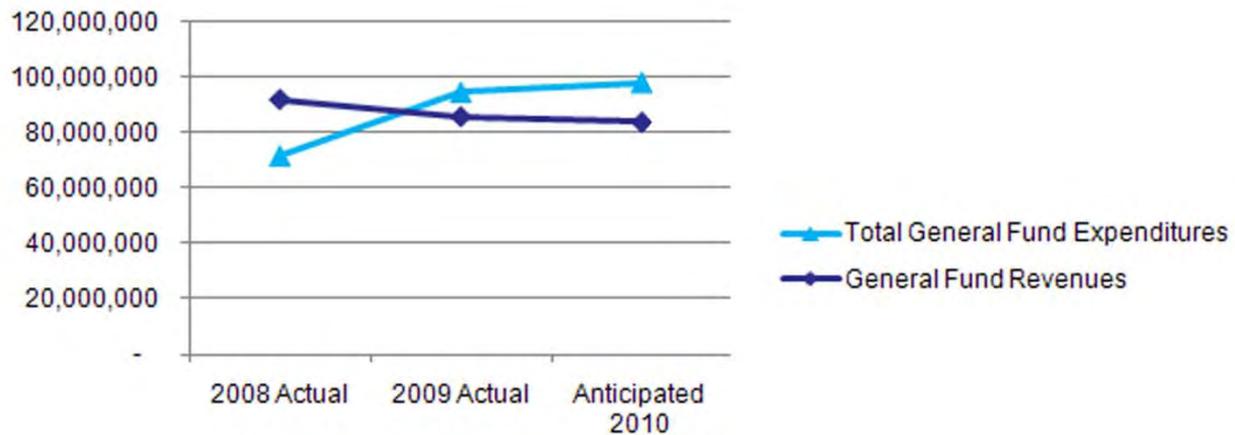
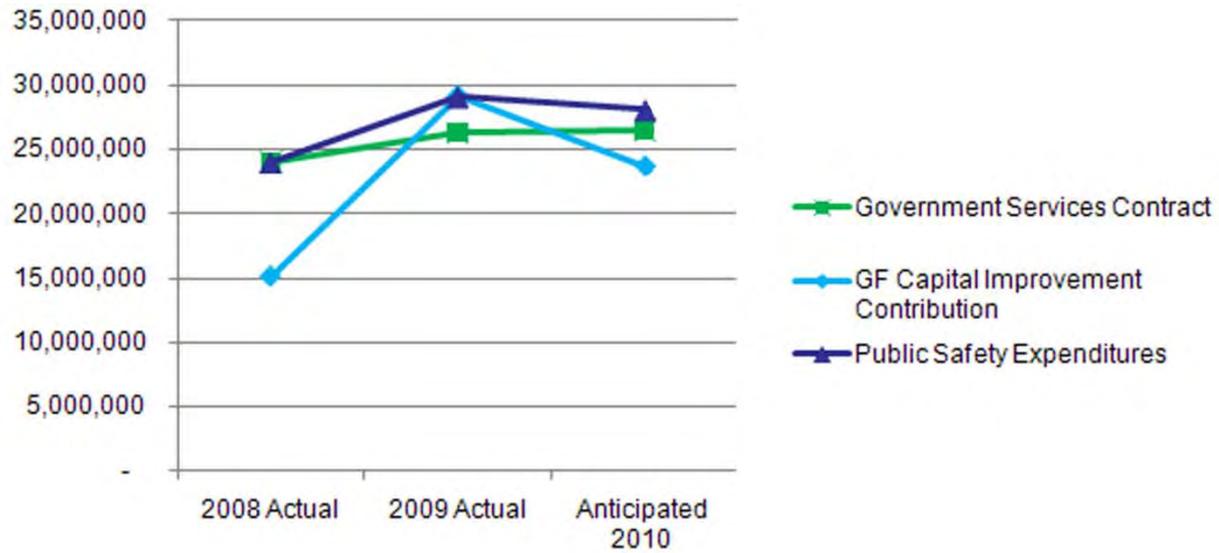
# Review of Council's Adopted Priorities





**Amy Davis, CPA**

# Operating Overview



# Considerations used in Revenue Forecasting

- Revenues have declined from 2009 levels in almost every category with the exceptions of Municipal Court fines, Property Taxes and Recreation Fees.
- Although Property taxes are anticipated to be roughly \$2.2M above the 2010 budgeted amount, this is still \$324K below revenues received in 2009. It is anticipated that in 2011 this amount will decline an additional 8% - 10% to slightly under \$27M. 2010 revenue was higher than budget due to additional commercial properties added to the digest; however, we have no assurance that we will see a repeat of this in 2011.
- Permit fees were reduced 50% in 2010, which will translate to lower revenues in 2011. Although there was an indication that permits increased slightly in the 4<sup>th</sup> quarter of 2009, the numbers are still well below the number of permits issued in 2008 for the same quarter.



# Revenue Considerations (continued)

- Although sales tax has remained flat in comparison to 2009, the City projects revenues on a conservative basis. We have taken into consideration the trends throughout the state such as the increase in unemployment from 10.1% to 10.3% and the continuing sluggishness of the economy as a whole. Neighboring counties have seen decreases in sales tax revenues of up to 25%.
- Municipal court fines will surpass budget in 2010 due to a push this year to close out old cases. However, the fine revenue will likely be \$400,000 lower next year, roughly equal to the 2009 level.
- As the City continues to improve the parks, additional programs have been added, which generate participation fees. This revenue line is anticipated to grow in proportion to the new programs, however, we chose to project this conservatively by keeping it in line with anticipated 2010 income.



# Considerations for Expenditure Forecasting

- Increasing investor confidence as well as rising crude oil prices are pushing up the price of gasoline at the pump. Although Georgia still has lower prices than most of the United States, we anticipate prices of \$3.10 by mid-summer and possibly up to \$4.00 by the end of the year.
- As we add new recreation programs and facilities the operating costs will also continue to increase.
- Vehicles purchased several years ago are beginning to show high mileage and wear. Beginning Year 4, the City anticipated replacing approximately one-quarter of the fleet per year.



# Economic Conditions

- **Federal Reserve executed numerous monetary policy initiatives in an attempt to limit recession**
- **Uncle Sam has issued billions of dollars to shore up housing, banking and auto industries**
- **Unemployment has reached highest level in three decades**
- **Market strategists and economists alike point to a slow and painful recovery**
- **Economy will need years to recover from the anxiety, lack of consumer confidence and financial fear that transpired this past year**
- **This slowed growth will continue to affect Sandy Springs as the economy recovers**



# Planning Assumptions

- Significant decline in operating revenues \$6.3M
- Continue all CIP-T/P/F programs \$10-\$14M
- City facilities land acquisition \$5M
- Capital contingency \$2.5M
- Operational baseline adjustments \$1M
- E-911 Center operation \$915k
- Police Fleet Replacement Program \$880k
- Citywide Software Acquisition \$500k
- Continued EMS subsidy for enhanced service \$450k
- Community Appearance Program \$225k
- Park Facility Maintenance Program \$200k





# Operating Departments





# Police Department

Chief Terry L. Sult





# SSPD Mission Statement

***“To Prevent Crime and Enforce Law Through Problem Solving Partnerships”***

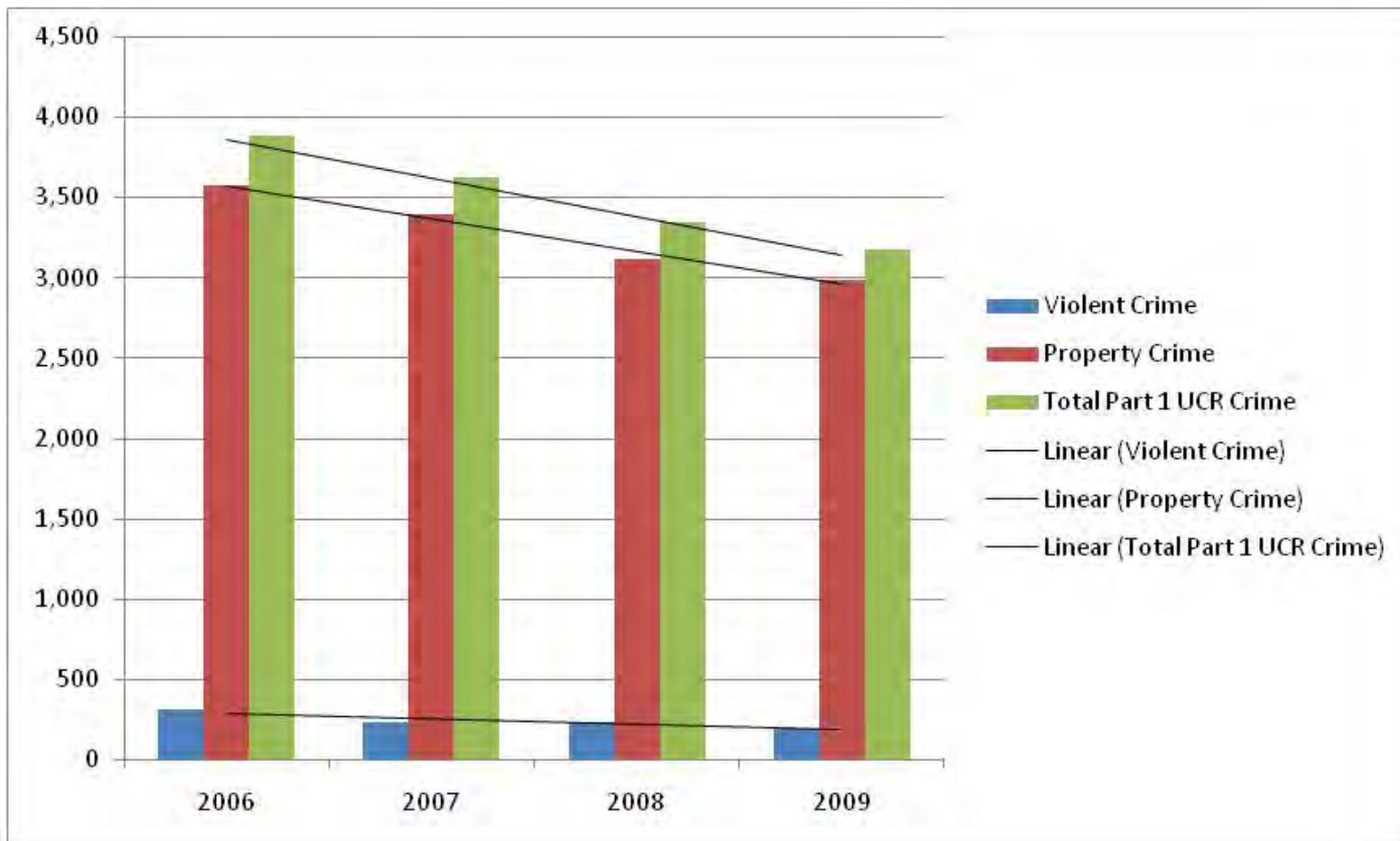
## Top 3 Concerns

- ➔ **Radio Infrastructure**
- ➔ **Threat Preparedness**
- ➔ **Future Crime Rate**





# Part 1 Crime Trends





# FY11 Goals

- Update Radio Infrastructure
- Reduce Crime and Disorder
- Implement SSPD Strategic Plan
- Develop Problem-Solving Skills
- Volunteers in Policing (VIP)
- Enhance Preparedness
- Activate Real Time Intelligence Center (Fusion)
- Effective Technology Integration





# FY11 Enhancements

## ⇒ Community Policing: \$127,535

- Convert vacant Major's position to 2 Sergeant positions to support geographically-based policing model (\$77,535)
- Enhance Community Policing through an Explorer Program and Citizens on Patrol (\$50,000)

## ⇒ Technology: \$605,483

- Purchase 35 replacement mobile video data recorders and associated server (\$477,483)
- Implement E-Ticket system (\$128,000)

## ⇒ Fleet: \$880,286

- Replace 19 marked patrol units, 11 unmarked units, 2 vans (CSI, Prisoner Transport), 1 equipment vehicle





# Fire Department

Chief Jack McElfish



# SSFD Mission Statement

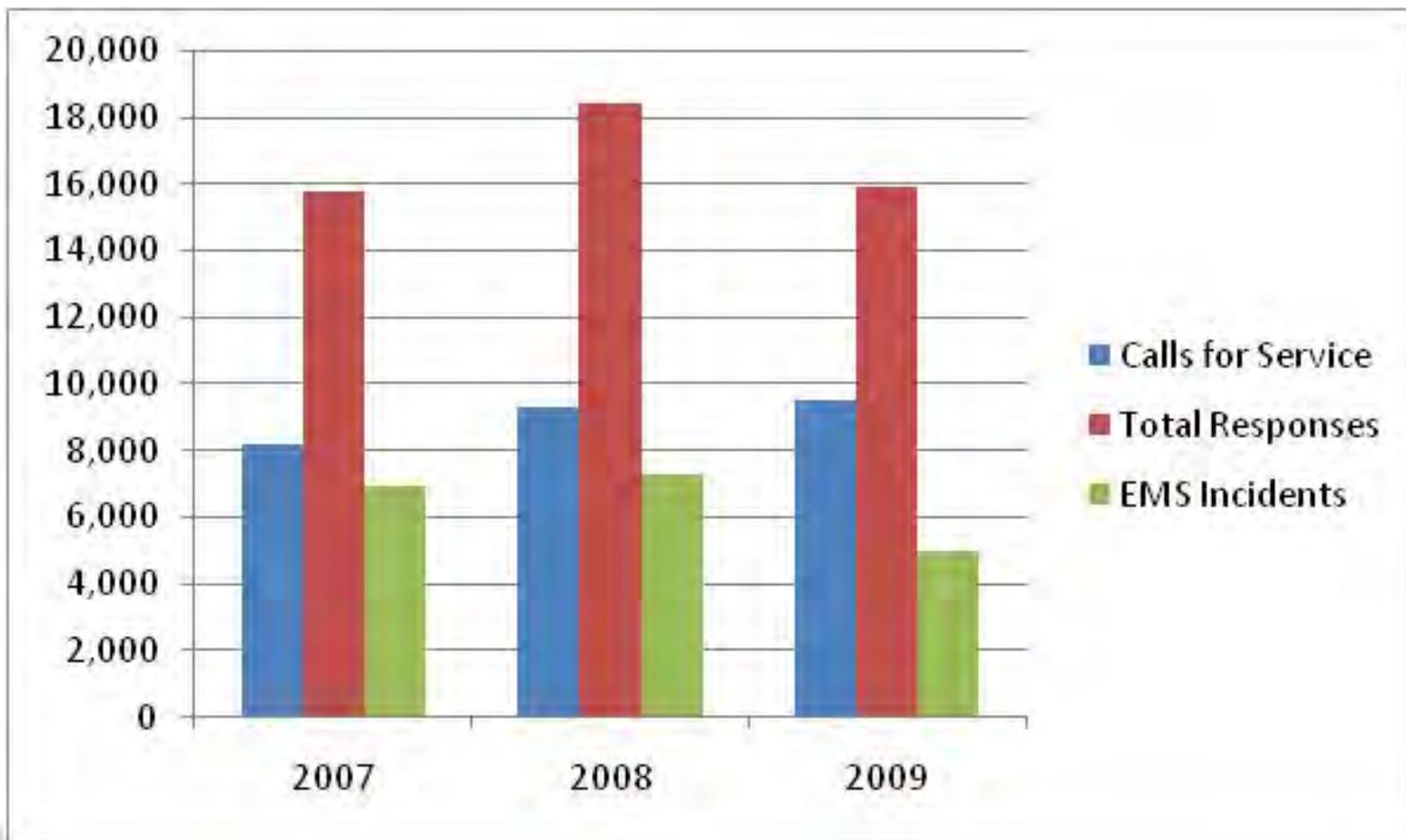


“We provide the highest level of fire and emergency services to our citizens and visitors with highly trained, caring personnel. We provide excellent customer service in response, education, prevention and professional services.”





# Fire Department Statistics





# FY11 Goals

- Enhance Emergency Medical Services
- Preparation and Response to Calls for Service
- Continue the Safety, Health and Well Being of Citizens and Personnel
- Increase Fire Prevention/Fire Safety Education
- Participate in Community Involvement
- Increase Training





# FY11 Enhancements

## ⇒ Fire Hydrant Inspection Program (\$92,400)

- This will fund a twice annual inventory and inspection of the City's 3,000 fire hydrants

## ⇒ Lucas Chest Compression Systems (\$53,492)

- Each Rescue and Quint 3 would be equipped with an automatic device to deliver consistent, effective, and uninterrupted chest compressions to cardiac arrest victims, improving the chance of survival

## ⇒ Personal Protective Equipment (\$68,250)

- Annual replacement of 35 sets of fire fighter turnout gear





# Emergency Services

Noah Reiter



# ChatComm

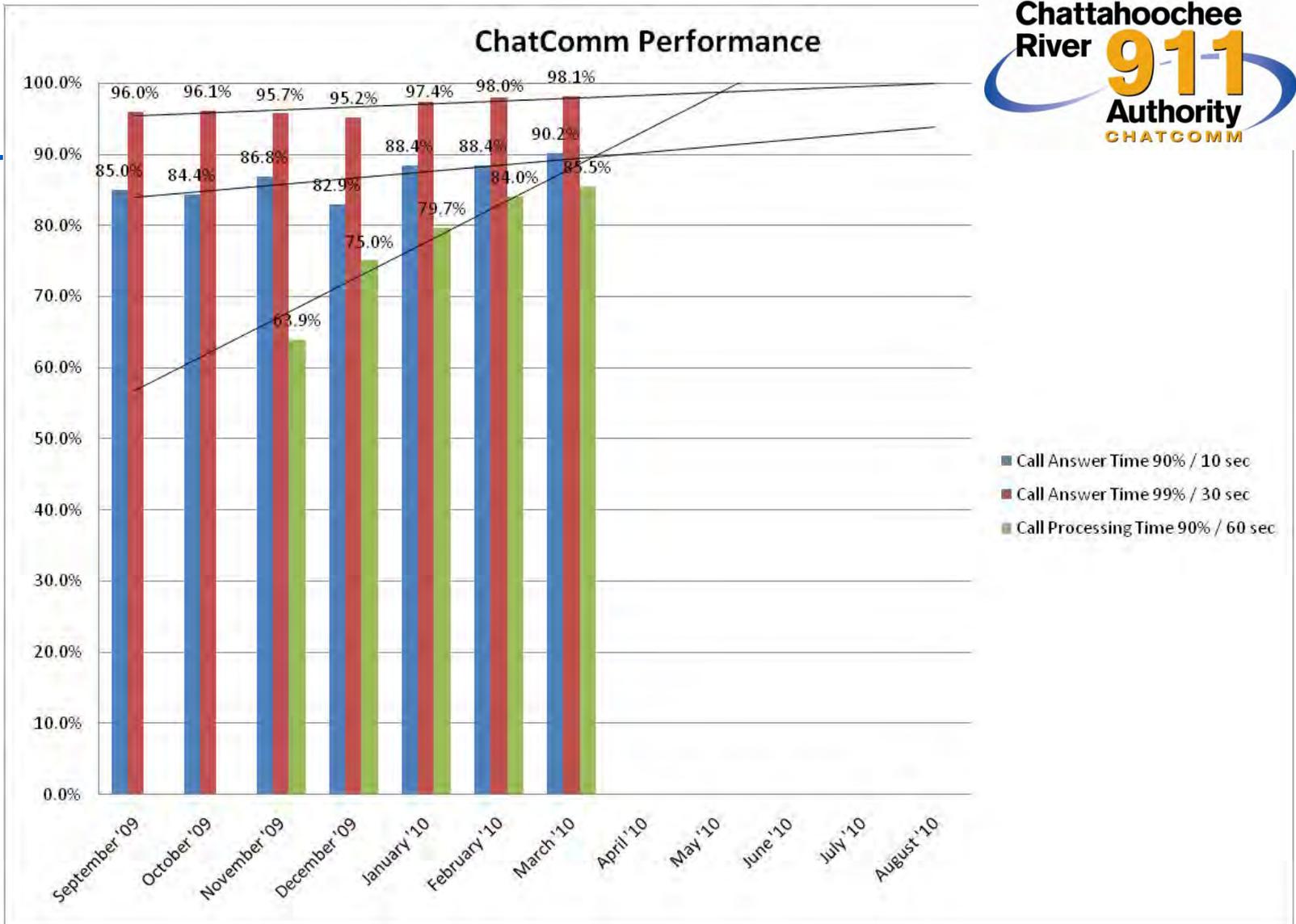
- ➔ **ChatComm commenced live operations shortly before midnight, August 31, 2009**
  
- ➔ **Activity (Sep '09 – Mar '10)**
  - 56,484 9-1-1 calls answered
  - 50,325 Administrative calls answered (a portion are 911 calls)
  - 59,036 Dispatched Incidents
  - 36,611 Field-Initiated Incidents
  - 50,645 SSPD Incidents
  - 6,677 SSFR Incidents
  - 5,773 Rural/Metro Incidents



## ➔ Specific Performance Requirements

- 90% of calls answered in  $\leq 10$  sec; 99% in  $\leq 30$  sec
- 90% of calls processed and ready for dispatch in  $\leq 60$  sec; 99% in  $\leq 90$  sec





# ChatComm

- **Original contract with iXP: 5 years / \$5,659,992 annually; revised annual amount is \$5,483,628**
  
- **Actual revenues forecast of \$4,385,160 for the 12-month period ending September 2010**
  - \$2,318,016 off of initial projections
  - \$1,274,832 off of contract amount
  
- **Absent a change in the revenue picture, an anticipated \$915,000 in General Fund will have to be budgeted to maintain current service levels (65% prorated share for CoSS)**



# Emergency Medical Services (EMS)

**\$450,000**

## ➔ Fiscal Year 2010 Goals

- Maintain current resource commitment
- Enhance level of service in conjunction with ChatComm

## ➔ Fiscal Year 2010 Results

- 5 peak / 3 off-peak ambulances produced positive results
- Ambulances arrived within 7 minutes 59 seconds to emergency calls greater than 90% of the time\*, with an average response time of less than 7:30
- Ambulances arrived within 14 minutes 59 seconds to non-emergency calls greater than 90% of the time\*
- Ambulances are being dispatched more than a minute sooner, once the incident location is verified

*\* These statistics represent all reported data through March 2010*





# Capital Projects Overview





# Public Works

Tom Black



# Public Works Major Programs

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- *All Programs Scalable*
- **Pave On Program**
- **Sidewalk Program**
- **Capital Improvement Program -  
Transportation**
- **Stormwater Program**
- **Traffic Management Center & System**
- **Intersection Improvement Program**
- **Bridge Maintenance Program**



# Pave On Program – FY11

- ⇒ Suggested Funding \$2.5 M
- ⇒ FY11 Suggested Priorities
  - Continue to use IMS program
  - Resurfacing
  - Reconstruction
  - Intermediate Program - \$500k
  - Materials Funding
- ⇒ **Expect GDOT Local Aid**
  - No separate LARP Program



# Capital Improvement Program-Transportation

## ➔ Potential FY11 CIP Projects

- Morgan Falls Road (including athletic fields entrance), Design/Construction: \$1,500,000
- Chattahoochee River Bridge / Roswell Road: \$360,000
- Cliftwood/Carpenter at Roswell Road Intersection, Concept Design: \$250,000
- Spalding Drive at Mt. Vernon Road Intersection: \$500,000
- Roswell Road; Glenridge to Abernathy Access Management Study: \$50,000



# Sidewalk Program - FY11

- **FY11 Suggested Funding \$2M**
- **Continue effort on Sidewalk Master Plan - gap fill and network extensions**
- **Evaluate unfunded scored projects from FY10 and new candidate sites as identified**
- **Currently 24 candidate projects**
  - Estimates for design and construction exceed \$6M



# Stormwater Maintenance Program FY11

## → FY11 Suggested Funding - \$1,500,000

- Continue primarily reactive approach
- Over 200 active requests with total estimate \$2.8M
- Increased permit requirements
- Detention pond inspections
- Infrastructure inspections
- Outfall screening

## → Initial Inventory Complete

- Results to be available online
- Over 27,000 structures
- Over 20,000 pipe segments
- Over 300 miles of pipe
- Public +/- 40%, Private +/- 60%



# Traffic Management Center & System – FY11

## FY11 Suggested Funding \$500K

- Continue Master Plan implementation
- Additional fiber
- Construction to install fiber
- TMC Maintenance contract
- PCID TMC Support: TBD
- Dunwoody TMC Support: TBD



# Intersection Improvement Program – FY11

## FY11 Suggested Funding - \$750k

- Intersection construction projects
- Intersection surveys, studies, and designs
- 95 Intersections in the program



# Bridge Maintenance Program – FY11

## ⇒ FY11 Suggested Funding - \$500,000

- Continue Maintenance Program: \$250k
- Pedestrian Bridges: \$250k





# Recreation

Ronnie R. Young Sr.



# Heritage Blue Stone Building

**\$1,500,000**

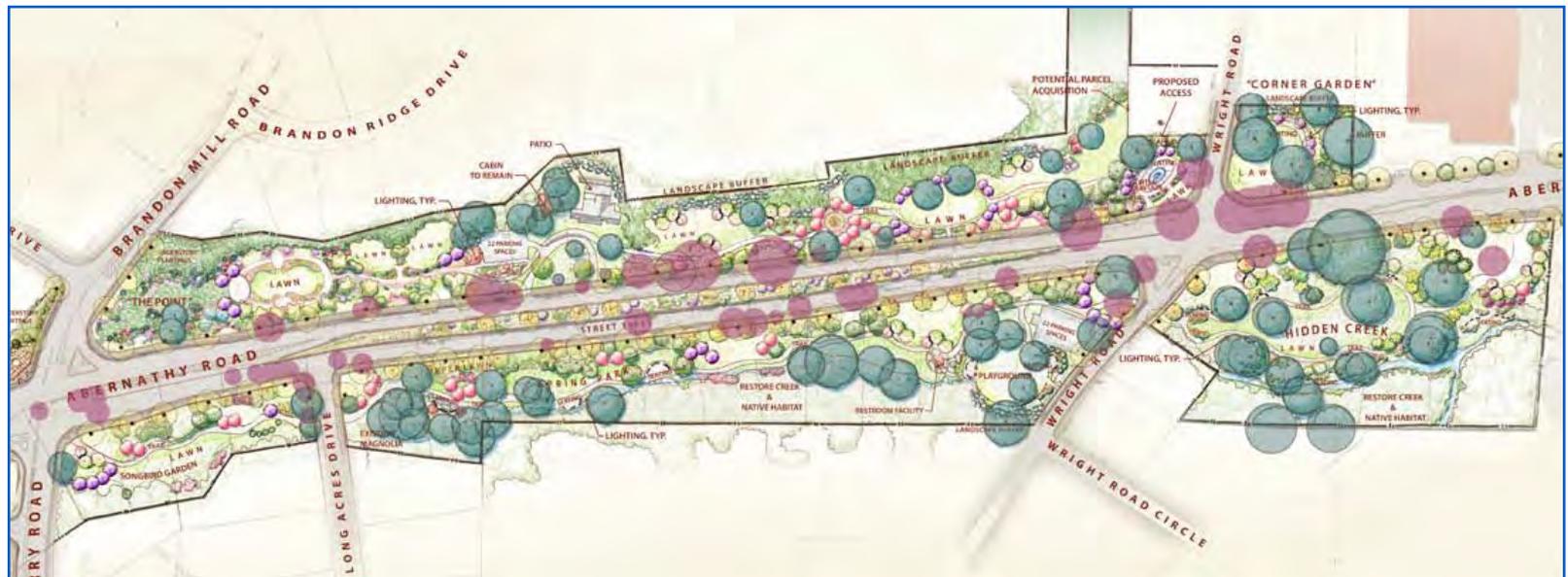
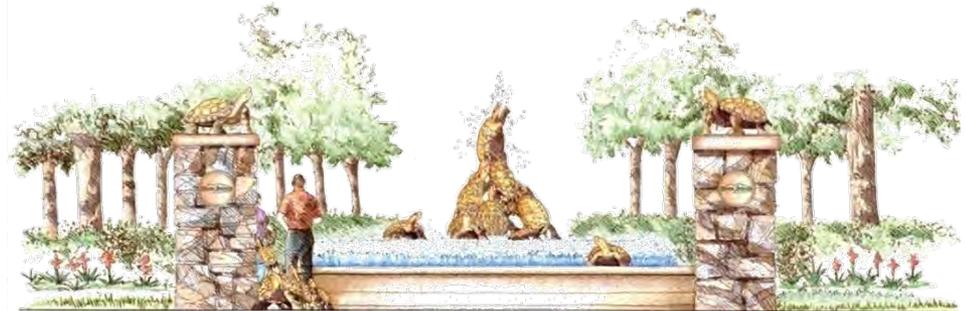
- ➔ Renovation of basement level of the facility
- ➔ Addition of covered porches



# Abernathy Linear Park Phase III

**\$500,000**

- Gateway Features
- Initial Plaza Construction
- Playground
- Overlook Structures
- Central Pavilion



# Lost Corner Preserve

**\$200,000**

- ⇒ **Build-out of recommendations from master plan / committee meetings**



# John Ripley Forbes Big Trees Preserve

**\$100,000**

- ➔ Fence
- ➔ Tools
- ➔ Kitchen Retro-fit
- ➔ Pavilion Furniture
- ➔ Trail Signage



# Second Gymnastics Facility

**\$500,000**

- ➔ **Lease approximately 9,000sf**
  - Relocate 250-300 current gymnastics participants
  - Develop a competitive cheerleading program
  - Develop a boys gymnastics program
  
- ➔ **Retrofit the facility**
  
- ➔ **Equip the facility**
  
- ➔ **Provide staff for facility programming and operations (\$235,000 annually)**



# Review of Potential FY11 Citywide Capital Projects

1. RANK CATEGORIES (1-16)			
2. Rank Projects Within Each Category			
PRIORITY		Rank	Est. Allocation
	Pavement Management/Resurfacing	(Rank 1-2)	2,500,000
	Resurfacing		
	Reconstruction		
	Morgan Falls Road Concept Design / Construction		1,500,000
	Chattahoochee River Bridge / Roswell Road		360,000
	Cliftwood / Carpenter at Roswell Road Intersection		250,000
	Spalding Drive at Mt. Vernon Road Intersection		500,000
	Roswell Road; Glenridge to Abernathy Access Management Study		50,000
	Sidewalk Program	(Rank 1-2)	2,000,000
	Continue Gap Fill and Extension (Collector and Arterial)		
	Neighborhood Sidewalk Program		
	Traffic Management System		500,000
	Intersection Improvement Program		750,000
	Bridge Maintenance Program		500,000
	Stormwater Maintenance Program		1,500,000
	Second Gymnastics Facility		500,000
	Heritage Bluestone Building		1,500,000
	Abernathy Linear Park Phase III (P-0002)		500,000
	Lost Corner Preserve		200,000
	John Ripley Forbes Big Trees Forest Preserve		100,000
			13,210,000



# Review and Validation of Planning Assumptions for FY11

- Significant decline in operating revenues \$6.3M
- Continue all CIP-T/P/F programs \$10-\$14M
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# Agenda for Budget Workshop #2: May 11

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- **Revenue Projections**
- **Review of Undesignated Fund Balance**
- **Review Capital Project Ranking Exercise**
- **Review & Validate Budget Assumptions**

