

FY 2021 BUDGET WORKSHOP 3

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City Manager

May 19, 2020



SANDY SPRINGS™
GEORGIA

FY2021 Budget Calendar

March - April	Departmental Budget Meetings / Finance Review Phase
April - May	Senior Management / Mayor Review Phase
May 5	Budget Workshop 1
May 12	Budget Workshop 2
May 19	City Council Presentations / Receive Proposed Budget
June 2, 6:00 PM	First Public Hearing and Budget Workshop
June 16, 6:00 PM	Final Public Hearing and Budget Adoption
June 23, 6:00 PM	Final Late Date for Budget Workshop / Adoption

City Council Priorities

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



CM Budget Philosophy for Strategic Decisions

1. City Budget reflects the culture and values of the community
2. Reflect Council's priorities
3. Greater focus on the economic crisis
4. Conservatively determine revenue and expenses
5. One-time revenue sources are not for ongoing expenses
6. Protect investment in human capital
7. Maintain fund balance and protect reserves
8. Infrastructure investments are strategic
9. Tech and Environmental investments are adding future capacity and protections
10. Take a wait-and-see approach to key decisions

COVID -19

- Pandemic
- Public Health State of Emergency - federal, state and local
- Temporary shut down and cautionary reopening of businesses and institutions
- Stay at home orders
- Social Distancing
- Uncertain economy
- Too early for data from recent reopening



Ongoing Grant Applications (General and COVID-19 Related)

Ongoing General Grant Applications

Grant	Application Due	General Purpose	Potential Amount	Match Required
BUILD Discretionary Grant Program	Already Applied	Public Works/ Infrastructure	\$5,023,268	\$1,255,817
Windsor Meadows Streambank 319(h) Grant	Already Applied	Prevent or abate source pollution	Up to \$400,000	FY2021 \$160,000 FY2022 \$217,500
Edward Byrne Memorial Justice Assistance Grant	Already Applied	Replacing older ballistic bunkers for SSPD patrol officers	TBD	TBD
GA Smart Communities Challenge Grant	6/12/2020	Innovation Partnership with Georgia Tech	\$100,000	\$25,000
Prosecuting Cold Cases Using DNA (BJA)	6/16/2020	Prosecuting cold cases using DNA	TBD	TBD
Georgia Outdoor Stewardship Program	10/16/2020	Support parks and trails	Up to \$3,000,000	TBD in FY2022 25% minimum

Ongoing COVID-19 Grant Applications

Grant	Application Due	General Purpose	Potential Amount	Match Required
Public Assistance Program Grant - SSFR	ongoing	Disaster relief and emergency assistance	Up to 75% reimbursement	At least 25% not reimbursed
Coronavirus Emergency Supplemental Funding - SSPD	5/29/2020	Supplies for protection from and prevention of COVID-19	Up to \$36,000	N/A

FY2021 Budget Assumptions

- Revenue Assumptions include:
 - 10% overall reduction
 - Reductions to sensitive revenues
 - Motor Vehicle and Title Ad Valorem Tax (TAVT) - 40%
 - Local Option Sales Tax - 25%
 - Business Occupational Tax - 25%
 - Alcohol Taxes - 25%
 - Hotel/Motel Tax - 55%
 - No request to increase current millage rate of 4.731
- Expenditure Assumptions
 - 21% total reduction
 - 20% reductions to operating expenditures
 - No new positions added except in Police department
 - 75% reductions to capital transfers
 - Performance increases not included, postponed to mid-year review

FY 2021 Operating Budget Expenditure Assumptions

Funding to PFA for Principal & Interest on Bonds	\$8,211,300
Performing Arts Center Operations	\$1,614,740
Subcontractor Agreement Renewals	\$4,648,200
Fund Add'l SSPD Personnel and Retention	\$125,000
Fund Add'l SSFR Personnel and Retention	\$70,000
Continued Fleet Replacement SSPD - 9 vehicles	\$506,000
Continued Funding for Community Events/Nonprofits	\$462,500
Debt Service for Fire Trucks	\$1,162,000
E911 Center Operations	\$150,000
Radio Authority Operations	\$620,000
Continued EMS Subsidy with Enhanced Services	\$260,000
Total	\$17,829,740

FY 2021 Capital Budget Expenditure Assumptions

	2021 Funding	2020 Funding
Public Safety Headquarters Project	TBD	\$0
Fire Station 2	TBD	\$4,000,000
GA 400 Bridge Enhancements	TBD	\$0
Pavement Management Program	2,600,000	3,000,000
Continued Funding for Stormwater Infrastructure Imp	1,225,000	1,750,000
Peachtree Dunwoody/Windsor Intersection	1,200,000	0
Hammond Park Field Replacement	1,000,000	0
Traffic Management Program	300,000	600,000
Intersection & Operation Improvements	200,000	500,000
Allen Road Park Playground Replacement	105,000	0
Access Management Study	100,000	0
SR400 Multi-Use Trail	75,000	0
Art Program	72,500	50,000
Subtotal	\$6,877,500	
Amount available from other projects	-\$1,600,000	
Total	\$5,277,500	

Service Enhancements

SSPD FY2021 Enhancements

- Continue to replace aging/outdated computers in patrol vehicles
- Unmanned Aerial Vehicle (UAV) add-on for 3D image crime scene scanner
- Add 2 FTE and 1 PTE Administrative staff members
 - 1 FT GCIC Specialist
 - 1 FT Records Clerk
 - 1 PT Court Officer

SSFR FY2021 Enhancements

- Vehicle Repair & Maintenance - maintaining reserve trucks to ensure no disruption to fire & EMS response when front line trucks are out of service
- Phase II of Apparatus Replacement project
- Purchase 1 aerial & 2 PUC pumpers to replace aging apparatus, includes trade-in of 1 aerial & 1 pumper

GGG FY2021 Enhancements

- Finance – DocuSign upgrade for online processing and continued citywide efficiencies
- Communications – Redevelop City website on Unified Platform
- Arts Center – Speaker upgrade for Byers Theatre and structural reinforcement of City Green stage cover

FY2021 General Fund Budget Summary

	FY 2020 Budget	FY 2021 Budget	Variance	% Change
Revenues	\$98,391,770	\$88,925,120	-\$9,466,650	-10%
Expenditures	<u>116,158,600</u>	<u>91,492,725</u>	<u>-24,665,875</u>	<u>-21%</u>
Subtotal	(\$17,766,830)	(\$2,567,605)	\$15,199,225	-86%
Use of Fund Balance	<u>\$17,766,830</u>	<u>\$2,567,605</u>	<u>(\$15,199,225)</u>	
Total	\$0	\$0	\$0	

General Fund Revenues

Approved FY 2020 vs. Proposed FY 2021

Revenues	2019 Actual	2020 Budget	2021 Budget	Variance	% Change FY20 Budget	% Change FY19 Actual
Property Taxes	\$38,183,182	\$35,625,000	\$37,625,000	\$2,000,000	5.61%	-1.46%
Sales Taxes	28,981,123	26,375,000	21,129,000	-5,246,000	-19.89%	-27.09%
Business & Occupational Tax	9,767,768	9,500,000	7,250,000	-2,250,000	-23.68%	-25.78%
Franchise Taxes	9,626,740	9,025,000	8,925,000	-100,000	-1.11%	-7.29%
Insurance Premium Tax	6,724,330	6,250,000	6,250,000	0	0.00%	-7.05%
Municipal Court	2,543,046	2,500,000	1,900,000	-600,000	-24.00%	-25.29%
Licenses & Permits	2,774,205	2,495,000	2,371,000	-124,000	-4.97%	-14.53%

General Fund Revenues

Approved FY 2020 vs. Proposed FY 2021 continued

Revenues	2019 Actual	2020 Budget	2021 Budget	Variance	% Change FY20 Budget	% Change FY19 Actual
Transfer from Other Funds	4,614,519	4,282,650	2,391,000	-1,891,650	-44.17%	-48.19%
Intergovernmental	141,120	141,120	141,120	0	0.00%	0.00%
Charges for Services	793,932	820,000	343,000	-477,000	-58.17%	-56.80%
Interest	1,782,060	1,000,000	250,000	-750,000	-75.00%	-85.97%
Miscellaneous	2,418,410	378,000	350,000	-28,000	-7.41%	-85.53%
Total	\$108,350,433	\$98,391,770	\$88,925,120	-\$9,466,650	-9.62%	-17.93%

General Fund Expenditures

Approved FY 2020 vs. Proposed FY 2021

Expenditures	2019 Actual	2020 Budget	2021 Budget	Variance	% Change	% Change
City Council	\$215,649	\$226,400	\$226,400	\$0	0.00%	4.99%
City Manager	836,377	1,080,900	872,395	-208,505	-19.29%	4.31%
City Clerk	307,590	531,900	430,300	-101,600	-19.10%	39.89%
Finance	2,747,059	2,355,600	2,308,300	-47,300	-2.01%	-15.97%
City Attorney	970,049	900,000	900,000	0	0.00%	-7.22%
Information Services	2,673,288	2,836,000	2,565,700	-270,300	-9.53%	-4.02%
Human Resources	391,032	670,300	582,200	-88,100	-13.14%	48.89%
Facilities Management	3,624,010	5,167,600	4,076,600	-1,091,000	-21.11%	12.49%
Communications	1,804,573	2,023,000	1,626,150	-396,850	-19.62%	-9.89%
General Administration	2,064,157	2,878,500	2,861,000	-17,500	-0.61%	38.60%

General Fund Expenditures

Approved FY 2020 vs. Proposed FY 2021 continued

Expenditures	2019 Actual	2020 Budget	2021 Budget	Variance	% Change	% Change
Municipal Court	1,492,453	1,525,600	1,392,000	-133,600	-8.76%	-6.73%
Police	20,948,483	23,848,100	22,228,900	-1,619,200	-6.79%	6.11%
Fire	14,376,133	15,575,200	14,555,900	-1,019,300	-6.54%	1.25%
Emergency Management	750,940	1,503,300	1,331,200	-172,100	-11.45%	77.27%
Public Works	11,904,587	12,398,800	11,127,500	-1,271,300	-10.25%	-6.53%
Fleet Services	218,300	303,900	257,700	-46,200	-15.20%	18.05%
Recreation & Parks	4,104,894	3,939,200	3,348,940	-590,260	-14.98%	-18.42%
Community Development	4,397,980	4,019,200	3,555,700	-463,500	-11.53%	-19.15%
Economic Development	286,037	402,500	359,500	-43,000	-10.68%	25.68%
Transfers to Other Funds	29,512,497	33,972,600	16,886,340	-17,086,260	-50.29%	-42.78%
Total	\$103,626,088	\$116,158,600	\$91,492,725	-\$24,665,875	-21.23%	-11.71%

Public Works Contractor Analysis

Contractor	Work Area	FY 2020 Amount	FY 2021 Amount	% Change
Blount	Street Maintenance	\$1,055,000	\$1,055,000	0.00%
Pateco	Street Sweeping	\$145,000	\$130,000	-10.34%
Pro Cutters	Citywide On-Call Litter	\$288,000	\$288,000	0.00%
Pro Cutters	State Route Mowing	\$137,500	\$72,000	-47.64%
Yellowstone	Citywide On-Call Mowing	\$630,000	\$649,000	3.02%
Wildcat - Tomal	Road Striping	\$225,000	\$150,000	-33.33%
AWP Inc.	Road Signage	\$450,000	\$435,000	-3.33%
Odd Job Tree / Richmond	Tree Removal	\$300,000	\$300,000	0.00%
GTG	Traffic Signals	\$832,200	\$869,200	4.45%
Blount	Stormwater Maintenance	\$670,000	\$700,000	4.48%
	Materials	\$440,000	\$410,000	-6.82%
	TOTAL	\$5,172,700	\$5,058,200	-2.21%

General Fund Contingency Detail

Description	2021 Budget	2020 Budget
General Administration	\$300,000	\$300,000
City Manager	150,000	150,000
Facilities	100,000	100,000
Insource	0	100,000
Police	100,000	200,000
Fire	200,000	200,000
Emergency Management	25,000	25,000
Public Works	100,000	0
Recreation & Parks	50,000	100,000
Total	\$1,025,000	\$1,175,000

FY2021 Summary of All Funds

Fund Name	FY2021
General Fund	\$91,492,725
Confiscated Assets Fund	200,000
Emergency 911 Fund	3,000,000
Tree Fund	484,000
Community Development Block Grant Fund	1,426,072
Hotel/Motel Tax Fund	2,550,800
Excise Tax on Rental Motor Vehicle Fund	60,000
TSPLOST Fund*	30,806,179
Capital Projects Fund*	57,506,205
Impact Fee Fund	750,000
Public Facilities Authority Fund*	238,970,650
Performing Arts Center Fund	5,785,260
Stormwater Management Fund*	1,955,000
Development Authority Fund	653,200
Total All Funds	\$435,640,090

* *Multi-Year Funds*

Confiscated Assets Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$367,997	\$454,191	\$274,646	\$209,746
Revenues	228,885	379,725	277,100	200,000
Expenditures	142,691	559,271	342,000	200,000
Ending Fund Balance	\$454,191	\$274,646	\$209,746	\$209,746

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

E911 Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	3,008,348	3,419,722	3,203,013	3,000,000
Expenditures	3,008,348	3,419,722	3,203,013	3,000,000
Ending Fund Balance	\$0	\$0	\$0	\$0

- FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Tree Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$250,357	\$384,428	\$480,220	\$561,670
Revenues	174,873	257,863	253,000	150,000
Expenditures	40,803	162,070	171,550	484,000
Ending Fund Balance	\$384,428	\$480,220	\$561,670	\$227,670

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Tree Fund Budget Detail

Balance of Funds Available 6/30/2019	\$480,220
Projected Revenue for FY2020	\$253,000
Projected Expense FY2020	(\$171,550)
Proposed Revenue for FY2021	\$150,000
Total Available for FY2021	\$711,670
Projects to be Approved by Council	
Park & CIP Tree Plantings/Replacements	\$325,000
Trees Atlanta Partnership	\$64,000
Canopy Assessment	\$30,000
Trees & Forest Maintenance	\$65,000
Total Outstanding Projects	\$484,000
Future Remaining to Allocate	\$227,670

Community Development Block Grant (CDBG) Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$0	\$0	\$2,804,178	\$2,735,971
Revenues	716,496	3,483,780	508,557	1,490,127
Expenditures	716,496	679,602	576,765	1,426,072
Ending Fund Balance	\$0	\$2,804,178	\$2,735,971	\$2,800,026

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Hotel/Motel Tax Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	5,531,780	5,681,086	3,600,000	2,550,800
Expenditures	5,531,780	5,681,086	3,600,000	2,550,800
Ending Fund Balance	\$0	\$0	\$0	\$0

- FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Excise Tax on Rental Motor Vehicles Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	110,781	101,595	80,000	60,000
Expenditures	110,781	101,595	80,000	60,000
Ending Fund Balance	\$0	\$0	\$0	\$0

- FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

TSPLOST Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$3,712,741	\$17,841,222	\$28,708,164	\$30,140,978
Revenues	17,793,860	18,706,509	15,498,827	18,747,724
Expenditures	3,665,379	7,839,567	14,066,013	30,806,179
Ending Fund Balance	\$17,841,222	\$28,708,164	\$30,140,978	\$18,082,522

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

TSPLOST Projects/Tiers

Project Name/Title	Project Description	TSPLOST Budget
<u>TIER ONE</u>		
Traffic Efficiency Improvements	Provide for local intersection and traffic efficiency upgrades throughout the city	\$18,000,000
Perimeter Transit Last Mile Connectivity	Construct Perimeter Trails and acquire right-of-way for future high capacity transit linking the Perimeter CID and other alternative transportation options	\$6,500,000
Sidewalk Program	Continue filling sidewalk gaps throughout Sandy Springs	\$11,000,000
Johnson Ferry/Mt. Vernon Efficiency Improvements	Reconstruct Johnson Ferry Road and Mt. Vernon Hwy as a two-way grid, including multi-use trails	\$25,650,000
Mt. Vernon Multiuse Path	City Springs to Sandy Springs MARTA Station	\$11,000,000
Hammond Drive, Phase 1 Efficiency Improvements	Phase 1: Complete Design for Hammond Drive to include 4 lanes with sidewalks, bicycle lanes, and transit lanes and acquire right-of-way.	\$16,000,000
	Tier 1 Sub-Total	\$88,150,000
<u>TIER TWO</u>		
Perimeter Transit Last Mile Connectivity	Construct Perimeter Trails and acquire right-of-way for future high capacity transit linking the Perimeter CID and other alternative transportation options	\$1,500,000
SR 400 Trail System	Connect Path 400 Trail from terminus at Loridans Drive to I-285/SR 400 interchange trail	\$5,500,000
Roberts Drive Multi-use Path	Roswell Road to Island Ford Park	\$5,500,000
Johnson Ferry/Mt. Vernon Efficiency Improvements	Reconstruct Johnson Ferry Road and Mt. Vernon Hwy as a two-way grid, including multi-use trails	\$350,000
Roadway Maintenance and Paving	Provide for paving and roadway maintenance throughout the city	\$2,700,000
	Tier 2 Sub-Total	\$15,500,000
<u>TIER THREE</u>		
Roadway Maintenance and Paving	Provide for paving and roadway maintenance throughout the city	\$15,600,000
	Tier 3 Sub-Total	
	TOTAL ALL TIERS	\$119,300,000

TSPLOST Detail Budget



TSPLOST PROJECTS FUND 335 FY 2021 PROPOSED BUDGET

Project Code	Description	Total Rec/Exp/Enc to Date	2021 Activity	2021 Budget	Total Approved Budget
REVENUES:					
	TSPLOST FUNDING	55,846,984	18,747,724	74,594,708	119,321,802
	GRANT FUNDING	0	0	0	4,500,000
	INTEREST INCOME	233,993	0	233,993	0
TOTAL REVENUES		56,080,977	18,747,724	74,828,701	123,821,802
EXPENDITURES:					
TIER 1					
TS100	Tier 1 - Uncommitted (future TEI/LMC/SWP)	0	0	0	710,631
TS103	TEI-Spalding@Dalrymple/Trowbridge	2,185,130	0	2,185,130	2,271,725
TS105	TEI-Roswell@GrogansFerry	642,261	5,000,000	5,642,261	5,700,000
TS106	TEI-Riverview@Northside	334,159	2,148,134	2,482,293	2,500,000
TS107	TEI-SCOOT Upgrade	1,503,169	0	1,503,169	1,550,000
TS108	TEI-Roswell@Dalrymple	174,137	225,000	399,137	1,110,000
TS110	TEI-MountParan@PowersFerry	343,397	1,100,000	1,443,397	2,500,000
TS111	TEI-Spalding@Pitts	258,179	0	258,179	258,179
TS115	TEI-MountVernon@LongIsland	91,937	0	91,937	91,937
TS131	LMC-Peachtree Dunwoody BikePed Trail	0	185,000	185,000	9,000,000
TS136	LMC-Central Parkway Sidewalk	15,899	0	15,899	15,899
TS137	LMC-Johnson Ferry Glenridge	566,666	0	566,666	882,660
TS161	SWP-JohnsonFerry:Harleston/425	415,275	0	415,275	415,275

TSPLOST Detail Budget continued

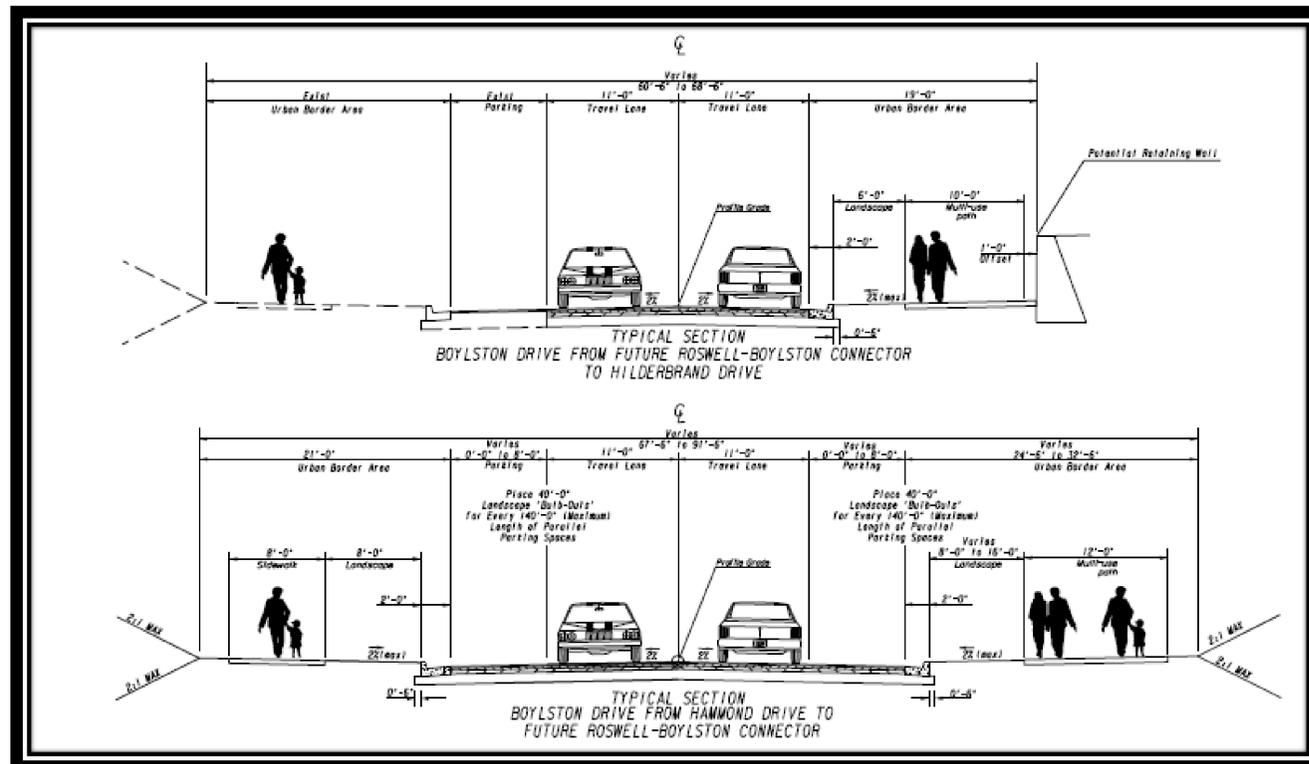
Project Code	Description	Total Rec/Exp/Enc to Date	2021 Activity	2021 Budget	Total Approved Budget
TS164	SWP-Windsor:PeachtreeDun/CityLimit	1,195,952	0	1,195,952	1,216,868
TS165	SWP-Northwood:Kingsport/Roswell	268,968	0	268,968	268,968
TS166	SWP-Spalding:SpaldingLake/Publix	561,136	800,000	1,361,136	1,418,537
TS167	SWP-BrandonMill:MarshCr/LostForest	1,308,733	0	1,308,733	1,666,086
TS168	SWP-Dalrymple:Princeton/Duncourtney	126,955	473,045	600,000	600,000
TS169	SWP-DunwoodyClub:Spalding/Fenimore	138,826	440,000	578,826	586,350
TS170	SWP-InterstateN:CityLimit/Northside	285,039	563,000	848,039	2,280,240
TS171	SWP-Roberts:Northridge/DavisAcademy	85,687	334,000	419,687	420,000
TS172	SWP-BrandonMill:LostForest/BrandonR	183,800	180,000	363,800	900,150
TS191	JohnsonFerry/MountVernon Efficiency	1,700,774	16,250,000	17,950,774	23,021,614
TS192	MountVernon Multiuse Path	918,321	750,000	1,668,321	9,873,198
TS193	Hammond Phase 1 (ROW/Design)	9,394,617	1,500,000	10,894,617	14,361,016
		22,699,016	29,948,179	52,647,195	83,619,333
<u>TIER 2</u>					
TS200	Tier 2 - Uncommitted (SWP/Rd Maint)	0	0	0	4,555,707
TS201	GA-400 Trail System	0	0	0	5,500,000
TS202	Roberts Drive Multiuse Path	0	0	0	5,500,000
		0	0	0	15,555,707
<u>TIER 3</u>					
TS301	Roadway Maintenance and Paving	0	0	0	15,617,086
		0	0	0	15,617,086
<u>ADMINISTRATIVE COSTS</u>					
TS999	TSPLOST Staff	3,240,983	858,000	4,098,983	9,029,676
		3,240,983	858,000	4,098,983	9,029,676
<u>TOTAL TSPLOST CAPITAL PROJECTS</u>		25,940,000	30,806,179	56,746,179	123,821,802

Deferred FY 2021 Capital Requests

Project	Estimated Cost
<p>T0058-1 Boylston Streetscape/Hammond Int Realignment :</p> <ul style="list-style-type: none"> • Recommended FY21 allocation • Current available funds can support design plus one protective buy • Remainder of right of way acquisition can be pursued in FY22 with slight schedule delay 	\$600,000
<p>TS-113 Mt. Paran at Lake Forrest Drive Intersection</p> <ul style="list-style-type: none"> • Candidate project not started in TSPLOST/no TSPLOST funds remaining • Review scope and impact this FY for future consideration • Project ROW and Design has not begun 	\$2,000,000
<p>TS-114 Mt. Vernon Highway at Heard's Ferry Drive Master Plan effort to incorporate newly acquired parcels</p> <ul style="list-style-type: none"> • Candidate project not started in TSPLOST/no TSPLOST funds remaining • Review scope and impact this FY for future consideration • Project ROW and Design has not begun 	\$1,500,000
<p>T-6000 Capital Sidewalks</p> <ul style="list-style-type: none"> • TSPLOST Sidewalks now fully programmed • Hold for this year while remaining TSPLOST Sidewalks delivered 	\$1,000,000

T0058-1 Boylston Drive Streetscape

- **Project Budget (\$1,260,000 available balance)**
 - Design \$300,000 (currently encumbered)
 - ROW \$1,850,000
 - **FY 21 - \$590,000** difference from \$1,600,000 available
 - Excluding any portion of 336 Hammond Drive Total Cost = \$1,550,000
 - Utilities \$450,000
 - CST \$1,000,000
 - **TOTAL \$3,600,000**



- **Streetscape Section - North**
 - 11' Travel Lane
 - 2' Curb & Gutter
 - 6' Grass Strip
 - 10' Multi-Use Path
- **Streetscape Section - South**
 - 11' Travel Lane
 - 8' On-Street Parking
 - 2' Curb & Gutter
 - 8' Grass Strip (8' to 16' required by Technical Manual)
 - 12' Multi-Use Path

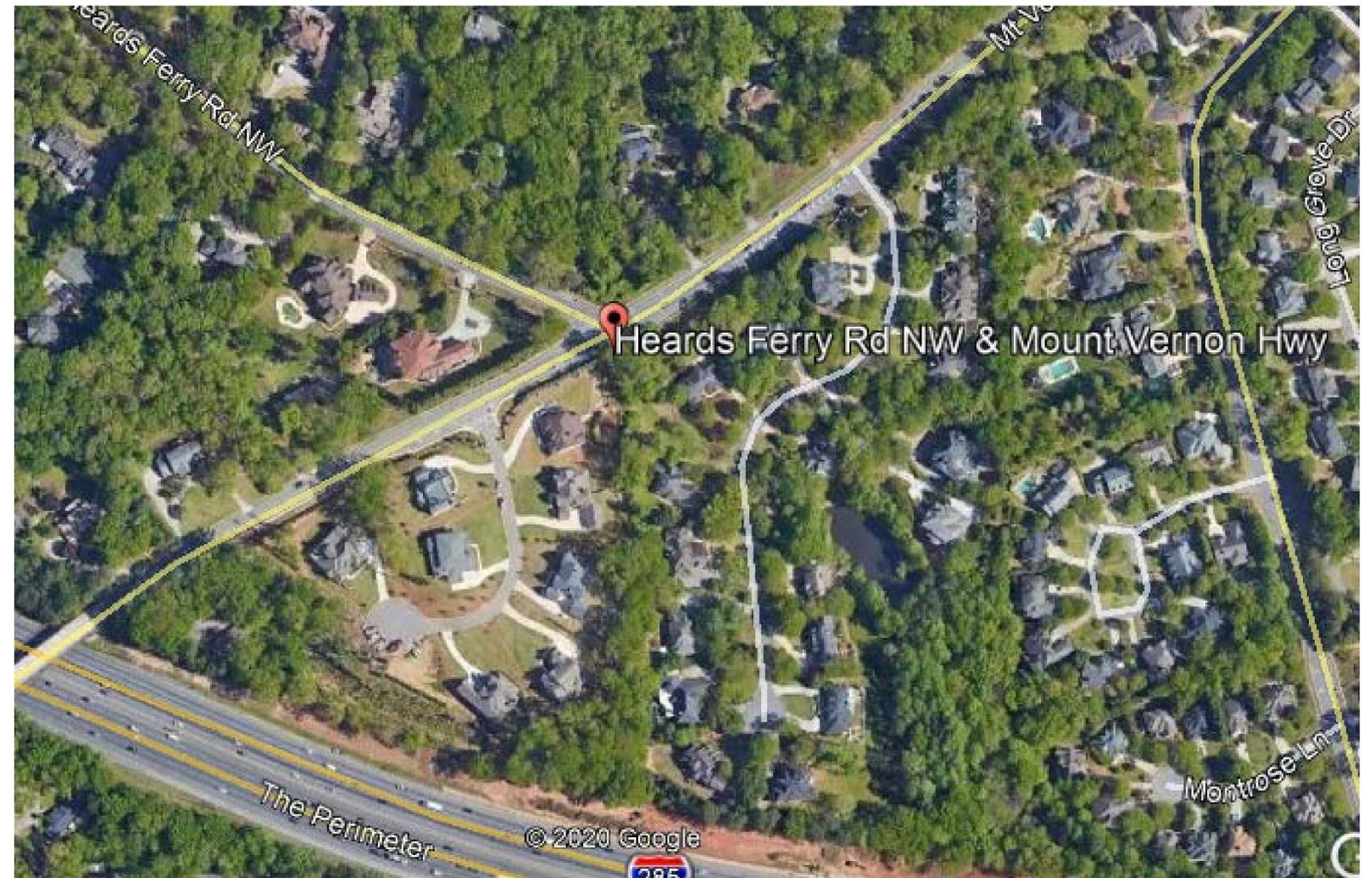
TS 113: Lake Forrest at Mount Paran Drive

- Background
 - City reevaluated in Spring 2019
 - Location meets signal warrants
 - Significant crash pattern (NB and EB right angle crashes)
 - Recommend concept development of signal with left turn lanes or mini-roundabout
- Planning-level cost estimate
 - PE \$160,000
 - UTL: \$90,000
 - ROW \$900,000
 - CST \$850,000
 - Total: \$2,000,000



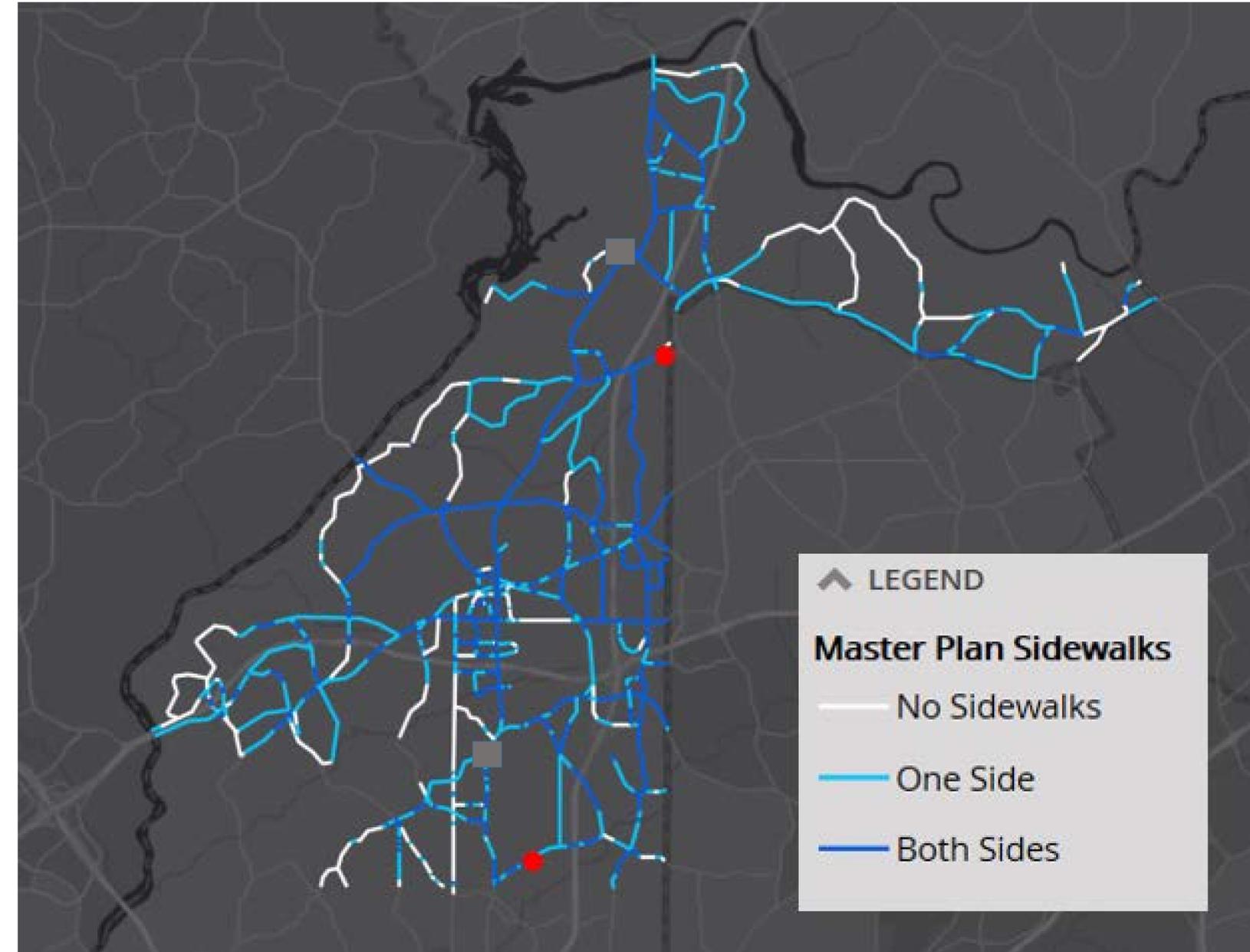
TS 114: Mt. Vernon Highway at Heards Ferry Drive

- Background
 - Congestion northbound
 - Proposed mini-roundabout or addition of northbound left turn lane
- Planning-level cost estimate
 - PE \$160,000;
 - UTL: \$60,000;
 - ROW \$580,000;
 - CST \$800,000
 - Total: \$1,600,000



Capital Sidewalk Program

- Previous Year's Scored Capital Sidewalk Projects being funded through TSPLOST collections.
- **Request \$1,000,000** to advance additional approximately \$30M in identified gap fill projects that are currently being scored



Deferred FY 2021 Capital Requests continued

Project	Estimated Cost
Trail Master Plan Implementation: Recommended FY21 allocation	\$8,949,106
Morgan Falls Athletic Complex Improvements: Safety netting around baseball fields and shade structures	\$200,000
Allen Road Park Master Plan: Master Plan effort to incorporate newly acquired parcels	\$75,000
Wayfinding Implementation: Signage/Installation, Project Management and Engineering	\$1,500,000

Capital Projects Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$31,805,684	\$27,938,573	\$37,336,789	\$40,922,099
Revenues	20,962,026	26,468,403	21,768,882	7,052,500
Expenditures	24,829,137	17,070,187	18,183,572	21,547,037
Ending Fund Balance	\$27,938,573	\$37,336,789	\$40,922,099	\$26,427,562

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2021 City Funding	2021 Budget
<u>SMALL PROJECTS</u>							
A0001	Art Sandy Springs	10,000	250,000	118,810	141,190	72,500	213,690
C9999	Capital Contingency	0	7,825,115	0	7,825,115	1,700,000	9,525,115
CIPIT	Capital Purchase - Computer Eqpt	0	750,000	687,047	62,953	(62,953)	0
		10,000	8,825,115	805,857	8,029,258	1,709,547	9,738,805
<u>FACILITY PROJECTS</u>							
F0002	Heritage Blue Stone Facility	0	2,192,425	2,189,874	2,552	(2,552)	0
F0004	Fire Station	0	4,000,000	464,416	3,535,584	0	3,535,584
F0005	Trowbridge Facility	725,000	1,735,000	2,082,181	377,819	(200,000)	177,819
F0007	Backup 911 Center	0	500,000	0	500,000	(150,000)	350,000
F0008	Cultural Center	0	2,500,000	35,000	2,465,000	0	2,465,000
		725,000	10,927,425	4,771,470	6,880,955	(352,552)	6,528,404
<u>CITY CENTER PROJECTS</u>							
CC001	Land Acquisition	0	35,240,213	32,196,334	3,043,878	0	3,043,878
CC006	Transmission Relocation	0	2,770,000	40,000	2,730,000	0	2,730,000
CC010	Sandy Springs Circle Phase 2	4,784,245	3,303,325	6,032,565	2,055,005	0	2,055,005
CC011	City Springs FF&E	142,995	7,704,868	7,770,465	77,397	(13,307)	64,090
CC012	City Springs Parking Eqpt	0	1,531,884	1,531,884	0	0	0
		4,927,240	50,550,289	47,571,248	7,906,281	(13,307)	7,892,973

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2021 City Funding	2021 Budget
<u>PARKS PROJECTS</u>							
P0006	SS Tennis Center	0	787,679	772,534	15,145	0	15,145
P0007	Hammond Park Improvements	6,340	3,152,641	3,065,338	93,643	1,000,000	1,093,643
P0009	Morgan Falls Overlook	0	4,415,033	4,158,279	256,754	0	256,754
P0010	Morgan Falls Athletic Fields	0	5,584,130	5,574,917	9,213	0	9,213
P0013	Allen Road Park	0	335,415	289,995	45,420	105,000	150,420
P0016	Ridgeview Park	0	125,000	117,024	7,976	(7,976)	0
P0019	Old Riverside Dr Park	0	1,677,000	1,578,439	98,561	(98,561)	0
P0020	Crooked Creek Park	448,607	0	399,221	49,386	0	49,386
P0024	Lake Forrest Elementary IGA	0	310,000	298,250	11,750	(11,750)	0
P0025	Ison Springs Elementary IGA	0	250,000	34,100	215,900	0	215,900
P0027	Path Foundation Trail Master Plan	0	85,000	82,100	2,900	(2,900)	0
P0028	City Trail Construction	0	750,000	7,420	742,580	0	742,580
P0029	Rivershore Floodplain	0	125,000	19,900	105,100	0	105,100
P0030	Triangle Park	0	25,000	22,524	2,476	0	2,476
P0031	Parkland Acquisition	0	1,250,000	35,900	1,214,100	0	1,214,100
		454,947	18,871,898	16,455,941	2,870,904	983,812	3,854,716

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2021 City Funding	2021 Budget
TRANSPORTATION PROJECTS							
T0019	Roswell Road SS Phase I	6,243,775	2,163,051	231,521	8,175,305	0	8,175,305
T0035	Chattahoochee Pedestrian Bridge	0	760,000	94,594	665,406	0	665,406
T0043	Glenridge @ Roswell Rd Intersection	161,354	1,776,000	1,440,018	497,336	0	497,336
T0046	Carpenter Drive Realignment	0	3,586,199	3,384,553	201,646	(150,000)	51,646
T0054	Hammond PD Glenridge ATMS	1,251,735	470,000	1,708,788	12,947	0	12,947
T0058	City Ctr Transportation Network	3,915,000	0	3,100,243	814,757	0	814,757
T0060	Bike/Ped/Trail Design & Implem	1,551,919	500,000	1,837,782	214,137	75,000	289,137
T0062	City Springs Streetscape	0	2,350,000	1,664,664	685,336	(500,000)	185,336
T0063	North End Revitalization	0	1,750,000	585,019	1,164,981	0	1,164,981
T0064	Peachtree @ Telford Improvement Project	0	1,750,000	172,783	1,577,217	0	1,577,217
T0065	Signal Preemption Emergency Response	0	780,000	676,284	103,716	0	103,716
T0066	SR 140 Holcomb @ Spalding ROW	0	450,000	0	450,000	0	450,000
T0067	Mt. Vernon @ Dupree Signal Upgrade	0	350,000	70,432	279,568	0	279,568
T0068	Transportation Master Plan	0	350,000	350,000	0	0	0
T0069	Peachtree @ Windsor Intersection Project	0	0	0	0	1,200,000	1,200,000
T0070	Access Management Plan	0	0	0	0	100,000	100,000

Capital Projects Detail Budget

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2021 City Funding	2021 Budget
T2000	Water Reliability Program	0	1,000,000	744,887	255,113	0	255,113
T3000	Pavement Management Program	7,019,807	43,042,761	44,836,771	5,225,797	2,600,000	7,825,797
T4000	City Beautification Program	0	700,000	432,183	267,817	0	267,817
T6000	Sidewalk Program	0	10,630,500	10,154,081	476,419	0	476,419
T7000	Intersection & Operational Imp	0	6,191,048	5,849,220	341,827	200,000	541,827
T7500	Guardrail Replacement Program	0	734,150	308,123	426,027	0	426,027
T8000	Underground Utility Program	0	1,000,000	76,684	923,316	(500,000)	423,316
T9000	Lake Forrest Dam Maintenance	700,000	2,854,882	1,290,910	2,263,972	0	2,263,972
T9100	Bridge & Dam Maintenance	0	100,000	0	100,000	0	100,000
T9500	Traffic Management Program	0	6,086,507	5,163,520	922,987	300,000	1,222,987
T9600	Traffic Calming	0	330,000	209,319	120,681	0	120,681
		20,843,590	89,705,097	84,382,381	26,166,306	3,325,000	29,491,306
<u>TOTAL CAPITAL PROJECTS</u>		26,960,777	178,879,824	153,986,897	51,853,705	5,652,500	57,506,205

Stormwater Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$2,993,251	\$3,058,310	\$1,588,420	\$730,000
Revenues	2,000,000	1,500,000	1,750,000	1,225,000
Expenditures	1,934,941	2,969,890	2,608,420	1,955,000
Ending Fund Balance	\$3,058,310	\$1,588,420	\$730,000	\$0

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Capital Projects Funding Summary

Fiscal Year	Capital Project Fund	Stormwater Fund	Total
2006			
2007	\$6,180,936	\$0	\$6,180,936
2008	15,540,483	450,000	15,990,483
2009	29,152,474	1,800,000	30,952,474
2010	23,647,716	500,000	24,147,716
2011	14,900,001	1,800,000	16,700,001
2012	12,320,198	2,500,000	14,820,198
2013	26,571,822	2,500,000	29,071,822
2014	24,336,631	1,600,000	25,936,631
2015	29,428,429	1,750,000	31,178,429
2016	29,904,824	2,550,000	32,454,824
2017	15,723,455	2,500,000	18,223,455
2018	15,747,490	2,000,000	17,747,490
2019	15,695,325	1,500,000	17,195,325
2020	19,425,000	1,750,000	21,175,000
2021	4,052,500	1,225,000	5,277,500
Total	\$282,627,284	\$24,425,000	\$307,052,284

Impact Fee Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$4,382,957	\$9,373,599	\$7,459,021	\$7,433,621
Revenues	7,040,817	1,635,204	801,000	750,000
Expenditures	2,050,175	3,549,782	826,400	750,000
Ending Fund Balance	\$9,373,599	\$7,459,021	\$7,433,621	\$7,433,621

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Public Facilities Authority Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$55,340,593	\$9,547,912	\$4,179,490	\$2,840,260
Revenues	21,394,430	9,751,680	9,761,150	9,758,650
Expenditures	67,187,111	15,120,102	11,100,380	9,758,650
Ending Fund Balance	\$9,547,912	\$4,179,490	\$2,840,260	\$2,840,260

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

Performing Arts Center Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$151,564	\$363,961	\$219,957	\$1,777,493
Revenues	1,334,697	3,908,909	3,691,863	5,785,260
Expenditures	1,122,300	4,052,913	2,134,326	5,785,260
Ending Fund Balance	\$363,961	\$219,957	\$1,777,493	\$1,777,493

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

FY2021 Arts Center Budget Assumptions

Scenarios

- 1. All Arts Center staff remain with proposed events**
2. All Arts Center staff remain with reduced events
3. All Arts Center staff remain with no events
4. Phasing of staff reductions as events are postponed or cancelled

Estimated FY2021 Subsidy-\$1.6M / Approved FY2020 Subsidy \$2.7M

FY2021 Arts Center Revenue Streams

Compartmentalized by Space & Revenue Stream	Cost Recovery of Direct Expenses
Sandy Springs Performing Arts Center	161%
Conference Center	140%
Blue Stone/Williams-Payne House	131%
Education	103%
City Sponsored Events	29%
Administration	6%

Estimated FY2021 Subsidy-\$1.6M / Approved FY2020 Subsidy \$2.7M

Impact to Other Local Programs

- Arts Education
 - Social distancing for camps, classes & performances
 - Unknown impact
 - Future school closures
 - Different landscape for assemblies/field trips
- Cultural Organizations
 - Annual rental in our facilities: approximately \$350,000 + Fees
 - Nonprofit organizations generate over \$2.3M in Ticket Sales
 - Organizations have currently lost approximately \$575,000

Estimated FY2021 Subsidy-\$1.6M / Approved FY2020 Subsidy \$2.7M

Subsidy Scenarios for COVID-19

1. Limiting events following social distancing restrictions
 - Programmed Events (“Force Majeure” Clause) Potentially No Financial Impact
 - Decrease Events w/o Alternate Dates \$100,000 - \$300,000 per qtr
 - Looking to using spaces in different ways
 - City Green/Heritage Entertainment Lawn
 - “Right Sizing” Events
2. Closing all venues through December 2020 \$400,000 increase to proposed \$1.6M subsidy
3. Closing all venues through FY2021 \$600,000 increase to proposed \$1.6M subsidy
4. Staffing Adjustments to be discussed as the fiscal year progresses...

Estimated FY2021 Subsidy-\$1.6M / Approved FY2020 Subsidy \$2.7M

Development Authority Fund Budget

	FY2018	FY2019	FY2020	FY2021
Beginning Fund Balance	\$347,532	\$267,243	\$247,784	\$245,776
Revenues	361,587	657,217	628,603	600,000
Expenditures	441,876	676,677	630,611	653,200
Ending Fund Balance	\$267,243	\$247,784	\$245,776	\$192,576

- *FY 2018 and FY 2019 are audited actuals. FY 2020 is projected and FY 2021 is proposed budget.*

FY 2021 Key Budget Assumptions

- Revenue Assumptions:
 - 10% overall reduction
 - Reductions to sensitive revenues
 - Motor Vehicle and Title Ad Valorem Tax (TAVT) - 40%
 - Local Option Sales Tax - 25%
 - Business Occupational Tax - 25%
 - Alcohol Taxes - 25%
 - Hotel/Motel Tax - 55%
- Expenditure Assumptions:
 - 21% total reduction
 - 20% reductions to operating expenditures
 - No new positions added except in Police department
 - 75% reductions to capital transfers
 - Performance increases not included, postponed to mid-year review
- **Monthly monitoring with updates on COVID impact to budget**
- **Ability to amend the budget as needed**

Total Budget Review

Fund Name	FY2021	FY2020	% CHANGE
General Fund	\$91,492,725	\$116,258,600	-21%
Confiscated Assets Fund	200,000	200,000	0%
Emergency 911 Fund	3,000,000	2,900,000	3%
Tree Fund	484,000	370,000	31%
Community Development Block Grant Fund	1,426,072	734,301	94%
Hotel/Motel Tax Fund	2,550,800	5,250,000	-51%
Excise Tax on Rental Motor Vehicle Fund	60,000	105,000	-43%
TSPLOST Fund*	30,806,179	58,443,695	-47%
Capital Projects Fund*	57,506,205	58,183,572	-1%
Impact Fee Fund	750,000	1,015,000	-26%
Public Facilities Authority Fund*	238,970,650	238,973,150	0%
Performing Arts Center Fund	5,785,260	3,619,800	60%
Stormwater Management Fund*	1,955,000	3,172,159	-38%
Development Authority Fund	653,200	653,750	0%
Total All Funds	\$435,640,090	\$489,879,027	-11%

* *Multi-Year Funds*

Questions?