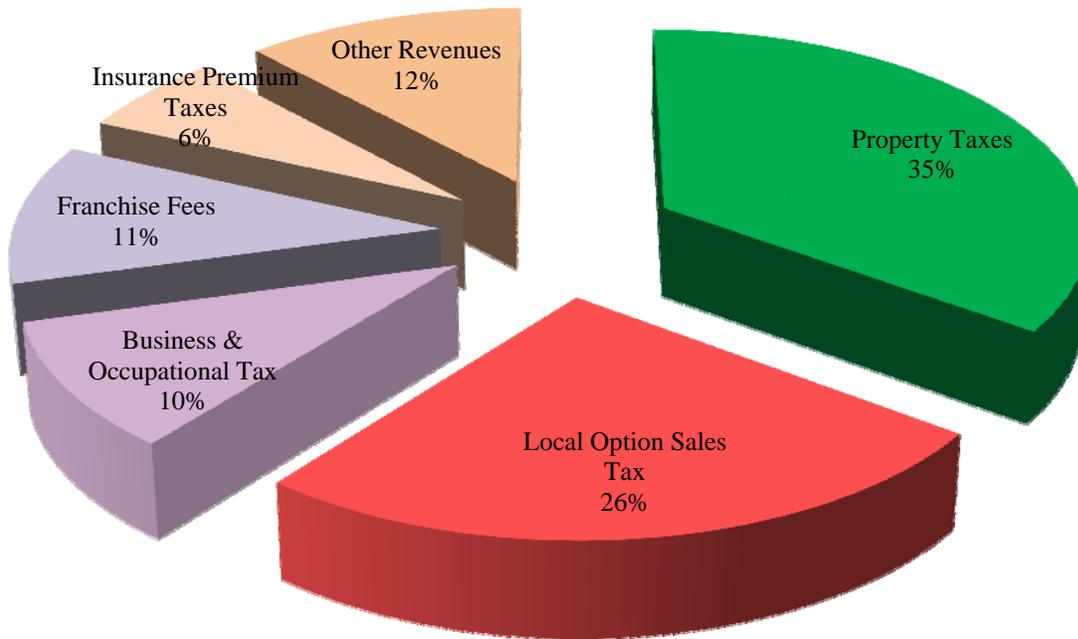


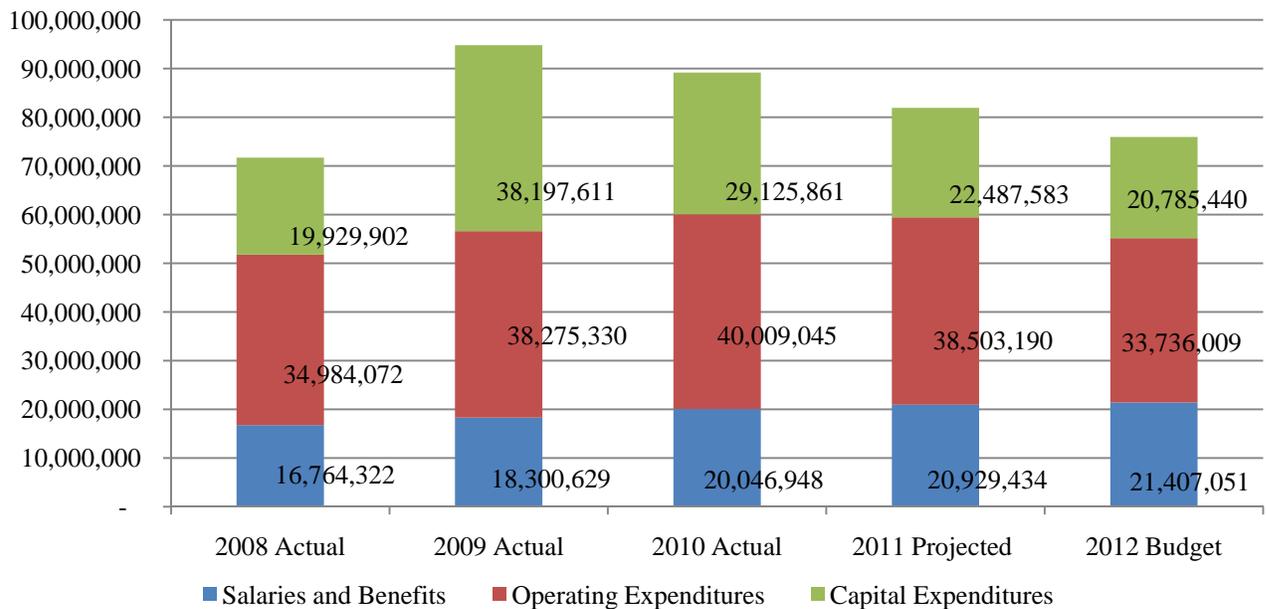
GENERAL FUND

<u>REVENUES</u>	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Projected
Taxes	79,826,131	76,526,470	77,508,548	72,073,022	69,945,000
Licenses and Permits	2,504,744	1,439,900	1,265,184	1,177,694	1,180,000
Charges for Services	544,611	469,683	895,557	902,065	203,500
Intergovernmental	363,741	252,651	120,796	674	-
Fines and Forfeitures	5,273,492	4,657,134	4,291,160	4,150,000	3,600,000
Investment Earnings	1,384,424	945,691	297,918	143,063	100,000
Miscellaneous Revenues	2,078,960	1,568,221	1,532,400	2,458,336	900,000
Fund Balance			-		
Total Revenues	91,976,103	85,859,750	85,911,562	80,904,854	75,928,500



EXPENDITURE SUMMARY

This Governmental Fund is the principal fund of the City and is used to account for all activities of the City not included in other specified funds. The General Fund accounts for the normal recurring activities of the City, such as law enforcement, emergency management, public works, general government, and the court system.





GENERAL ADMINISTRATION

The **Sandy Springs City Council** is comprised of six council members representing the six districts within the City and one mayor, who represent the City as a whole. The City Council is responsible for all city ordinances and resolutions. The current city council are as follows: Mayor, Eva Galambos, PhD; City Council District 1, John Paulson; City Council District 2, Dianne Fries; City Council District 3, Chip Collins; City Council District 4, Gabriel Sterling; City Council District 5, Tiberio “Tibby” DeJulio; and City Council District 6, Karen Meinzen McEnery.

The City Manager is a full time employee of the City and works directly for the City Council. This position is responsible for all the day to day operations of the City. The current City Manager is John McDonough.

The City Clerk is appointed by the City Council. This position is responsible for the accurate recording of the minutes from Council meetings and is also the official record keeper of ordinances, resolutions, contracts, vehicle titles, etc. authorized by the City Council. This position is in charge of coordinating the training schedule for the Council members, including travel and lodging for each member. This position is certified as a public official and is one of four official signatories for City business. The current City Clerk is Michael Casey.

The City Attorneys are contracted positions of the City and works directly for the City Council. This position represents the City in all legal matters and advises the City Council on all legal issues. Current attorneys are Wendell Willard and Cecil McClendon.

Finance includes Accounting, Budgeting, Accounts Payable, Project Management, Purchasing and Risk Management. This department is responsible for all fiscal policies and procedures, reporting, budgeting and management of the external audit. The Finance Director is Amy Davis. This function is currently managed by Severn Trent, Inc.

Facilities Management maintains most of the physical buildings of the city, which includes City Hall and the Police Station buildings.

Information Technology manages all computers and technology projects including purchase of computers and computer equipment, support services, maintaining the networks and security. This City function is maintained by our public private partnership partner, InterDev, Inc. for the 2012 fiscal year.

Communications manages all communications, press releases, publication of the annual report, community relations and the content of the City website. This function is maintained by outsourcing partner Jacobs Engineering, Inc.

General Services is an accounting division to account for such things as liability insurance and human resource services.



CITY COUNCIL

GENERAL ADMINISTRATION

MISSION STATEMENT

To provide effective, quality service at a reasonable cost with courtesy, integrity, and accountability in a manner that protects and enhances the quality of life of our diverse population.

GOALS AND OBJECTIVES

Goal 1: Earn the trust and confidence of City residents by responding to their needs, treating them honestly and fairly, and by communicating with them openly and candidly

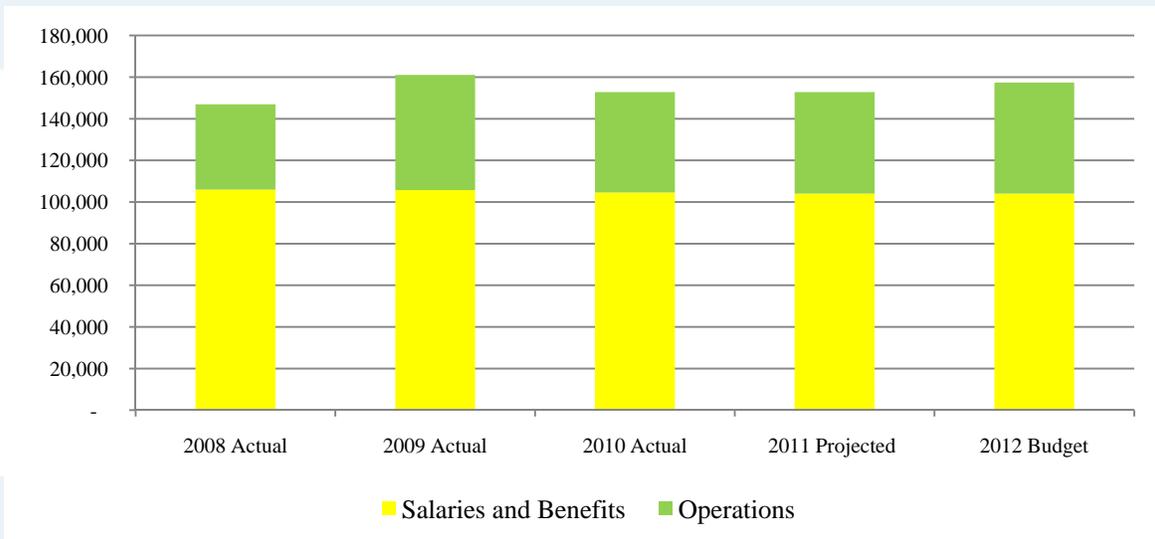
Goal 2: Provide excellent public safety services for all residents

Goal 3: Provide excellent infrastructure improvements to ensure traffic and stormwater quality

Goal 3: Protect and preserve the environment

Goal 4: Continue refinements to improve neighborhoods and quality of development

Goal 5: Develop our City in a manner that will encourage economic growth





<u>CITY COUNCIL</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001310	511100	REGULAR SALARIES	95,824	96,952	96,488	96,000	96,000
1001310	512200	SOCIAL SECURITY	5,389	6,014	5,513	5,952	5,952
1001310	512300	MEDICARE	1,260	1,406	1,289	1,392	1,392
1001310	512600	UNEMPLOYMENT TAX	1,780	1,394	301	720	720
1001310	512700	WORKERS' COMPENSATION	<u>1,745</u>	<u>-</u>	<u>995</u>	<u>-</u>	<u>-</u>
Total Salaries and Benefits			105,998	105,766	104,586	104,064	104,064
1001310	523500	TRAVEL	2,947	3,618	1,318	5,400	5,000
1001310	523600	DUES & FEES	33,027	42,598	37,294	28,325	31,800
1001310	523700	EDUCATION/TRAINING	2,817	1,605	-	1,500	3,000
		GENERAL OPERATING					
1001310	531100	SUPPLIES	1,241	6,226	4,381	6,000	6,000
1001310	531300	HOSPITALITY	<u>916</u>	<u>1,246</u>	<u>5,215</u>	<u>7,500</u>	<u>7,500</u>
Total Operations and Capital			40,948	55,292	48,207	48,725	53,300
Total Budget			<u>146,946</u>	<u>161,059</u>	<u>152,794</u>	<u>152,789</u>	<u>157,364</u>

PERSONNEL INFORMATION - CITY COUNCIL

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
Mayor	1	1	1	1	1
Council	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>6</u>
TOTAL POSITIONS	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>



CITY MANAGER

GENERAL ADMINISTRATION

MISSION STATEMENT

To direct the implementation of City Council policies to the operation units of City government as prescribed by the City Charter and administrative policies. To improve the strategic operations of Sandy Springs in order to positively affect the quality of life of the citizens.

GOALS AND OBJECTIVES

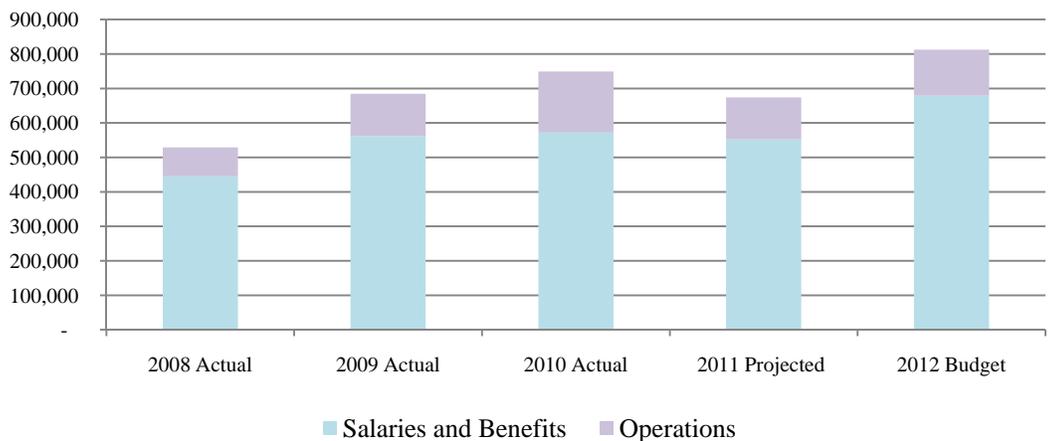
Goal 1: Implement City Council goals, directives, and policies in conformance with the City Charter and Administrative policies.

Goal 2: Improve the strategic operations of the City

- Build a world class professional organization
- Build a financially strong institution capable of influencing its own destiny
- Provide high quality services
- Improve economic stability by attracting and developing better jobs

Goal 3: Foster meaningful growth

- Continue to lead the way in economic development initiatives which assist in retaining businesses
- Coordinate development plans in keeping with efforts to increase job opportunities and taxable capital investments





CITY MANAGER			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001320	511100	REGULAR SALARIES	320,397	375,845	388,027	392,009	484,615
1001320	511110	BONUSES	3,097	21,835	13,938	16,095	19,385
1001320	511200	PART-TIME/TEMP EMPLOYEES	13,296	39,753	43,207	15,000	25,000
1001320	512101	HEALTH INSURANCE	13,739	13,306	17,667	17,000	25,000
1001320	512102	DISABILITY INSURANCE	2,279	2,472	3,216	3,000	3,500
1001320	512103	DENTAL INSURANCE	1,290	1,812	1,620	1,800	1,800
1001320	512104	LIFE INSURANCE	2,207	2,696	3,112	2,800	3,000
1001320	512200	SOCIAL SECURITY	15,033	20,841	19,030	23,375	23,846
1001320	512300	MEDICARE	4,826	6,215	6,052	5,467	5,577
1001320	512401	RETIREMENT 401A	48,709	57,669	54,426	55,000	60,000
1001320	512402	RETIREMENT-MATCHING	14,847	18,102	16,496	16,650	19,231
1001320	512600	UNEMPLOYMENT TAX	1,048	1,225	351	830	2,885
1001320	512700	WORKERS' COMPENSATION	4,179	-	4,736	3,270	5,000
Total Salaries and Benefits			444,945	561,770	571,878	552,296	678,839
1001320	521200	PROFESSIONAL SERVICES	8,000	2,400	42,586	17,000	20,000
1001320	522210	REP & MAINT-EQUIPMENT	585	-	-	-	500
1001320	522320	EQUIPMENT OPERATING LEASE	107	-	-	2,044	2,500
1001320	523200	COMMUNICATIONS	-	-	-	2,000	2,500
1001320	523300	ADVERTISING	2,428	4,961	6,020	10,066	10,000
1001320	523400	PRINTING & BINDING	4,524	7,870	2,968	10,521	11,000
1001320	523500	TRAVEL	11,485	11,504	5,907	7,500	8,000
1001320	523600	DUES & FEES	5,471	5,325	10,586	11,000	11,000
1001320	523700	EDUCATION/TRAINING	7,213	6,617	1,511	5,000	5,000
1001320	523900	CONTRACTUAL SERVICES	18,131	45,633	17,152	14,000	14,000
1001320	523900	CONTRACT LABOR	-	-	-	-	-
1001320	531100	GENERAL OPERATING SUPPLIES	3,706	10,859	61,809	18,000	18,000
1001320	531300	HOSPITALITY	18,103	26,352	27,952	24,000	30,000
1001320	531600	SMALL TOOLS & EQUIPMENT	-	1,425	900	500	1,000
1001320	542100	MACHINERY & EQUIPMENT	4,287	-	-	-	-
Total Operations and Capital			84,041	122,946	177,390	121,631	133,500
Total Budget			<u>528,986</u>	<u>684,716</u>	<u>749,268</u>	<u>673,927</u>	<u>812,339</u>

PERSONNEL INFORMATION - CITY MANAGER

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
City Manager	1	1	1	1	1
Assistant City Manager	1	1	1	1	2
Grants Administrator	1	1	1	1	-
Executive Assistant	-	-	-	-	1
TOTAL POSITIONS	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>	<u>4</u>



CITY CLERK

GENERAL ADMINISTRATION

MISSION STATEMENT

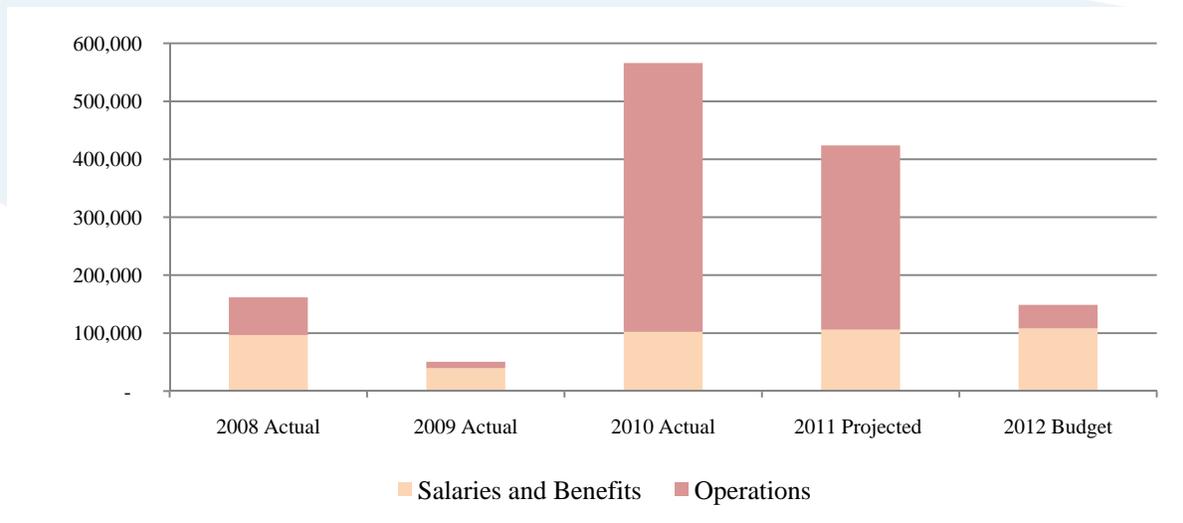
To act as a trusted agent in professional relations, implementing responsibilities in the most competent manner and exercising knowledge and skills to promote the interests of the City Council and to the citizens of Sandy Springs.

GOALS AND OBJECTIVES

Goal 1: Strive to maintain and enhance the dignity, status, competence, and standards of the office of the City Clerk.

Goal 2: Endeavor to improve the standards of the office of the City Clerk by belonging to the Georgia Municipal Clerks and Finance Officers Association and the Georgia Records Associations.

Goal 3: Respond to those seeking information with impartial courtesy and consistent good will.





CITY CLERK			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001330	511100	REGULAR SALARIES	76,514	31,843	76,918	77,687	78,810
1001330	511110	BONUSES	-	-	2,250	3,060	3,152
1001330	512101	HEALTH INSURANCE	2,158	1,361	3,353	3,500	3,500
1001330	512102	DISABILITY INSURANCE	955	216	603	605	650
1001330	512103	DENTAL INSURANCE	126	118	417	417	500
1001330	512104	LIFE INSURANCE	580	116	597	600	600
1001330	512200	SOCIAL SECURITY	4,720	1,945	4,526	4,900	4,886
1001330	512300	MEDICARE	1,114	455	1,059	1,200	1,143
1001330	512401	RETIREMENT 401A	8,835	3,534	8,017	9,180	9,457
1001330	512402	RETIREMENT-MATCHING	416	-	3,340	3,825	3,941
1001330	512600	UNEMPLOYMENT TAX	279	53	118	120	591
1001330	512700	WORKERS' COMPENSATION	<u>901</u>	<u>-</u>	<u>851</u>	<u>850</u>	<u>850</u>
Total Salaries and Benefits			96,598	39,642	102,050	105,944	108,080
1001330	521200	PROFESSIONAL SERVICES	37,005	-	398,938	-	-
1001330	521201	PROF SVCS-GVMT SERVICES	-	-	-	282,320	-
1001330	523200	COMMUNICATIONS	-	-	-	-	2,000
1001330	523300	ADVERTISING	180	843	9,367	11,500	11,500
1001330	523400	PRINTING & BINDING	2,319	922	400	750	1,500
1001330	523500	TRAVEL	1,183	566	482	1,500	1,500
1001330	523600	DUES & FEES	890	739	794	861	1,000
1001330	523700	EDUCATION/TRAINING	849	185	-	2,500	1,500
1001330	523900	CONTRACTUAL SERVICES GENERAL OPERATING	12,669	6,200	30,717	17,500	20,000
1001330	531100	SUPPLIES	1,577	1,192	1,560	750	750
1001330	531300	HOSPITALITY	725	195	-	250	500
1001330	531600	SMALL TOOLS & EQUIPMENT	-	-	-	-	500
1001330	542100	MACHINERY & EQUIPMENT	<u>7,632</u>	<u>50</u>	<u>21,618</u>	<u>-</u>	<u>-</u>
Total Operations and Capital			65,029	10,892	463,875	317,931	40,750
Total Budget			<u>161,628</u>	<u>50,533</u>	<u>565,925</u>	<u>423,875</u>	<u>148,830</u>

PERSONNEL INFORMATION - CITY CLERK

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
City Clerk	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL PERSONNEL	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>



FINANCE

GENERAL ADMINISTRATION

MISSION STATEMENT

To provide the services necessary to effectively and efficiently conduct the City's fiscal affairs. To provide direction, coordination, and implementation of financial and administrative policy decisions in accordance with applicable state law and local code. To collect, project, acquire and control the City's financial resources in a way that promotes financial stability and integrity.

GOALS AND OBJECTIVES

Goal 1: To provide accurate and timely financial statement information in an easily understood format to both internal and external users.

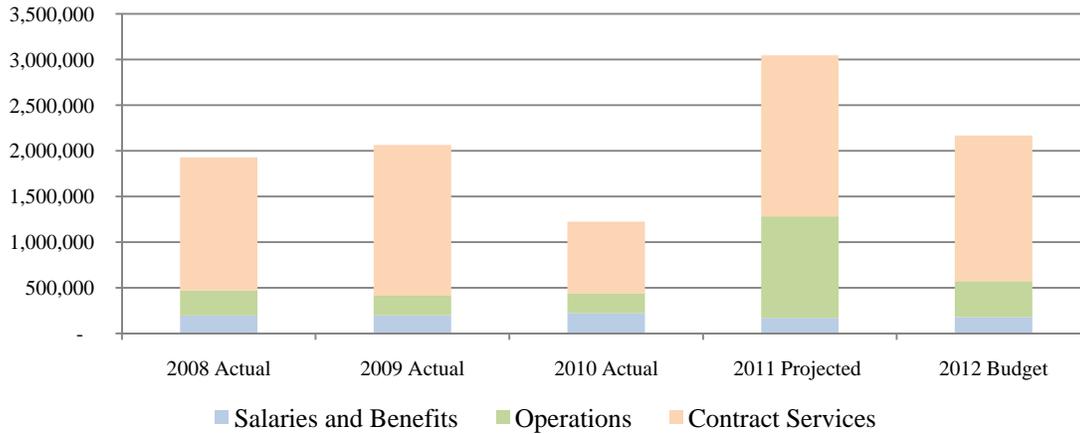
- Coordinate with the City Manager's office to satisfy the information needs of the City Council.
- Communicate with the departments to understand concerns, goals and obstacles as they relate to finance.

Goal 2: To establish adequate policies and procedures to ensure department budgets are not exceeded

- Review department budgets monthly and communicate with the City Manager and department heads as needed.

Goal 3: To prepare a budget that will adequately fund the operations of the City at the level of service adopted by the City Council.

- Communicate with the City Council on the level of service expected and the amount of revenue and sources of revenue that will be required to maintain the adopted level of service.



			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
FINANCE							
1001500	511100	REGULAR SALARIES	150,928	153,235	193,242	130,500	133,926
1001500	511110	BONUSES	-	7,030	4,325	5,200	5,357
1001500	512101	HEALTH INSURANCE	9,620	8,370	2,147	250	2,500
1001500	512102	DISABILITY INSURANCE	1,109	850	619	1,000	1,200
1001500	512103	DENTAL INSURANCE	648	288	99	500	600
1001500	512104	LIFE INSURANCE	1,140	789	582	1,200	1,339
1001500	512200	SOCIAL SECURITY	6,461	6,695	7,587	8,100	8,303
1001500	512300	MEDICARE	2,222	2,238	2,986	2,250	1,942
1001500	512401	RETIREMENT 401A	16,408	17,158	8,826	15,650	16,071
1001500	512402	RETIREMENT-MATCHING	6,566	2,163	1,750	6,550	6,696
1001500	512600	UNEMPLOYMENT TAX	451	223	214	150	1,004
1001500	512700	WORKERS' COMPENSATION	1,100		993	146	1,000
		Total Salaries and Benefits	196,653	199,038	223,368	171,496	179,938
1001500	521200	PROFESSIONAL SERVICES	93,714	424	9,924	219,000	50,000
1001500	521201	PROF SVCS-GVMT SERVICES	1,458,100	1,651,550	784,566	1,764,503	1,593,201
1001500	521210	PROF SVCS-AUDIT	42,420	68,879	55,930	77,000	100,000
1001500	521300	TECHNICAL SERVICES	44,062	71,601	25,424	10,000	100,000
1001500	523250	COMMUNICATIONS	-	-	-	-	5,000
1001500	523300	ADVERTISING	15,123	2,401	6,097	20,000	20,000
1001500	523400	PRINTING & BINDING	10,607	1,060	5,084	8,000	8,000
1001500	523500	TRAVEL	6,537	1,117	775	3,500	54,500
1001500	523600	DUES & FEES	521	410	2,897	3,000	3,000
1001500	523700	EDUCATION/TRAINING	999	349	15	1,500	1,500
1001500	523900	CONTRACTUAL SERVICES	36,955	42,288	82,782	88,000	10,000
1001500	523950	MERCHANT SVCS CHARGES	20,023	22,300	18,100	20,000	22,000
1001500	523955	BANK SERVICE CHARGES	-	-	7,344	7,500	7,500
1001500	531100	GENERAL OPERATING SUPPLIES	1,810	1,620	2,595	1,500	1,500
1001500	531270	GASOLINE		1,194	450	100	-
1001500	531300	HOSPITALITY	620	123	24	1,000	1,000
1001500	542400	COMPUTER EQUIPMENT	-	-	-	650,000	10,000



Total Operations and Capital	1,731,490	1,865,316	1,002,005	2,874,603	1,987,201
Total Budget	<u>1,928,143</u>	<u>2,064,354</u>	<u>1,225,373</u>	<u>3,046,099</u>	<u>2,167,139</u>

PERSONNEL INFORMATION - FINANCE

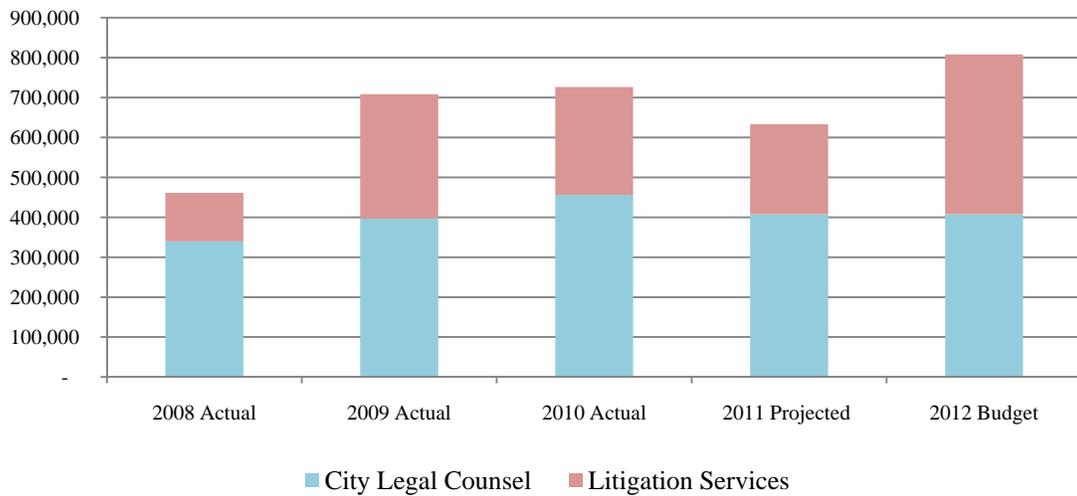
	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
Finance Director	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL PERSONNEL	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>

CITY ATTORNEY

GENERAL ADMINISTRATION

MISSION STATEMENT

To protect the legal interests of the City in all interests and contracts. The function of the City Attorney is contracted with outside attorneys.



<u>CITY ATTORNEY</u>			2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
1001530	521250	PROF SVCS-LEGAL	339,834	397,017	456,127	408,000	408,000
1001530	521255	PROF SVCS-LITIGATION	<u>121,212</u>	<u>311,298</u>	<u>270,208</u>	<u>225,000</u>	<u>400,000</u>
Total Budget			<u>461,046</u>	<u>708,315</u>	<u>726,335</u>	<u>633,000</u>	<u>808,000</u>

FACILITIES MANAGEMENT

GENERAL ADMINISTRATION

MISSION STATEMENT

To provide management to ensure an efficient, safe, cost effective, quality oriented maintenance program for the facilities of Sandy Springs. This function of the City is outsourced to our public-private partner.

GOALS AND OBJECTIVES

Goal 1: Maintenance and improvement of existing facilities

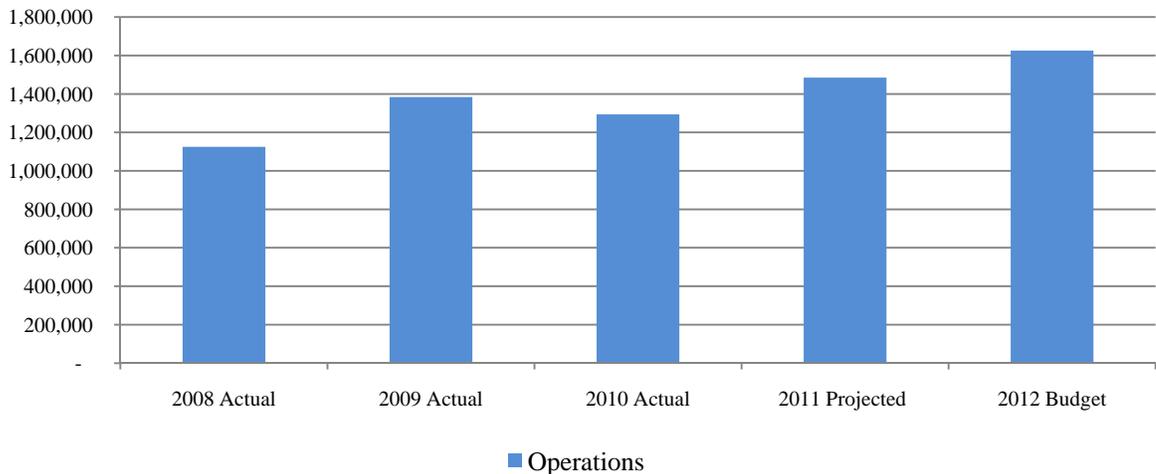
- Evaluate the maintenance needs of all city facilities
- Schedule routine preventive maintenance for all mechanical, electrical and structural systems.
- Retrofit remaining facilities with energy efficient lighting and water conservation devices.

Goal 2: Assure responsive customer service.

- Establish proper communication procedures for clients to request services

Goal 3: Assure all City facilities are safe and easily accessible.

- Signage
- Safety, Security and Lighting
- Building maintenance





<u>FACILITIES</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001565	521201	PROF SVCS-GVMT SERVICES	11,274	11,849	-	-	-
1001565	521300	TECHNICAL SERVICES	-	125,722	104,953	100,000	125,000
1001565	522100	CLEANING	-	-	-	-	50,000
1001565	522110	GARBAGE DISPOSAL					50,000
1001565	522210	REP & MAINT-EQUIPMENT	2,283	14,287	7,329	7,500	10,000
1001565	522220	REP & MAINT-BUILDINGS	11,129	60,084	57,505	60,000	60,000
1001565	522310	BUILDING OPERATING LEASE GENERAL OPERATING	928,704	1,030,730	1,007,114	1,180,000	1,180,000
1001565	531100	SUPPLIES	-	-	356	1,000	1,000
1001565	531210	WATER	-	-	874	1,800	1,800
1001565	531220	NATURAL GAS	26,998	23,933	21,951	15,000	18,000
1001565	531230	ELECTRICITY	88,654	117,505	93,963	120,000	125,000
1001565	531600	SMALL TOOLS & EQUIPMENT	<u>55,903</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>
Total Budget			<u>1,124,944</u>	<u>1,384,110</u>	<u>1,294,045</u>	<u>1,485,300</u>	<u>1,625,800</u>



INFORMATION TECHNOLOGY

GENERAL ADMINISTRATION

MISSION STATEMENT

To provide support for telecommunications, program maintenance, systems development, production support and office systems services to all City departments and component units. To provide the stable, responsive Information Technology systems the departments require in accomplishing their goals. To analyze and interpret the progress as well as direction of the Information Technology industry. To keep current in technology and to provide City-wide data processing and telecommunications direction in an effective, secure and cost efficient manner. This function of the City is outsourced to our public-private partner.

GOALS AND OBJECTIVES

Goal 1: Set-up new systems

Goal 2: Provide the best services to the city in the support of all city departments, component units, and authorities

Goal 3: Insure availability, security and functionality of information technologies citywide

Goal 4: Provide 24/7 support of critical IT systems which are essential in assisting city residents during crises or life and death emergencies.

Note: FY2012 is the first year this department has been accounted for separately.

<u>INFORMATION SERVICES</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001535	521201	PROF SVCS-GVMT SERVICES	-	-	-	-	1,040,853
1001535	523900	CONTRACTUAL SERVICES	-	-	-	-	120,000
1001535	521300	TECHNICAL SERVICES					305,000
1001535	523200	COMMUNICATIONS	-	-	-	-	5,000
1001535	523500	TRAVEL	-	-	-	-	28,350
1001535	523600	DUES & FEES	-	-	-	-	10,000
1001535	523700	EDUCATION/TRAINING	-	-	-	-	10,000
1001535	531100	GENERAL OPERATING SUPPLIES	-	-	-	-	2,500
1001535	531600	SMALL TOOLS & EQUIPMENT	-	-	-	-	<u>75,000</u>
	Total		=	=	=	=	<u>1,596,703</u>
	Budget		=	=	=	=	<u>1,596,703</u>



COMMUNICATIONS

GENERAL ADMINISTRATION

MISSION STATEMENT

To communicate to the public and the City staff events, information and news happening within the City and the surrounding area.

GOALS AND OBJECTIVES

Goal 1: To provide relevant information of City happenings and events in a timely manner.

- Update the website regularly with current news and events
- Coordinate with local news agencies and reporters to ensure stories and news events are accurate and timely
- Communicate with elected officials and key staff for current information

Goal 2: To build meaningful and lasting relationships with key members of the community

- Attend homeowners meetings and communicate their goals and requirements to the elected officials
- Meet regularly with business owners and the business community to communicate the needs of these constituents with elected officials

Goal 3: To promote the City and the activities of the City in a positive manner in order to build citizen confidence in the local government and their elected officials

- Publish an annual report to highlight the accomplishments of the year and how the City is managing financially

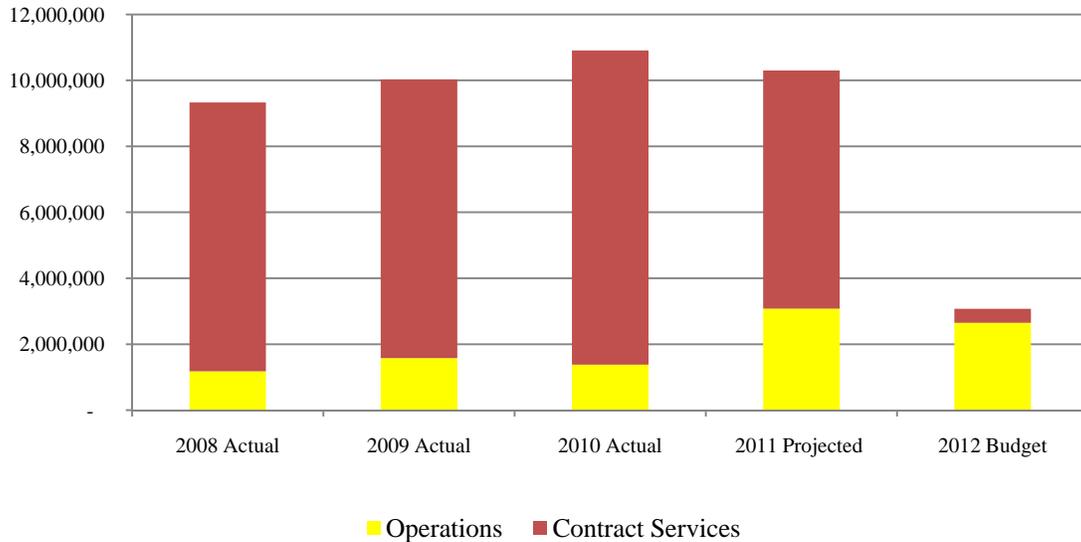
Note: FY2012 is the first year this department has been accounted for separately

<u>COMMUNICATIONS</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001570	521201	PROF SVCS-GVMT SERVICES	-	-	-	-	594,413
1001570	521201	PROF SVCS-CALL CENTER					763,000
1001570	523900	CONTRACTUAL SERVICES	-	-	-	-	5,000
1001570	523200	COMMUNICATIONS	-	-	-	-	2,000
1001570	523300	ADVERTISING	-	-	-	-	10,000
1001570	523400	PRINTING & BINDING	-	-	-	-	35,000
1001570	523500	TRAVEL	-	-	-	-	10,000
1001570	523600	DUES & FEES	-	-	-	-	1,500
1001570	523700	EDUCATION/TRAINING	-	-	-	-	1,500
1001570	531100	GENERAL OPERATING SUPPLIES	-	-	-	-	1,500
	Total						
	Budget		=	=	=	=	<u>1,423,913</u>



GENERAL SERVICES

This is an accounting entity only, not an operational organization.



GENERAL ADMINISTRATION			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1001595	521200	PROFESSIONAL SERVICES/HR	718,666	506,606	586,255	896,616	425,000
1001595	521201	PROF SVCS-GVMT SERVICES	7,435,397	7,945,566	8,940,438	6,327,619	-
1001595	521240	PROF SVCS-NON-PROFITS	227,500	158,300	202,214	225,000	120,000
1001595	521300	TECHNICAL SERVICES	(4,418)	-	-	6,500	50,000
1001595	522320	EQUIPMENT LEASE	-	-	-	-	150,000
1001595	523100	PROPERTY & LIABILITY INS	953,371	1,418,848	1,179,231	1,546,000	1,755,000
1001595	523200	POSTAGE	-	-	-	-	20,000
1001595	523900	TRANSITION COSTS	-	-	-	1,300,000	-
1001595	531100	GENERAL OPERATING SUPPLIES	-	-	-	-	350,000
1001595	542200	VEHICLES	-	-	-	-	-
Total Budget			<u>9,330,516</u>	<u>10,029,320</u>	<u>10,908,138</u>	<u>10,301,735</u>	<u>2,870,000</u>

JUDICIAL SERVICES

Municipal Court has jurisdiction over all misdemeanor and traffic, criminal and city ordinance violations.

MUNICIPAL COURT

JUDICIAL SERVICES

MISSION STATEMENT

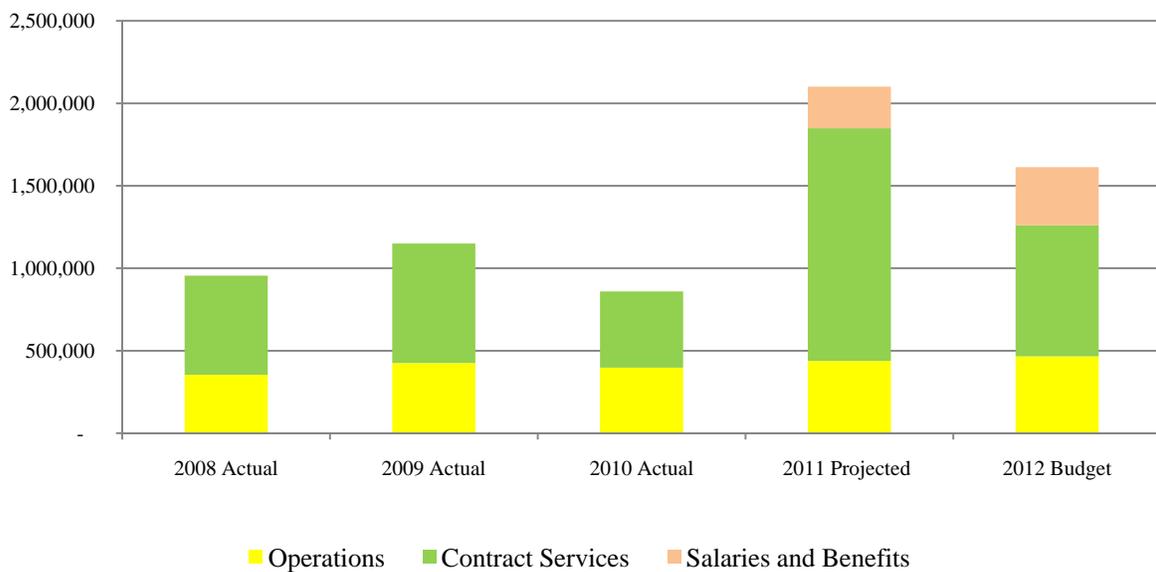
To resolve controversies, render justice, and help keep peace by providing a safe, reliable efficient and honest dispute resolution process.

GOALS AND OBJECTIVES

Goal 1: Manage the flow of cases to promote the administration of justice with the least possible cost and delay, while providing fair and equal treatment to all parties involved.

Goal 2: Provide to the citizens of Sandy Springs, all parties before the court, jurors, witnesses and court staff a safe, secure environment within which to access the court, conduct business and perform duties in a professional and efficient manner.

Goal 3: Maintain the city's court records in the most accurate and efficient manner possible.





MUNICIPAL COURT			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1002650	511100	REGULAR SALARIES	-	-	-	-	78,000
1002650	511200	PART-TIME/TEMP EMPLOYEES	-	-	-	-	-
1002650	512101	HEALTH INSURANCE	-	-	-	-	13,973
1002650	512102	DISABILITY INSURANCE	-	-	-	-	1,671
1002650	512103	DENTAL INSURANCE	-	-	-	-	1,238
1002650	512104	LIFE INSURANCE	-	-	-	-	1,238
1002650	512200	SOCIAL SECURITY	-	-	-	-	7,673
1002650	512300	MEDICARE	-	-	-	-	1,795
1002650	512401	RETIREMENT 401A	-	-	-	-	14,851
1002650	512402	RETIREMENT-MATCHING	-	-	-	-	6,188
1002650	512600	UNEMPLOYMENT TAX	-	-	-	-	928
1002650	512700	WORKERS' COMPENSATION	<u>775</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Salaries and Benefits			775	-	-	-	127,555
1002650	521200	PROFESSIONAL SERVICES	429,781	-	-	-	-
1002650	521201	PROF SVCS-GVMT SERVICES	170,806	723,922	462,231	1,411,602	794,240
1002650	521260	PROF SVCS-COURT	272,603	327,640	315,900	345,000	345,000
1002650	521300	TECHNICAL SERVICES	41,364	49,692	37,381	50,000	50,000
1002650	523400	PRINTING & BINDING	-	-	599	-	2,000
1002650	523500	TRAVEL	70	-	-	-	16,000
1002650	523600	DUES & FEES	-	125	155	150	500
1002650	523700	EDUCATION/TRAINING	517	1,023	2,151	1,000	4,500
1002650	523900	CONTRACTUAL SERVICES	-	-	1,582	2,000	2,000
1002650	523950	MERCHANT SVCS CHARGES	39,843	42,889	39,509	40,000	45,000
1002650	531100	GENERAL OPERATING SUPPLIES	-	4,081	-	-	1,500
1002650	542100	MACHINERY & EQUIPMENT	<u>-</u>	<u>392</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations and Capital			954,984	1,149,765	859,509	1,849,752	1,260,740
Total Budget			<u>955,759</u>	<u>1,149,765</u>	<u>859,509</u>	<u>1,849,752</u>	<u>1,388,295</u>

PERSONNEL INFORMATION - MUNICIPAL COURT

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
Municipal Court Clerk	1	1	1	1	1
TOTAL PERSONNEL	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>



PUBLIC SAFETY

Police Department of Sandy Springs has jurisdiction over all law enforcement activities within the City limits of Sandy Spring. The department includes Administration, Patrol, Criminal Investigations and Analysis, SWAT, Drug Task Forces and Victim Advocacy.

Fire Department provides fire prevention, fire fighting, fire inspections and first responder emergency medical services.

Emergency Services is an accounting division for payment of ambulance services, operation and capital contributions for the Emergency Operations Center and for contributions to support Emergency Telephone 911 services.

POLICE DEPARTMENT

PUBLIC SAFETY

MISSION STATEMENT

To Prevent Crime and Enforce Law through Problem-Solving Partnerships.

GOALS AND OBJECTIVES

Goal 1: Prevent and thereby reduce criminal victimization

Goal 2: Call offenders to account

Goal 3: Reduce fear of crime and enhance personal security

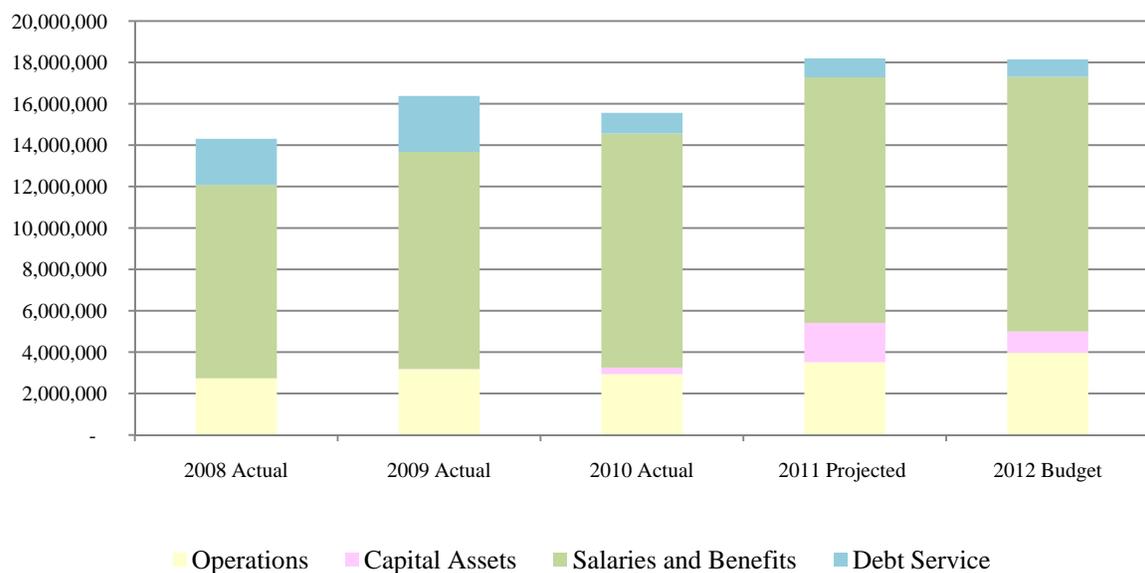
Goal 4: Identify crime and disorder problems that are important to the community and work to prevent or mitigate them

Goal 5: Ensure safety in public spaces

Goal 6: Use finances fairly, efficiently & effectively

Goal 7: Use force and authority fairly, efficiently & effectively

Goal 8: Achieve and maintain citizen satisfaction of services resulting in legitimacy and support of the community





<u>POLICE</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1003210	511100	REGULAR SALARIES	6,279,110	7,082,676	7,450,330	8,188,394	8,228,393
1003210	511110	BONUSES	2,500	353,359	132,727	195,888	200,000
1003210	511200	PART-TIME/TEMP EMPLOYEES	25,684	59,009	84,542	86,000	400,000
1003210	511300	OVERTIME	354,437	477,173	575,507	600,000	600,000
1003210	512101	HEALTH INSURANCE	608,970	603,571	723,595	375,000	400,000
1003210	512102	DISABILITY INSURANCE	70,686	70,763	66,988	70,000	105,000
1003210	512103	DENTAL INSURANCE	28,035	35,906	42,616	25,000	40,000
1003210	512104	LIFE INSURANCE	42,970	42,181	64,779	67,000	70,000
1003210	512200	SOCIAL SECURITY	397,743	473,136	466,784	545,000	558,994
1003210	512300	MEDICARE	97,680	108,936	111,619	120,000	130,732
1003210	512401	RETIREMENT 401A	739,543	807,835	832,797	920,000	950,000
1003210	512402	RETIREMENT-MATCHING	281,926	307,474	310,499	325,000	350,000
1003210	512500	TUITION REIMBURSEMENT	12,632	26,349	38,440	30,000	30,000
1003210	512600	UNEMPLOYMENT TAX	35,323	35,515	5,928	10,000	15,000
1003210	512700	WORKERS' COMPENSATION	359,726	(100)	396,500	300,000	300,000
1003210	512900	CLOTHING ALLOWANCE	-	1,625	-	-	-
Total Salaries and Benefits			9,336,966	10,485,408	11,303,650	11,857,282	12,378,119
1003210	521200	PROFESSIONAL SERVICES	302,572	207,224	210,580	300,000	316,250
1003210	521270	JAIL SERVICES	564,511	863,364	587,451	675,000	750,000
1003210	521275	INMATE MEDICAL SERVICES	65,386	106,268	98,554	175,000	120,000
1003210	521300	TECHNICAL SERVICES	3,350	653	3,480	80,000	107,000
1003210	522100	CLEANING SERVICES	27,475	23,100	24,000	24,000	30,000
1003210	522110	GARBAGE DISPOSAL	-	-	-	3,500	4,000
1003210	522210	REP & MAINT-EQUIPMENT	55,166	81,707	36,671	78,000	80,000
1003210	522220	REP & MAINT-BUILDINGS	100,383	29,438	28,711	20,000	-
1003210	522230	REP & MAINT-VEHICLES	139,266	190,441	210,348	210,000	230,000
1003210	522310	BUILDING OPERATING LEASE	475,079	511,592	518,983	588,000	425,000
1003210	522330	OTHER RENTALS	714	1,547	2,857	4,500	6,500
1003210	523200	COMMUNICATIONS	92,458	114,244	117,859	270,000	314,000
1003210	523300	ADVERTISING	1,752	10,903	12,170	25,000	25,000
1003210	523400	PRINTING & BINDING	11,162	15,805	18,246	20,000	20,000
1003210	523500	TRAVEL	33,330	35,295	59,683	2,000	72,500
1003210	523600	DUES & FEES	17,165	17,755	15,695	18,000	19,375
1003210	523700	EDUCATION/TRAINING	14,796	51,985	111,887	100,000	94,400
1003210	523900	CONTRACTUAL SERVICES	8,886	7,806	3,810	6,000	6,000
1003210	523950	MERCHANT SVCS CHARGES	1,121	2,033	2,890	2,400	3,500
1003210	531100	GENERAL OPERATING SUPPLIES	146,893	125,468	133,537	100,000	140,500
1003210	531150	BLACK OPERATIONS	20,014	27,067	6,661	20,000	20,000
1003210	531210	WATER	4,915	5,678	2,514	2,000	2,000
1003210	531220	NATURAL GAS	1,012	813	750	1,000	1,500
1003210	531230	ELECTRICITY	71,101	83,681	79,500	80,000	90,000
1003210	531270	GASOLINE	483,259	383,493	475,516	510,000	807,000
1003210	531280	SEWERAGE	3,832	-	-	-	-



1003210	531300	HOSPITALITY	-	-	8,567	10,000	10,000
			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1003210	531600	SMALL TOOLS & EQUIPMENT	23,401	164,971	89,018	121,290	171,290
1003210	531750	UNIFORMS	<u>72,358</u>	<u>108,180</u>	<u>69,598</u>	<u>70,000</u>	<u>100,000</u>
		Total Operations	2,741,358	3,170,511	2,929,535	3,515,690	3,965,815
1003210	541200	SITE IMPROVEMENTS	-	-	-	50,000	25,000
1003210	542100	MACHINERY & EQUIPMENT	-	-	32,938	3,600	3,600
1003210	542200	VEHICLES	-	-	-	850,000	703,535
1003210	542300	FURNITURE & FIXTURES	-	-	-	-	-
1003210	542400	COMPUTER EQUIPMENT	<u>2,182</u>	<u>14,557</u>	<u>296,819</u>	<u>1,000,000</u>	<u>300,000</u>
		Total Capital	2,182	14,557	329,757	1,903,600	1,032,135
1003210	579000	CONTINGENCY	-	-	-	-	300,000
1003210	581200	CAPITAL LEASE PRINCIPAL	2,227,064	2,704,500	1,000,000	896,802	531,614
1003210	582200	CAPITAL LEASE INTEREST	<u>-</u>	<u>-</u>	<u>-</u>	<u>17,826</u>	<u>14,137</u>
		Total Debt Service	2,227,064	2,704,500	1,000,000	914,628	845,751
		Total Budget	<u>14,307,570</u>	<u>16,374,976</u>	<u>15,562,942</u>	<u>18,191,200</u>	<u>18,221,820</u>

PERSONNEL INFORMATION -POLICE

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
Police Chief	1	1	1	1	1
Deputy Police Chief	1	1	1	1	1
GCIC Records Clerk	4	4	4	4	4
Records Clerk	7	7	7	7	7
Records Supervisor	1	1	1	1	1
Police Officer I	5	5	5	5	5
Police Officer II	30	30	30	30	30
Police Officer III	61	61	61	61	61
Sergeant	17	17	17	19	19
Lieutenant	10	10	10	10	10
QuarterMaster	1	1	1	1	1
Major	1	1	1	1	1
Clerical Staff	3	3	3	3	3
GIS Technician	1	1	1	1	1
Part-time Sworn Officers	4	4	4	4	10
Executive Administrative Asst.	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
TOTAL PERSONNEL	<u>148</u>	<u>148</u>	<u>148</u>	<u>150</u>	<u>156</u>

FIRE DEPARTMENT

PUBLIC SAFETY

We provide the highest level of fire and emergency services to our citizens and visitors with highly trained caring personnel. We provide excellent customer service in response, education, prevention and professional services.

MISSION STATEMENT

To protect the people and property within our community by providing a wide range of public services for the health, safety and welfare of our citizens.

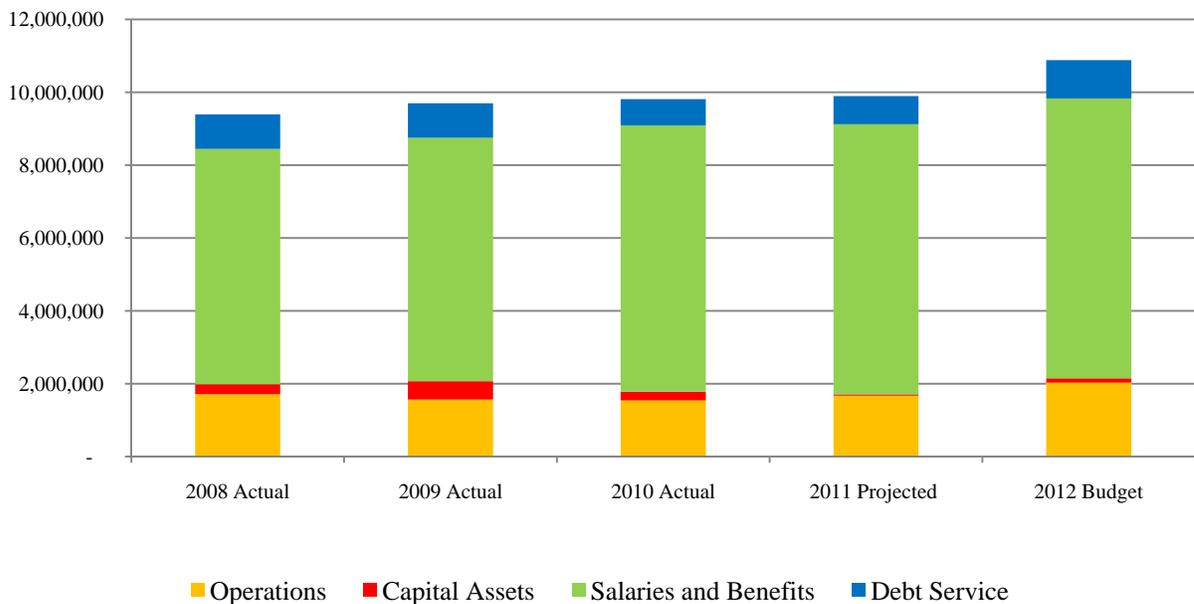
GOALS & OBJECTIVES

Goal 1: Lower response times for all emergency calls.

Goal 2: Continue to lead the area and country in innovative strategies in management and emergency response in order to provide cutting edge care and protection for our citizens.

Goal 3: Expand our community emergency response teams (CERT) and incorporate them in our emergency operations planning and implementation.

Goal 4: Provide excellent environment, training and incentives to attract and maintain a highly motivated and talented work force.





<u>FIRE</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1003510	511100	REGULAR SALARIES	3,312,887	3,724,724	3,711,656	3,811,404	3,899,878
1003510	511110	BONUSES	570,917	327,779	534,212	535,000	550,000
1003510	511200	PART-TIME/TEMP EMPLOYEES	564,811	778,124	861,840	825,000	850,000
1003510	511300	OVERTIME	409,656	369,713	450,132	421,633	450,000
1003510	512101	HEALTH INSURANCE	419,434	367,042	416,234	275,000	300,000
1003510	512102	DISABILITY INSURANCE	38,447	36,622	38,891	110,000	105,000
1003510	512103	DENTAL INSURANCE	26,581	20,702	30,570	40,000	38,999
1003510	512104	LIFE INSURANCE	23,792	21,519	34,628	32,000	38,999
1003510	512200	SOCIAL SECURITY	290,771	319,266	318,325	340,000	360,000
1003510	512300	MEDICARE	68,611	74,726	74,735	75,000	84,100
1003510	512401	RETIREMENT 401A	411,692	431,417	427,581	435,000	445,000
1003510	512402	RETIREMENT-MATCHING	142,418	160,277	163,712	190,000	190,000
1003510	512500	TUITION REIMBURSEMENT	21,000	14,686	5,406	12,000	20,000
1003510	512600	UNEMPLOYMENT TAX	39,375	34,063	5,287	10,000	20,000
1003510	512700	WORKERS' COMPENSATION	<u>118,594</u>	<u>-</u>	<u>235,879</u>	<u>300,000</u>	<u>329,000</u>
Total Salaries and Benefits			6,458,985	6,680,662	7,309,089	7,412,037	7,680,976
1003510	521200	PROFESSIONAL SERVICES	386,396	294,951	194,366	190,000	250,000
1003510	522210	REP & MAINT-EQUIPMENT	13,150	33,413	40,994	60,000	60,000
1003510	522220	REP & MAINT-BUILDINGS	73,041	80,123	87,830	85,000	145,000
1003510	522230	REP & MAINT-VEHICLES	83,674	109,759	163,345	165,000	175,000
1003510	522310	BUILDING OPERATING LEASE	247,014	247,014	53,693	108,000	256,000
1003510	522330	OTHER RENTALS	1,157	4,739	-	-	5,000
1003510	523200	COMMUNICATIONS	1,190	2,550	9,742	53,000	75,000
1003510	523300	ADVERTISING	607	-	266	7,500	7,500
1003510	523400	PRINTING & BINDING	5,378	4,596	3,150	2,500	5,000
1003510	523500	TRAVEL	31,282	42,281	40,079	70,000	65,000
1003510	523600	DUES & FEES	13,818	12,802	10,823	12,700	12,700
1003510	523700	EDUCATION/TRAINING	34,139	67,288	81,231	22,350	25,000
1003510	523900	CONTRACTUAL SERVICES GENERAL OPERATING	130,303	97,294	61,489	125,000	125,000
1003510	531100	SUPPLIES	68,300	99,614	91,549	90,000	95,000
1003510	531160	EMS MEDICAL SUPPLIES	84,951	105,232	98,995	110,000	110,000
1003510	531210	WATER	12,252	10,374	13,263	14,400	15,800
1003510	531220	NATURAL GAS	40,244	38,350	35,545	35,500	40,000
1003510	531230	ELECTRICITY	135,332	35,518	36,240	48,650	55,000
1003510	531270	GASOLINE	136,343	125,954	116,278	175,000	200,000
1003510	531300	HOSPITALITY			3,400	6,500	6,500
1003510	531600	SMALL TOOLS & EQUIPMENT	69,290	8,746	280,026	142,566	150,000
1003510	531750	UNIFORMS	<u>140,843</u>	<u>146,739</u>	<u>115,072</u>	<u>147,000</u>	<u>150,000</u>
			1,708,703	1,567,335	1,537,376	1,670,666	2,028,500



			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1003510	542100	MACHINERY & EQUIPMENT	260,582	496,774	170,125	2,300	15,000
1003510	542200	VEHICLES			47,810	31,410	94,402
1003510	542400	COMPUTER EQUIPMENT	<u>17,765</u>	<u>3,488</u>	<u>26,283</u>	<u>3,135</u>	<u>10,000</u>
			278,347	500,262	244,218	36,845	119,402
1003510	579000	CONTINGENCY	-	-	-	-	300,000
1003510	581200	CAPITAL LEASE PRINCIPAL	947,584	947,574	722,296	657,475	653,834
1003510	582200	CAPITAL LEASE INTEREST	<u>-</u>	<u>-</u>	<u>-</u>	<u>118,035</u>	<u>99,850</u>
		Total Operations and Capital	947,584	947,574	722,296	775,510	1,053,684
		Total Budget	<u>9,393,618</u>	<u>9,695,832</u>	<u>9,812,979</u>	<u>9,895,058</u>	<u>10,882,562</u>

PERSONNEL INFORMATION - FIRE

	2008	2009	2010	2011	2012
	Actual	Actual	Actual	Projected	Budget
Fire Chief	1	1	1	1	1
Deputy Chief	1	1	1	1	1
Fire Marshall	1	1	1	1	1
Asst Chief/Training	1	1	1	1	1
Fire Protection Engineer	1	1	1	1	1
Executive Assistant	1	1	1	1	1
Fire Inspector	1	1	1	1	1
Fire/Rescue Tech I	20	20	20	20	20
Fire/Rescue Tech II	40	40	40	40	40
Crew Chief	18	18	18	18	18
Batallion Chief	6	6	6	6	6
TOTAL PERSONNEL	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>	<u>91</u>
Part Time Employees	52	52	52	52	52



EMERGENCY MANAGEMENT

PUBLIC SAFETY

Accounted for in this division is the Emergency Operations Center (EOC), ambulance service provided by Rural Metro and contributions to the Chattahoochee River 911 Authority, a joint venture with the City Johns Creek to provide Emergency 911 Telephone Service.

MISSION STATEMENT

To provide a comprehensive and aggressive emergency preparedness, response and recover program for the citizens of Sandy Springs in order to save lives, protect property and reduce the effects of disasters, both natural and man-made.

GOALS & OBJECTIVES

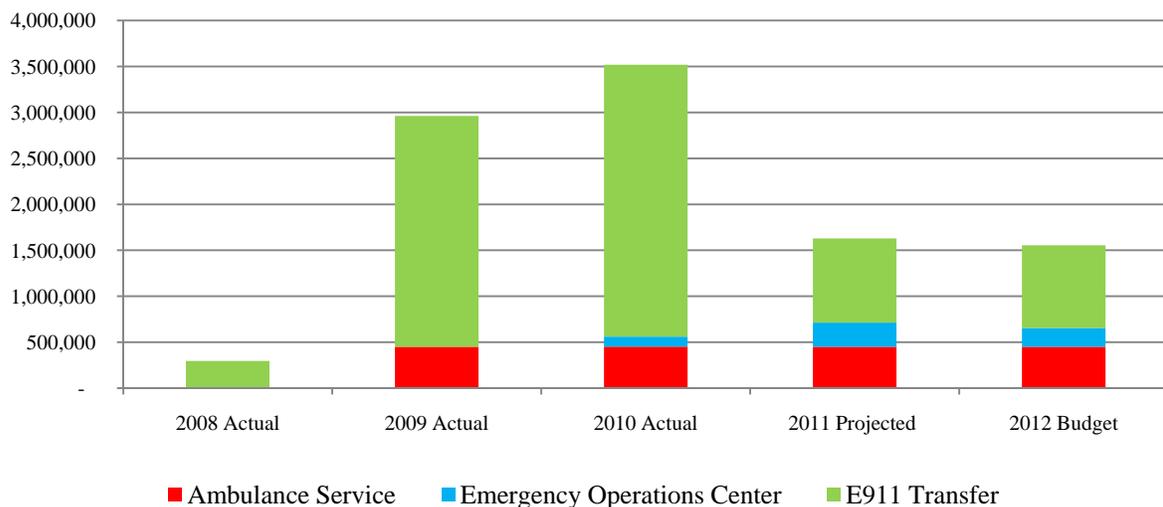
Goal 1: To reach out to local businesses to partner with them on emergency response.

Goal 2: To educate businesses and the public on tools available to them in times of emergency and how to use these tools to keep informed of events and activities of the EOC and how to communicate with emergency managers.

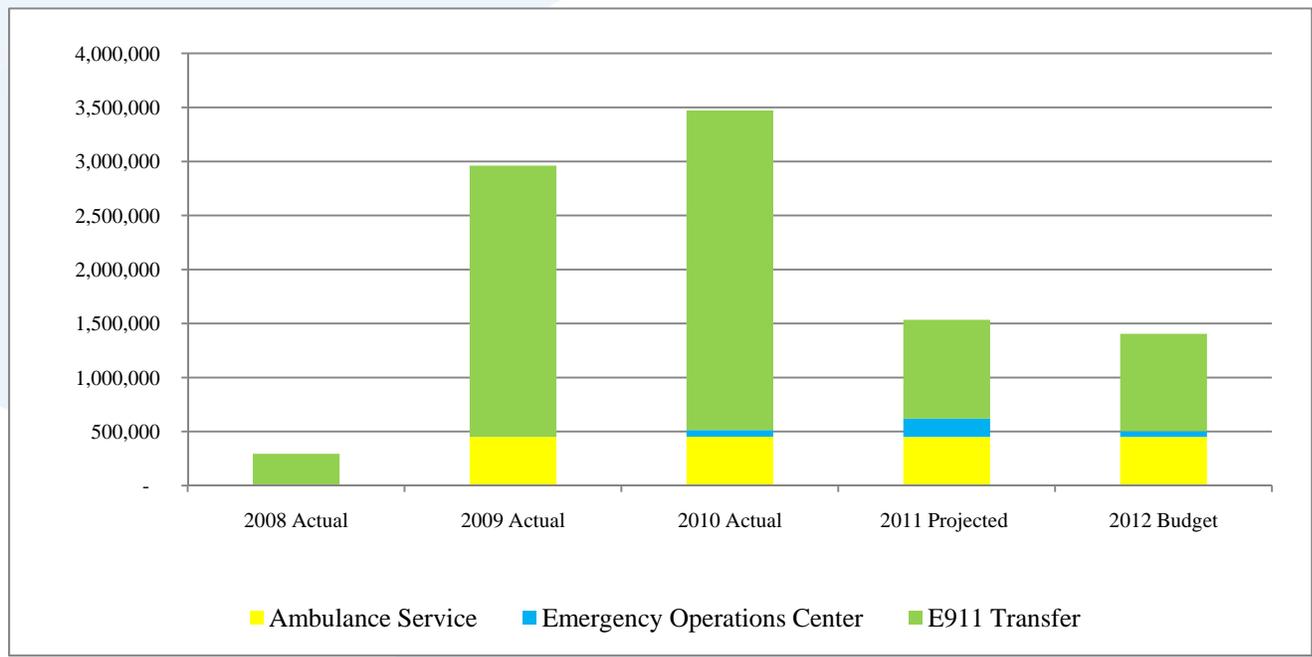
Goal 3: To utilize the Community Emergency Response Team (CERT) during emergencies and to keep these individuals well trained.

Goal 4: To provide the best, most technologically advanced emergency care for our citizens and those visiting our city in order to save lives.

Goal 5: To provide state of the art, responsive Emergency 911 telephone service for the people within the city limits.



<u>EMERGENCY SERVICES/ MEDICAL</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1003810	521200	PROFESSIONAL SERVICES	-	450,000	452,500	450,000	450,000
1003810	521300	TECHNICAL SERVICES			47,095	93,600	128,450
1003810	523200	COMMUNICATIONS	0	0	-	-	6,000
1003810	542100	MACHINERY & EQUIPMENT			61,784	170,000	54,250
1003810	572000	PAYMENTS TO OTHER AGENCIES	295,161	2,511,316	2,957,849	915,000	900,000
1003810	579000	ACTIVATION CONTINGENCY	-	-	-	-	15,000
	Total		<u>295,161</u>	<u>2,961,316</u>	<u>3,519,227</u>	<u>1,628,600</u>	<u>1,553,700</u>
	Budget						



PUBLIC WORKS

Public Works consists of Engineering, Traffic Management, Stormwater Management, Roads and Bridge Management, Sidewalk programs and the City Capital Improvement Program Management.

MISSION STATEMENT

To provide exceptional infrastructure throughout the City in order to accommodate traffic flow, protect the public and environment through stormwater management and provide adequate opportunity for citizens to walk through the city safely.

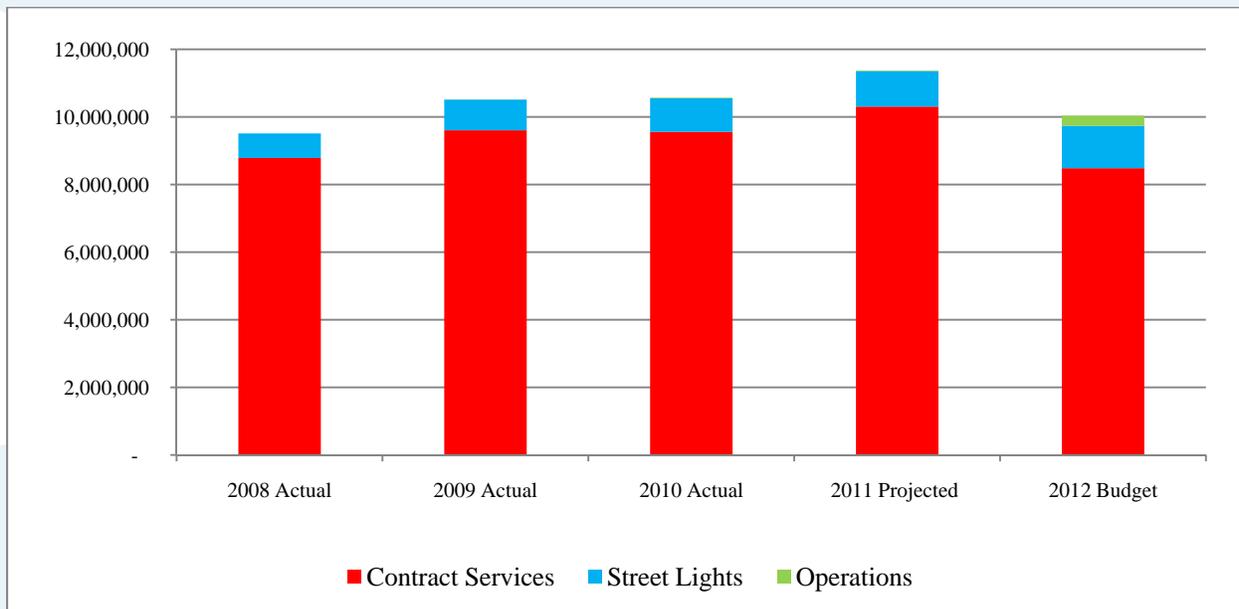
GOALS AND OBJECTIVES

Goal 1: To obtain funding through the state and other funding sources to replace, and/or improve major thorough fares within the City to alleviate traffic congestion.

Goal 2: To engineer and plan City streets and infrastructure in a manner that is aesthetically pleasing to citizens and local businesses and which will accommodate smooth traffic flow.

Goal 3: To provide adequate sidewalks and lighting in areas where there is foot traffic so citizens will feel safe walking through the City.

Goal 4: To engineer, inspect and maintain stormwater facilities in the City in a manner which will fulfill legal obligations, protect citizens and the environment.





<u>PUBLIC WORKS</u>			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1004100	521200	PROFESSIONAL SERVICES	628,584	589,651	1,346,051	420,000	150,000
1004100	521201	PROF SVCS-GVMT SERVICES	8,156,520	9,016,081	8,109,916	9,386,205	3,086,205
1004100	522230	VEHICLES MAINTENANCE	-	-	-	-	150,000
1004100	523500	TRAVEL					62,500
1004100	523900	CONTRACTUAL SERVICES			104,599	500,000	5,250,000
1004100	531100	GENERAL OPERATING SUPPLIES		229	9,364	16,000	10,000
1004100	531230	ELECTRICITY			9,700	2,500	3,000
1004100	531235	STREET LIGHTS	724,826	906,270	990,244	1,050,000	1,250,000
1004100	531270	GASOLINE					45,000
1004100	531750	UNIFORMS	-	-	-	-	30,000
1004100	572000	PAYMENT TO OTHER AGENCY	<u>0</u>	<u>00</u>	<u>0</u>	<u>0</u>	<u>75,000</u>
	Total		<u>9,509,930</u>	<u>10,512,231</u>	<u>10,569,874</u>	<u>11,374,705</u>	<u>10,111,705</u>
	Budget						

RECREATION

Recreation and Parks provides a variety of sporting and recreational programs for youth and adults in Sandy Springs such as sports leagues and tournaments, summer camps, dance classes and instructional programs. This division is also responsible for the care and maintenance of the parks and recreation facilities throughout the City.

MISSION STATEMENT

To provide essential recreation, park and leisure opportunities that enhance the quality of life for the citizens and participants of Sandy Springs by offering a wide variety of programs, activities and services.

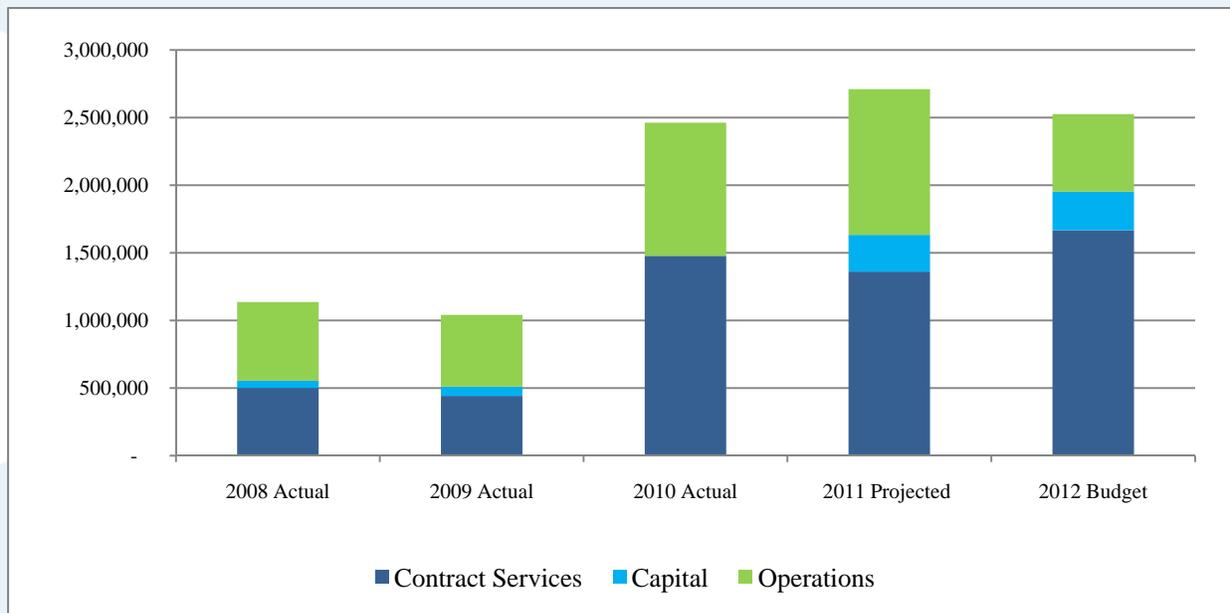
GOALS AND OBJECTIVES

Goal 1: To increase the number of programs and activities provided to our citizens to include a wide variety to address all age groups and populations.

Goal 2: To increase the amount of participation in our programs and activities.

Goal 3: To provide clean, well maintained facilities and parks that citizens can enjoy and be proud of.

Goal 4: To build relationships with local businesses, non-profit organizations, schools, City employees and residents and encourage a sense of community.





SANDY SPRINGS

GEORGIA

RECREATION			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1006110	511200	PART-TIME/TEMP EMPLOYEES	123,403	228,342	432,327	475,000	-
1006110	521200	PROFESSIONAL SERVICES	214,304	145,804	163,288	245,000	-
1006110	521201	PROF SVCS-GVMT SERVICES	500,321	435,474	1,477,521	1,341,022	790,608
1006110	522100	CLEANING SERVICES	-	-	-	-	40,000
1006110	522220	REP & MAINT-BUILDINGS	118,073	6,046	9,957	25,000	55,000
1006110	522230	VEHICLES MAINTENANCE	-	-	-	-	25,000
1006110	522240	REP & MAINT-OTHER	11,245	10,875	23,634	30,000	50,000
1006110	523200	COMMUNICATIONS			2,056	8,000	10,000
1006110	523300	ADVERTISING	4,101	4,023	9,497	7,500	10,000
1006110	523600	DUES & FEES	25	150		-	500
1006110	523700	EDUCATION/TRAINING				-	17,000
1006110	523900	CONTRACTUAL SERVICES	1,219	6,699		20,000	877,000
1006110	523950	MERCHANT SVCS CHARGES GENERAL OPERATING	4,576	5,378	3,319	1,000	5,000
1006110	531100	SUPPLIES	24,221	30,763	71,758	50,000	70,000
1006110	531210	WATER	17,449	11,630	168,636	65,000	80,000
1006110	531220	NATURAL GAS	15,806	15,437	19,688	16,000	22,000
1006110	531230	ELECTRICITY	48,883	71,720	77,844	100,000	100,000
1006110	531270	GASOLINE			2,486	10,000	40,000
1006110	531600	SMALL TOOLS & EQUIPMENT			-	45,000	35,000
1006110	531750	UNIFORMS	-	-	-	-	15,000
1006110	541200	SITE IMPROVEMENTS	-	17,203	-		2,500
1006110	542100	MACHINERY & EQUIPMENT	52,649	51,270	-	250,000	20,000
1006110	542200	VEHICLES	-	-	-	22,000	62,000
1006110	572000	PAYMENT TO OTHER AGENCY					<u>130,000</u>
1006110	579000	CONTINGENCIES	-	-	-	-	<u>200,000</u>
Total Budget			<u>1,136,275</u>	<u>1,040,814</u>	<u>2,462,009</u>	<u>2,710,522</u>	<u>2,656,608</u>

COMMUNITY DEVELOPMENT

Community Development includes the functions of Code Enforcement, Planning and Zoning, Economic Development and Building Permits.

MISSION STATEMENT

To create a well-planned and aesthetically pleasing City that will attract new businesses and retain existing businesses and to ensure that existing and future buildings and structures are safe for the inhabitants within them.

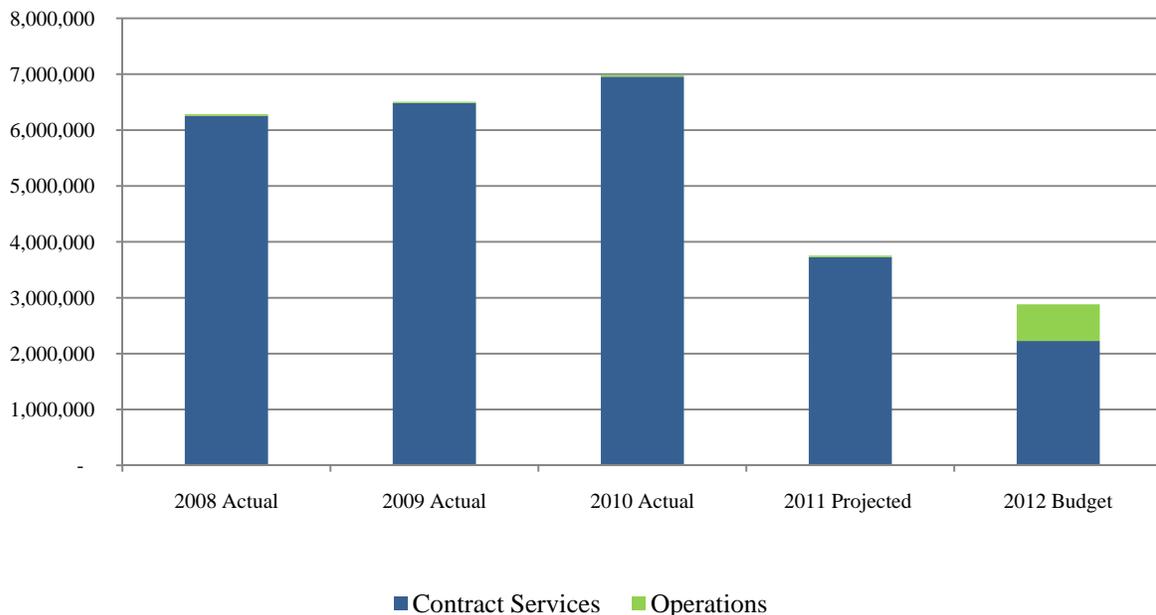
GOALS AND OBJECTIVES

Goal 1: To provide excellent customer service to the public and local businesses through enhanced technologies and efficient operating processes.

Goal 2: To coordinate with local businesses, organizations, residents, elected officials and other City departments to develop a comprehensive plan for a City Center.

Goal 3: To promote economic growth by aiding in the expansion of existing industry and through the attraction of new investment and quality employment opportunities.

Goal 4: To protect individuals and property through sound building codes in place and an enforcement of these codes.

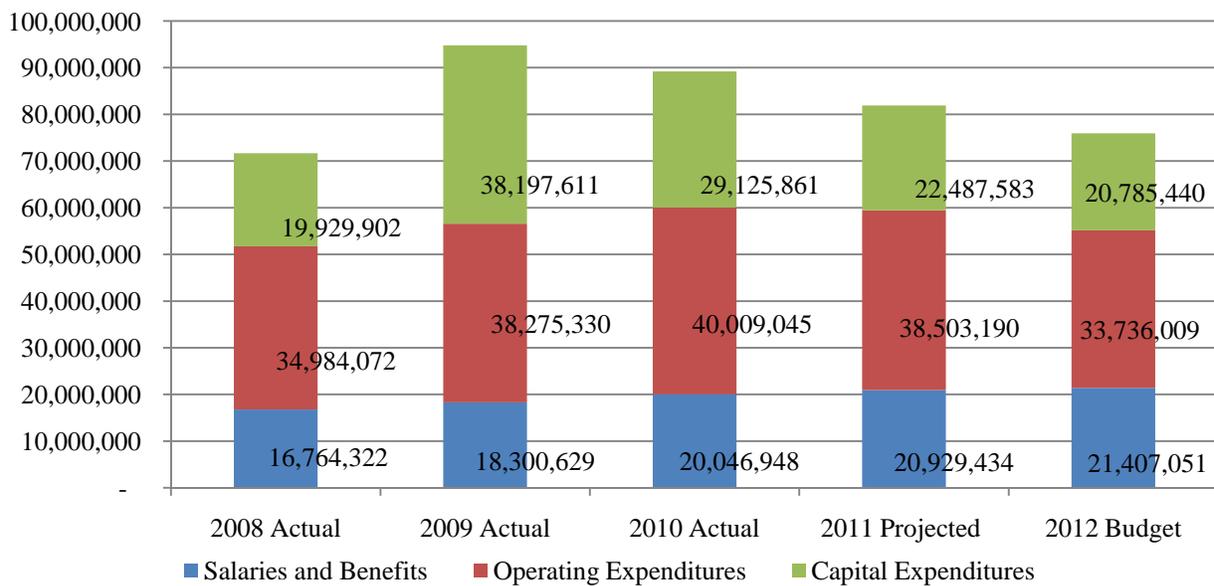




COMMUNITY DEVELOPMENT			2008	2009	2010	2011	2012
			Actual	Actual	Actual	Projected	Budget
1007450	521200	DOWNTOWN MASTER PLAN					300,000
1007450	521200	ECONOMIC DEVELOPMENT PLAN					175,000
1007450	521201	PROF SVCS-GVMT SERVICES	6,254,976	6,487,311	6,956,955	3,726,630	2,226,774
1007450	522230	VEHICLES MAINTENANCE	-	-	-	-	25,000
1007450	523300	ADVERTISING	978	1,052	4,405	12,500	12,500
1007450	523600	DUES & FEES			311	700	1,000
1007450	523700	EDUCATION/TRAINING				500	62,250
1007450	523950	MERCHANT SVCS CHARGES	26,824	17,378	23,425	12,000	30,000
1007450	531300	HOSPITALITY	-	-	-	-	6,000
1007450	531270	GASOLINE					30,000
1007450	531750	UNIFORMS	-	-	-	-	15,000
1007450	542100	MACHINERY & EQUIPMENT	-	-	-	-	-
	Total						
	Budget		<u>6,282,777</u>	<u>6,505,741</u>	<u>6,985,097</u>	<u>3,752,330</u>	<u>2,883,524</u>



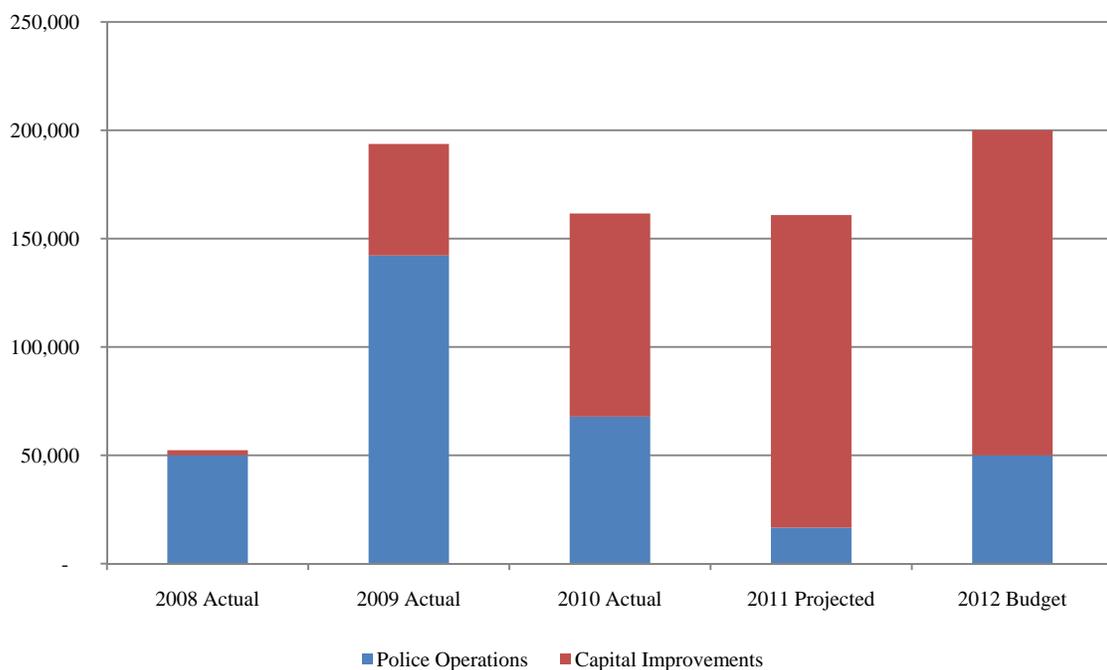
<u>OTHER USES</u>			2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
1009000	579000	CONTINGENCY	-	-	14,190	-	1,150,000
1009000	611120	TRANSFER TO ANN FRANK				100,000	100,000
1009000	611130	TRANSFER TO ROI FUND					500,000
1009000	611240	TRANSFER TO GRANT FUND	-	489,663	36,377	50,000	50,000
1009000	611350	TRANSFER TO CAPITAL PROJECTS	15,114,996	29,160,824	23,251,962	14,900,000	12,170,718
1009000	611560	TRANSFER TO STORMWATER	450,000	1,800,000	500,000	1,800,000	2,500,000
1009000	611601	TRANSFER TO HEALTH & BENEFITS	<u>550,000</u>	-	-	-	-
Total Budget			<u>16,114,996</u>	<u>31,450,487</u>	<u>23,802,529</u>	<u>16,850,000</u>	<u>16,470,718</u>
GENERAL FUND TOTAL EXPENDITURES			<u>71,678,295</u>	<u>94,773,569</u>	<u>89,196,045</u>	<u>83,220,207</u>	<u>75,928,500</u>



CONFISCATED ASSETS FUND

This fund is used to account for amounts seized by the police department from narcotics arrests in conjunction with other state and federal agencies. These funds are used by the police department to augment their general fund budget and can only be spent on law enforcement programs or activities. Generally, seizures can vary greatly from one year to the next and are not easily budgeted. However, using conservative figures for new money coming in plus the amounts that have remained unspent from previous years, the 2012 budget has been set at \$175,000.

	<u>2008 Actual</u>	<u>2009 Actual</u>	<u>2010 Actual</u>	<u>2011 Projected</u>	<u>2012 Budget</u>
Police Operation	49,999	142,238	67,872	16,596	50,000
Capital Improvements	<u>2,368</u>	<u>51,467</u>	<u>93,757</u>	<u>144,295</u>	<u>150,000</u>
	52,367	193,705	161,629	160,891	200,000

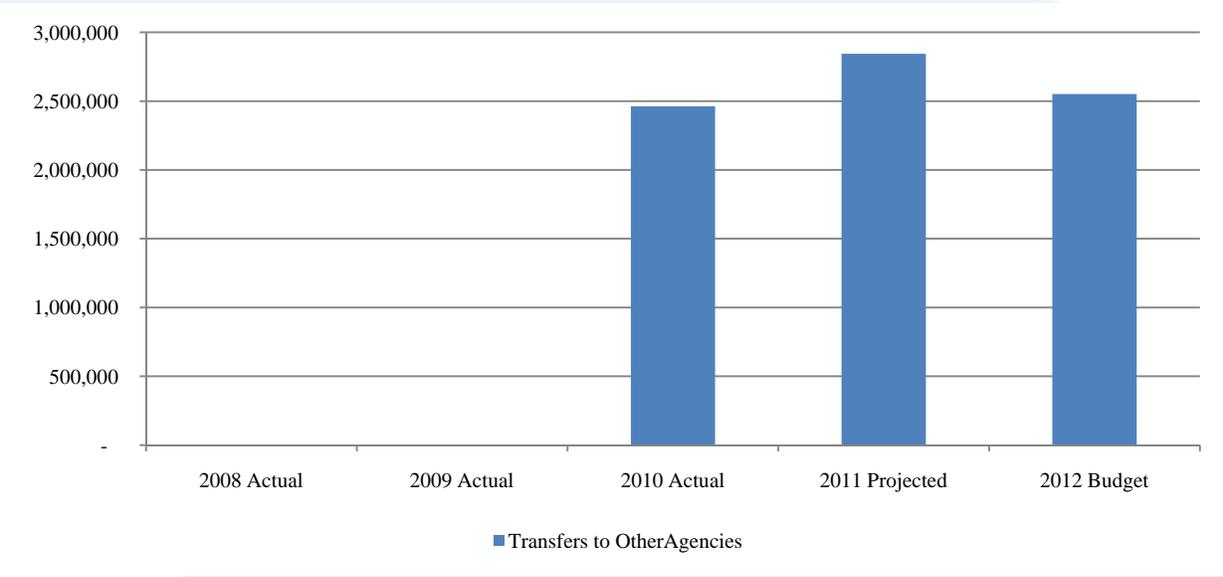




EMERGENCY 911 COMMUNICATIONS FUND

This fund accounts for the revenues received from the 911 surcharge on telephone bills. The City of Sandy Springs participates in a joint venture with the City of Johns Creek for their E911 operations. All money collected in this fund is dedicated to this separate operating authority – Chattahoochee River Emergency Telephone Authority. The amounts estimated to be collected for the 2012 budget is \$2.5 million.

	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
Transfers to Other Agencies	-	-	<u>2,463,089</u>	<u>2,843,861</u>	<u>2,552,210</u>
	-	-	2,463,089	2,843,861	2,552,210



MULTIPLE GRANT FUND FUND



This grant fund accounts for numerous grants received by the City. This fund is a multiple year fund accounting for projects based on the project year. Appropriations do not lapse at year end, but rather are carried forward to the following year until the project is complete. Currently, we have eight grants accounted for in this fund with a total 2012 budget of \$1,149,846.

		Award Amount	Required Match	Project to Date Expenditures	2012 Budget
EECBG	Energy Efficiency Block Grant	851,900		512,242	339,658
BJYA	Byrne- JAG ARRA Circuit Wide	25,000	-		25,000
HMGP2	Severe Weather Warning Sirens	328,260	97,506	2,428	423,338
STAT	Sandy Springs STAT	129,083	-	51,290	77,793
BPVP	Bulletproof Vest Partnership	34,099	-	20,227	13,872
AFCG	Assistance to Fire	88,000	22,000		110,000
HEAT2	2011 HEAT Grant	113,500	75,000	83,057	105,443
MARTA	Bus Shelters	54,743			54,743
		1,624,585	194,506	669,245	1,149,846



COMMUNITY DEVELOPMENT BLOCK GRANT FUND

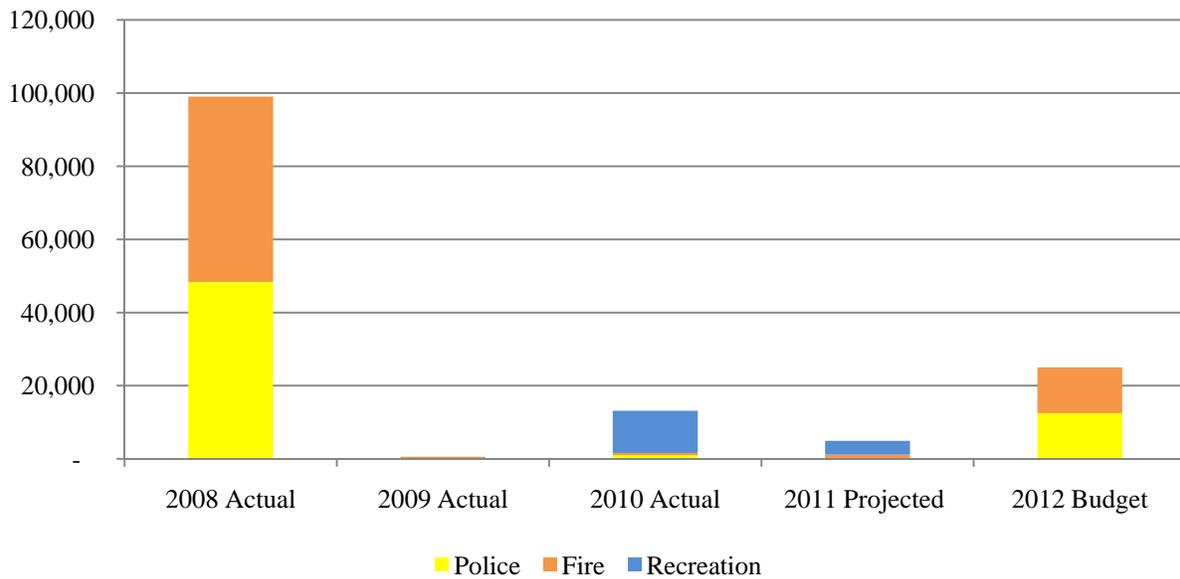
The CDBG fund is an on-going specific grant for construction of infrastructure-primarily sidewalks-in the city. This fund is a multiple year fund accounting for projects based on the project year. Appropriations do not lapse at year end, but rather are carried forward to the following year until the project is complete. We are currently accounting for two awards: 2009 and the 2010. Total 2012 budget is \$664,619.

		Award Amount	Required Match	Project to Date Expenditures	2012 Budget
CDBG2	2009 CDBG	539,982		456,699	83,283
CDBG3	2010 CDBG	581,336	-		581,336
		1,121,318	-	456,699	664,619

DONATIONS FUND

Donations from the public for specific projects in recreation, police and fire are accounted for in this fund. The 2012 budget amount is \$25,000.

	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
Police Operation	48,356	-	1,000	-	12,500
Fire Operations	50,706	565	596	1,157	12,500
Recreation	-	-	11,534	3,766	-
	99,061	565	1,596	1,157	25,000



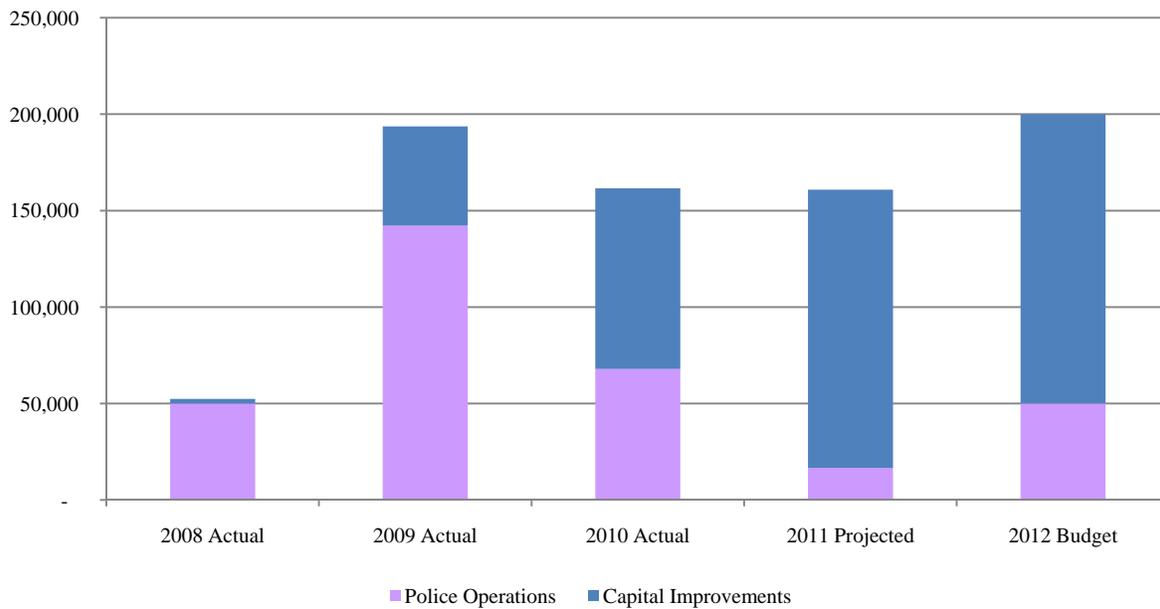
CAPITAL PROJECTS FUND



HOTEL/ MOTEL FUND

Taxes collected by the area hotels and motels to help fund conventions and tourism within the City limits are accounted for in this fund. These funds are distributed to the General Fund (28.56%), the Sandy Springs Hospitality Board (32.14%) and the Georgia World Congress (39.3%). The anticipated taxes budgeted for 2012 are \$3,200,000.

	<u>2008 Actual</u>	<u>2009 Actual</u>	<u>2010 Actual</u>	<u>2011 Projected</u>	<u>2012 Budget</u>
Sandy Springs Hospitality	1,851,214	1,186,563	1,071,611	1,058,000	1,028,480
Georgia World Congress					
Ctr.	1,564,542	1,450,900	1,313,241	1,293,696	1,257,600
Transfer to General Fund	<u>1,253,942</u>	<u>1,054,395</u>	<u>952,247</u>	<u>940,152</u>	<u>913,920</u>
	4,669,698	3,691,858	3,337,099	3,291,848	3,200,000





CAPITAL PROJECTS FUND

REVENUES:

Federal & State Funding	36,392,870
Transfer In from General Fund	12,320,198
Use of Fund Balance	<u>30,397,368</u>

TOTAL REVENUES

79,110,437

EXPENDITURES:

Project Code	Project Name	Total Outside Funding	Total City Funding to Date	Total Expenditures to Date	Encumbrances	Project to Date Balance	2012 Budget Additions	2012 Budget
Small Projects								
C9999	Capital Contingency	-	<u>2,901,845</u>	-	-	<u>2,901,845</u>	<u>504,198</u>	<u>3,406,043</u>
		-	2,901,845	-	-	2,901,845	504,198	3,406,043
Facility Projects								
F0001	City Hall		11,648,000	8,064,524	838,213	2,745,263	5,500,000	9,083,476
F0002	Heritage Bluestone Buildi	-	<u>250,000</u>	<u>116,957</u>	<u>12,050</u>	<u>120,993</u>	-	<u>133,043</u>
		-	11,898,000	8,181,481	850,263	2,866,256	5,500,000	9,216,519
Parks Projects								
P0001	Abernathy Park Land Acquisition	550,000	2,430,045	2,978,770	1,275	-	-	1,275
P0002	Greenway-Abernathy Road LA	-	4,154,955	1,532,164	604,130	2,018,661	500,000	3,122,791
P0006	SS Tennis Center Imprmts		775,000	295,525	27,370	452,105		479,475
P0007	Hammond Pk Imprvmts		1,463,599	970,687	22,667	470,245		492,912
P0009	Morgan Falls Overlook		4,239,814	4,049,291	83,886	106,637		190,523
P0010	Morgan Falls Athletic Fields		4,850,000	4,738,664	14,007	97,329		111,336
P0011	Morgan Falls River Park		364,423	86,086	-	278,337		278,337
P0012	Abernathy Oaks		21,000	11,768		9,232		9,232
P0014	Big Trees		250,000	12,500		237,500		237,500
P0015	Lost Corners Astro Turf @ School		300,000	10,532	20,160	269,308		289,468
P0018	fields	-	600,000			600,000	-	600,000
P0019	Old Riverside Dr Property	-	-	-	-	-	<u>100,000</u>	<u>100,000</u>
		550,000	19,448,836	14,685,988	773,496	4,539,353	600,000	5,912,849

Project Code	Project Name	Total Outside	Total City Funding	Total Expenditure	Encumbrances	Project to Date	2012 Budget	2012 Budget
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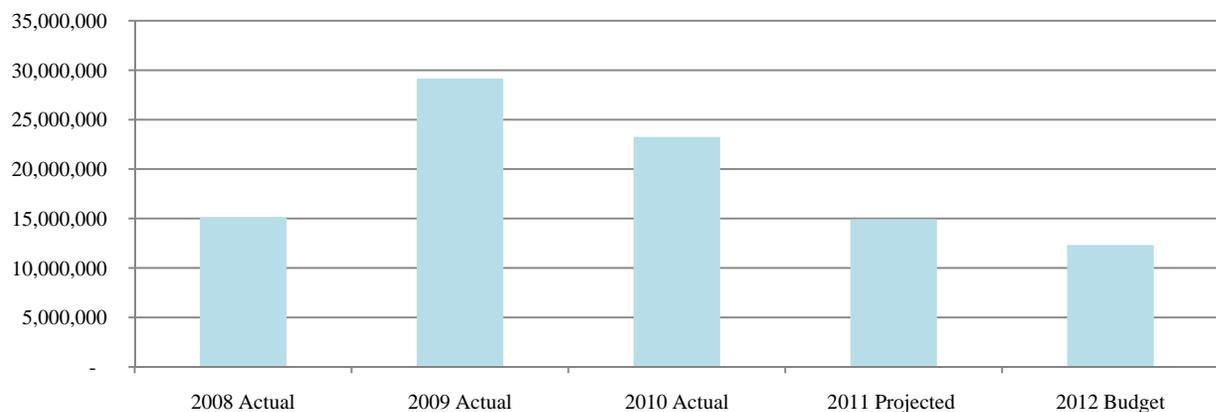


		Funding	to Date	to Date		Balance	Additions	
Transportation Projects								
T0005	River Valley Sidewalks SS Cir @ Hammond Dr	979,166	141,504	1,120,670		-	-	-
T0006	Ped E	1,805,040	158,569	826,022	302,089	835,498	-	1,137,587
T0008	Roswell Rd Streetscape Johnson Fy Rd	1,873,542	161,445	49,411	-	1,985,576	-	1,985,576
T0009	Streetscape Johnson Fy@SS Cir Int	820,472	70,000	593,107	256,928	40,437	-	297,365
T0010	Imp JohnsonFy-Glenridge	640,000	200,000	72,131	112,671	655,198	-	767,869
T0011	CD&PE RRSS-Johnson Fy-	7,210,250	1,340,800	551,452	154,005	7,845,593	-	7,999,598
T0012	Abernathy	3,235,180	830,000	225,754	124,803	3,714,623	-	3,839,426
T0013	Roswell Road ATMS	3,516,958	489,352	438,243	25,310	3,542,757	-	3,568,067
T0014	SS Cir Ped Enh Ph II CD	2,210,369	190,000	70,161	84,754	2,245,454	-	2,330,208
T0015	SS Cir PE Ph III-CD	-	220,000	5,104	176,753	38,143	-	214,896
T0019	Roswell Road Phase I Windsor Parkway	-	250,000	137,137	111,715	1,148	-	112,863
T0020	Sidewalks	-	1,750,000	936,032	491,661	322,308	-	813,968
T0023	I-285 Tunnel	-	385,000	383,147	2,096	-	-	2,096
T0024	Hammond Dr -CD	499,915	610,000	310,508	112,552	686,855	-	799,407
T0025	Dunwoody Pl Impr-CD	375,000	1,275,000	744,529	913,269	(7,799)	-	905,471
T0026	Ptree-Dwdy Rd Imp-CD Roswell Rd Brdg Wide	-	1,500,000	669,124	692,289	138,587	-	830,876
T0031	I285 Peachtree Dunwoody	3,655,301	400,500	455,622	8	3,600,171	-	3,600,179
T0032	Streetscape	1,694,059	-	34,298	-	1,659,761	-	1,659,761
T0034	Morgan Falls Road	500,000	2,400,000	318,573	17,009	2,564,418	-	2,581,427
T0035	Chattahoochee Bridge	-	360,000	-	-	360,000	-	360,000
T0036	Trans Imp Prgm (TIP)	1,750,469	-	82,349	54,386	1,613,734	-	1,668,120
T0037	Northridge @ GA400	7,000,000	-	-	-	7,000,000	-	7,000,000
T0038	Abernathy @ GA400	2,000,000	-	-	-	2,000,000	-	2,000,000
T0039	SS Circle Lighting Glenridge Drive	-	-	-	-	-	115,000	115,000
T0040	Widening RRSS - Carpenter to	-	-	-	-	-	350,000	350,000
T0041	Hammond	-	-	-	-	-	260,000	260,000

Project	Project Name	Total	Total City	Total	Encumbrances	Project to	2012	2012
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Code		Outside Funding	Funding to Date	Expenditure to Date		Date Balance	Budget Additions	Budget
T5000	FEMA Housing Demo Grnt	2,336,959	412,405	682,660	2,136	2,064,568	-	2,066,704
T6000	Sidewalk Program	-	7,637,500	3,685,073	788,373	3,164,054	250,000	4,202,427
T7000	Intersection&Operational	-	3,170,000	2,605,747	520,962	43,291	500,000	1,064,253
T7501	Prr/Dwdy @ Abernathy	-	-	-	-	-	150,000	150,000
T7502	Spalding @ Mt Vernon	-	-	-	-	-	150,000	150,000
T9000	Bridge Maintenance	-	1,250,000	477,404	1,800	770,796	250,000	1,022,596
T9500	Traffic Management Program	-	1,450,000	1,179,838	53,707	216,455	250,000	520,162
T9600	Traffic Calming	-	-	-	-	-	200,000	200,000
T9900	Project Mgt/Capital Mgt	-	<u>750,000</u>	<u>437,407</u>	<u>-</u>	<u>312,594</u>	<u>-</u>	<u>312,594</u>
						-	-	-
		43,642,250	46,124,045	33,916,512	6,572,770	48,777,256	5,725,000	61,075,026
TOTAL CAPITAL PROJECTS		43,692,250	80,372,726	56,783,981	8,196,528	59,084,711	12,329,198	79,610,437

GENERAL FUND INVESTMENT IN CAPITAL PROJECTS



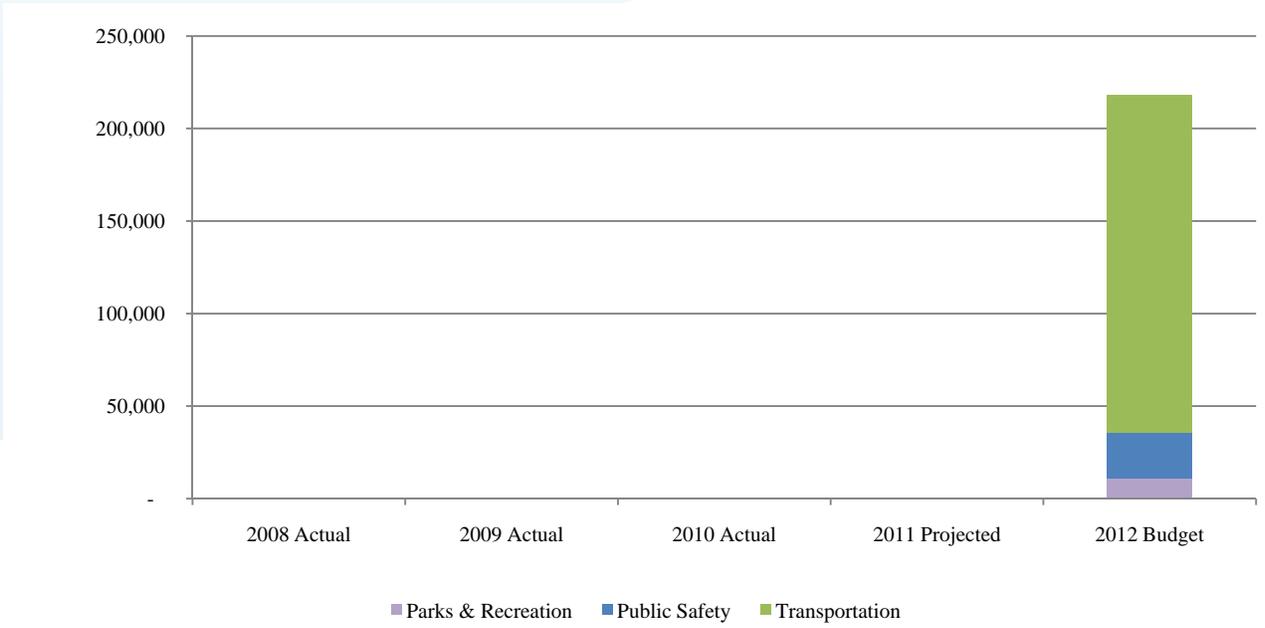
IMPACT FEE FUND

Impact fees are amounts assessed on construction development projects to offset the anticipated cost of additional infrastructure needed as a result of the new development. These funds, although collected in



this fund, are dedicated to capital projects which are accounted for in the Capital Projects Fund. The 2012 budget is \$182,350.

	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
Parks and Recreation	-	-	-	-	11,123
Public Safety	-	-	-	-	24,435
Transportation	-	-	-	-	146,791
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>182,350</u>



STORMWATER MAINTENANCE FUND

This fund accounts for construction projects on stormwater drainage. Currently, the General Fund is the sole source of revenues for this fund. The 2012 budget for this fund is \$3,564,884, which is



comprised of both a carry forward from prior periods and a current contribution from the General Fund of \$2.5 million.

	2008 Actual	2009 Actual	2010 Actual	2011 Projected	2012 Budget
Repair and Maintenance	<u>334,879</u>	<u>778,484</u>	<u>715,416</u>	<u>1,550,504</u>	<u>3,564,884</u>
	334,879	778,484	715,416	1,550,504	3,564,884

