

2019

A P P R O V E D B U D G E T



Fiscal Year 2019

July 1, 2018 - June 30, 2019



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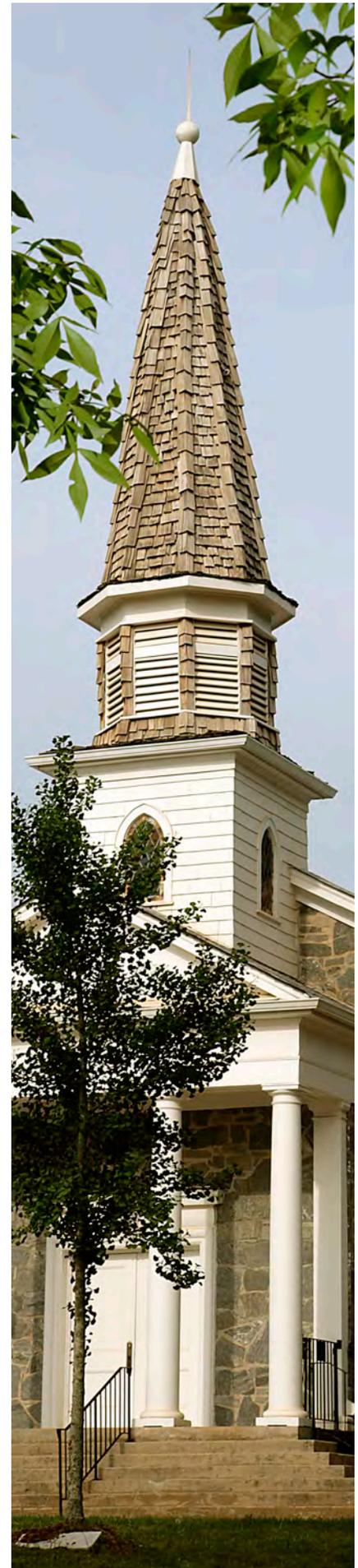
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INTRODUCTION

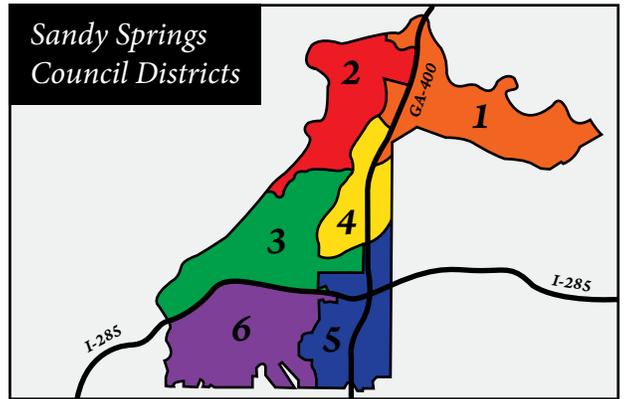
MAYOR AND CITY COUNCIL

GOVERNANCE IN SANDY SPRINGS

The City of Sandy Springs is divided into six Council Districts. Each district is represented by a City Councilmember. The Mayor of Sandy Springs chairs the City Council.



Mayor Rusty Paul
rpaul@sandyspringsga.gov



District 1
John Paulson
jpaulson@sandyspringsga.gov



District 2
Steve Soteres
ssoteres@sandyspringsga.gov



District 3
Chris Burnett
cburnett@sandyspringsga.gov



District 4
Jodi Reichel
jreichel@sandyspringsga.gov



District 5
Tiberio "Tibby" DeJulio
tdejulio@sandyspringsga.gov



District 6
Andy Bauman
abauman@sandyspringsga.gov



North Fulton County
Metropolitan Area
Georgia

Cherokee County



Milton

Forsyth County

Mountain Park

Alpharetta

Johns Creek

Roswell

Cobb County

Gwinnett County

Sandy Springs

DeKalb County

Atlanta

Note: City boundaries are not official

Legend

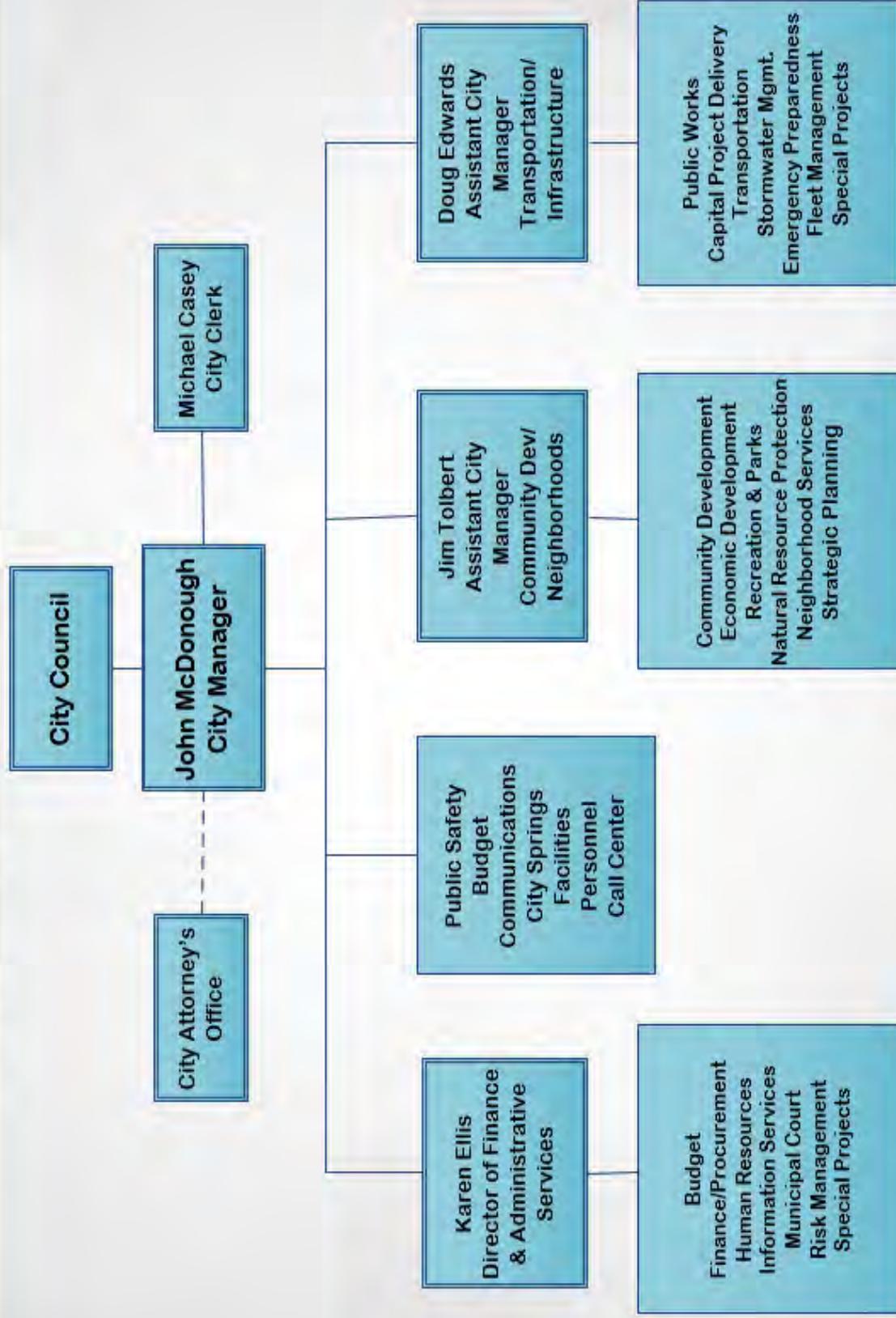
-  Interstates
-  State Highways
-  Parks & Recreation



Prepared by the
Geographic Information Systems Division
November 15, 2011

This map has been compiled from the most accurate available data from public sources. The City of Sandy Springs assumes no legal responsibility for the information contained in this map.

City of Sandy Springs Georgia Organizational Chart



STATE OF GEORGIA
COUNTY OF FULTON

ORDINANCE TO PROVIDE FOR THE ADOPTION OF A BUDGET, ITS EXECUTION
AND EFFECT FOR THE FISCAL YEAR BEGINNING JULY 1, 2018 AND ENDING JUNE
30, 2019

BE IT ORDAINED by the Mayor and City Council of the City of Sandy Springs, Georgia:

Section I. There is hereby adopted for the fiscal year July 1, 2018 through June 30, 2019, a budget for the City of Sandy Springs, Georgia in the gross total amount of \$463,402,990, based on the budget estimates as prepared by the City Manager. Amounts in this budget may be reallocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund.

Section II. General Fund. There is hereby established a General Fund for the City of Sandy Springs with an appropriation of \$110,486,229, for the general obligations and legal obligations in FY 2019.

General Fund revenues for the fiscal year are estimated as follows:

Taxes	\$	82,725,000
Licenses and Permits		3,015,000
Charges for Services		795,000
Fines & Forfeitures		2,500,000
Investment Income		225,000
Other Revenue		1,891,120
Transfer from Hotel Motel		4,808,765
Total Estimated General Fund Revenues	\$	95,959,885
Use of Prior Year Fund Balance		14,526,344
Total Estimated General Fund Funding Sources	\$	110,486,229

Should the total estimated revenues received exceed the amount estimated, the City Council shall allocate such excess to the General Fund subject to further action.

There is appropriated for the general operation and payment of certain legal obligations of the City of Sandy Springs for the fiscal year 2019 a total of \$110,486,229, or as much as may be deemed necessary, not to exceed this amount and such sums shall be disbursed from the following:

ORDINANCE NO. 2018-06-XX-

City Council	\$	226,322
City Manager		1,116,258
City Clerk		249,221
Finance		2,749,612
City Attorney		900,000
Information Services		2,800,883
Human Resources		456,540
Facilities		3,542,374
Communications		1,778,080
General Administration		2,731,043
Municipal Court		1,640,288
Police		22,880,045
Fire		15,082,381
Emergency Medical/Services		1,577,000
Public Works		13,291,179
Fleet Services		274,148
Recreation		4,522,042
Community Development		4,787,764
Economic Development		368,553
Other Financing Uses		29,512,498
Total Estimated General Fund Expenditures	\$	110,486,229

Section III. Performing Arts Center Fund. There is hereby established a Performing Arts Center Fund for the City of Sandy Springs with an appropriation of \$5,233,083.

Revenues for the Performing Arts Center Fund shall be from the following sources:

PAC Revenues	\$	1,039,507
Parking Revenues		1,863,383
Transfer from General Fund		2,330,193
Total Performing Arts Center Fund Revenues	\$	5,233,083

The following disbursements are authorized for the fiscal year 2019:

PAC Operations	\$	3,369,700
Parking Operations		907,618
Transfer to General Fund		955,765
Total Performing Arts Center Fund Expenditures	\$	5,233,083

Section IV. Confiscated Assets Fund. There is hereby established a Confiscated Assets Fund for the City of Sandy Springs with an appropriation of \$200,000.

Revenues for the Confiscated Assets Fund shall be from the following sources:

Federal /State Seized Funds	\$ 200,000
Total Confiscated Assets Fund Revenues	\$ 200,000

The following disbursements are authorized for the fiscal year 2019:

Police Operations	\$ 200,000
Total Confiscated Assets Fund Expenditures	\$ 200,000

Section V. Emergency 911 Fund. There is hereby established an Emergency 911 Fund for the City of Sandy Springs with an appropriation of \$2,900,000.

Revenues for the Emergency 911 Fund shall be from the following sources:

Charges for Services	\$ 2,900,000
Total Emergency 911 Fund Revenues	\$ 2,900,000

The following disbursements are authorized for the fiscal year 2019:

Transfer to Chattahoochee River 911 Authority	\$ 2,900,000
Total Emergency 911 Fund Expenditures	\$ 2,900,000

Section VI. Tree Fund. There is hereby established the Tree Fund for the City of Sandy Springs with an appropriation of \$200,000.

Revenues for the Tree Fund shall be from the following sources:

Development Impact Fees	\$ 100,000
Use of Prior Year Fund Balance	\$ 100,000
Total Tree Fund Revenues	\$ 200,000

The following disbursements are authorized for the fiscal year 2019:

Tree Fund Projects	\$ 200,000
Total Tree Fund Expenditures	\$ 200,000

Section VII. Community Development Block Grant Fund. There is hereby established a Community Development Block Grant Fund for the City of Sandy Springs with an appropriation of \$1,009,195.

ORDINANCE NO. 2018-06-XX-

Revenues for the Community Development Block Grant Fund shall be from the following sources:

2016 CDBG Award	\$ 434,764
2017 CDBG Award	574,431
Total Community Development Block Grant Revenues	\$ 1,009,195

The following disbursements are authorized for the fiscal year 2019:

2016 CDBG Award	\$ 434,764
2017 CDBG Award	574,431
Total Community Development Block Grant Expenditures	\$ 1,009,195

Section VIII. Hotel/Motel Tax Fund. There is hereby established a Hotel/Motel Tax Fund for the City of Sandy Springs with an appropriation of \$5,000,000.

Revenues for the Hotel/Motel Tax Fund shall be from the following sources:

Taxes	\$ 5,000,000
Total Hotel/Motel Tax Fund Revenues	\$ 5,000,000

The following disbursements are authorized for the fiscal year 2019:

Transfer to General Fund for Public Facilities Authority	\$ 1,965,000
Transfer to General Fund	1,428,000
Transfer to Sandy Springs Hospitality Board	1,607,000
Total Hotel/Motel Tax Fund Expenditures	\$ 5,000,000

Section IX. Rental Motor Vehicle Excise Tax Fund. There is hereby established a Rental Motor Vehicle Excise Tax Fund for the City of Sandy Springs with an appropriation of \$110,000.

Revenues for the Rental Motor Vehicle Excise Tax Fund shall be from the following sources:

Taxes	\$ 110,000
Total Rental Motor Vehicle Excise Tax Fund Revenues	\$ 110,000

The following disbursements are authorized for the fiscal year 2019:

Transfer to General Fund	\$ 110,000
Total Rental Motor Vehicle Excise Tax Fund Expenditures	\$ 110,000

ORDINANCE NO. 2018-06-XX-

Section X. TSPLOST Fund. There is hereby established a Capital Projects Fund for the City of Sandy Springs in relation to the Transportation Special Purpose Local Option Sales Tax (TSPLOST) with an appropriation of \$42,701,164.

Revenues for the TSPLOST Fund shall be from the following sources:

Taxes	\$ 42,701,164
Total TSPLOST Fund Revenues	\$ 42,701,164

The following disbursements are authorized for the fiscal year 2019:

TSPLOST Approved Capital Projects	\$ 42,701,164
Total TSPLOST Fund Expenditures	\$ 42,701,164

Section XI. Capital Projects Fund. There is hereby established a Capital Projects Fund for the City of Sandy Springs with an appropriation of \$51,294,469.

Revenues for the Capital Projects Fund shall be from the following sources:

Federal, State & Other Outside Funding	\$ 4,287,603
Transfer In from General Fund	15,695,325
Total Estimated Capital Fund Revenues	\$ 19,982,928
Use of Prior Year Fund Balance	31,311,541
Total Estimated Capital Funding Sources	\$ 51,294,469

The following disbursements are authorized for the fiscal year 2019:

Art Sandy Springs	\$ 100,000
Capital Contingency	5,728,955
Capital Purchase - Machinery	9,332
Capital Purchase - Computer Eqpt	750,000
Capital Purchase - Vehicles	4,287,603
Heritage Blue Stone Facility	500,000
Trowbridge Facility	1,106,593
Emergency Operations Center	750,000
Back-up E911 Call Center	500,000

ORDINANCE NO. 2018-06-XX-

Section XII. Impact Fee Fund. There is hereby established an Impact Fee Fund for the City of Sandy Springs with an appropriation of \$2,015,000.

Revenues for the Impact Fee Fund shall be from the following sources:

Charges for Services	\$ 2,015,000
Total Impact Fee Fund Revenues	\$ 2,015,000

The following disbursements are authorized for the fiscal year 2019:

Transfers to Other Funds	\$ 2,015,000
Total Impact Fee Fund Expenditures	\$ 2,015,000

Section XIII. Public Facilities Authority Fund. There is hereby established a Public Facilities Authority Fund for the City of Sandy Springs with an appropriation of \$238,963,650.

Revenues for the Public Facilities Authority Fund shall be from the following sources:

Transfers in From General Fund	\$ 36,515,619
Transfer in From Capital Project Fund	21,298,031
Sale of Assets	9,000,000
Revenue Bond Proceeds	171,400,000
Interest Income	750,000
Total Public Facilities Authority Fund Revenues	\$ 238,963,650

The following disbursements are authorized for the fiscal year 2019:

Professional Services	\$ 17,883,328
Infrastructure	196,571,762
Infrastructure-Special	10,945,260
Contingencies	3,811,650
Debt Service	9,751,650
Total Public Facilities Authority Fund Expenditures	\$ 238,963,650

Section XIV. Stormwater Management Fund. There is hereby established a Stormwater Management Fund for the City of Sandy Springs with an appropriation of \$2,884,450.

Revenues for the Stormwater Management Fund shall be from the following sources:

Transfer in From General Fund	\$ 1,500,000
Use of Prior Year Fund Balance	1,384,450
Total Stormwater Management Fund Revenues	\$ 2,884,450

The following disbursements are authorized for the fiscal year 2019:

Infrastructure	\$ 2,884,450
Total Stormwater Management Fund Expenditures	\$ 2,884,450

Section XV. Development Authority Fund. There is hereby established a Development Authority Fund for the City of Sandy Springs with an appropriation of \$405,750.

Revenues for the Development Authority Fund shall be from the following sources:

Contract Payments	\$ 350,000
Use of Prior Year Fund Balance	55,750
Total Development Authority Fund Revenues	\$ 405,750

The following disbursements are authorized for the fiscal year 2019:

Operations	\$ 55,750
Transfers to General Fund	350,000
Total Development Authority Fund Expenditures	\$ 405,750

APPROVED AND ADOPTED by the Mayor and City Council of the City of Sandy Springs, Georgia, in regular session this 19th day of June 2018.

APPROVED:

Russell K. Paul, Mayor

ATTEST:

Michael D. Casey, City Clerk



EXECUTIVE SUMMARY



SANDY SPRINGS

GEORGIA

June 5, 2018

Dear Mayor, City Council and Citizens of Sandy Springs,

The proposed Fiscal Year (FY) 2019 budget was prepared based on established priorities and defined rankings developed at the Annual Retreat and from budget workshops held with City Council in May 2018. This proposed budget is submitted to the Sandy Springs City Council in compliance with State Law (O.C.G.A. § 36-81-2 et seq.) that provides the budget requirements for Georgia local governments.

The FY 2019 Budget provides for the same millage rate of 4.731 mills as last year and maintains adequate reserves in the fund balance to ensure sound fiscal integrity of the City in addition to meeting the criteria of credit rating agencies. The FY 2019 Budget includes resources that will allow the City to provide a high level of public safety services to the citizens of Sandy Springs. This proposed budget also provides capital funding to address a significant backlog of existing infrastructure deficiencies.

During budget workshops, Council received briefings about economic conditions and short-term economic outlook, budget planning assumptions, public safety needs, operating department requests for resources and capital programs. This FY 2019 Budget includes \$750,000 for City capital purchases, \$2,500,000 towards City facilities, \$4,500,000 for land acquisitions, \$285,325 for park projects, \$7,660,000 for transportation infrastructure, and \$1,500,000 for stormwater infrastructure.

The proposed budget was developed following the Mayor and City Council's established priorities including: Commitment to Outstanding Customer Service, Public Safety Services, Transportation Improvements, Economic Development, Downtown Development, Community Appearance, Sustainable Growth, Water Reliability, Natural Resource Protection, North End Redevelopment and Recreation and Cultural Enhancement.

The FY 2019 General Fund Budget provides the following contributions to the Capital Fund according to the priorities outlined by the Mayor and City Council:



SANDY SPRINGS

GEORGIA

1	Art Sandy Springs	50,000
2	Capital Contingency	(50,000)
3	Capital Purchase - Computer Eqpt	750,000
4	Heritage Blue Stone Facility	500,000
5	Trowbridge Facility	750,000
6	Emergency Operations Center	750,000
7	Back-up E911 Call Center	500,000
8	Land Acquisition	4,500,000
9	Morgan Falls Overlook	100,000
10	Morgan Falls Athletic Fields	85,325
11	Allen Road Park	100,000
12	Roswell Road SS Phase I	1,560,000
13	North End Revitalization	250,000
14	Water Reliability Program	1,000,000
15	Pavement Management Program	3,000,000
16	Guardrail Replacement Program	250,000
17	Underground Utility Program	1,000,000
18	Traffic Management Program	600,000
	TOTAL	\$15,695,325

The budget process included an assessment to determine the quality of services delivered and projected operational needs. The City Manager and Finance Director met with departments to assess projected goals and to discuss resources needed to meet these goals. Guidance and direction were also obtained through City Council workshops and City Council meetings.

Public hearings are scheduled to gain citizen input and enable all members of the City Council to better understand the needs of the entire community prior to budget adoption. The budget can be revised during the public hearings by the City Council. The Final budget is scheduled to be adopted by the City Council on June 19, 2018.

The proposed budgets for all operating, capital and special revenue funds total \$463,402,990. The City's General Fund provides for general government operations of the City and maintains adequate working capital necessary for the City's financial health and stability. This fund accounts for most of Sandy Springs' operations and has a budget of \$110,486,229. The remaining funds include: Performing Arts Center, Confiscated



SANDY SPRINGS

GEORGIA

Assets, E-911, Tree Fund, Community Development Block Grant, Hotel/Motel, Rental Motor Vehicle Excise Tax, TSPLOST Projects, Capital Projects, Impact Fees, Public Facilities Authority, Stormwater Maintenance and Development Authority Funds. The Capital Project Fund, Public Facilities Authority Construction Fund, and the Stormwater Maintenance Fund (all capital construction funds) adopt project budgets where the adopted appropriations do not lapse at the end of a fiscal year, they remain in effect until project completion or re-appropriation by City Council.

The FY 2019 General Fund Budget provides for \$17,298,431 for general government contracts for city services; \$30,170,473 for personnel and related benefits; \$33,504,828 for operations and equipment; \$17,195,325 for capital improvement programs; and \$12,317,173 towards funding the other special funds. All eligible City employees may receive a 3% salary increase and are eligible for an additional bonus based on job performance if they meet certain standards.

The City's goal is to adopt an operating budget where current revenues equal anticipated expenditures. All departments supported by the resources of the City must function within the limits of the financial resources identified or available specifically to them. Budgets cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years.

The budget is a dynamic rather than static plan which allows for adjustments and amendments as circumstances change. The City Council must approve all increases in total fund appropriations. Amounts in this budget may be reallocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund. Department Heads submit budget amendment requests transferring appropriations from one line item to another within the specific department appropriation with approval by the Finance Director and the City Manager.

The City's fund balance is maintained at or above \$20,500,000. The purpose of fund balance is to provide adequate cash flow, to cover the cost of expenditures caused by unforeseen emergencies, to cover shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes.

The FY 2019 Budget was developed with the following objectives:

- Continue to enhance Public Safety capabilities
- Ensure financial stability
- Address capital deficiencies that exist city-wide by investing in transportation, parks and facilities capital improvement program, including the City Springs development
- Continue to leverage the flexibility of the public private partnership model by scaling resources to meet projected demand for services



SANDY SPRINGS

GEORGIA

The focus on the FY 2019 Budget is to provide excellent services to our citizens and business customers and to continue to allocate significant resources dedicated to improving the City's quality of life.

Performing Arts Center Fund

This fund is used to account for activities, staffing and operations within the City Springs Performing Arts Center. These funds are currently used to operate the performing arts center and parking contracts. The amount estimated to be expensed for the FY 2019 budget is \$5,233,083.

Confiscated Assets Fund

This fund is used to account for amounts seized by the police department from narcotics arrests in conjunction with other state and federal agencies. These funds are used by the police department to augment their general fund budget and can only be spent on law enforcement programs or activities. Generally, seizures can vary greatly from one year to the next and are not easily budgeted. However, using conservative figures for incoming funding plus the amounts that have remained unspent from previous years, the FY 2019 budget has been set at \$200,000.

E-911 Fund

This fund accounts for the revenues received from the 911 surcharge on telephone bills. The City of Sandy Springs participates in a joint venture with the City of Johns Creek for E-911 operations. All taxes collected in this fund are dedicated to a separate operating authority – Chattahoochee River 911 Authority. The amount estimated to be collected for the FY 2019 budget is \$2,900,000.

Tree Fund

This fund accounts for revenues received from development that reduces tree canopy below mandated minimums. All revenues collected in this fund are used to enhance tree canopy on Right of Way and in public parks. The amount estimated to be spent for the FY 2019 budget has been set for \$200,000.

Community Development Block Grant Fund (CDBG)

The CDBG fund is used to account for funds received through an entitlement award as a result of federal congressional appropriations. The City's adopted plan directs that the awards be used for construction of infrastructure (primarily sidewalks) in the city. We are currently accounting for two awards: 2016 and 2017. The Total FY 2019 budget is \$1,009,195.



SANDY SPRINGS

GEORGIA

Hotel/Motel Fund

The room taxes imposed upon hotels and motels located within the City are accounted for in this fund. A portion of these funds can be retained by the City and a portion is expended for a narrow range of projects and activities established by State Law (O.C.G.A. § 48-13-51). These funds are currently distributed as follows: the City General Fund - 28.56%, the Sandy Springs Hospitality Board - 32.14% and the City General Fund for benefit of the City Springs Performing Arts Center - 39.30%. The anticipated taxes budgeted for FY 2019 are \$5,000,000.

Rental Motor Vehicle Excise Tax Fund

The excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City are accounted for in this fund (O.C.G.A. § 48-13-93). These funds were previously reported within the General Fund. The anticipated taxes budgeted for FY 2019 are \$110,000.

TSPLOST Projects Fund

This fund accounts for all capital projects under the Transportation Special Purpose Local Option Sales Tax approved by referendum in November 2016. Funds are derived from the collections to be received through 2022. The appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the individual projects are completed. The total added funding for this fund in the FY 2019 budget is \$42,701,164.

Capital Projects Fund

This fund accounts for all facilities, parks, and infrastructure construction in the City. Funds are derived from contributions from the General Fund as well as other grants and funding sources. The appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the individual projects are completed. The total added funding for this fund in the FY 2019 budget is \$15,695,325.

Impact Fee Fund

Impact fees are amounts assessed on construction development projects to offset the anticipated cost of additional infrastructure needed as a result of the new development. These funds, although collected in this fund, are dedicated to capital projects, which are accounted for in the Capital Projects Fund. The amount expected to be collected in the FY 2019 budget is \$2,015,000.



SANDY SPRINGS

GEORGIA

Public Facilities Authority Fund

This fund accounts for the City Springs project, which will include a new performing arts center (PAC), public meeting spaces, a studio theater, city office space and public parking facilities. Funds are derived from contributions from the General Fund, bond proceeds, the sale of City assets and other funding sources. The construction appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the project is complete by the end of FY 2019. The current construction budget is \$229,212,000. The operations appropriations for the PAC, which includes debt service related to the bond issuance for the Project, will continue once construction is complete. The total funding for debt service and operations in the FY 2019 budget is \$9,751,650.

Stormwater Maintenance Fund

This fund accounts for construction projects related to stormwater infrastructure improvements. Currently, the General Fund is the sole source of revenues for this fund. The FY 2019 budget for this fund is \$2,884,450.

Development Authority Fund

This fund accounts for revenues and expenditures related to ongoing development projects within the City. The FY 2019 budget for this fund is \$405,750.

Sandy Springs FY 2019 Budget is the culmination of the City's Priority Driven Programming process that reflects Council's established priorities and significant citizen engagement and feedback throughout the previous fiscal year. This budget provides the needed resources to services and projects that meet the needs of citizens now and in the future.

Respectfully Submitted,

John McDonough
City Manager

Karen Ellis
Finance Director



POLICIES AND PROCEDURES

MISSION STATEMENT

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



The Sandy Springs Mayor and City Council are dedicated to providing exceptional customer service for our citizens and focusing our resources on Public Safety, Transportation, Economic Development, Downtown Development, Community Appearance, Sustainable Growth, Water Reliability, Natural Resource Protection, North End Redevelopment, and Recreation and Cultural Enhancement.

CITY OF SANDY SPRINGS GOALS

Maintain a high level of customer service for all residents.

Enforce building codes that maintain a healthy balanced and stable tax base by maintaining quality residential and commercial growth and community appearance.

Prevent crime and enforce law through problem solving partnerships and provide the highest level of fire and emergency services with highly trained, caring personnel.

Invest our resources to improve and maintain roads, bridges, sidewalks, traffic management and storm water infrastructure for the betterment of the community.

Invest our resources to improve and expand our parks and recreation facilities for the enjoyment of the residents of Sandy Springs.

INTRODUCTION

THE BUDGET BOOK

For easy comprehension, the budget document is divided into two sections: **Introduction and Fund Budgets**.

The **Introduction** contains the budget message, budget calendar, the City's Financial Policies, as well as financial summaries of revenues and expenses for all funds.

The **Fund Budgets** section includes an analysis that helps explain the revenue projections for the General Fund and the normal on-going expenses of the funds, including personal services, operating and capital. This section also provides a history of expenses for each division or accounting entity since FY 2016.

THE BUDGET PROCESS

One of our chief goals has been to provide the citizens of Sandy Springs with quality services. Preparation of the 2019 Annual Budget began with each department being provided a budget preparation package. This package included a detailed manual, the budget preparation calendar, and specific account information necessary to complete their 2019 budget requests.

The Annual Budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform these services. The type of service and the level of service will be defined by the use of program objectives, which should further be defined by performance measures. The City Manager is responsible for formulating the fiscal plan and presenting it to the Mayor and City Council for approval and adoption.

The public hearing/meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the public on City operations and services. In accordance with continuing efforts to apprise the public of City activities, the Adopted 2019 Budget will be made available for review by all interested persons at the City Clerk's Office and on the city website. Public notification of the information will be made in a local newspaper.

THE BUDGET CALENDAR

The key steps and dates in this process for the 2019 Budget are described below:

March – April 2018	Departmental Budget Hearings/Finance Review Phase
April – May 2018	Senior Management/Mayor Review Phase
May 1	Budget Workshop #1
May 8	Budget Workshop #2
May 15	City Council Budget Presentation (Proposed Budget)
June 5	1st Public Hearing on FY2019 Budget and Discussion
June 19	Final Public Hearing and Adopting by City Council

BASIS OF PRESENTATION

As a means of tracking and accounting for money, the operations of the City are divided into funds. The easiest way for most people to think about funds is to compare them to bank accounts. Money comes into a fund from a variety of sources and is then used to provide services to the public. Within funds are functions (i.e., General Services, Administrative Services, Transportation, Public Safety, Planning & Development, and Public Works) and within functions are cost centers (departments).

Each of these accounting units facilitates the tracking of costs and effectiveness of services provided to the public. Within cost centers are *accounts* or *line items*. These are the basic units of measurement in the budget and make it possible to determine costs of specific programs. The budget document provides information in an easy-to-read summary form.

As with a personal bank account, funds have to take in at least as much money as they spend and by law, the budget for funds must be balanced. What this means is that a governmental unit cannot plan to spend more than it will take in. The City of Sandy Springs has multiple funds with the largest being the “General Fund.” Most city services are accounted for in this fund and it is where most revenues are received.

Each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. The following are the city’s fund types and definitions.

General Funds

The general fund is used to account for resources of the City of Sandy Springs which are not required to be accounted for in other funds. The modified accrual basis of accounting is applied.

Special Revenue Funds

Special Revenue Funds are established in the City of Sandy Springs pursuant to state statutes or local ordinances in order to segregate resources which are designated to be used for specified purposes. Both revenues and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Following is a list of all special revenue funds included in this report:

Performing Arts Center Fund

A fund to account for the revenues for activities and expenditures related to the operations of the Performing Arts Center.

Confiscated Assets Fund

A fund to account for confiscated cash seizures by City of Sandy Springs law enforcement from drug related crimes which can be spent for law enforcement purposes permissible by U.S. Department of Justice.

Emergency Telephone System Fund

A fund to finance the operation and maintenance of the Emergency 911 system within the City.

Tree Fund

A fund to account for revenues received from development that reduces tree canopy below mandated minimums to be used for tree planting projects approved by City Council.

Community Development Block Grant Fund

A fund to account for funds received through an entitlement award as a result of federal congressional appropriations.

Hotel/Motel Tax Fund

A fund to finance tourism and marketing programs within the City.

Rental Motor Vehicle Excise Tax Fund

A fund to account for the excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City per O.C.G.A. § 48-13-93.

Capital Projects Funds

The Capital Projects Fund is established in the City of Sandy Springs to account for financial resources to be used for the acquisition or construction of major capital facilities. Both revenues and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Other Capital Project funds include:

TSPLOST Fund

A fund to account for taxes collected for the Transportation Special Purpose Local Option Sales Tax approved by referendum in November 2016 to account for transportation projects within the City.

Impact Fee Fund

A fund to account for monies collected from new development based on that development's fair share of the cost to provide additional facilities and services.

Public Facilities Authority Fund

A fund to account for the City Springs project, which will include a new performing arts center (PAC), public meeting spaces, a studio theater, city office space and public parking facilities. Funds are derived from contributions from the General Fund, bond proceeds, the sale of City assets and other funding sources.

Stormwater Maintenance Fund

A fund to account for appropriations to improve the City's stormwater management system.

BASIS OF ACCOUNTING AND BUDGETING

For the most part, governmental accounting and financial reporting are conducted consistent with “Generally Accepted Accounting Principles” -- commonly referred to as “GAAP.”

Financial readers are typically familiar with a concept known as the “basis of accounting,” which describes the measurement method used in accounting for financial transactions. Examples include cash accounting, modified accrual accounting, or accrual accounting. The City of Sandy Springs uses a GAAP basis of accounting. Governmental funds reflect a modified accrual basis of accounting.

Revenues are recorded when they become both measurable and available to pay liabilities of the current period. Expenditures are recorded when a liability is incurred with certain limitations. Proprietary funds use an accrual basis of accounting that is more similar to that used by private businesses. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. At the end of each year, all budget appropriations lapse along with outstanding encumbrances. Funds may be re-appropriated in the subsequent fiscal year after review by the Finance Director and the City Manager and approval by the Mayor and City Council.

There is no requirement that the City budget be prepared consistent with GAAP. However, the comparison of (final) budget to actual revenues and expenditures in a subsequent Comprehensive Annual Financial Report (CAFR) requires a reconciliation of the budget to GAAP. Therefore, the City budget is prepared, for the most part, to be consistent with GAAP to minimize the degree of reconciliation needed to compare the budget to actual. How the budget is prepared is labeled either the “basis of budgeting” or the “budgetary basis of accounting.” These terms can be used interchangeably. Several key differences should be disclosed to assist in reconciling between the basis of budgeting used to develop the City’s budget documents, and the basis of accounting that is reflected in the City’s CAFR prepared by the Finance Director.

The adopted budget reflects a management plan for financial activity. It is subsequently revised during the year to reflect revisions in that plan such as increases or decreases in specific grants awarded to the City, the appropriation of contingency reserves by the City Council to address issues not known at the time the budget was adopted, and shifts in funding based on capital projects needs as project costs are refined. As such, the revisions recognize the need to revise a financial plan to be consistent with newer and better information, and to allow the management plan to change accordingly.

Under GASB 34, the CAFR reflects both the adopted budget and the final revised budget which includes amendments that occur after the completion of the fiscal year as final transactions are posted to the fiscal year on a modified accrual or accrual accounting basis. These final amendments reflect proper recording of financial activity rather than a change in management plan. Budget documents, therefore, typically disclose historical actuals – both actual revenues and other sources and actual expenditures and other uses – rather than revised budgets that may not truly reflect the management plan. The budget presents organizational summaries without differentiating the level of control the City Council may exercise over individual organizations.

From time to time, new financial reporting requirements may be imposed on governments by the Governmental Accounting Standards Board (GASB) that redefines what is referred to as GAAP. The accounting/reporting changes may not be reflected in the budget, resulting in a greater difference between the budget and what is ultimately reported in the CAFR.

HISTORY OF SANDY SPRINGS

The area north of Atlanta, Georgia, known as Sandy Springs, was named for actual springs currently protected for the historical significance. The region known as Sandy Springs dates to 400 A.D. and developed as a cross roads of the Itawa/Hightower/Shallowford Trail and another unnamed trail which followed the route of present day Mount Paran Road and Glenridge Drive. This area was initially traveled by buffalo, Native Americans, and then British traders later becoming a major migration trail for Colonial Europeans. The freshwater springs which bubbled from the sandy ground and sustained life for the earliest inhabitants are today located on Sandy Springs Circle.

The City of Sandy Springs is one of the newest cities in the State of Georgia and operates in a Council – Manager form of government. Incorporated December 1, 2005, after a 30 year struggle, the City has made dramatic strides in providing effective and efficient services to residents. Efforts to incorporate the City of Sandy Springs began in 1966 in response to an attempt to annex the land that is now Sandy Springs into the City of Atlanta. At that time, residents in Sandy Springs relied upon a large, unwieldy county government for the provision of services, which were often non-existent. Sandy Springs continued to operate as an unincorporated area of Fulton County until June 2005, when an overwhelming 94% of residents voted for incorporation. In November 2005, Eva Galambos, was easily elected to be the first Mayor of the new City of Sandy Springs.

Sandy Springs is a demographically diverse community and covers a 38 square mile area in north Fulton County, Georgia. Sandy Springs is the second largest city in the metropolitan Atlanta area and is the sixth largest city in the State of Georgia. The City is home to more than 40% of the available hospital beds in the metropolitan Atlanta area and is proud to be the home of Northside Hospital, Saint Joseph's Hospital and Children's Healthcare of Atlanta. While the City's residential population is 99,770 (2013 estimates), the daytime population swells to more than 200,000, due to the concentration of major corporations and businesses. Sandy Springs is honored to be the home of several Fortune 1000 businesses, including corporate giants such as First Data, Newell Rubbermaid, UPS, as well as other notable companies such as Air Watch, Cox Enterprises, ING North America and Intercontinental Exchange.



FUND BUDGETS

GENERAL FUND

100



SANDY SPRINGS
GEORGIA

**GENERAL FUND 100 - SUMMARY
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget	%
REVENUES						
Property Taxes	33,225,958	33,529,750	34,343,661	32,225,000	32,775,000	1.71%
Sales Tax	25,812,125	25,907,794	27,164,894	25,350,000	25,875,000	2.07%
Business & Occupational Tax	10,120,081	9,745,468	9,833,661	9,500,000	9,500,000	0.00%
Franchise Taxes	9,842,953	9,715,393	9,298,260	9,225,000	9,075,000	-1.63%
Insurance Premium Taxes	5,407,794	5,857,691	6,235,501	5,500,000	5,500,000	0.00%
Municipal Court	2,850,289	2,611,790	2,532,272	2,500,000	2,500,000	0.00%
Licenses & Permits	3,937,217	5,163,667	5,402,393	2,470,000	3,015,000	22.06%
Transfer from Other Funds	2,173,884	3,838,952	4,771,396	4,529,498	4,808,765	6.17%
Intergovernmental	141,120	141,120	141,120	141,120	141,120	0.00%
Charges for Services	831,406	851,329	761,130	795,000	795,000	0.00%
Interest	372,517	583,150	856,105	350,000	225,000	-35.71%
Miscellaneous	728,303	1,129,484	901,212	470,500	1,750,000	271.94%
Total Revenues	95,443,647	99,075,589	102,241,605	93,056,118	95,959,885	3.12%
EXPENDITURES						
City Council	205,783	219,455	214,640	224,822	226,322	0.67%
City Manager	853,230	956,572	1,045,786	1,073,778	1,116,258	3.96%
City Clerk	269,363	172,515	210,787	436,383	249,221	-42.89%
Finance	2,266,324	2,366,998	2,469,139	2,520,134	2,749,612	9.11%
City Attorney	932,718	911,942	850,000	835,000	900,000	7.78%
Information Services	2,188,732	2,595,570	2,701,789	2,785,303	2,800,883	0.56%
Human Resources	315,600	325,848	358,670	350,097	456,540	30.40%
Facilities	1,656,224	1,922,745	2,689,420	3,035,002	3,542,374	16.72%
Communications	1,202,631	1,469,229	1,667,327	1,683,231	1,778,080	5.63%
General Administration	1,599,637	1,549,543	2,210,226	2,348,043	2,731,043	16.31%
Municipal Court	1,477,948	1,531,040	1,642,812	1,852,270	1,640,288	-11.44%
Police	18,382,409	19,346,526	20,748,071	22,751,845	22,880,045	0.56%
Fire	11,506,647	12,063,859	13,204,226	14,126,984	15,082,381	6.76%
Emergency Medical/Services	391,850	664,133	1,429,521	1,457,000	1,577,000	8.24%
Public Works	11,459,875	12,122,161	12,787,868	13,211,951	13,291,179	0.60%
Fleet Services	0	0	0	0	274,148	N/A
Recreation	2,905,430	3,201,676	4,219,696	4,698,615	4,522,042	-3.76%
Community Development	4,681,270	5,056,128	4,550,270	4,707,805	4,787,764	1.70%
Economic Development	300,222	312,992	375,263	387,785	368,553	-4.96%
Other Financing Uses	32,488,515	28,166,248	33,062,325	33,062,325	29,512,498	-10.74%
	95,084,409	94,955,180	106,437,839	111,548,373	110,486,229	-0.95%



**GENERAL FUND 100 - REVENUE
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
10090 311100 Ad Valorem (Real) Property	30,304,375	31,286,805	32,364,043	30,600,000	31,100,000
10090 311310 Motor Vehicle	531,800	318,630	220,247	0	0
10090 311315 Motor Vehicle (TAVT)	1,579,802	1,119,840	972,103	950,000	1,000,000
10090 311340 Intangible Tax (Reg & Rec)	536,038	544,775	498,327	475,000	475,000
10090 311600 Real Estate Transfer Tax	273,943	259,699	288,941	200,000	200,000
10090 311710 Electric Franchise Fee	6,402,920	6,202,964	5,790,748	6,000,000	5,800,000
10090 311730 Gas Franchise Fee	732,061	732,102	744,570	725,000	725,000
10090 311750 Cable TV Franchise Fee	1,737,721	1,963,299	1,963,978	1,700,000	1,800,000
10090 311760 Telephone Franchise Fee	533,997	354,955	336,246	400,000	325,000
10090 311790 Solid Waste Franchise Fee	436,255	462,073	462,717	400,000	425,000
10090 313100 Local Option Sales Tax	24,374,054	24,344,032	25,651,188	24,000,000	24,500,000
10090 314200 Alcoholic Beverage Excise	1,054,959	1,130,316	1,084,439	1,000,000	1,000,000
10090 314300 Excise Mixed Drink Tax	383,113	433,447	429,267	350,000	375,000
10090 316100 Business & Occupational Tax	10,120,081	9,745,468	9,833,661	9,500,000	9,500,000
10090 316110 Business Audit Revenue	0	30,267	41,760	0	0
10090 316200 Insurance Premium Tax	5,407,794	5,857,691	6,235,501	5,500,000	5,500,000
Total Taxes	84,408,911	84,786,364	86,917,738	81,800,000	82,725,000
10090 321100 Alcoholic Beverage Licenses	585,803	630,928	850,561	600,000	600,000
10030 321910 Firearm Permits	132,685	58,831	61,703	75,000	50,000
10090 321910 GCIC Permit Fees	61,450	67,545	63,520	60,000	60,000
10060 322210 Planning/Zoning Fees	112,287	67,547	65,185	75,000	60,000
10060 322215 Development Review Fee	102,171	164,010	188,133	75,000	100,000
10060 323120 Building Permits	2,661,864	4,082,404	4,019,424	1,500,000	2,000,000
10060 323130 Plumbing Permits	11,630	8,630	10,195	10,000	10,000
10060 323140 Electrical Permits	13,567	9,962	12,159	10,000	10,000
10060 323160 HVAC Permits	30,858	32,952	42,906	15,000	20,000
10060 323910 Soil Erosion Permits	3,500	1,250	0	0	0
10060 323920 Building Reinspection Fee	5,650	0	8,067	10,000	50,000
10060 341320 Development Impact Fees	215,753	0	0	0	0
10010 346900 Special Event Permits	0	12,200	10,300	0	5,000
10060 389100 Permit Technology Fees	0	27,409	70,239	40,000	50,000
Total Licenses and Permits	3,937,217	5,163,667	5,402,393	2,470,000	3,015,000
10050 347500 Recreation Fees - Gymnastics	626,167	523,982	463,966	570,000	495,000
10050 347501 Recreation Fees - Athl & Leis	51,856	168,455	123,745	75,000	125,000
10050 347900 Tennis Center	60,000	60,000	60,000	60,000	60,000
10050 347910 Facility Rentals	93,383	98,892	113,419	90,000	115,000
Total Charges for Services	831,406	851,329	761,130	795,000	795,000
10040 343300 GDOT	141,120	141,120	141,120	141,120	141,120
Total Intergovernmental	141,120	141,120	141,120	141,120	141,120
10020 351170 Municipal Court Fines	2,850,289	2,611,790	2,532,272	2,500,000	2,500,000
Total Fines and Forfeitures	2,850,289	2,611,790	2,532,272	2,500,000	2,500,000
10090 361000 Interest Earnings	372,517	583,150	856,105	350,000	225,000
Total Investment Earnings	372,517	583,150	856,105	350,000	225,000
10090 341910 Election Qualifying Fee	2,700	0	6,180	7,500	0
10030 342900 Public Safety Fees	132,286	160,813	197,391	100,000	100,000
10090 349900 Other Charges for Services	56,689	66,021	326,699	25,000	50,000
10090 381100 Royalties/Rental Revenue	55,823	79,430	83,027	6,000	70,000
10090 389000 Miscellaneous Revenues	154,671	310,782	124,162	277,000	75,000
10090 389200 Insurance Reimbursements	113,630	66,455	72,978	30,000	30,000
10090 389860 Reimbursement for Eqpt	179,443	224,258	0	0	0
10090 389110 Transfers in PAC Fund	0	0	0	0	955,765
10090 391275 Transfers in Hotel/Motel	2,057,449	3,727,050	3,623,414	3,393,000	3,393,000
10090 391280 Transfers in Motor Veh Rental	116,434	111,902	116,484	105,000	110,000
10090 391356 Transfers in Impact Fees	0	0	669,912	669,912	0
10090 391840 Transfers in from Dev Auth	0	0	361,586	361,586	350,000
10090 392100 Sale of Assets	33,061	55,857	49,015	25,000	1,425,000
10090 393500 Proceeds from Capital Leases	0	135,601	0	0	0
Miscellaneous Revenue	2,902,187	4,938,169	5,630,847	4,999,998	6,558,765
TOTAL REVENUES	95,443,647	99,075,589	102,241,605	93,056,118	95,959,885



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
<u>CITY COUNCIL</u>						
1001310 511100	REGULAR SALARIES	144,123	157,962	148,000	148,000	148,000
1001310 512200	SOCIAL SECURITY	8,946	9,794	9,178	9,176	9,176
1001310 512300	MEDICARE	2,092	2,290	2,147	2,146	2,146
1001310 512600	UNEMPLOYMENT TAX	269	254	269	800	800
1001310 512700	WORKERS' COMPENSATION	261	239	208	300	300
	Total Salaries and Benefits	155,691	170,540	159,802	160,422	160,422
1001310 523200	COMMUNICATIONS	3,878	4,684	4,249	4,400	4,400
1001310 523500	TRAVEL	5,567	5,116	7,442	7,500	10,000
1001310 523600	DUES & FEES	34,879	30,917	35,141	37,000	36,000
1001310 523700	EDUCATION/TRAINING	1,310	1,200	1,945	2,000	2,000
1001310 531100	GENERAL OPERATING SUPPLIES	2,457	2,299	3,523	5,000	5,000
1001310 531300	HOSPITALITY	2,002	4,699	2,539	8,500	8,500
	Total Operations and Capital	50,092	48,916	54,838	64,400	65,900
	Total Budget	205,783	219,455	214,640	224,822	226,322

<u>PERSONNEL INFORMATION - CITY COUNCIL</u>					
	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Mayor	1	1	1	1	1
Council	6	6	6	6	6
TOTAL POSITIONS	7	7	7	7	7



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
CITY MANAGER					
1001320 511100 REGULAR SALARIES	585,541	657,779	714,818	707,689	729,014
1001320 511110 BONUSES	23,250	22,500	46,000	25,000	30,000
1001320 512101 HEALTH INSURANCE	36,155	44,488	53,253	60,784	62,539
1001320 512102 DISABILITY INSURANCE	1,923	2,120	2,495	2,565	2,700
1001320 512103 DENTAL INSURANCE	1,678	1,873	2,056	2,160	2,228
1001320 512104 LIFE INSURANCE	4,097	4,690	5,452	5,400	6,075
1001320 512200 SOCIAL SECURITY	27,480	29,610	36,968	45,427	47,059
1001320 512300 MEDICARE	8,676	9,710	11,035	10,624	11,006
1001320 512401 RETIREMENT 401A	84,782	91,108	90,892	101,425	104,639
1001320 512402 RETIREMENT-MATCHING	27,943	30,829	33,156	34,126	35,174
1001320 512600 UNEMPLOYMENT TAX	178	220	225	3,413	3,517
1001320 512700 WORKERS' COMPENSATION	982	1,077	950	1,365	1,407
Total Salaries and Benefits	802,685	896,004	997,300	999,978	1,035,358
1001320 521200 PROFESSIONAL SERVICES	6,800	3,194	5,000	10,000	10,000
1001320 523200 COMMUNICATIONS	1,714	3,030	3,169	3,300	3,900
1001320 523400 PRINTING & BINDING	0	470	548	1,000	1,000
1001320 523500 TRAVEL	7,868	10,382	11,525	15,000	15,000
1001320 523600 DUES & FEES	10,683	12,835	2,720	12,000	12,000
1001320 523700 EDUCATION/TRAINING	3,878	9,230	4,975	6,500	11,000
1001320 523900 CONTRACTUAL SERVICES	0	0	2,500	5,000	0
1001320 531100 GENERAL OPERATING SUPPLIES	1,592	5,450	3,115	3,500	5,000
1001320 531300 HOSPITALITY	18,011	12,037	14,934	15,000	18,000
1001320 531600 SMALL TOOLS & EQUIPMENT	0	3,938	0	2,500	5,000
Total Operations and Capital	50,546	60,567	48,486	73,800	80,900
Total Budget	853,230	956,572	1,045,786	1,073,778	1,116,258

PERSONNEL INFORMATION - CITY MANAGER

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
City Manager	1	1	1	1	1
Assistant City Manager	2	2	2	2	2
Assistant to City Manager	0	1	1	1	1
Executive Assistant	1	1	1	1	1
TOTAL POSITIONS	4	5	5	5	5



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
CITY CLERK						
1001330 511100	REGULAR SALARIES	97,464	96,710	98,478	97,282	103,390
1001330 511110	BONUSES	3,250	3,250	3,500	3,250	3,500
1001330 512101	HEALTH INSURANCE	5,374	5,984	7,019	7,233	6,829
1001330 512102	DISABILITY INSURANCE	309	316	352	405	473
1001330 512103	DENTAL INSURANCE	355	524	559	608	675
1001330 512104	LIFE INSURANCE	693	709	791	945	878
1001330 512200	SOCIAL SECURITY	6,123	6,081	6,055	6,233	6,627
1001330 512300	MEDICARE	1,432	1,422	1,416	1,458	1,550
1001330 512401	RETIREMENT 401A	10,728	11,050	11,817	11,674	12,407
1001330 512402	RETIREMENT-MATCHING	4,470	4,604	4,924	4,864	5,169
1001330 512600	UNEMPLOYMENT TAX	73	55	67	486	517
1001330 512700	WORKERS' COMPENSATION	161	151	135	195	207
	Total Salaries and Benefits	130,430	130,858	135,112	134,633	142,221
1001330 521300	TECHNICAL SERVICES	0	0	0	8,000	65,000
1001330 522230	REPAIRS & MAINTENANCE-VEH	12,298	6,286	5,913	10,000	10,000
1001330 523200	COMMUNICATIONS	1,549	1,585	1,446	1,500	1,500
1001330 523300	ADVERTISING	1,980	1,230	645	500	500
1001330 523400	PRINTING & BINDING	6,222	7,379	5,897	6,000	10,000
1001330 523500	TRAVEL	110	1,912	2,689	1,500	1,500
1001330 523600	DUES & FEES	3,739	3,093	2,573	2,500	3,500
1001330 523700	EDUCATION/TRAINING	610	1,790	1,046	2,000	2,000
1001330 523900	CONTRACTUAL SERVICES	110,444	16,642	53,598	267,000	10,000
1001330 531100	GENERAL OPERATING SUPPLIES	921	1,294	628	750	1,000
1001330 531270	GASOLINE	570	231	541	1,000	1,000
1001330 531300	HOSPITALITY	490	179	200	500	500
1001330 531600	SMALL TOOLS & EQUIPMENT	0	35	500	500	500
	Total Operations and Capital	138,932	41,657	75,675	301,750	107,000
	Total Budget	269,363	172,515	210,787	436,383	249,221

PERSONNEL INFORMATION - CITY CLERK

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
City Clerk	1	1	1	1	1
TOTAL POSITIONS	1	1	1	1	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
FINANCE						
1001500 511100	REGULAR SALARIES	148,719	152,019	154,592	157,949	163,358
1001500 511110	BONUSES	5,000	5,000	6,000	5,000	6,000
1001500 512101	HEALTH INSURANCE	15,866	16,428	16,453	18,675	19,086
1001500 512102	DISABILITY INSURANCE	512	524	584	608	608
1001500 512103	DENTAL INSURANCE	800	909	1,041	1,107	1,107
1001500 512104	LIFE INSURANCE	1,148	1,176	1,310	1,364	1,418
1001500 512200	SOCIAL SECURITY	7,594	7,519	8,103	10,103	10,500
1001500 512300	MEDICARE	2,186	2,234	2,302	2,363	2,456
1001500 512401	RETIREMENT 401A	17,777	18,311	18,551	18,954	19,603
1001500 512402	RETIREMENT-MATCHING	7,407	7,630	7,730	7,897	8,168
1001500 512600	UNEMPLOYMENT TAX	45	36	37	790	817
1001500 512700	WORKERS' COMPENSATION	262	246	220	316	327
	Total Salaries and Benefits	207,317	212,033	216,922	225,126	233,447
1001500 521200	PROFESSIONAL SERVICES	9,738	9,930	16,375	17,000	20,000
1001500 521201	PROF SERVICES-GVMT SERVICES	1,783,272	1,884,304	1,945,937	1,950,258	2,130,465
1001500 521210	PROF SERVICES-AUDIT	105,265	101,620	90,140	105,000	110,000
1001500 521300	TECHNICAL SERVICES	96,051	96,281	91,174	92,000	93,000
1001500 523200	COMMUNICATIONS	576	494	461	500	500
1001500 523300	ADVERTISING	16,671	19,034	13,928	14,000	17,000
1001500 523400	PRINTING & BINDING	5,033	5,291	3,547	5,000	5,000
1001500 523500	TRAVEL	1,138	561	1,422	2,000	12,000
1001500 523600	DUES & FEES	2,055	3,073	3,939	4,000	4,000
1001500 523700	EDUCATION/TRAINING	4,320	2,745	13,484	27,000	27,000
1001500 523900	CONTRACTUAL SERVICES	9,236	15,514	24,845	25,000	25,000
1001500 523950	MERCHANT SERVICES CHARGES	964	845	21,103	21,500	25,000
1001500 523955	BANK SERVICE CHARGES	17,533	8,608	6,088	10,000	500
1001500 531100	GENERAL OPERATING SUPPLIES	6,743	6,187	6,019	7,500	7,500
1001500 531300	HOSPITALITY	414	478	755	1,000	1,000
1001500 531750	UNIFORMS	0	0	0	0	3,000
1001500 542400	COMPUTER EQUIPMENT	0	0	13,000	13,250	35,200
	Total Operations and Capital	2,059,008	2,154,965	2,252,217	2,295,008	2,516,165
	Total Budget	2,266,324	2,366,998	2,469,139	2,520,134	2,749,612

PERSONNEL INFORMATION - FINANCE

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Finance Director	1	1	1	1	1
TOTAL POSITIONS	1	1	1	1	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

CITY ATTORNEY

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
1001530 521250 PROF SERVICES-LEGAL	485,868	485,613	450,000	485,000	450,000
1001530 521255 PROF SERVICES-LITIGATION	446,850	426,329	400,000	350,000	450,000
Total Budget	932,718	911,942	850,000	835,000	900,000

INFORMATION SERVICES

1001535 511100 REGULAR SALARIES	0	0	0	0	115,000
1001535 511110 BONUSES	0	0	0	0	4,500
1001535 512101 HEALTH INSURANCE	0	0	0	0	18,113
1001535 512102 DISABILITY INSURANCE	0	0	0	0	1,150
1001535 512103 DENTAL INSURANCE	0	0	0	0	575
1001535 512104 LIFE INSURANCE	0	0	0	0	863
1001535 512200 SOCIAL SECURITY	0	0	0	0	7,409
1001535 512300 MEDICARE	0	0	0	0	1,733
1001535 512401 RETIREMENT 401A	0	0	0	0	13,800
1001535 512402 RETIREMENT-MATCHING	0	0	0	0	5,750
1001535 512600 UNEMPLOYMENT TAX	0	0	0	0	575
1001535 512700 WORKERS' COMPENSATION	0	0	0	0	230
Total Salaries and Benefits	0	0	0	0	169,697
1001535 521201 PROF SERVICES-GVMT SERVICES	1,373,822	1,585,083	1,603,652	1,655,403	1,696,786
1001535 521300 TECHNICAL SERVICES-SW & LIC	408,967	463,104	357,767	358,000	382,000
1001535 521300 TECHNICAL SERVICES-SECURITY	0	0	99,697	102,000	181,000
1001535 522320 EQUIPMENT LEASE	68,483	76,279	66,815	67,000	86,000
1001535 523200 COMMUNICATIONS	8,932	9,646	7,417	10,000	10,000
1001535 523500 TRAVEL	1,817	3,058	6,747	8,000	8,000
1001535 523600 DUES & FEES	1,563	719	1,884	2,000	2,000
1001535 523700 EDUCATION/TRAINING	28,773	27,784	15,564	30,400	30,400
1001535 523900 CONTRACTUAL SERVICES	24,263	10,976	22,500	25,000	25,000
1001535 531100 GENERAL OPERATING SUPPLIES	19,953	26,512	21,625	22,500	10,000
1001535 531600 SMALL TOOLS & EQUIPMENT	28,395	23,548	21,123	25,000	25,000
1001535 542400 COMPUTER EQUIPMENT	174,698	224,622	120,439	122,000	175,000
1001535 542500 OTHER EQUIPMENT	0	0	356,558	358,000	0
1001535 581200 CAPITAL LEASE - PRINCIPAL	47,800	135,601	0	0	0
1001535 582200 CAPITAL LEASE - INTEREST	1,268	8,639	0	0	0
Total Operations and Capital	2,188,732	2,595,570	2,701,789	2,785,303	2,631,186
Total Budget	2,188,732	2,595,570	2,701,789	2,785,303	2,800,883

PERSONNEL INFORMATION - INFORMATION SERVICES

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
IT Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
HUMAN RESOURCES					
1001540 511100 REGULAR SALARIES	143,105	134,016	143,636	144,392	204,467
1001540 511110 BONUSES	3,250	4,250	3,500	5,250	6,500
1001540 512101 HEALTH INSURANCE	18,498	21,504	19,151	23,625	29,700
1001540 512102 DISABILITY INSURANCE	438	465	565	504	744
1001540 512103 DENTAL INSURANCE	526	637	656	780	1,020
1001540 512104 LIFE INSURANCE	983	1,043	1,268	1,140	1,380
1001540 512200 SOCIAL SECURITY	8,717	8,198	8,843	9,278	13,080
1001540 512300 MEDICARE	2,039	1,917	2,068	2,170	3,059
1001540 512401 RETIREMENT 401A	15,490	16,060	17,008	17,327	24,536
1001540 512402 RETIREMENT-MATCHING	5,553	5,528	7,086	7,220	10,223
1001540 512600 UNEMPLOYMENT TAX	142	72	132	722	1,022
1001540 512700 WORKERS' COMPENSATION	280	224	201	289	409
Total Salaries and Benefits	199,021	193,915	204,114	212,697	296,140
1001540 521200 PROFESSIONAL SERVICES	103,953	113,518	133,892	115,000	145,000
1001540 523200 COMMUNICATIONS	899	1,134	1,127	1,400	1,400
1001540 523500 TRAVEL	398	0	492	2,500	2,500
1001540 523600 DUES & FEES	1,388	919	1,215	1,500	1,500
1001540 523700 EDUCATION/TRAINING	1,540	553	925	5,500	3,500
1001540 523900 CONTRACTUAL SERVICES	4,321	14,397	15,661	10,000	5,000
1001540 531100 GENERAL OPERATING SUPPLIES	4,081	1,412	1,246	1,500	1,500
Total Operations and Capital	116,579	131,933	154,557	137,400	160,400
Total Budget	315,600	325,848	358,670	350,097	456,540

PERSONNEL INFORMATION - HUMAN RESOURCES

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
HR Director	1.0	1.0	1.0	1.0	1.0
Employee Relations Coord	1.0	1.0	1.0	1.0	1.0
HR Generalist	0.5	0.5	0.0	0.0	1.0
TOTAL POSITIONS	2.5	2.5	2.0	2.0	3.0



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
FACILITIES MANAGEMENT						
1001565 511100	REGULAR SALARIES	0	0	0	0	94,688
1001565 511110	BONUSES	0	0	0	0	3,500
1001565 512101	HEALTH INSURANCE	0	0	0	0	14,913
1001565 512102	DISABILITY INSURANCE	0	0	0	0	947
1001565 512103	DENTAL INSURANCE	0	0	0	0	473
1001565 512104	LIFE INSURANCE	0	0	0	0	710
1001565 512200	SOCIAL SECURITY	0	0	0	0	6,088
1001565 512300	MEDICARE	0	0	0	0	1,424
1001565 512401	RETIREMENT 401A	0	0	0	0	11,363
1001565 512402	RETIREMENT-MATCHING	0	0	0	0	4,734
1001565 512600	UNEMPLOYMENT TAX	0	0	0	0	473
1001565 512700	WORKERS' COMPENSATION	0	0	0	0	189
	Total Salaries and Benefits	0	0	0	0	139,503
1001565 521200	PROFESSIONAL SERVICES	0	490	6,651	51,000	461,000
1001565 521201	PROF SERVICES-GVMT SERVICES	0	0	522,232	522,232	917,163
1001565 521300	TECHNICAL SERVICES	18,384	40,544	67,016	66,770	41,998
1001565 522100	CLEANING	108,000	56,304	71,044	74,700	82,820
1001565 522110	GARBAGE DISPOSAL	2,128	3,136	13,273	16,000	60,360
1001565 522210	REPAIRS & MAINTENANCE-EQPT	40,661	39,020	96,827	105,000	133,000
1001565 522220	REPAIRS & MAINTENANCE-BLDG	68,743	101,363	199,093	240,000	379,000
1001565 522310	BUILDING OPERATING LEASE	932,402	936,693	960,691	980,000	310,000
1001565 522320	EQUIPMENT LEASE	23,592	11,076	5,121	6,150	6,150
1001565 523250	POSTAGE	47,864	38,748	49,772	57,000	57,000
1001565 523700	EDUCATION/TRAINING	0	0	0	0	5,000
1001565 531100	GENERAL OPERATING SUPPLIES	46,330	42,935	63,496	68,000	89,680
1001565 531210	WATER	(1,956)	10,242	31,151	20,500	26,500
1001565 531220	NATURAL GAS	17,770	19,280	58,657	45,400	33,400
1001565 531230	ELECTRICITY	87,648	84,806	133,359	356,000	284,800
1001565 531600	SMALL TOOLS & EQUIPMENT	10,119	6,734	60,219	68,200	12,000
1001565 531750	UNIFORMS	0	0	0	0	8,000
1001565 541200	SITE IMPROVEMENTS	144,985	70,842	126,412	127,050	355,000
1001565 542100	MACHINERY & EQUIPMENT	0	0	70,000	70,000	40,000
1001565 542200	MOTOR VEHICLES	0	0	45,474	50,000	0
1001565 542400	COMPUTER EQUIPMENT	0	30,921	10,084	11,000	0
1001565 579000	CONTINGENCY	0	0	98,850	100,000	100,000
1001565 581200	CAPITAL LEASE PRINCIPAL	101,569	422,285	0	0	0
1001565 582200	CAPITAL LEASE INTEREST	7,984	7,327	0	0	0
	Total Operations and Capital	1,656,224	1,922,745	2,689,420	3,035,002	3,402,871
	Total Budget	1,656,224	1,922,745	2,689,420	3,035,002	3,542,374

PERSONNEL INFORMATION - FACILITIES

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Facilities Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
COMMUNICATIONS					
1001570 511100 REGULAR SALARIES	0	0	0	0	125,000
1001570 511110 BONUSES	0	0	0	0	4,500
1001570 512101 HEALTH INSURANCE	0	0	0	0	19,688
1001570 512102 DISABILITY INSURANCE	0	0	0	0	1,250
1001570 512103 DENTAL INSURANCE	0	0	0	0	625
1001570 512104 LIFE INSURANCE	0	0	0	0	938
1001570 512200 SOCIAL SECURITY	0	0	0	0	8,029
1001570 512300 MEDICARE	0	0	0	0	1,878
1001570 512401 RETIREMENT 401A	0	0	0	0	15,000
1001570 512402 RETIREMENT-MATCHING	0	0	0	0	6,250
1001570 512600 UNEMPLOYMENT TAX	0	0	0	0	625
1001570 512700 WORKERS' COMPENSATION	0	0	0	0	250
Total Salaries and Benefits	0	0	0	0	184,032
1001570 521201 PROF SERVICES-CALL CENTER	472,524	495,584	510,725	510,725	535,603
1001570 521202 PROF SERVICES-GVMT SERVICES	632,499	693,148	839,856	839,856	638,645
1001570 522230 REPAIRS & MAINTENANCE-VEH	0	0	0	0	1,500
1001570 523200 COMMUNICATIONS	2,359	3,173	3,767	4,200	4,400
1001570 523300 ADVERTISING	26,515	30,148	36,146	38,000	38,000
1001570 523400 PRINTING & BINDING	10,133	12,367	18,533	20,000	25,000
1001570 523500 TRAVEL	523	570	1,852	3,000	3,000
1001570 523600 DUES & FEES	2,550	134	1,708	3,000	3,000
1001570 523700 EDUCATION/TRAINING	2,445	1,538	5,059	7,000	7,000
1001570 523900 CONTRACTUAL SERVICES	11,629	105,161	11,979	15,450	16,400
1001570 523905 WEBSITE ENHANCEMENTS	30,150	21,072	19,640	19,000	45,000
1001570 531100 GENERAL OPERATING SUPPLIES	5,795	5,972	8,033	8,000	10,000
1001570 531270 GASOLINE	0	0	0	0	2,000
1001570 531300 HOSPITALITY	5,508	28,961	10,028	15,000	10,000
1001570 531350 SPECIAL EVENTS	0	71,399	200,000	200,000	254,500
Total Operations and Capital	1,202,631	1,469,229	1,667,327	1,683,231	1,594,048
Total Budget	1,202,631	1,469,229	1,667,327	1,683,231	1,778,080

PERSONNEL INFORMATION - COMMUNICATIONS

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Communications Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
GENERAL ADMINISTRATION					
1001595 511200 PART-TIME/TEMP EMPLOYEES	18,594	15,542	13,247	45,000	45,000
1001595 512200 SOCIAL SECURITY	1,153	958	821	2,790	2,790
1001595 512300 MEDICARE	270	224	192	653	653
1001595 512300 UNEMPLOYMENT TAX	81	55	37	100	100
1001595 521200 PROFESSIONAL SERVICES	280,146	229,356	422,427	425,000	490,000
1001595 521300 TECHNICAL SERVICES	0	0	112,175	115,000	0
1001595 521240 PROF SERVICES-NON-PROFITS	235,671	313,900	207,500	207,500	292,500
1001595 523100 PROPERTY & LIABILITY INS	929,862	912,857	1,000,000	1,000,000	1,250,000
1001595 523200 COMMUNICATIONS	75,517	76,650	136,826	235,000	100,000
1001595 531100 GENERAL OPERATING SUPPLIES	0	0	100,000	100,000	100,000
1001595 531350 SPECIAL EVENTS	58,343	0	0	0	0
1001595 579000 CONTINGENCY	0	0	67,000	67,000	300,000
1001595 579010 CONTINGENCY-CITY MANAGER	0	0	150,000	150,000	150,000
Total Budget	1,599,637	1,549,543	2,210,226	2,348,043	2,731,043

Non-Profits	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Community Action Center	100,000	100,000	100,000	100,000	100,000
Keep North Fulton Beautiful	60,000	135,000	135,000	65,000	65,000
All Other Non-Profits	75,671	78,900	(27,500)	42,500	52,500
	235,671	313,900	207,500	207,500	217,500



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget	
MUNICIPAL COURT						
1002650 511100	REGULAR SALARIES	87,180	89,115	90,865	92,363	98,599
1002650 511110	BONUSES	3,250	3,250	3,500	3,250	3,500
1002650 512101	HEALTH INSURANCE	11,460	12,309	13,058	13,623	13,793
1002650 512102	DISABILITY INSURANCE	300	307	360	365	365
1002650 512103	DENTAL INSURANCE	462	524	605	635	635
1002650 512104	LIFE INSURANCE	673	690	773	824	824
1002650 512200	SOCIAL SECURITY	5,249	5,330	5,643	5,928	6,330
1002650 512300	MEDICARE	1,228	1,246	1,320	1,386	1,480
1002650 512401	RETIREMENT 401A	10,421	10,734	10,904	11,084	11,832
1002650 512402	RETIREMENT-MATCHING	4,342	4,473	4,543	4,618	4,930
1002650 512600	UNEMPLOYMENT TAX	42	35	127	462	493
1002650 512700	WORKERS' COMPENSATION	153	144	128	185	197
	Total Salaries and Benefits	124,760	128,158	131,825	134,723	142,978
1002650 521201	PROF SERVICES-GVMT SERVICES	926,350	975,306	969,898	1,129,227	821,310
1002650 521260	PROF SERVICES-COURT	310,432	334,336	414,240	417,320	532,000
1002650 521300	TECHNICAL SERVICES	49,724	61,725	63,594	98,900	103,000
1002650 523200	COMMUNICATIONS	892	1,593	1,478	1,500	1,500
1002650 523300	ADVERTISING	360	245	2,525	2,600	500
1002650 523400	PRINTING & BINDING	1,301	1,009	1,209	1,500	1,500
1002650 523500	TRAVEL	7,836	4,374	5,014	8,000	12,000
1002650 523600	DUES & FEES	70	645	550	1,000	1,000
1002650 523700	EDUCATION/TRAINING	1,918	2,667	11,200	14,000	14,000
1002650 523900	CONTRACTUAL SERVICES	0	0	484	1,500	1,500
1002650 523950	MERCHANT SERVICES CHARGES	1,691	947	4,095	5,000	6,000
1002650 531100	GENERAL OPERATING SUPPLIES	3,776	8,566	200	500	500
1002650 531300	HOSPITALITY	34	0	2,500	2,500	2,500
1002650 541200	SITE IMPROVEMENTS	2,914	9,468	0	0	0
1002650 542100	MACHINERY & EQUIPMENT	0	2,002	0	0	0
1002650 542400	COMPUTER EQUIPMENT	45,890	0	34,000	34,000	0
	Total Operations and Capital	1,353,188	1,402,882	1,510,987	1,717,547	1,497,310
	Total Budget	1,477,948	1,531,040	1,642,812	1,852,270	1,640,288

PERSONNEL INFORMATION - MUNICIPAL COURT

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Municipal Court Clerk/Administrator	1	1	1	1	1
TOTAL POSITIONS	1	1	1	1	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget	
POLICE							
1003210	511100	REGULAR SALARIES	8,594,837	8,934,755	9,716,119	10,109,143	10,352,698
1003210	511110	BONUSES	204,396	286,182	340,456	425,000	350,000
1003210	511200	PART-TIME/TEMP EMPLOYEES	414,914	421,641	355,813	500,000	400,000
1003210	511300	OVERTIME	617,451	790,347	696,060	715,000	715,000
1003210	512101	HEALTH INSURANCE	1,258,353	1,319,257	1,415,934	1,626,490	1,728,000
1003210	512102	DISABILITY INSURANCE	31,129	31,155	32,766	44,497	39,800
1003210	512103	DENTAL INSURANCE	60,629	67,970	75,517	84,699	90,450
1003210	512104	LIFE INSURANCE	63,611	65,572	71,069	84,523	83,700
1003210	512200	SOCIAL SECURITY	576,523	613,301	666,244	738,984	732,697
1003210	512300	MEDICARE	135,777	143,935	156,276	172,827	171,357
1003210	512401	RETIREMENT 401A	1,024,755	1,072,599	1,154,885	1,349,897	1,328,124
1003210	512402	RETIREMENT-MATCHING	427,045	447,964	493,119	562,457	553,385
1003210	512500	TUITION REIMBURSEMENT	18,360	13,259	18,594	25,000	25,000
1003210	512600	UNEMPLOYMENT TAX	6,644	6,253	9,573	59,596	29,088
1003210	512700	WORKERS' COMPENSATION	261,865	269,019	315,956	409,832	406,346
		Total Salaries and Benefits	13,696,289	14,483,208	15,518,382	16,907,945	17,005,645
1003210	521200	PROFESSIONAL SERVICES	497,756	315,931	237,416	300,000	245,000
1003210	521270	JAIL SERVICES	413,748	478,600	337,099	600,000	600,000
1003210	521275	INMATE MEDICAL SERVICES	181,487	185,844	114,389	200,000	200,000
1003210	521300	TECHNICAL SERVICES	133,178	87,601	334,718	365,000	615,000
1003210	522100	CLEANING SERVICES	0	57,659	59,246	60,000	60,000
1003210	522110	GARBAGE DISPOSAL		1,610	1,730	2,000	2,000
1003210	522210	REPAIRS & MAINTENANCE-EQPT	42,877	18,072	47,316	55,800	55,800
1003210	522220	REPAIRS & MAINTENANCE-BLDG	33,304	21,942	15,722	20,000	20,000
1003210	522230	REPAIRS & MAINTENANCE-VEH	359,835	332,050	316,784	350,000	350,000
1003210	522310	BUILDING OPERATING LEASE	584,627	588,790	602,703	608,000	618,000
1003210	522320	EQUIPMENT OPERATING LEASE	1,320	1,428	1,428	2,000	2,000
1003210	523200	COMMUNICATIONS	166,854	184,501	165,720	185,000	185,000
1003210	523250	POSTAGE	2,083	2,054	2,793	3,000	3,000
1003210	523300	ADVERTISING	22,422	19,652	16,631	20,000	20,000
1003210	523400	PRINTING & BINDING	1,706	18,182	17,534	19,000	19,000
1003210	523500	TRAVEL	66,470	69,044	69,712	70,000	80,000
1003210	523600	DUES & FEES	33,899	11,727	22,777	32,000	22,000
1003210	523700	EDUCATION/TRAINING	49,109	86,716	78,815	80,000	80,000
1003210	523900	CONTRACTUAL SERVICES	109,406	125,360	95,015	110,000	115,000
1003210	523950	MERCHANT SERVICES CHARGES	1,218	725	1,294	2,000	2,000
1003210	531100	GENERAL OPERATING SUPPLIES	98,656	79,460	88,850	100,000	100,000
1003210	531150	UNDERCOVER OPERATIONS	12,046	7,095	10,000	15,000	15,000
1003210	531210	WATER	936	2,164	1,226	2,000	1,600
1003210	531220	NATURAL GAS	10,720	11,583	12,282	17,000	17,000
1003210	531230	ELECTRICITY	49,535	52,472	54,546	55,000	55,000
1003210	531270	GASOLINE	391,892	438,930	515,215	550,000	550,000
1003210	531300	HOSPITALITY	20,951	18,950	18,740	22,000	27,000
1003210	531600	POLICE EQUIPMENT	213,586	208,492	240,946	254,000	200,000
1003210	531750	UNIFORMS	145,662	157,027	245,610	237,600	200,000
		Total Operations	3,645,281	3,583,663	3,726,256	4,336,400	4,459,400



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
POLICE Continued						
1003210 541200	SITE IMPROVEMENTS	88,450	25,784	15,000	25,000	25,000
1003210 542100	MACHINERY & EQUIPMENT	16,675	326,640	207,035	200,000	65,000
1003210 542200	VEHICLES	907,360	905,958	999,826	1,000,000	1,000,000
1003210 542400	COMPUTER EQUIPMENT	28,354	21,272	81,572	82,500	125,000
	Total Capital	1,040,838	1,279,654	1,303,433	1,307,500	1,215,000
1003210 579000	CONTINGENCY	0	0	200,000	200,000	200,000
	Total Debt Expense/Contingency	0	0	200,000	200,000	200,000
	Total Budget	18,382,409	19,346,526	20,748,071	22,751,845	22,880,045

PERSONNEL INFORMATION -POLICE

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Police Chief	1.0	1.0	1.0	1.0	1.0
Deputy Police Chief	1.0	1.0	1.0	1.0	1.0
Major	2.0	2.0	2.0	2.0	2.0
Captain	9.0	9.0	8.0	9.0	9.0
Sergeant	21.0	21.0	22.0	22.0	23.0
Crime Analyst Manager	1.0	1.0	2.0	2.0	2.0
GIS Technician	1.0	1.0	1.0	1.0	1.0
Police Officer III	81.0	81.0	69.0	58.0	56.0
Police Officer II	5.0	5.0	12.0	27.0	18.0
Police Officer I	14.0	14.0	18.0	22.0	34.0
Executive Admin. Asst.	1.0	1.0	1.0	1.0	1.0
Administrative Staff	2.0	2.0	4.0	4.0	3.0
QuarterMaster	1.0	1.0	1.0	1.0	1.0
Records Supervisor	1.0	1.0	1.0	1.0	1.0
Records Clerk	5.0	5.0	5.0	5.0	6.0
GCIC Records Clerk	6.0	6.0	6.0	6.0	6.0
Total Full-time	152.0	152.0	154.0	163.0	165.0
Total Part-time (Sworn Off/Civ)	14.0	14.0	14.0	16.0	16.0
TOTAL PERSONNEL	166.0	166.0	168.0	179.0	181.0



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

		2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget	
FIRE							
1003510	511100	REGULAR SALARIES	5,459,471	5,866,184	6,160,730	6,404,074	6,660,048
1003510	511110	BONUSES	129,381	141,465	139,367	145,000	145,000
1003510	511200	PART-TIME/TEMP EMPLOYEES	180,892	129,617	111,752	173,481	177,240
1003510	511300	OVERTIME	368,157	410,365	439,471	375,000	375,000
1003510	512101	HEALTH INSURANCE	1,025,015	1,148,517	1,118,525	1,399,275	1,399,275
1003510	512102	DISABILITY INSURANCE	86,331	82,254	91,054	90,650	113,750
1003510	512103	DENTAL INSURANCE	44,959	52,571	55,004	63,450	63,450
1003510	512104	LIFE INSURANCE	40,447	43,509	45,848	56,700	56,700
1003510	512200	SOCIAL SECURITY	355,833	379,215	407,805	440,048	456,152
1003510	512300	MEDICARE	83,602	89,113	95,777	102,915	106,681
1003510	512401	RETIREMENT 401A	646,101	714,363	730,905	830,889	861,606
1003510	512402	RETIREMENT-MATCHING	264,452	291,640	316,889	346,204	359,002
1003510	512500	TUITION REIMBURSEMENT	7,683	14,141	15,699	20,000	20,000
1003510	512600	UNEMPLOYMENT TAX	5,705	4,349	5,055	28,390	24,620
1003510	512700	WORKERS' COMPENSATION	130,180	139,115	123,322	138,839	143,920
		Total Salaries and Benefits	8,828,209	9,506,417	9,857,201	10,614,915	10,962,444
1003510	521200	PROFESSIONAL SERVICES	61,726	25,230	44,514	44,752	50,000
1003510	522210	REPAIRS & MAINTENANCE-EQPT	64,702	29,900	68,165	70,000	60,000
1003510	522220	REPAIRS & MAINTENANCE-BLDG	105,357	94,613	104,547	105,000	105,000
1003510	522230	REPAIRS & MAINTENANCE-VEH	220,022	219,850	186,254	200,000	200,000
1003510	523200	COMMUNICATIONS	33,942	38,645	33,567	36,000	40,000
1003510	523300	ADVERTISING	804	540	500	1,000	1,000
1003510	523400	PRINTING & BINDING	4,298	1,716	1,263	5,000	2,500
1003510	523500	TRAVEL	24,359	28,994	32,932	35,000	35,000
1003510	523600	DUES & FEES	12,705	15,877	13,472	14,000	15,000
1003510	523700	EDUCATION/TRAINING	34,037	43,273	41,693	43,700	50,000
1003510	523900	CONTRACTUAL SERVICES	222,679	112,895	121,119	124,000	143,000
1003510	531100	GENERAL OPERATING SUPPLIES	88,507	70,722	88,386	100,000	100,000
1003510	531160	EMS MEDICAL SUPPLIES	90,866	120,919	105,523	115,000	115,000
1003510	531210	WATER	17,359	16,657	16,702	25,000	25,000
1003510	531220	NATURAL GAS	23,779	20,163	18,147	31,000	31,000
1003510	531230	ELECTRICITY	46,733	48,265	48,194	55,000	55,000
1003510	531270	GASOLINE	87,218	95,899	107,575	150,000	150,000
1003510	531300	HOSPITALITY	10,886	11,398	10,779	15,000	15,000
1003510	531600	SMALL TOOLS & EQUIPMENT	96,408	95,846	46,533	58,000	115,000
1003510	531750	UNIFORMS	158,490	192,292	250,680	251,000	256,000
		Total Operations	1,404,878	1,283,692	1,340,543	1,478,452	1,563,500
1003510	542100	MACHINERY & EQUIPMENT	355,085	219,701	268,256	276,000	185,000
1003510	542200	VEHICLES	113,345	109,839	708,009	709,912	135,000
1003510	542300	FURNITURE & FIXTURES	29,999	13,598	0	15,000	0
1003510	542400	COMPUTER EQUIPMENT	1,150	0	10,011	12,500	0
		Total Capital	499,579	343,138	986,276	1,013,412	320,000



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

FIRE Continued

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
1003510 579000 CONTINGENCY	0	0	90,000	90,000	200,000
1003510 581200 CAPITAL LEASE PRINCIPAL	689,613	859,725	877,822	877,822	1,841,554
1003510 582200 CAPITAL LEASE INTEREST	84,367	70,888	52,383	52,383	194,882
Total Debt Expense/Contingency	773,980	930,613	1,020,205	1,020,205	2,236,436
Total Budget	11,506,647	12,063,859	13,204,226	14,126,984	15,082,381

PERSONNEL INFORMATION - FIRE

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Fire Chief	1.0	1.0	1.0	1.0	1.0
Deputy Chief	1.0	1.0	1.0	0.0	0.0
Division Commander	1.0	1.0	3.0	3.0	3.0
Battalion Chief	6.0	6.0	3.0	3.0	3.0
Fire Marshall	1.0	1.0	2.0	2.0	3.0
Officers	3.0	3.0	3.0	3.0	3.0
Executive Assistant	1.0	1.0	1.0	2.0	2.0
Fire Inspector	4.0	4.0	4.0	4.0	4.0
Fire/Rescue Tech I	27.0	27.0	21.0	35.0	35.0
Fire/Rescue Tech II	27.0	27.0	21.0	16.0	16.0
Capt/Lieuten	18.0	18.0	22.0	22.0	22.0
Fire Apparatus Engineer	18.0	18.0	32.0	24.0	24.0
Total Full-time	108.0	108.0	114.0	115.0	116.0
Total Part-time	6.0	6.0	6.0	5.0	5.0
TOTAL PERSONNEL	114.0	114.0	120.0	120.0	121.0

EMERGENCY SERVICES/ MEDICAL

1003810 521200 PROFESSIONAL SERVICES	120,000	120,000	120,000	120,000	650,000
1003810 521300 TECHNICAL SERVICES	38,260	14,720	24,933	25,000	25,000
1003810 523200 COMMUNICATIONS	1,566	1,074	1,378	2,000	2,000
1003810 531100 GENERAL OPERATING SUPPLIES	0	0	4,836	5,000	5,000
1003810 531102 EMERGENCY EVENT RESPONSE	55,091	112,444	569,547	575,000	100,000
1003810 542100 MACHINERY & EQUIPMENT	0	0	29,996	30,000	30,000
1003810 572000 PAYMENTS TO OTHER AGENCIES	176,933	415,895	678,831	700,000	740,000
1003810 579000 CONTINGENCY	0	0	0	0	25,000
Total Operations	391,850	664,133	1,429,521	1,457,000	1,577,000
Total Budget	391,850	664,133	1,429,521	1,457,000	1,577,000



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
PUBLIC WORKS					
1004100 511100 REGULAR SALARIES	0	0	0	0	135,000
1004100 511110 BONUSES	0	0	0	0	4,500
1004100 512101 HEALTH INSURANCE	0	0	0	0	21,263
1004100 512102 DISABILITY INSURANCE	0	0	0	0	1,350
1004100 512103 DENTAL INSURANCE	0	0	0	0	675
1004100 512104 LIFE INSURANCE	0	0	0	0	1,013
1004100 512200 SOCIAL SECURITY	0	0	0	0	8,649
1004100 512300 MEDICARE	0	0	0	0	2,023
1004100 512401 RETIREMENT 401A	0	0	0	0	16,200
1004100 512402 RETIREMENT-MATCHING	0	0	0	0	6,750
1004100 512600 UNEMPLOYMENT TAX	0	0	0	0	675
1004100 512700 WORKERS' COMPENSATION	0	0	0	0	270
Total Salaries and Benefits	0	0	0	0	198,367
1004100 521200 PROFESSIONAL SERVICES	15,023	0	0	0	0
1004100 521201 PROF SERVICES-GVMT SERVICES	4,202,800	4,800,412	4,804,211	4,826,011	5,083,312
1004100 521300 TECHNICAL SERVICES	0	59,874	105,615	107,600	119,000
1004100 522230 REPAIRS & MAINTENANCE-VEH	9,790	21,533	15,579	20,000	15,000
1004100 522240 STREETLIGHT MAINTENANCE	4,828	1,337	29,979	20,000	10,000
1004100 522250 BRIDGE & DAM MAINTENANCE	183,160	0	199,140	200,000	200,000
1004100 522260 GUARDRAIL MAINTENANCE	0	31,095	73,232	75,000	75,000
1004100 522270 SIDEWALK MAINTENANCE	0	0	40,648	40,000	300,000
1004100 522280 FIBER MAINTENANCE	0	0	0	0	10,000
1004100 523200 COMMUNICATIONS	8,947	12,685	16,732	15,840	18,000
1004100 523500 TRAVEL	12,823	11,594	15,775	17,500	17,500
1004100 523600 DUES & FEES	4,737	7,331	4,796	5,000	5,000
1004100 523700 EDUCATION/TRAINING	22,387	16,238	23,410	40,000	40,000
1004100 523900 CONTRACTUAL SERVICES	5,544,174	5,628,966	5,781,763	6,025,000	5,330,000
1004100 531100 GENERAL OPERATING SUPPLIES	14,190	21,280	21,816	35,000	30,000
1004100 531235 STREET LIGHTS	1,238,028	1,239,275	1,270,107	1,350,000	1,300,000
1004100 531270 GASOLINE	12,992	18,889	19,152	20,000	25,000
1004100 531600 SMALL TOOLS & EQUIPMENT	7,571	20,778	19,448	20,000	20,000
1004100 531700 MATERIALS	0	0	247,814	300,000	400,000
1004100 531750 UNIFORMS	10,193	8,440	12,515	10,000	10,000
1004100 542100 MACHINERY & EQUIPMENT	0	94,800	0	0	0
1004100 542200 VEHICLES	83,707	54,730	0	0	0
1004100 572000 PAYMENTS TO OTHER AGENCIES	84,527	72,905	86,138	85,000	85,000
Total Operations and Capital	11,459,875	12,122,161	12,787,868	13,211,951	13,092,812
Total Budget	11,459,875	12,122,161	12,787,868	13,211,951	13,291,179

PERSONNEL INFORMATION - PUBLIC WORKS

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
PW Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

FLEET SERVICES

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
1004900 511100 REGULAR SALARIES	0	0	0	0	100,433
1004900 511110 BONUSES	0	0	0	0	1,500
1004900 512101 HEALTH INSURANCE	0	0	0	0	10,780
1004900 512102 DISABILITY INSURANCE	0	0	0	0	243
1004900 512103 DENTAL INSURANCE	0	0	0	0	540
1004900 512104 LIFE INSURANCE	0	0	0	0	492
1004900 512200 SOCIAL SECURITY	0	0	0	0	6,320
1004900 512300 MEDICARE	0	0	0	0	1,478
1004900 512401 RETIREMENT 401A	0	0	0	0	8,795
1004900 512402 RETIREMENT-MATCHING	0	0	0	0	3,664
1004900 512600 UNEMPLOYMENT TAX	0	0	0	0	502
1004900 512700 WORKERS' COMPENSATION	0	0	0	0	201
Total Salaries and Benefits	0	0	0	0	134,948
1004900 521200 PROFESSIONAL SERVICES	0	0	0	0	110,000
1004900 521300 TECHNICAL SERVICES	0	0	0	0	20,000
1004900 521300 COMMUNICATIONS	0	0	0	0	1,200
1004900 531100 GENERAL OPERATING SUPPLIES	0	0	0	0	1,000
1004900 531270 GASOLINE	0	0	0	0	5,500
1004900 531750 UNIFORMS	0	0	0	0	1,500
Total Operations	0	0	0	0	139,200
Total Budget	0	0	0	0	274,148

PERSONNEL INFORMATION - FLEET SERVICES

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
Fleet Manager	0	0	0	0	1
Fleet Assistant	0	0	0	0	0.5
TOTAL POSITIONS	0	0	0	0	1.5



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
RECREATION & PARKS					
1006110 511100 REGULAR SALARIES	0	0	0	0	144,000
1006110 511110 BONUSES	0	0	0	0	4,500
1006110 511200 PT/TEMP EMPLOYEES - GYM	410,818	310,193	369,116	410,000	458,000
1006110 511201 PT/TEMP EMPLOYEES - ATHLETICS	219,867	180,230	146,875	149,000	100,400
1006110 511202 PT/TEMP EMPLOYEES - PARK	73,806	82,432	95,701	97,000	97,000
1006110 511202 PT/TEMP EMPLOYEES - LEISURE	0	67,283	80,442	120,000	120,600
1006110 512101 HEALTH INSURANCE	0	0	0	0	22,680
1006110 512102 DISABILITY INSURANCE	0	0	0	0	1,440
1006110 512103 DENTAL INSURANCE	0	0	0	0	720
1006110 512104 LIFE INSURANCE	0	0	0	0	1,080
1006110 512200 SOCIAL SECURITY	0	0	0	0	9,207
1006110 512300 MEDICARE	0	0	0	0	2,153
1006110 512401 RETIREMENT 401A	0	0	0	0	17,280
1006110 512402 RETIREMENT-MATCHING	0	0	0	0	7,200
1006110 512600 UNEMPLOYMENT TAX	0	0	0	0	720
1006110 512700 WORKERS COMPENSATION	14,344	15,249	11,128	16,000	16,000
Total Salaries and Benefits	718,835	655,387	703,262	792,000	1,002,980
1006110 521201 PROF SERVICES-GVMT SERVICES	1,114,124	1,364,041	1,440,993	1,453,115	1,096,262
1006110 521300 TECHNICAL SERVICES	0	4,300	4,300	5,000	5,500
1006110 522100 CLEANING SERVICES	83,987	63,570	78,334	110,000	80,000
1006110 522220 REPAIRS & MAINTENANCE-BLDG	60,865	63,807	75,494	100,000	100,000
1006110 522230 REPAIRS & MAINTENANCE-VEH	3,945	6,779	7,465	7,500	7,500
1006110 522240 REPAIRS & MAINTENANCE-PARKS	215,587	247,056	235,451	275,000	275,000
1006110 523200 COMMUNICATIONS	16,123	14,075	14,951	20,000	15,000
1006110 523300 ADVERTISING	9,481	8,602	14,004	20,000	20,000
1006110 523500 TRAVEL	0	436	1,564	2,000	2,000
1006110 523600 DUES & FEES	2,919	2,586	2,666	3,000	3,000
1006110 523700 EDUCATION/TRAINING	638	3,686	2,385	3,000	3,000
1006110 523900 CONTRACTUAL SERVICES	179,876	214,603	973,563	1,045,500	1,149,300
1006110 523950 MERCHANT SERVICES CHARGES	2,922	14,197	11,949	12,500	12,500
1006110 531100 GENERAL OPERATING SUPPLIES	48,037	20,487	23,019	25,000	25,000
1006110 531102 PROGRAM SUPPLIES	465	54,820	44,448	55,000	55,000
1006110 531210 WATER	59,753	49,386	46,075	80,000	80,000
1006110 531220 NATURAL GAS	12,078	10,693	8,514	20,000	20,000
1006110 531230 ELECTRICITY	183,783	158,483	198,456	185,000	185,000
1006110 531270 GASOLINE	15,998	14,761	17,874	20,000	20,000
1006110 531600 SMALL TOOLS & EQUIPMENT	63,939	29,410	39,801	40,000	40,000
1006110 531700 MATERIALS	0	0	100,000	200,000	100,000
1006110 531750 UNIFORMS	2,076	2,948	2,854	3,000	3,000
1006110 541100 MACHINERY & EQUIPMENT	0	87,563	12,272	12,000	12,000
1006110 572000 PAYMENTS TO OTHER AGENCIES	110,000	110,000	110,000	110,000	110,000
1006110 579000 CONTINGENCIES	0	0	50,000	100,000	100,000
Total Operations and Capital	2,186,595	2,546,289	3,516,434	3,906,615	3,519,062
Total Budget	2,905,430	3,201,676	4,219,696	4,698,615	4,522,042

PERSONNEL INFORMATION - RECS & PARK

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
R&P Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
COMMUNITY DEVELOPMENT					
1007450 511100 REGULAR SALARIES	0	0	0	0	125,000
1007450 511110 BONUSES	0	0	0	0	4,500
1007450 512101 HEALTH INSURANCE	0	0	0	0	19,688
1007450 512102 DISABILITY INSURANCE	0	0	0	0	1,250
1007450 512103 DENTAL INSURANCE	0	0	0	0	625
1007450 512104 LIFE INSURANCE	0	0	0	0	938
1007450 512200 SOCIAL SECURITY	0	0	0	0	8,029
1007450 512300 MEDICARE	0	0	0	0	1,878
1007450 512401 RETIREMENT 401A	0	0	0	0	15,000
1007450 512402 RETIREMENT-MATCHING	0	0	0	0	6,250
1007450 512600 UNEMPLOYMENT TAX	0	0	0	0	625
1007450 512700 WORKERS' COMPENSATION	0	0	0	0	250
Total Salaries and Benefits	0	0	0	0	184,032
1007450 521200 PROFESSIONAL SERVICES	40,112	32,969	0	0	0
1007450 521201 PROF SERVICES-GVMT SERVICES	3,501,583	4,088,240	4,137,588	4,255,805	4,272,232
1007450 521300 TECHNICAL SERVICES	51,381	52,747	136,371	132,000	54,000
1007450 522230 REPAIRS & MAINTENANCE-VEH	10,995	21,045	12,758	20,000	20,000
1007450 523200 COMMUNICATIONS	23,141	27,544	26,823	30,000	30,000
1007450 523300 ADVERTISING	55,819	55,045	57,024	58,000	63,000
1007450 523500 TRAVEL	14,974	20,475	12,522	14,000	14,000
1007450 523600 DUES & FEES	4,667	10,667	9,803	10,000	10,000
1007450 523700 EDUCATION/TRAINING	27,231	18,890	33,849	35,000	35,000
1007450 523900 CONTRACTUAL SERVICES	728,455	532,605	49,425	75,000	15,000
1007450 523910 CONTRACTUAL SVCS-TREE ESCROW	34,706	0	0	0	0
1007450 523950 MERCHANT SERVICES CHARGES	160	72	218	1,000	1,000
1007450 531100 GENERAL OPERATING SUPPLIES	37,139	30,537	29,852	30,000	38,000
1007450 531270 GASOLINE	20,500	19,411	21,622	20,000	25,000
1007450 531300 HOSPITALITY	12,101	16,262	7,690	12,000	10,000
1007450 531750 UNIFORMS	11,150	13,314	14,725	15,000	16,500
1007450 541200 SITE IMPROVEMENTS-TREE ESCROW	54,534	0	0	0	0
1007450 542200 VEHICLES	20,735	96,423	0	0	0
1007450 542400 COMPUTER EQUIPMENT	31,888	19,882	0	0	0
Total Operations and Capital	4,681,270	5,056,128	4,550,270	4,707,805	4,603,732
Total Budget	4,681,270	5,056,128	4,550,270	4,707,805	4,787,764

PERSONNEL INFORMATION - COMMUNITY DEVELOPMENT

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
CD Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1



**GENERAL FUND 100 - EXPENDITURES
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
<u>ECONOMIC DEVELOPMENT</u>					
1007520 511100 REGULAR SALARIES	0	0	0	0	87,500
1007520 511110 BONUSES	0	0	0	0	3,500
1007520 512101 HEALTH INSURANCE	0	0	0	0	13,781
1007520 512102 DISABILITY INSURANCE	0	0	0	0	875
1007520 512103 DENTAL INSURANCE	0	0	0	0	438
1007520 512104 LIFE INSURANCE	0	0	0	0	656
1007520 512200 SOCIAL SECURITY	0	0	0	0	5,642
1007520 512300 MEDICARE	0	0	0	0	1,320
1007520 512401 RETIREMENT 401A	0	0	0	0	10,500
1007520 512402 RETIREMENT-MATCHING	0	0	0	0	4,375
1007520 512600 UNEMPLOYMENT TAX	0	0	0	0	438
1007520 512700 WORKERS' COMPENSATION	0	0	0	0	175
Total Salaries and Benefits	0	0	0	0	129,200
1007520 521201 PROF SERVICES-GVMT SERVICES	198,490	253,446	259,785	259,785	106,653
1007520 521205 DOWNTOWN MASTER PLAN	38,636	0	48,000	48,000	48,000
1007520 523200 COMMUNICATIONS	1,367	1,113	1,473	1,500	1,500
1007520 523300 ADVERTISING	47,670	41,113	47,266	55,300	58,000
1007520 523500 TRAVEL	2,375	349	2,062	3,500	3,700
1007520 523600 DUES & FEES	10,025	10,200	11,469	12,000	13,000
1007520 523700 EDUCATION/TRAINING	453	2,293	3,986	4,000	4,000
1007520 531100 OPERATING SUPPLIES	0	706	271	500	500
1007520 531300 HOSPITALITY	1,205	3,771	951	3,200	4,000
Total Operations and Capital	300,222	312,992	375,263	387,785	239,353
Total Budget	300,222	312,992	375,263	387,785	368,553

PERSONNEL INFORMATION - ECONOMIC DEVELOPMENT

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
ED Director	0	0	0	0	1
TOTAL POSITIONS	0	0	0	0	1

OTHER USES

1009000 581300 NOTE PRINCIPAL	0	159,054	193,790	193,790	197,032
1009000 582300 NOTE INTEREST EXPENSE	0	68,125	41,540	41,540	38,298
1009000 611110 TRANSFER TO PAC OPERATIONS FUND	0	350,000	1,327,455	1,327,455	2,330,193
1009000 611120 TRANSFER TO TREE FUND	0	214,758	0	0	0
1009000 611240 TRANSFER TO GRANTS FUND	33,691	8,776	125,000	125,000	0
1009000 611351 TRANSFER TO CAPITAL PROJECTS	10,693,000	15,723,455	15,747,490	15,747,490	15,695,325
1009000 611360 TRANSFER TO PUBLIC FACILITIES	19,211,824	9,142,080	13,627,050	13,627,050	9,751,650
1009000 611561 TRANSFER TO STORMWATER	2,550,000	2,500,000	2,000,000	2,000,000	1,500,000
Total Budget	32,488,515	28,166,248	33,062,325	33,062,325	29,512,498

GENERAL FUND TOTAL EXPENDITURES	95,084,409	94,955,180	106,437,839	111,548,373	110,486,229
NET CHANGE IN FUND BALANCE	359,238	4,120,409	(4,196,235)	(18,492,255)	(14,526,344)
FUND BALANCE BEGINNING OF YEAR	34,874,194	35,233,432	39,353,841	39,353,841	35,157,606
FUND BALANCE END OF YEAR	35,233,432	39,353,841	35,157,606	20,861,586	20,631,262

PERFORMING ARTS
CENTER FUND

110



SANDY SPRINGS
GEORGIA

**PERFORMING ARTS CENTER FUND 110
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
PAC REVENUES	0	0	28,600	0	1,039,507
TRANSFER IN FROM GENERAL FUND	0	350,000	1,208,942	1,208,942	2,330,193
TOTAL PAC MANAGER REVENUES	0	350,000	1,237,542	1,208,942	3,369,700
PAC OPERATING EXPENDITURES:					
PERSONNEL					
SALARIES-GENERAL MANAGER	0	78,924	691,303	896,107	1,677,351
OPERATIONS					
MANAGEMENT FEE	0	60,000	72,000	72,000	137,823
PROFESSIONAL SERVICES	0	0	0	0	10,800
LEGAL	0	0	2,500	2,900	20,000
TECHNICAL SERVICES	0	5,500	49,066	26,500	47,900
INSURANCE	0	0	0	0	38,724
R&M-BUILDINGS	0	0	1,000	1,000	89,750
EQUIPMENT RENTALS	0	0	0	0	154,000
COMMUNICATIONS	0	0	15,024	21,285	13,180
POSTAGE	0	0	690	750	2,475
ADVERTISING/PUBLIC RELATIONS	0	1,495	48,500	49,100	349,900
PRINTING & BINDING	0	0	1,148	1,150	16,850
TRAVEL	0	36,266	20,793	21,000	55,857
DUES & FEES	0	2,295	14,972	16,050	37,940
TRAINING	0	0	6,375	7,500	9,600
CONTRACTUAL SERVICES	0	8,472	27,000	27,000	23,300
MERCHANT CHARGES	0	0	0	0	20,000
PROGRAMMING EVENTS	0	0	0	0	500,000
GENERAL OPERATING SUPPLIES	0	5,484	31,600	31,600	72,050
HOSPITALITY	0	0	0	0	7,900
SMALL TOOLS & EQUIPMENT	0	0	0	0	7,000
MATERIALS	0	0	0	0	17,000
UNIFORMS	0	0	0	0	10,300
CONTINGENCIES	0	0	35,000	35,000	50,000
TOTAL PAC MANAGER EXPENDITURES	0	198,436	1,016,971	1,208,942	3,369,700
NET INCOME PAC MANAGER	0	151,564	220,571	0	0



SANDY SPRINGS
GEORGIA

PERFORMING ARTS CENTER FUND 110
FY 2019 APPROVED BUDGET

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
PARKING REVENUES	0	0	0	0	1,863,383
TRANSFER IN FROM GENERAL FUND	0	0	118,513	118,513	0
TOTAL PARKING MGR REVENUES	0	0	118,513	118,513	1,863,383
PARKING MANAGER EXPENDITURES:					
PERSONNEL					
SALARIES-STAFF	0	0	37,415	37,415	638,086
OPERATIONS					
MANAGEMENT FEE	0	0	58,500	58,500	72,000
R&M - OTHER	0	0	0	0	30,600
OTHER RENTALS	0	0	0	0	14,400
INSURANCE	0	0	7,503	7,503	31,120
COMMUNICATIONS	0	0	440	440	4,800
DUES & FEES	0	0	208	208	5,230
CONTRACTUAL SERVICES	0	0	4,167	4,167	19,528
MERCHANT CHARGES	0	0	2,250	2,250	84,954
GENERAL OPERATING SUPPLIES	0	0	8,030	8,030	4,900
UNIFORMS	0	0	0	0	2,000
TRANSFER TO GENERAL FUND	0	0	0	0	955,765
CONTINGENCIES	0	0	0	0	0
TOTAL PARKING MGR EXPENDITURES	0	0	118,513	118,513	1,863,383
NET INCOME PARKING MANAGER	0	0	0	0	0
TOTAL PAC REVENUES	0	350,000	1,356,055	1,327,455	5,233,083
TOTAL PAC EXPENDITURES	0	198,436	1,135,484	1,327,455	5,233,083
NET CHANGE IN FUND BALANCE	0	151,564	220,571	0	0
FUND BALANCE BEGINNING OF YEAR	0	0	151,564	151,564	372,135
FUND BALANCE END OF YEAR	0	151,564	372,135	151,564	372,135

CONFISCATED
ASSETS FUND

210



**CONFISCATED ASSETS FUND 210
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
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REVENUES:

FEDERAL/STATE SEIZED FUNDS	257,116	354,304	175,000	200,000	200,000
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	257,116	354,304	175,000	200,000	200,000

EXPENDITURES:

POLICE OPERATIONS	148,322	98,316	200,000	200,000	200,000
CAPITAL IMPROVEMENTS	545,507	131,865	0	0	0
TOTAL EXPENDITURES	693,829	230,181	200,000	200,000	200,000

NET CHANGE IN FUND BALANCE	(436,714)	124,123	(25,000)	0	0
FUND BALANCE BEGINNING OF YEAR	680,588	243,874	367,997	367,997	342,997
FUND BALANCE END OF YEAR	243,874	367,997	342,997	367,997	342,997

E911
FUND
215



**E911 FUND 215
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
E911 REVENUES	2,964,350	3,011,508	2,984,903	2,700,000	2,900,000
TOTAL REVENUES	<u>2,964,350</u>	<u>3,011,508</u>	<u>2,984,903</u>	<u>2,700,000</u>	<u>2,900,000</u>
EXPENDITURES:					
TRANSFERS TO CHATCOMM	2,964,350	3,011,508	2,984,903	2,700,000	2,900,000
TOTAL EXPENDITURES	<u>2,964,350</u>	<u>3,011,508</u>	<u>2,984,903</u>	<u>2,700,000</u>	<u>2,900,000</u>
NET CHANGE IN FUND BALANCE	0	0	0	0	0
FUND BALANCE BEGINNING OF YEAR	0	0	0	0	0
FUND BALANCE END OF YEAR	0	0	0	0	0

TREE FUND

220



**TREE FUND 220
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
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REVENUES:

DEVELOPMENT IMPACT FEES	123,660	289,428	140,000	80,000	100,000
TOTAL REVENUES	123,660	289,428	140,000	80,000	100,000

EXPENDITURES:

APPROVED PROJECTS	61,785	39,071	50,803	440,357	200,000
TOTAL EXPENDITURES	61,785	39,071	50,803	440,357	200,000

NET CHANGE IN FUND BALANCE	61,875	250,357	89,197	(360,357)	(100,000)
FUND BALANCE BEGINNING OF YEAR	48,125	110,000	360,357	360,357	449,554
FUND BALANCE END OF YEAR	110,000	360,357	449,554	0	349,554

COMMUNITY
DEVELOPMENT
BLOCK GRANT FUND

245



**CDBG FUND 245
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
FEDERAL GRANTS	334,186	535,337	357,395	1,170,211	1,009,195
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	334,186	535,337	357,395	1,170,211	1,009,195

EXPENDITURES:

CDBG7 - 2014 CDBG	334,186	157,285	0	0	0
CDBG8 - 2015 CDBG	0	378,052	199,730	577,782	0
CDBG9 - 2016 CDBG	0	0	157,665	592,429	434,764
CDBG9 - 2017 CDBG	0	0	0	0	574,431
TOTAL EXPENDITURES	334,186	535,337	357,395	1,170,211	1,009,195

NET CHANGE IN FUND BALANCE	0	0	0	0	0
FUND BALANCE BEGINNING OF YEAR	41,678	41,678	41,678	41,678	41,678
FUND BALANCE END OF YEAR	41,678	41,678	41,678	41,678	41,678

HOTEL MOTEL FUND

275



**HOTEL MOTEL FUND 275
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
HOTEL/MOTEL TAX	5,262,170	5,492,264	5,339,543	5,000,000	5,000,000
INTEREST REVENUE	0	0	0	0	0
TOTAL REVENUES	5,262,170	5,492,264	5,339,543	5,000,000	5,000,000

EXPENDITURES:

GEORGIA WORLD CONGRESS CTR	1,514,237	0	0	0	0
TRANSFER TO GENERAL FUND	2,057,449	1,568,591	1,524,973	1,428,000	1,428,000
TRANSFER TO GENERAL FUND (PFA)	0	2,158,460	2,098,440	1,965,000	1,965,000
SANDY SPRINGS HOSPITALITY	1,691,585	1,765,214	1,716,129	1,607,000	1,607,000
TOTAL EXPENDITURES	5,263,271	5,492,264	5,339,543	5,000,000	5,000,000

NET CHANGE IN FUND BALANCE	(1,101)	0	0	0	0
FUND BALANCE BEGINNING OF YEAR	1,101	0	0	0	0
FUND BALANCE END OF YEAR	0	0	0	0	0

RENTAL MOTOR
VEHICLE EXCISE
TAX FUND

280



**RENTAL MOTOR VEHICLE EXCISE TAX FUND 280
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
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REVENUES:

EXCISE TAX ON RMV	116,434	111,902	116,484	105,000	110,000
TOTAL REVENUES	116,434	111,902	116,484	105,000	110,000

EXPENDITURES:

TRANSFER TO GENERAL FUND	116,434	111,902	116,484	105,000	110,000
TOTAL EXPENDITURES	116,434	111,902	116,484	105,000	110,000

NET CHANGE IN FUND BALANCE	0	0	0	0	0
FUND BALANCE BEGINNING OF YEAR	0	0	0	0	0
FUND BALANCE END OF YEAR	0	0	0	0	0

TSPLOST
PROJECT FUND
335



**TSPLOST PROJECTS FUND 335
FY 2019 APPROVED BUDGET**

Project Code	Description	Total Rec/Exp/Enc to Date	2019 Activity	2019 Budget	Total Approved Budget
REVENUES:					
TSPLOST FUNDING		22,207,707	20,493,458	42,701,164	119,321,802
TOTAL REVENUES		<u>22,207,707</u>	<u>20,493,458</u>	<u>42,701,164</u>	<u>119,321,802</u>
EXPENDITURES:					
TIER 1					
TS100	Tier 1 - Uncommitted (future TEI/LMC/SWP)	0	0	0	7,917,878
TS103	TEI-Spalding@Dalrymple/Trowbridge	164,548	1,185,452	1,350,000	1,350,000
TS105	TEI-Roswell@GrogansFerry	171,190	1,294,671	1,465,861	4,900,000
TS106	TEI-Riverview@Northside	248,369	1,300,000	1,548,369	2,700,000
TS107	TEI-SCOOT Upgrade	0	780,000	780,000	1,170,000
TS108	TEI-Roswell@Dalrymple	0	180,000	180,000	540,000
TS109	TEI-PeachtreeDunwoody@Windsor	0	90,000	90,000	90,000
TS110	TEI-MountParan@PowersFerry	272,110	1,350,000	1,622,110	1,800,000
TS111	TEI-Spalding@Pitts	166,516	225,000	391,516	450,000
TS113	TEI-LakeForrest@MountParan	0	0	0	540,000
TS114	TEI-MountVernon@HeardsFerry (Ph2)	0	0	0	270,000
TS115	TEI-MountVernon@LongIsland	91,937	0	91,937	91,937
TS116	TEI-DunwoodyClub@JettFerry	216,519	180,000	396,519	900,000
TS136	LMC-Central Parkway Sidewalk		33,556	33,556	33,556
TS161	SWP-JohnsonFerry:Harleston/425	124,461	400,000	524,461	521,761
TS163	SWP-JohnsonFerry:Glenridge/WellsFar	122,200	500,000	622,200	678,200
TS164	SWP-Windsor:PeachtreeDun/CityLimit	96,500	600,000	696,500	725,500
TS165	SWP-Northwood:Kingsport/Roswell	131,810	280,000	411,810	356,370
TS166	SWP-Spalding:SpaldingLake/Publix	187,319	412,681	600,000	1,143,419
TS167	SWP-BrandonMill:MarshCr/LostForest	197,557	825,000	1,022,557	1,691,925
TS168	SWP-Dalrymple:Princeton/Duncourtney	0	58,025	58,025	290,126
TS169	SWP-DunwoodyClub:Spalding/Fenimore	0	85,150	85,150	425,750
TS170	SWP-InterstateN:CityLimit/Northside	0	174,185	174,185	870,926
TS171	SWP-Roberts:Northridge/DavisAcademy	0	57,200	57,200	286,000
TS172	SWP-BrandonMill:LostForest/BrandonR	0	0	0	661,876
TS173	SWP-Dalrymple:605/Duncourtney	0	0	0	1,330,000
TS191	JohnsonFerry/MountVernon Efficiency	209,889	2,661,750	2,871,639	23,084,108
TS192	MountVernon Multiuse Path	721,700	488,856	1,210,556	9,900,000
TS193	Hammond Phase 1 (ROW/Design)	809,398	1,834,900	2,644,298	14,400,000
		<u>3,932,022</u>	<u>14,996,426</u>	<u>18,928,448</u>	<u>79,119,332</u>
TIER 2					
TS200	Tier 2 - Uncommitted (SWP/Rd Maint)	0	0	0	4,100,136
TS201	GA-400 Trail System	0	0	0	4,950,000
TS202	Roberts Drive Multiuse Path	0	0	0	4,950,000
		<u>0</u>	<u>0</u>	<u>0</u>	<u>14,000,136</u>
TIER 3					
TS301	Roadway Maintenance and Paving	0	0	0	14,055,377
		<u>0</u>	<u>0</u>	<u>0</u>	<u>14,055,377</u>
ADMINISTRATIVE COSTS					
TS999	Task Order Contracted Staff	798,587	2,112,870	2,911,457	12,146,956
		<u>798,587</u>	<u>2,112,870</u>	<u>2,911,457</u>	<u>12,146,956</u>
TOTAL TSPLOST CAPITAL PROJECTS		<u>4,730,609</u>	<u>17,109,296</u>	<u>21,839,905</u>	<u>119,321,802</u>

CAPITAL
PROJECTS FUND

351



**CAPITAL PROJECTS FUND 351
FY 2019 APPROVED BUDGET**

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2019 City Funding	2019 Budget
REVENUES:							
	FEDERAL/STATE/OTHER OUTSIDE FUNDING						4,287,603
	TRANSFER FROM GENERAL FUND						15,695,325
	USE OF FUND BALANCE						31,311,541
TOTAL REVENUES							51,294,469
EXPENDITURES:							
SMALL PROJECTS							
A0001	Art Sandy Springs	0	50,000	0	50,000	50,000	100,000
C9999	Capital Contingency	0	5,778,955	0	5,778,955	(50,000)	5,728,955
CIPEQ	Capital Purchase - Machinery	0	75,000	65,668	9,332	0	9,332
CIPIT	Capital Purchase - Computer Eqpt	0	0	0	0	750,000	750,000
CIPV	Capital Purchase - Vehicles	4,287,603	0	0	4,287,603	0	4,287,603
		4,287,603	5,903,955	65,668	10,125,891	750,000	10,875,891
FACILITY PROJECTS							
F0002	Heritage Blue Stone Facility	0	1,692,425	1,692,425	0	500,000	500,000
F0005	Trowbridge Facility	725,000	985,000	1,353,407	356,593	750,000	1,106,593
F0006	Emergency Operations Center	0	0	0	0	750,000	750,000
F0007	Back-up E911 Call Center	0	0	0	0	500,000	500,000
		725,000	2,677,425	3,045,833	356,593	2,500,000	2,856,593
CITY CENTER PROJECTS							
CC001	Land Acquisition	0	30,740,213	30,739,837	376	4,500,000	4,500,376
CC005	City Center Utility Locate	0	600,000	592,925	7,075	0	7,075
CC006	Transmission Relocation	0	2,730,000	0	2,730,000	0	2,730,000
CC007	Marsh Creek Headwater BMP	387,747	4,232,991	4,541,658	79,080	0	79,080
CC010	Sandy Springs Circle Phase 2	4,784,245	3,303,325	2,943,617	5,143,953	0	5,143,953
CC011	City Springs FF&E	142,995	7,676,381	6,925,300	894,076	0	894,076
CC012	City Springs Parking Eqpt	0	1,500,000	1,478,111	21,889	0	21,889
		5,314,987	50,782,910	47,221,448	8,876,449	4,500,000	13,376,449
PARKS PROJECTS							
P0002	Abernathy-Greenway Linear Park	1,472,105	8,972,127	10,426,205	18,027	0	18,027
P0005	Riverside Bluff	0	50,000	24,605	25,395	0	25,395
P0006	SS Tennis Center	0	757,679	529,339	228,340	0	228,340
P0007	Hammond Park Improvements	0	2,908,981	2,646,256	262,725	0	262,725
P0009	Morgan Falls Overlook	0	4,071,191	4,029,757	41,434	100,000	141,434
P0010	Morgan Falls Athletic Fields	0	4,772,590	4,772,590	0	85,325	85,325
P0013	Allen Road Park	0	57,321	57,321	0	100,000	100,000
P0019	Old Riverside Dr Park	0	1,827,000	1,578,439	248,561	0	248,561
P0020	Crooked Creek Park	96,882	351,725	200,124	248,484	0	248,484
P0021	Windsor Meadows Park	0	476,725	237,611	239,114	0	239,114
		1,568,988	24,245,339	24,502,247	1,312,080	285,325	1,597,405



**CAPITAL PROJECTS FUND 351
FY 2019 APPROVED BUDGET**

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2019 City Funding	2019 Budget
EXPENDITURES (continued) :							
TRANSPORTATION PROJECTS							
T0019	Roswell Road SS Phase I	0	603,051	231,521	371,530	1,560,000	1,931,530
T0034	Morgan Falls Road	1,200,000	2,300,000	2,796,825	703,175	0	703,175
T0035	Chattahoochee Pedestrian Bridge	0	760,000	49,227	710,773	0	710,773
T0042	City Gateway Beautification	0	1,250,000	1,217,428	32,572	0	32,572
T0043	Glenridge @ Roswell Rd Intersecti	161,354	1,400,000	528,000	1,033,354	0	1,033,354
T0044	Plan 2040	1,112,573	400,000	1,503,112	9,461	0	9,461
T0046	Carpenter Drive Realignment	0	3,586,199	3,192,355	393,844	0	393,844
T0054	Hammond PD Glenridge ATMS	1,200,000	521,735	294,968	1,426,767	0	1,426,767
T0057	I-285/SR 400 Shared Use Trail	0	1,000,000	0	1,000,000	0	1,000,000
T0058	City Ctr Transportation Network	0	3,315,000	2,869,827	445,173	0	445,173
T0059	Perimeter Ctr Last Mile Connect	0	500,000	259,245	240,755	0	240,755
T0060	Bike/Ped/Trail Design & Implem	0	1,140,000	416,257	723,743	0	723,743
T0061	Hilderbrand Streetscape	0	100,000	29,700	70,300	0	70,300
T0062	City Springs Streetscape	0	2,350,000	287,718	2,062,282	0	2,062,282
T0063	North End Revitalization	0	0	0	0	250,000	250,000
T2000	Water Reliability Program	0	0	0	0	1,000,000	1,000,000
T3000	Pavement Management Program	5,115,438	36,376,911	40,370,514	1,121,835	3,000,000	4,121,835
T6000	Sidewalk Program	0	10,630,500	9,598,781	1,031,719	0	1,031,719
T7000	Intersection & Operational Imp	0	5,474,529	4,923,584	550,945	0	550,945
T7500	Guardrail Replacement Program	0	0	0	0	250,000	250,000
T8000	Underground Utility Program	0	0	0	0	1,000,000	1,000,000
T9000	Bridge & Dam Maintenance	800,000	2,754,882	1,232,819	2,322,063	0	2,322,063
T9500	Traffic Management Program	0	4,760,507	4,182,927	577,579	600,000	1,177,579
T9600	Traffic Calming	0	290,000	189,739	100,261	0	100,261
		18,573,789	85,248,354	88,894,012	14,928,131	7,660,000	22,588,131
TOTAL CAPITAL PROJECTS		30,470,366	168,857,983	163,729,206	35,599,144	15,695,325	51,294,469

IMPACT
FEE FUND
356



**IMPACT FEE FUND 356
FY 2019 APPROVED BUDGET**

	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
REVENUES:					
RECREATION & PARKS	170,445	908,737	4,175,000	340,206	1,220,000
PUBLIC SAFETY	185,493	317,161	550,000	30,928	160,000
TRANSPORTATION	1,047,230	1,774,869	2,125,000	128,866	620,000
INTEREST INCOME	-44	194	200	0	0
GF ADMINISTRATIVE FEE	0	0	0	15,000	15,000
TOTAL REVENUES	1,403,123	3,000,961	6,850,200	515,000	2,015,000
EXPENDITURES:					
TRANSFER TO CAPITAL PROJECTS	1,267,316	1,607,426	2,000,000	500,000	2,000,000
TRANSFER TO GENERAL FUND	0	0	0	15,000	15,000
TOTAL EXPENDITURES	1,267,316	1,607,426	2,000,000	515,000	2,015,000
NET CHANGE IN FUND BALANCE	135,808	1,393,535	4,850,200	0	0
FUND BALANCE BEGINNING OF YEAR	2,853,614	2,989,422	4,382,957	4,382,957	9,233,157
FUND BALANCE END OF YEAR	2,989,422	4,382,957	9,233,157	4,382,957	9,233,157

PUBLIC FACILITIES
AUTHORITY FUND

360



**PUBLIC FACILITIES AUTHORITY FUND 360 - CONSTRUCTION
FY 2019 APPROVED BUDGET**

Description	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
CONSTRUCTION BUDGET					
SOURCES:					
INTEREST REVENUE	116,908	508,717	124,375	750,000	750,000
TRANSFER FROM GENERAL FUND	19,211,824	3,344,455	4,207,690	26,763,969	26,763,969
TRANSFER FROM CAPITAL PROJECTS	19,423,031	323,369	1,551,631	21,298,031	21,298,031
SALE OF ASSETS	0	3,490,514	5,509,486	9,000,000	9,000,000
REVENUE BOND PROCEEDS	171,400,000	0	0	171,400,000	171,400,000
TOTAL SOURCES	210,151,763	7,667,055	11,393,182	229,212,000	229,212,000
USES:					
PROFESSIONAL SERVICES	7,914,755	2,900,452	2,255,847	17,883,328	17,883,328
INFRASTRUCTURE	45,696,090	91,087,248	59,642,799	196,571,762	196,571,762
INFRASTRUCTURE - SPECIAL	5,699,273	3,428,835	1,014,158	10,945,260	10,945,260
FURNITURE & FIXTURES	0	0	0	0	0
CONTINGENCIES	0	0	3,820,971	3,811,650	3,811,650
TOTAL CONSTRUCTION	59,310,117	97,416,534	66,733,775	229,212,000	229,212,000
DEBT SERVICE BUDGET					
REVENUES:					
INTEREST REVENUE	0	0	0	0	0
BOND PROCEEDS	8,299,542	0	0	0	0
TRANSFER FROM GENERAL FUND	0	6,097,625	9,755,250	9,752,050	9,751,650
TOTAL REVENUES	8,299,542	6,097,625	9,755,250	9,752,050	9,751,650
EXPENDITURES:					
PRINCIPAL DEBT RETIREMENT	0	2,440,000	2,440,000	2,510,000	2,610,000
INTEREST EXPENSE	3,718,585	7,315,250	7,315,250	7,242,050	7,141,650
COSTS OF ISSUANCE	914,011	0	0	0	0
TOTAL DEBT SERVICE	4,632,596	9,755,250	9,755,250	9,752,050	9,751,650
TOTAL PFA REVENUES	218,451,305	13,764,680	21,148,432	238,964,050	238,963,650
TOTAL PFA EXPENDITURES	63,942,713	107,171,784	76,489,025	238,964,050	238,963,650
NET CHANGE IN FUND BALANCE	154,508,591	(93,407,104)	(55,340,593)	0	0
FUND BALANCE BEGINNING OF YEAR	(5,760,894)	148,747,697	55,340,593	55,340,593	0
FUND BALANCE END OF YEAR	148,747,697	55,340,593	0	55,340,593	0

STORMWATER
FUND
561



**STORMWATER FUND 561
FY 2019 APPROVED BUDGET**

Project Code	Description	Available Funding at 03/31/18	Additional Exp/Enc to FYE'18	Available Funding at FYE'18	2019 City Funding	2019 Budget
REVENUES:						
TRANSFER FROM GENERAL FUND						1,500,000
USE OF FUND BALANCE						1,384,451
TOTAL REVENUES						2,884,450
EXPENDITURES:						
STORMWATER CAPITAL						
5614250	521200	Professional Services	148,723	58,995	89,728	310,272
5614250	541450	Stormwater Improvements	853,527	735,000	118,527	1,281,473
5614250	541450	Stormwater Improv - MABRY	384,450	0	384,450	0
			1,386,700	793,995	592,705	1,591,745
STORMWATER COLLECTION & DRAINAGE						
5614320	521200	Professional Services	81,751	41,000	40,751	9,249
5614320	522240	Repair & Maintenance	708,314	125,000	583,314	16,686
5614320	523900	Contractual Services	113,831	7,000	106,831	(76,831)
5614320	542100	Machinery & Equipment	60,850	0	60,850	(40,850)
			964,746	173,000	791,746	(91,746)
TOTAL STORMWATER FUND			2,351,446	966,995	1,384,451	1,500,000
						2,884,450

DEVELOPMENT
AUTHORITY FUND

840



**DEVELOPMENT AUTHORITY FUND 840
FY 2019 APPROVED BUDGET**

2016 Actual	2017 Actual	2018 Projected	2018 Budget	2019 Budget
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REVENUES:

GRANTS	0	0	0	0	0
BOND ADMINISTRATION FEES	100,000	93,750	0	0	0
CONTRACT PAYMENTS	0	0	361,586	361,586	350,000
INTEREST INCOME	0	1	0	0	0
TOTAL REVENUES	100,000	93,751	361,586	361,586	350,000

EXPENDITURES:

PROFESSIONAL SVCS - AUDIT	0	0	0	0	0
PROFESSIONAL SVCS - NON PROFIT	0	50,000	75,000	25,000	50,000
PROPERTY & LIABILITY INSURANCE	5,000	5,045	5,045	5,500	5,250
TRAVEL	0	109	0	250	250
EDUCATION / TRAINING	520	490	245	250	250
COMPUTER EQUIPMENT	0	0	0	0	0
TRANSFER TO GENERAL FUND	0	0	361,586	361,586	350,000
TOTAL EXPENDITURES	5,520	55,644	441,876	392,586	405,750
NET CHANGE IN FUND BALANCE	94,480	38,107	(80,290)	(31,000)	(55,750)
FUND BALANCE BEGINNING OF YEAR	214,946	309,426	347,532	347,532	267,242
FUND BALANCE END OF YEAR	309,426	347,532	267,242	316,532	211,492



GLOSSARY OF TERMS



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Accounting Period: A period at the end of which and for which financial statements are prepared.

Accrual Basis: The basis of accounting under which transactions are recognized when they are earned or occur, regardless of the timing of related cash receipts and disbursements.

Americans with Disabilities Act (ADA): Federal mandate requiring the removal of physical barriers and the addition of improvements to ensure that all physically challenged individuals have equal access to government programs, services and buildings.

Adopted Budget: Appropriation of funds approved by the City Council at the beginning of each fiscal year.

Allocation: A sum of money set aside for a specific purpose.

Annual Budget: A budget applicable to a single fiscal year.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be used.

ARC: Atlanta Regional Commission – the regional planning and intergovernmental coordination agency for the ten-county Atlanta metropolitan area.

Assessed Value: A valuation set upon real assets or other property by a government as a basis for levying taxes.

Assessment: The process of making the official valuation of property for the purposes of taxation.

Assets: Resources owned or held by the City that have monetary value.

Bond Rating: A system of appraising and rating the investment value of individual bond issues.

Budget: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used



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without any modifier, the term usually indicates a financial plan for a single year. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

Budget Amendment: A change in an amount in any budget line during the fiscal year.

Budget Calendar: The schedule of key dates that the City follows in the preparation, adoption and administration of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of two parts. The first part contains a message from the budget-making authority, together with a summary of proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to the past years actual revenues, expenditures and other data used in making the estimates. In addition to the budget document, an appropriation ordinance will be necessary to put the budget into effect.

Budget Message: A general discussion of the proposed budget presented in writing to the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the City experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budget Resolution or Ordinance: The official enactment by the City Council authorizing the appropriation of revenues for specified purposes, functions, or activities during the fiscal year.

Budgetary Accounts: Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

Budgetary Control: The control or management of the City in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.



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Comprehensive Annual Financial Report (CAFR): A report compiled annually that provides detailed information on an organization's financial status.

Capital Assets: Property and equipment with a unit value of \$10,000 or more and an estimated useful life of three years or more. Capital Assets can also be referred to as Fixed Assets.

Capital Budget: A financial plan of proposed capital expenditures and the means of financing them.

Capital Contingency: A governmental account used to account for the financial resources used for the acquisition and construction of major capital items and facilities.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Outlay: An expenditure for the acquisition of, or addition to, a fixed asset.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

Cash Flow: A schedule reflecting projected cash receipts and disbursements to aid in determining seasonal and long-term borrowing needs and investment policy.

Continuing Appropriations: An appropriation that once established is automatically renewed without further legislative action, period after period, until altered, revoked or expended.

Debt Limit: The maximum amount of gross or net debt that is legally permitted.

Debt Service: Expenditure providing for the repayment of principal and interest on City long-term obligations.



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Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Deficit: The excess of expenditures over revenues during an accounting period.

Disbursement: Funds paid out for goods or services received which results in a decrease in net financial resources; also referred to as an expenditure.

Double Entry: A system of bookkeeping that requires an entry to the debit side of an account or accounts for the corresponding amount or amounts of the entry to the credit side of another account or accounts.

Emergency Services: A division of the General Fund to account for the operation of the City ambulance service and contributions to the City Emergency 911 system.

Encumbrance: Commitments for unperformed contracts for goods or services.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges.

Expenditures: Decreases in net current assets. Expenditures include debt service, capital outlays, and those current-operating costs that require the use of current assets. The difference between expenditure and an expense is a difference in what is being measured. Expenditures measure current outlays, while expenses measure total costs.

Expenses: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of the related expenditures.

Fines and Forfeitures: Revenue received from bond forfeitures and authorized fines such as traffic violation fines.



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Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which the City determines its financial position and results of its operations. The City's fiscal year begins on July 1 and ends on June 30.

Fixed Assets: Assets that are intended to be held or used for a long term, such as land, buildings, improvements, machinery and equipment. In common usage, the term refers only to operating facilities and equipment, not to long-term investments and other non-current assets.

Fringe Benefits: Payments made by the City to cover pensions, health insurance, life insurance, Medicare tax, worker's compensation and other benefits to City employees.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The fund equity of the City's governmental funds and trust funds.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

Governmental Account Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body for government entities.

GASB 34: Passed by the Governmental Standard's Board in June 1999, this statement establishes a new framework for the financial reports of state and local governments. This new financial reporting model represents the biggest single change in the history of governmental accounting and financial reporting.



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General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund.

General Obligation Bonds: Method of raising funds for long-term capital financing. The State of Georgia requires approval by referendum and the debt ceiling is ten percent of the assessed value of all taxable property.

General Property Taxes: Taxes levied on all property located in or owned by the citizens of the City.

Goals: Broad aims of the City and/or departments toward which programs, projects and services are directed.

Governmental Fund Types: Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds. The measurement focus in these fund types is on the determination of financial position rather than on net income determination. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

Grants: External contributions or gifts of cash or other assets to be used or expended for a specified purpose, activity, or facility.

Homestead Exemption: A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from taxation.

Infrastructure: The basic facilities, equipment, and installations needed for the function of a system or organization (e.g. roads, bridges, water/sewer lines, public buildings).

Insurance Premium Tax: A tax on insurance to finance various departments of the General Fund.

Intangible Property: A category of personal property that includes stocks, taxable bonds and cash.



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Interfund Transfers: Interfund transfers are a type of interfund transaction. There are two types of interfund transfers: Residual Equity Transfers and Operating Transfers. Both types involve the permanent movement of resources between funds. For any one transaction, the transfer-in and the transfer-out must be classified in the same way, so that the total operating transfers-in for the entire city equal the total transfers-out and the total residual equity transfers-in equal the total residual equity transfers-out.

Intergovernmental Revenues: Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund: A proprietary fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

LARP: Landscape Architecture and Regional Planning

LGIP: Local Government Investment Pool.

Liabilities: Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed or refunded at some future date. This term does not include encumbrances.

Licenses & Permits: Fees collected for the issuance of licenses and permits such as business licenses, building and sign permits.

Local Option Sales Tax (LOST): A sales tax imposed in the city for a predetermined period. A LOST must be approved by the citizens of the city through a majority vote.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Millage Rate: The property tax rate which is set by the City Council.

Miscellaneous Revenue: All revenue received not otherwise classified into line item.



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Mission Statement: Statement of what the City does and why and for whom it does it. A statement of purpose. Also applies to departments within the City.

Modified Accrual Basis: The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) prepaid insurance and similar items which need not be reported; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due. All governmental funds and expendable trust funds are accounted for using the modified accrual basis of accounting.

Motor Vehicle Tax: Taxes levied on vehicles designed primarily for use upon public roads.

Official Code of Georgia Annotated (OCGA): Georgia Law as enacted by the Georgia Legislature.

Open Records Act: A legislative act that authorizes public access to certain records classified as public information.

Operating Budget: The portion of the City budget pertaining to daily operations that provide basic services. The operating budget contains appropriations for such expenditures as salaries, fringe benefits, commodities, goods and services.

Operating Expenditures: Costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as office supplies, maintenance supplies, professional services, and rental fees.

Operating Services: Expenditures for goods and services that primarily benefit the current period and are not defined as capital or personal services.

Operating Transfers: Interfund transfers that are often the interfund equivalent of operating subsidies. As such, their purpose is to support the normal level of operations in the recipient fund.



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Ordinance: See “Budget Resolution or Ordinance”

Other Financing Sources: Non-operating revenue received used to assist with city operations such as insurance recoveries, gift/donations, and the sale of surplus fixed assets.

Other Taxes: Taxes collected as authorized by Georgia Law or City Ordinance such as sales tax, alcohol tax, and hotel-motel tax.

Penalties & Interest: Fees collected for violations or delinquent payments.

Personal Property: Mobile property not attached to real estate, including tangible property (furniture, equipment, inventory, and vehicles) and intangible property (stocks, taxable bonds, and cash).

Personal Services: Expenses for salaries, wages, overtime, standby pay, worker’s compensation, health/life insurance, and retirement employee benefits.

Proprietary Fund Types: Sometimes referred to as income determination or commercial-type funds, the classification is used to account for a government’s ongoing organizations and activities that are similar to those often in the private sector.

Real Property: Immobile property such as land, natural resources above and below the ground, and fixed improvements to land.

Reserves: Appropriations of funds set aside to cover unanticipated or contingent expenses, shortfalls in revenues and special trusts.

Residual Equity Transfers: Interfund transfers which are nonrecurring or non-routine transfers of equity between funds.

Resolution: See “Budget Resolution or Ordinance”

Revenues: (1) Increases in governmental fund type net current assets other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from sources other than expense refunds, capital contributions, and residual equity transfers.



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Request for Proposal (RFP): Document requesting vendors to respond with a proposal for a specific project or service outlined in the request.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for a specific purpose.

Tangible Property: Category of personal property that has physical form and substance such as furniture, equipment, and inventory.

Tax Digest: A listing of property owners within the city, an assessed value for each property, and the amount of taxes due on that property.

Tax Exemption: Immunity from the obligation of paying taxes in whole or in part.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for assessments. Neither does the term include charges for services rendered only to those who pay, for example, sewer service charges.

Transportation Special Purpose Local Option Sales Tax (TSPLOST): A sales tax imposed in the city for a predetermined period, specifically used for transportation projects. TSPLOST must be approved by the citizens of the city through a majority vote.

Unencumbered Appropriation: That portion of an appropriation not yet expended or encumbered.



BUDGET PRESENTATIONS

FY2019 Budget Workshop #1

John McDonough
City Manager

May 1, 2018



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FY 2019 Budget Calendar

March – April	Departmental Budget Meetings/Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 1	Budget Workshop #1
May 8	Budget Workshop #2
May 15	City Council Proposed Budget Presentation
June 5	1st Public Hearing on Budget and Discussion
June 19	Final Public Hearing and Adoption by City Council

City Council Priorities

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



Purpose of Meeting

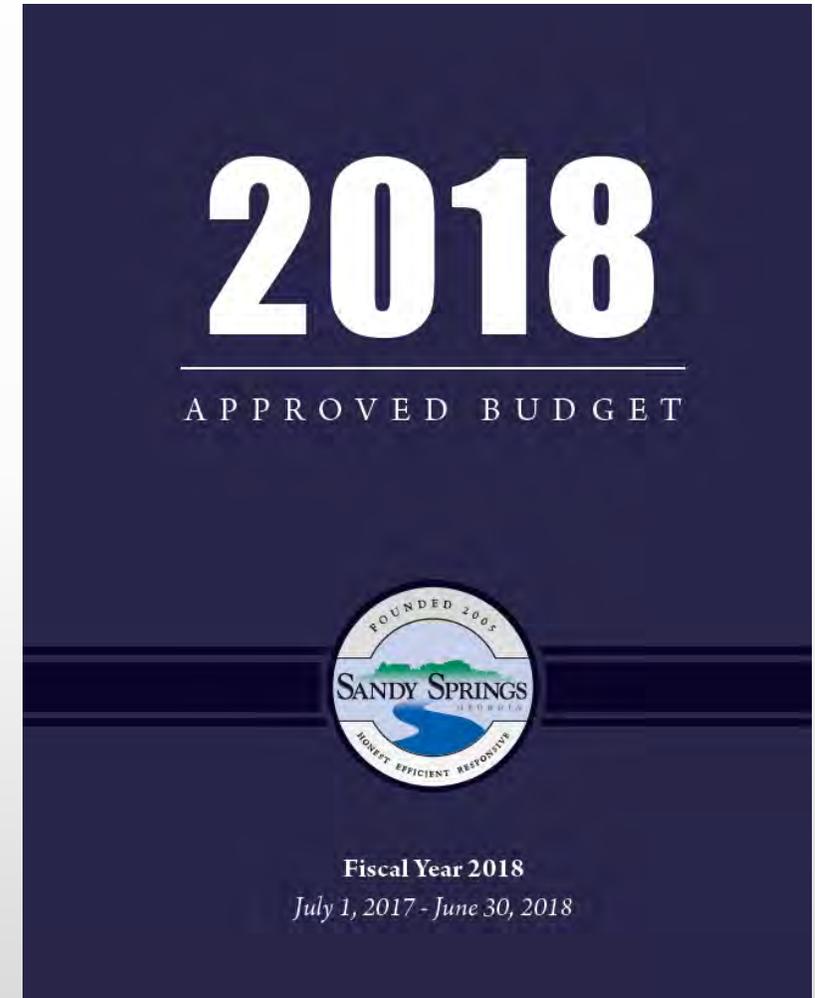
- To receive feedback and direction from City Council as we develop the FY 2019 Budget
- Review FY 2019 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

Priority Driven Programming



Priority Based Budgeting

- Calendar set and published early, begins with validation of priorities by Council at Annual Council Retreat
- City Manager holds Budget Hearings in mid-April with Department heads to review current year budget projections and requested Enhancements
- All requests should be tied to Council's adopted priorities
- Identify assumptions and validate them early in budget process



Capital Improvement Project Budgeting

- **Capital Budgeting Process**
 - Based on priorities validated during Annual Retreat
 - Projects recommended during the year by Council
 - Vetted by staff prior to placing on ballot
 - Ballot is given to Mayor and Councilmembers at first Budget Workshop
 - Mayor and Councilmembers rank priority areas
 - Ballots are returned to City Managers Office where they are averaged and available funds are applied until dollars are exhausted

Operating Departments

Sandy Springs Police
Department

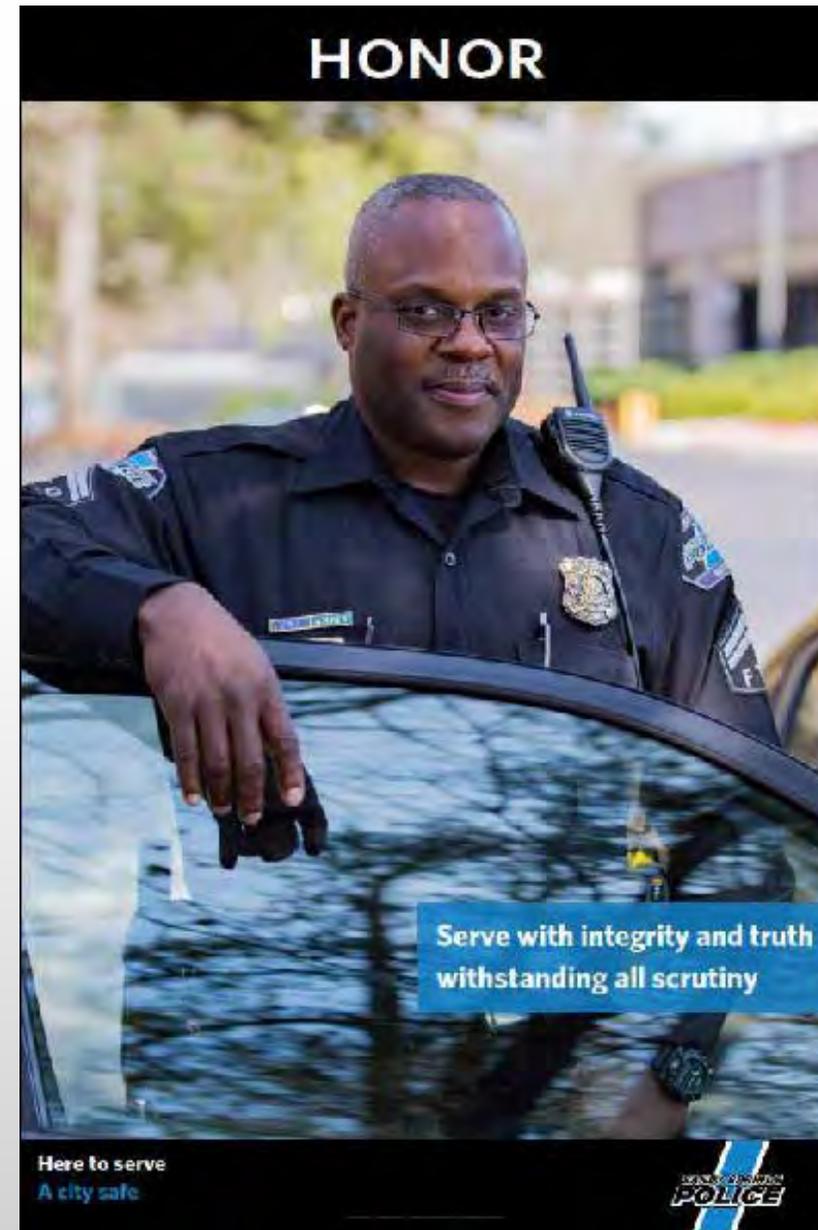


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PD Overview

- UCR Crime Stats 2017
 - Violent Crime – 126 – down 5.97%
 - Property Crime – 2,272 – down 20.75%
- Traffic Crashes
 - 2017 – 7,529 up 0.51%
- Traffic Citations
 - 2017 – 29,243 up 21.6%



FY 19 Goals

- Continue to reduce overall crime
 - Neighborhood safety
 - Vehicle break-ins
 - Residential and Commercial Burglaries
- Reduce the number of vehicle crashes (35 fatality crashes since 2012, 3 so far in 2018)
- Enhance police/community relationships
- Maximize use of Citizens on Patrol and part-time officers
- Enhance protection for public at large events

FY 19 Priorities

- Security for new City Springs Center
- Traffic congestion concerns with:
 - GA400/I285 Construction
 - Roswell Rd and Peachtree Dunwoody Corridors
 - Reinforce Traffic Unit
 - Increase traffic enforcement
 - Increase TRV responsibilities
 - Replace one TRV truck with asset forfeiture funds
- Radio Infrastructure – be TDMA compliant by end of FY'2020

Programs & Initiatives

Volunteer Programs

COPs (Citizens on Patrol)

- Primary Duties: House checks, handicap parking citations, traffic control assistance
- 2017 Volunteer Hours – 12,164

SSRV (Sandy Springs Response Vehicles)

- 2017 SSRV's has handled:
 - 3,266 Self Initiated calls
 - Changed 332 flat tires
 - Investigated 257 vehicle accidents
 - Dispensed over 311 gallons of gasoline



Programs & Initiatives

Recruiting and Retention

- Emphasis on recruiting officers in FY'2019.
- Increasing GCIC and Records clerk pay to retain and attract experienced personnel.

Bike Unit

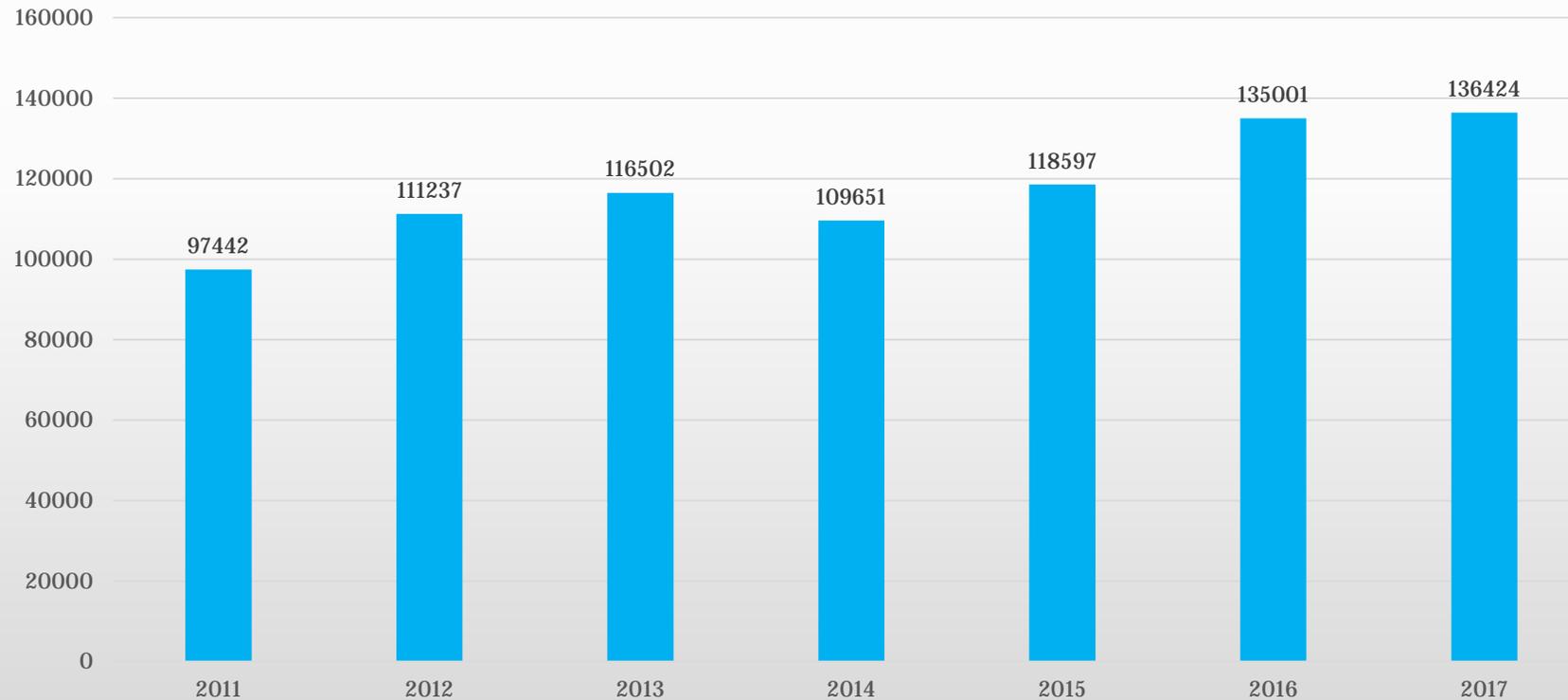
- 7 man bike unit for security and community support to the City Springs Center area.

Fleet

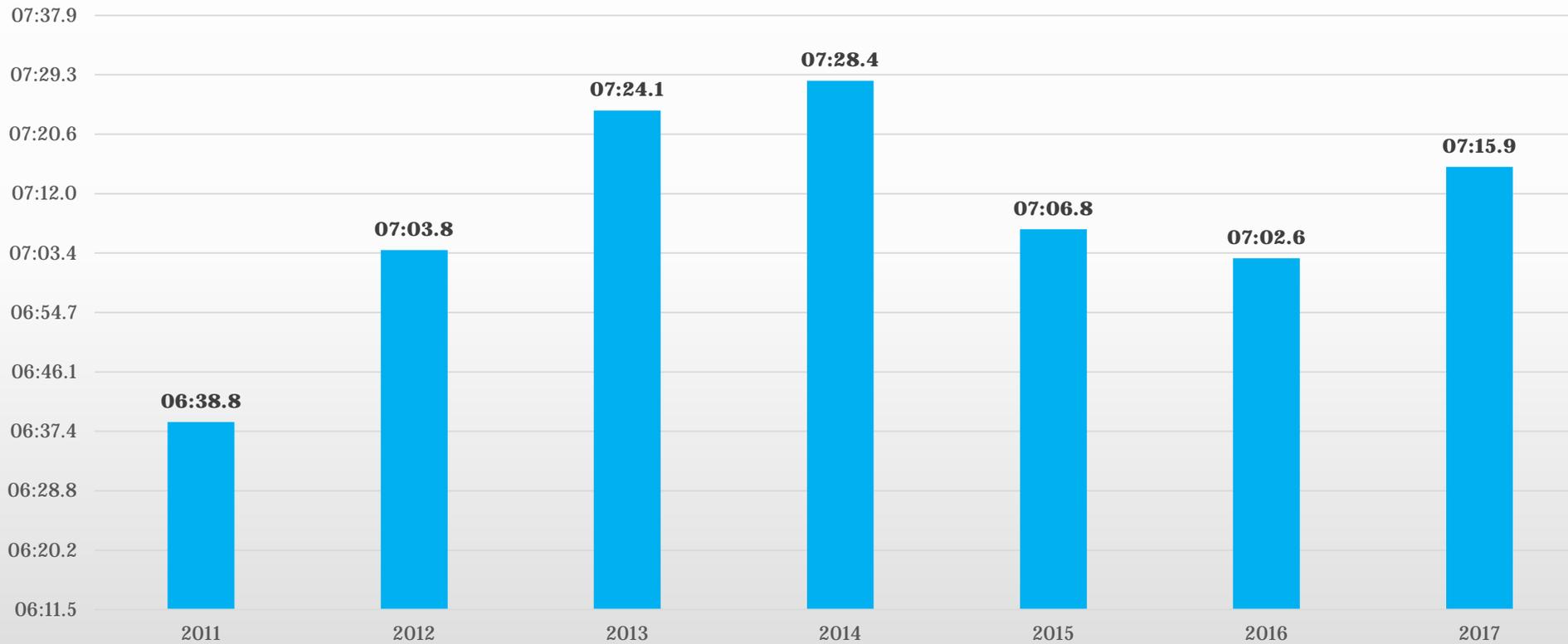
- Replacing 2 K9 vehicles and 14 additional aging police vehicles.

Calls for Service - Citizen and Officer Initiated

Since 2011, the City has experienced a 40% increase in calls for service.



Sandy Springs Response Time - All Levels Priority



Source: ChatComm

Requested FY19 Enhancements

- Addition of 1 traffic Sergeant, 1 sworn traffic officer, and 1 records clerk
- Replace 16 vehicles and an additional 2 vehicles for new officers
- Install the Axon in-car camera system in police vehicles
- FY 2018: 142 sworn, 21 non-sworn, 16 part-time – 179 Total
- Proposed FY 2019: 144 sworn, 21 non-sworn, 16 part-time – 181 Total

Forecasting Strategic Considerations

- Short Range (1-3 years)
 - Complete the purchase of mobile radios for TDMA communications upgrade
 - Replace mobile laptops for patrol and traffic units.
 - Identify a location for a new Police/Public Safety/City Court facility.
- Mid Range (3-5 years)
 - Evaluate the need for keeping the firearms simulations facility at its current location or finding a new location.
 - Begin building a new Police Department/Public Safety/City Court facility.

Forecasting Strategic Considerations

- Long Range (5-10 years)
 - Replace specialized vehicles
 - SWAT truck and trailer; TRVs; Crime Scene Response
 - Consider moving simunitions house into the City.

Discussion:



Operating Departments

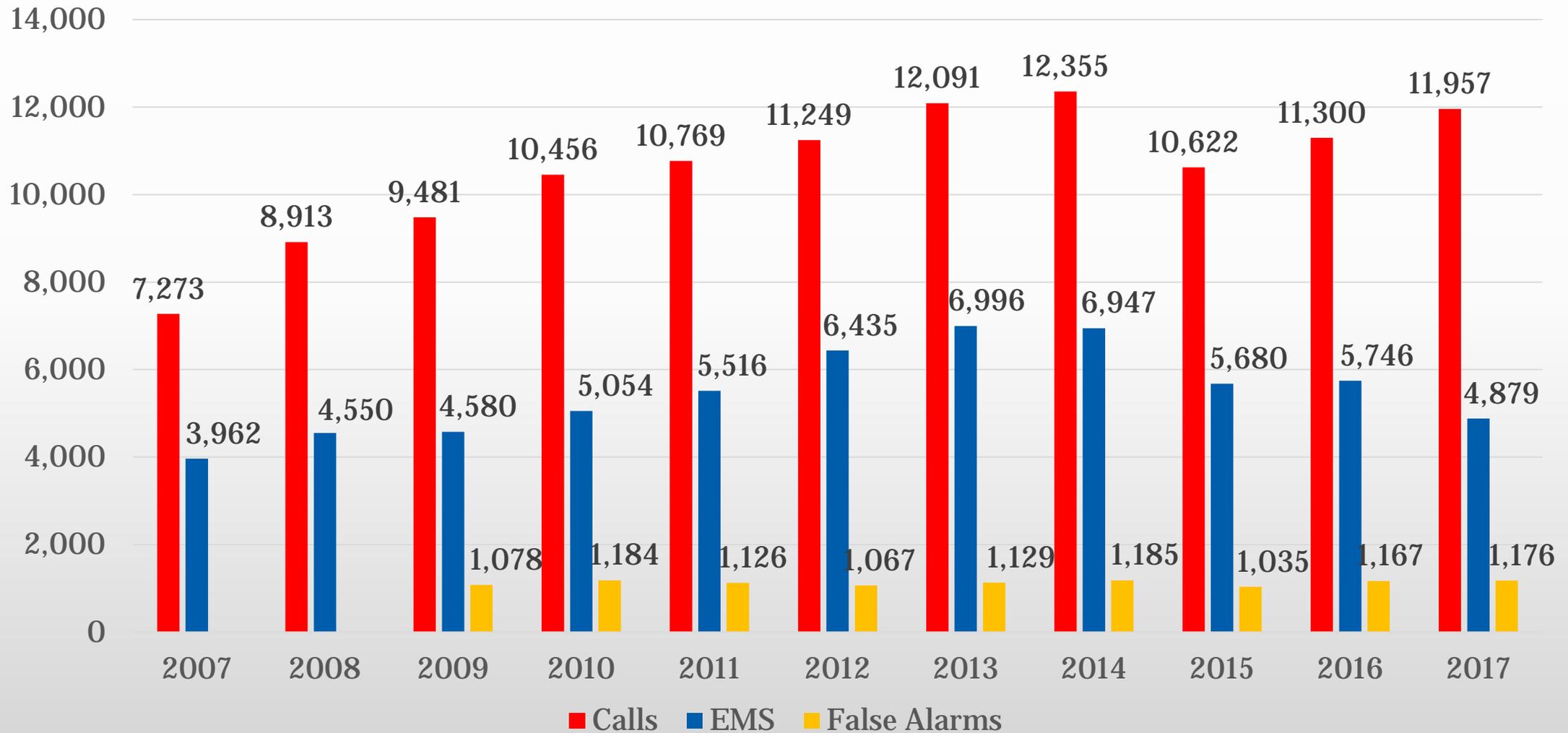
**Sandy Springs Fire
Department**



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Total Incidents and EMS (Calendar Year)



EMS data includes on scene cancellations

SSFR - FY19 Goals

PUBLIC SAFETY AND COMMUNITY OUTREACH

- **Response times:**
 - In 2017, EMS arrived in 7 min. and 59 sec. 91% of the time.
 - In 2017, Fire arrived in 8 min. and 39 sec. 90% of the time.
- **Increase Cardiac Save Rate through continued response**
 - National Save Rate is 12% Sandy Springs Save Rate is 24.2 %
- **Expand Fire Corps Program**
 - Goal to create a Community Paramedic Response Unit
- **Explore Senior/Adult Home Safety Program**
 - Educate to reduce requests for ambulances when not necessary

SSFR - FY19 Goals (continued)

PUBLIC SAFETY AND COMMUNITY OUTREACH

- **Enhance Private Ambulance Response**
 - Current contract expires July 2019
 - Goal to reduce apparatus response to Delta and Echo only
 - Evaluate ambulance zone modification in North Fulton
- **Enhance PSAP Operations**
 - Establish backup 911 within the City
 - Identify areas of improvement and redundancy to ensure continuity of operations
 - Weather siren redundancy back up

SSFR - FY19 Requested Enhancements

- Add 3 administrative vehicles to replace aging vehicles and those surplused due to accidents
- Purchase ballistic gear for Active Shooter Response
- Implement City Springs EMS Bike Team
- Personnel Resource requests to support operations:
 - Add 1 FT Fire Inspector
- FY 2018 FT Fire Personnel – 115 PT Fire Personnel - 5
- FY 2019 Proposed FT Fire Personnel – 116 PT Fire Personnel - 5

ChatComm E911 Services

Goals

- Continue to provide excellent 911 call taking and public safety dispatching services for our client cities.

Priorities

- Maintain current performance metrics on call answering and call processing for High Priority calls.
- Continue to install and maintain contracted technology upgrades noted in contract extension through August 2019.
- Maintain and enhance the radio based Fire Station Alerting System.
- Maintain our CALEA, IAED EMD and EFD, accreditation.

CY2017 Performance Metrics

- Call answering 93.2% of 911 calls answered within 10 seconds
- 96% of High Priority calls processed for dispatch within 60 seconds

Rural/Metro Ambulance (AMR)

Current Contractual Deployment Model

- 5 Advanced Life Support Ambulances
- 2-24 hour trucks, 2-12 hour trucks and 1-14 hour truck

Goals

- Continue to provide superb medical services with high quality personnel and equipment.

Priorities

- Maintain resource commitment under contract
- Maintain the Certificate of Commission on Accreditation of Ambulance Service that was issued in April 2014. AMR renewed this certification April 2017
- With the acquisition of Rural/Metro to AMR, the current Sandy Springs trucks will be rebranded to reflect the AMR brand

AMR Contract Update

Changes in Medical Response Call Volumes

- We have seen a significant increase in the number of EMS calls fielded in the City since the original contract was signed in 2008. This table represents calls as reported by ChatComm with both a medical designation and an EMD code.

CY	EMS calls
2008*	4,884
2009	4,904
2010	5,065
2011	5,744
2012	6,558
2013	7,124
2014	7,254
2015	7,365
2016	7,686
2017	8,013

*Fulton County Dispatch Data

SANDY SPRINGS



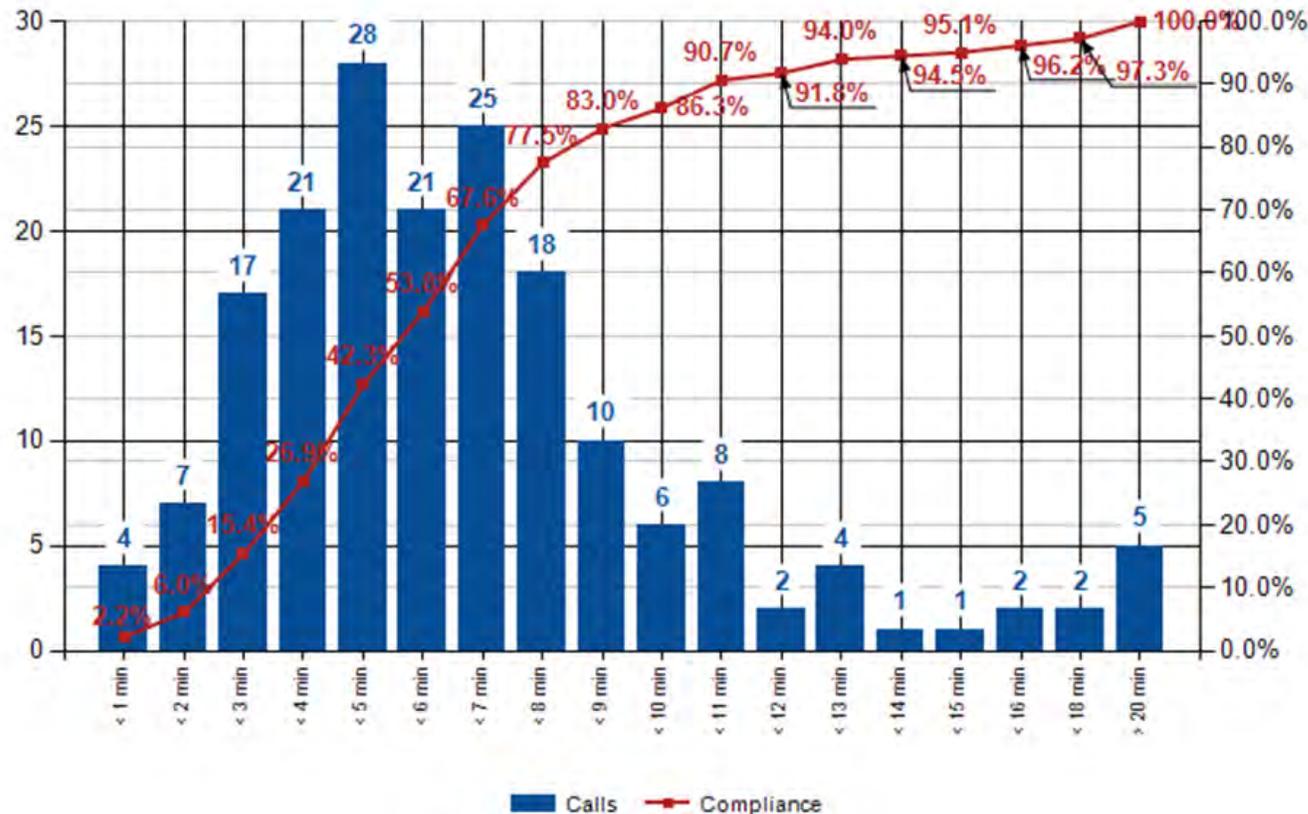
VRT 911 Calls and Compliance

Business Unit: Sandy Springs
 Contract(s): Sandy Springs_911
 Response Type(s): Emergent
 1/4/2018 - 1/10/2018

CAD Checkpoint Completion: 0.0%

[543 unreconciled records](#)

182 total records

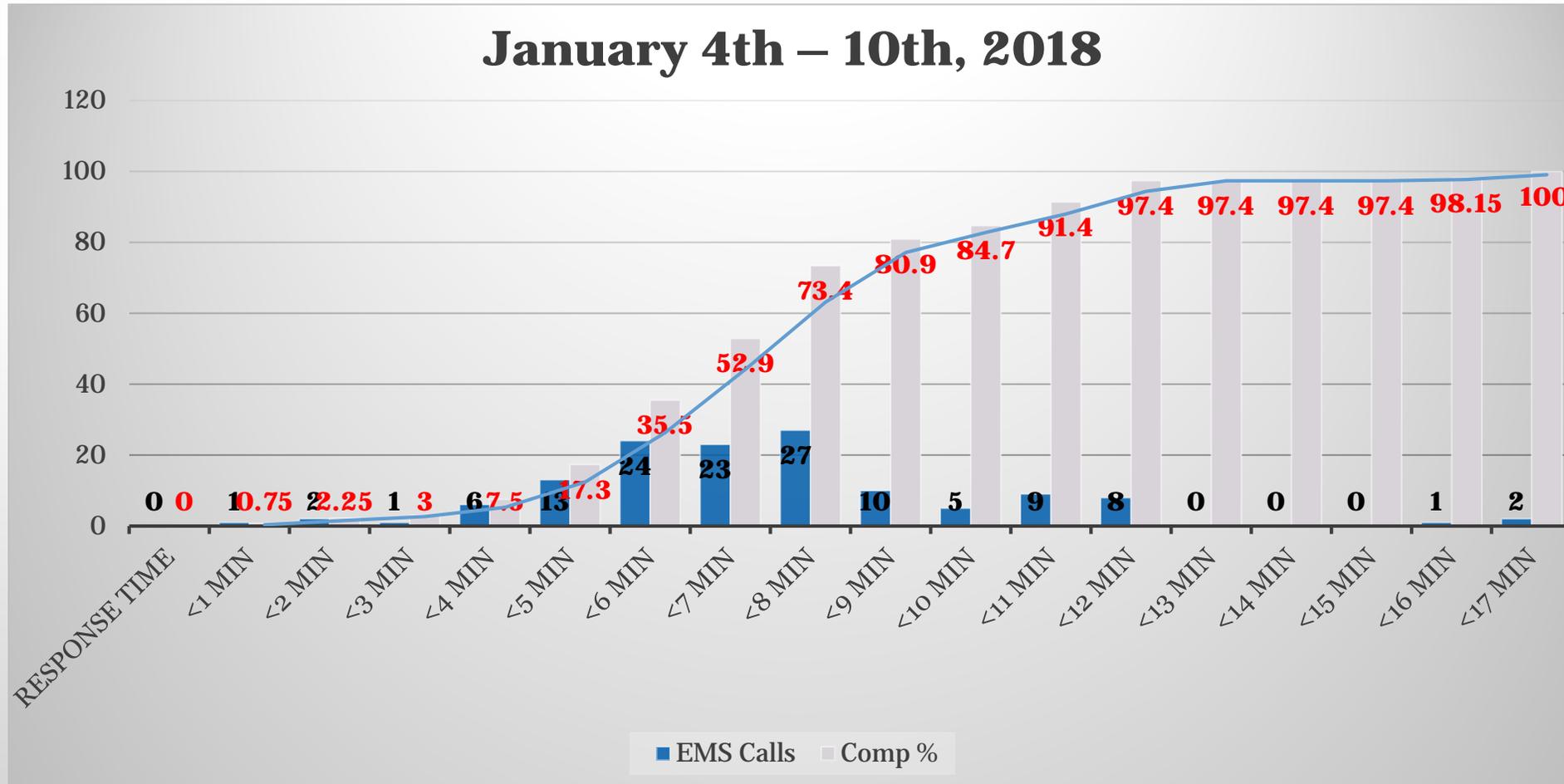


Resp Tm	Calls	Comp	Diff
< 1 min	4	2.2%	2.2%
< 2 min	7	6.0%	3.8%
< 3 min	17	15.4%	9.3%
< 4 min	21	26.9%	11.5%
< 5 min	28	42.3%	15.4%
< 6 min	21	53.8%	11.5%
< 7 min	25	67.6%	13.7%
< 8 min	18	77.5%	9.9%
< 9 min	10	83.0%	5.5%
< 10 min	6	86.3%	3.3%
< 11 min	8	90.7%	4.4%
< 12 min	2	91.8%	1.1%
< 13 min	4	94.0%	2.2%
< 14 min	1	94.5%	0.5%
< 15 min	1	95.1%	0.5%
< 16 min	2	96.2%	1.1%
< 18 min	2	97.3%	1.1%
> 20 min	5	100.0%	2.7%

182

SSFD EMS Response Times

January 4th – 10th, 2018



Response Time	Calls	Comp %
<1 min	1	0.75
<2 min	2	2.25
<3 min	1	3
<4 min	6	7.5
<5 min	13	17.3
<6 min	24	35.5
<7 min	23	52.9
<8 min	27	73.4
<9 min	10	80.9
<10 min	5	84.7
<11 min	9	91.4
<12 min	8	97.4
<13 min	0	97.4
<14 min	0	97.4
<15 min	0	97.4
<16 min	1	98.15
<17 min	2	100
Total Calls	132	

Mutual Aid Support for SSFD

- From Jan 1, 2017 – Dec 31, 2017
 - Sandy Springs stations were staffed 25 times by Fire units from neighboring departments (Roswell/Alpharetta/Milton/Cobb). During this time, 95 calls were handled
 - 169 calls were answered by Engine 27 (City of Atlanta)
- From Oct 1, 2017 – Feb 28, 2018
 - 333 calls were run by AMR units not assigned to Sandy Springs

Proposed Change #1

- **8 Advanced Life Support Ambulances**
 - 4-24 hours a day
 - Cost \$650,000; if implemented in Jan 2019, \$325,000 in FY2019
 - 8 min response time on all calls
 - Benefits- Highest level of medical provider on every ambulance, less reliance on medical “triage” to determine response level.
 - Drawbacks- Most expensive subsidy level, higher likelihood of staffing issues effecting ambulance levels.

Proposed Change #2

- **6 Advanced Life Support Ambulances/2 Basic Life Support Ambulances**
 - 5 -24 hours a day (4 ALS, 1 BLS)
 - Cost \$560,000; if implemented in Jan 2019, \$280,000 in FY2019
 - 8 min response time on emergent/ 15 on Non-emergent
 - Benefits- Lowers subsidy cost by 15% per truck, better utilization of personnel (60-70% of calls are treatable by BLS providers).
 - Drawbacks- Higher reliance of effective medical priority dispatch, lower level of provider on some trucks with limited treatment capabilities.

SSFR - Forecasting Strategic Considerations

MID-RANGE (3 to 8 Years)

- Relocate, rebuild, or renovate Station 2 (built in 1969)
- Develop Search and Rescue Team (High Angle Rescue, Collapse Rescue (On-going Training and Certification Process))
- Apparatus Replacement program transition from Quints to Engine Ladder Truck deployment model
- Identify Property in City for Training Tower and Burn Building. IMPACT FEES (ISO Improvement)
- Relocate Station 1 to Roswell Road North of Morgan Falls Road (built in 1968) to improve Distribution (ISO Recommendation)
- Identify property within the City to relocate Station 4 (built in 1975) to decrease response times and significantly improve Distribution (ISO Recommendation)

Operating Departments

General Government Services
Contracts



SANDY SPRINGS
GEORGIA



Finance

FY19 Goals

- Provide excellent financial services support for the City as well as improving procedures which contribute to efficiency and implementing long-term effects

FY19 Priorities

- **Accounts Payable:** Increase number of vendors paid via ACH, implement electronic approval process to increase efficiency in new building
- **Revenue:** Improve online application process for Business License Renewals, implement electronic for transmitting receipts and external communications, implement new Cashiering module for faster turnaround on licenses and permits issuance
- **Purchasing:** Implement contract management software for effective contract storage and solutions, streamline purchasing templates for ease of use and consistency, update purchasing policy

FY 18 Results

- **Accounts Payable:** Increased number of vendors paid electronically, timely processing of 1099s
- **Revenue:** Escalated renewals and completed ahead of schedule, centralized renewal payments to one technician for better customer response
- **Purchasing:** Implemented new Contract Approval Form and Change Order form for increased efficiency
- **FTE Summary**
 - FY 2018 19 FTEs
 - Proposed FY 2019 20 FTEs

Finance - FY19 Budget Enhancement

Senior Contract Specialist

1.0 FTE

\$111,948

- Responsible for managing the more complex formal and informal bid processes greater than \$250k
- Responsible for all solicitations which require official management approval above \$250k
- Responsible for making purchasing decisions in accordance with the procedures and regulations outlined by the City
- Ability to operate as interim manager in the absence of the purchasing manager

Information Technology

FY19 Goals

- Security training for all staff
- Security assessment
- Prepare environment for e-plan submission and DMS
- Chat software for City employees

FY19 Priorities

- Facilitate and support new opportunities provided by City Springs while preserving security environment
- Focus on processes not products

FY18 Summary

- Cloud firewall for City websites
- Advanced cloud-based spam filter
- Configured workstations for enhanced security
- Design and implement network infrastructure for City Springs
- Partnered with Xfinity for public Wi-Fi at City Springs
- 540 Service/Support requests per month

FTE Summary

- | | |
|--------------------|------------|
| • FY 2018 | 12.75 FTEs |
| • Proposed FY 2019 | 14.25 FTEs |

Information Technology - FY19 Budget Enhancement

Service Delivery Manager 1.0 FTE \$144,934

- Manage and monitor all installed systems and infrastructure
- Install, configure, test and maintain operating systems, application software and system management tools
- Monitor and maintain ticket tracking system and provide 2nd and 3rd level support
- Liaise with vendors and other IT personnel for problem resolution

GIS Tech 1.0 FTE \$115,856

- Responsible for digitization of maps, collecting data, customizes map requests for staff use.
- Entering of new addresses and mapping data into GIS and Energov software

Information Technology - FY19 Budget Enhancement

Other Staffing Adjustments (0.50 FTEs) (\$78,620)

- Remove Database Administrator and GIS Manager positions previously at .25 FTE each

Total Request 1.50 FTEs \$182,170

Facilities

FY19 Goals

- Provide for and continuously improve the process for the delivery of building maintenance, utility services, and skilled trades to meet the every day facility needs
- Provide for a safe, energy efficient, clean, and well maintained interior and exterior facility
- Facilities services will be good stewards of all resources entrusted to our care and will utilize these resources in the most efficient and economic manner possible

FY19 Priorities

- **Building Operations:** Implement a comprehensive Facilities Operational Plan to include standard operating & maintenance procedures, security protocols and life safety policies for all staff members in the City Springs complex
- **Green Initiatives:** Explore all City owned Facilities, through a city wide building utility audit we will seek to find critical cost savings improvements

FY18 Accomplishments

- Demolition of Triangle Property
- Remodeling of 3 City properties for the purpose of leasing to 2 Public Safety Officers and in support of the PAC Management Offices
- Project lead for major City Springs systems to include: Mechanical, Security, Audio Video, Lighting Controls, Cistern, Parking Deck Equipment and Parking Office
- Developed and implemented a relocation plan to successfully move all staff members from the old city hall building to the new City Springs complex
- Coordinated the lease reduction on the old city hall and the Court House Built-out to include Probation Offices

FTE Summary

- | | |
|--------------------|--------------|
| • FY 2018 | 10 FT / 0 PT |
| • Proposed FY 2019 | 11 FT / 0 PT |

Facilities - FY19 Budget Enhancement

Building Engineer

1.0 FTE

\$91,520

- Additional staff needed for evening and weekend hours in support of the Performing Arts operations events
- Responsible for the scheduled and unscheduled maintenance and repairs on HVAC equipment, plumbing and electrical systems
- Duties include, but are not limited to ,changing filters, coil cleaning, greasing motors, replacing light bulbs, inspecting/adjusting belts, and regular inspections of equipment
- Responsible during Performing Arts events to maintain the building systems and directly support any need of the event staff

Communications

FY 19 Goals

- Convey key messages of the City to internal/external audiences and facilitate citizen input to aid in decision-making processes of the City
- Reinforce the City's identity promoting a strong, positive image among target audiences
- Assist the City Springs team in promoting the project conveying the City's commitment to fulfilling the Master Plan goals

FY 19 Priorities

- Work with City Springs and Visit Sandy Springs teams on new event development
- Work with City Springs team on messaging and marketing initiatives including re-launch of citysprings.com
- Continue to push opt-in registration of the Sandy Springs Alerts notifications
- Assist North End Redevelopment team in attracting community input

FY 18 Summary

- Developed initial messaging and branding for use in PR and early marketing for City Springs, including redesign of the citysprings.com website
- Created pilot program with Vision (web provider) to enable enhancements to city website (to come in FY19)
- Working with Visit Sandy Springs, added Sparkle Sandy Springs event and grew participation in Lantern Parade, Spooky Springs, and Food That Rocks
- Developed /implemented ad campaign to encourage ride share, transit and other alternatives during heaving traffic construction and shared program with GDOT

FTE Summary

- | | |
|--------------------|--------|
| • FY 2018 | 6 FTEs |
| • Proposed FY 2019 | 6 FTEs |

Municipal Court

FY19 Goals

- Accurately maintain, safeguard and store all Court documents as well as ensure all monies are disbursed as directed by law

FY19 Priorities

- Maintain day to day operations in accordance with Court Policy and Procedures
- Increase the automation of the court through utilization of the new software

CY18 Caseload

- 2018: 11,371 YTD
- 2017: 18,773
- 2016: 17,799

FTE Summary

- | | |
|--------------------|-------|
| • FY 2018 | 11 FT |
| • Proposed FY 2019 | 10 FT |

Public Works

- **FY19 Goals**

- Deliver safe, efficient, and responsive public services (emergency response, customer call backs, etc.)
- Sustain the City's infrastructure while increasing levels of service as supported by available resources
- Ensure a focus on maintaining a high level of community appearance
- Deliver approved capital and TSPLOST projects on schedule and within budget

- **FY19 Priorities**

- Focus on customer service responsiveness
- Provide a safe, sustainable transportation system that is sensitive to its citizens and environment
- Enhance our emergency response support capabilities
- TSPLOST and capital program project delivery

- **FTE Summary**

- FY 2018 31.25 FTEs
- Proposed FY 2019 34.50 FTEs

Public Works – FY18 Highlights

- 3,094 service requests/inquiries received/processed through department (through April)
- Provided snow and ice management during two winter storms
- Projects delivered:
 - T-58 Denmark Drive connector street
 - TS-115 Mount Vernon Highway at Long Island Drive intersection improvement
 - TS-136 Central Parkway sidewalk from 7000 Central Parkway to city line
 - City Springs Roadway Network Analysis
 - North Fulton County Comprehensive Transportation Master Plan
 - 40 Stormwater projects
 - T-53 Windsor Parkway pedestrian bridge
 - T-46 Cliftwood/Carpenter Drive at Roswell Road intersection project
 - T-44 Roswell Road Advanced Traffic Management System (ATMS) Phase II
 - T-6000 Windsor Parkway/Spalding Drive/Glenridge at Northland gap fill sidewalk projects
 - 15.70 miles/39 lane miles of road paved (2.75 miles last year)
 - Inspection of all 107 guardrails in Sandy Springs
 - Removed more than 800 sidewalk trip hazards

Public Works – Project Update

- **TSPLOST Projects under design:**
 - TS-103 Spalding Drive/Dalrymple/Trowbridge intersection
 - TS-105 Roswell Road at Grogans Ferry intersection
 - TS-110 Mt. Paran Road at Powers Ferry Road Intersection
 - TS-162 Johnson Ferry from Harleston to Glenridge sidewalk
 - TS-163 Johnson Ferry at Glenridge Connector sidewalk
 - TS-164 Windsor Parkway from Peachtree Dunwoody to city limits sidewalk
 - TS-165 Northwood Drive from Kingsport to Roswell Road sidewalk
 - TS-166 Spalding Drive from Spalding Lake Ct. to River Exchange sidewalk
 - TS-167 Brandon Mill Road from Marsh Creek to Lost Forest sidewalk
 - TS-191 T-11 Johnson Ferry/Mt. Vernon one way pair
 - TS-192 Mt. Vernon multi-use corridor
 - TS-193 T-24 Hammond Drive (acquisition/demolition)
 - TS-201 GA400 multi-use trail

Public Works – Project Update

- **CIP Projects under design/construction:**
 - CC-10 Sandy Springs Circle Streetscape
 - T-34 Morgan Falls Road beautification Phase II (Transportation Enhancement (TE) grant)
 - T-43 Roswell Road at Glenridge Drive intersection project
 - T-54 Hammond Drive/Peachtree Dunwoody/Glenridge (ATMS) Phase III
 - T-62 City Springs Streetscapes
 - T-6000 Sidewalk Program (Brandon Mill Road, Dudley Lane)
 - Mabry Road drainage project
 - CDBG Sidewalk/Streetscape

Public Works - FY19 Requested Enhancements

Field Services Project Manager 1.0 FTE \$135,200

- Assist in project development and oversight to continue to provide the level of service required
- Act as Quality Control to manage contracts and perform daily field inspections
- Daily follow up with contractors to ensure maintenance standards are being met

Utilities Field Superintendent 1.0 FTE \$114,400

- Utility construction and new communication infrastructure installations
- Called for major adjustments to the utility policy
- Sustained increase in utility construction and ongoing infrastructure improvements performed by utility companies

Public Works - FY19 Requested Enhancements

Stormwater Superintendent 1.0 FTE \$100,000

- Manage Stormwater maintenance contract and perform daily field inspections
- Daily follow up with contractor to ensure maintenance standards are being met
- Manage additional projects as required – approximate \$3.8 million project backlog

CIP Project Manager 0.25 FTE \$32,500

- Make CIP Project Manager full FTE by increasing 0.25
- Increases project management support to major CIP projects with emphasis on federal compliance standards

Total Request 3.25 FTEs \$382,100

FTE Summary	FY2018	31.25 FTEs
	FY2019	34.50 FTEs

Fleet Services

FY19 Goals

- Reduce Fuel Costs – eliminate wasteful idling, unauthorized vehicle usage, and fuel card verification at the pump
- Improve Fleet Safety – Institute GPS and DMV software programs to improve driver awareness
- Extend Life of Fleet – Schedule, track and receive alerts for scheduled maintenance. GPS technology sends diagnostics codes to apprise management of problems before they become costly.

FY19 Priorities

- Cut Fleet Size and Cost – Utilization reports will assist department heads as well as Fleet Manager to efficiently allocate assets to avoid unnecessary purchases
- Greener Fleet – Reduce and quantify our carbon footprint by eliminating idling and inefficient driving behaviors through training and awareness

FY18 Accomplishments

- Provided training and assistance city-wide to all departments utilizing vehicles
- Implemented improved procedures by the creation of Safety Accident Review Board
- Managed accidents, vehicle efficiency, and assisted City staff in vehicle maintenance, streamlined billings to City
- Assisted with fleet move to City Springs
- Coordinated the purchase of entire City budgeted fleet for FY2018

FTE Summary

- FY 2018 (in Police Dept.) 1 FT / 0 PT
- Proposed FY 2019 1 FT / 1 PT

Recreation and Parks

FY19 Goals

- Provide safe, well organized and supervised leisure programs for citizens of Sandy Springs
- Provide beautiful, safe, well maintained parks and playgrounds
- Increase leisure programming by 10%
- Complete department Master Plan
- Add new adult and youth program vendors
- Complete phase I of Hammond Gym renovation
- Begin construction of Crooked Creek Park Trail
- Expand IGA's with Fulton County Schools

FTE Summary

- FY 2018 12 FT / 63 City
- Proposed FY 2019 12 FT / 63 City

FY18 Accomplishments

- Estimated users – more than 100,000
- Completion of Overlook Park dock and kayak launch
- Continued to add children and adults to department programming. Increases seen in youth swimming and track programs, river programs and adult sports programs
- Opening of South Greenway Park
- Final touches to complete Windsor Meadows Park
- Nomination and award of Lost Corner Preserve Volunteers by Ga Recreation and Park Assoc.
- Worked with Friends of Lost Corner to develop North Fulton Master Gardeners program at Lost Corner Preserve

Community Development FY19 Goals & Priorities

Land Development and Building:

- **E-review** – Complete the rollout of e-reviews to accept applications and fees from builders and developers, not just trades
- **Communications:** helpful hints; video shorts “how to’s”, lunch and learns
- Continued development of **stormwater management/low impact development Best Practices** outreach and design program
- Developer and builder **roundtables** (3-4 per year): highlight portal registrations, ease of requesting inspections, nuances of the new Development Code, etc.
- **Code Enforcement:**
 - **Increase web access to data** – empower the resident/complainant to do their own research and reduce routine calls
 - Identify hot spots from Police and Code Enforcement cases (heat maps) for **strategic enforcement planning**
 - **Assist Public Works** with reviews of TSPLOST project – both plan review and site inspection/enforcement efforts
 - Support Soil/Erosion violations (NPDES)
 - **Amortization Enforcement** for Vehicle-related Uses Sec. 1.1.10 (next 7 years)

Planning & Zoning:

- Communications regarding new Codes:
 - Prepare content for Municode update & publish “how-to guides” and helpful hints
 - Organize and conduct roundtables/”lunch and learns” for developers, residents, applicants and staff
 - Next 10 implementation:
 - Work force housing activities and HUD/CDBG required studies
 - Participation in the North End Redevelopment Task Force
 - Greenspace and greenway planning – support Parks & Rec Master Plan Update
 - Strategic parking management planning
- Provide resources and assistance to encourage **redevelopment of older apartment complexes**
- Support the development of the Parks & Recreation Master Plan update related to **Open Space and Greenway** planning and prioritization components

By the Numbers: Building & Land Permit Activity

Year	Total Number of Permits Issued	Number of Permits Processed	Inspections Performed
2013	3,241	<i>not reported</i>	8,774
2014	3,573	“	14,750
2015	3,538	“	16,500
2016	3,947	4,378	15,750
2017	4,459	4,460	15,250
2018 Q3	3,484	3,319	12,520
<i>2018 projected</i>	4,200	4,300	14,550

By the Numbers: Permit Desk

Revenue as indicator of permit counter workload trends							
	2015 Actual	2016 Actual	2017 Actual	2018 Projected	2018 Budget	2018 Budget vs. 2018 Projected	YTD thru Feb 2018
Planning/Zoning Fees	119,292	112,287	67,067	23,700	75,000	(51,300)	15,800
Development Review Fees	98,635	201,171	198,366	239,706	75,000	164,706	159,804
Building Permits	2,504,659	2,661,984	3,887,326	3,648,154	1,500,000	2,148,154	2,432,103
Impact Fees (FY)	325,720	1,403,538	3,000,961				6,500,000
Plumbing Permits	11,940	11,630	8,630	9,969	10,000	(31)	6,646
Electrical Permits	9,305	13,567	9,962	12,400	10,000	2,400	8,267
HVAC Permits	16,975	30,858	32,951	41,440	15,000	26,440	27,627
Building Reinspection Fee	0	5,650	1,200	7,275	10,000	(2,725)	4,850

\$1.2 million increase in transactions with same number of permit-desk staff between 2015 and 2017,

10,133 customers the permit desk served in 2017

By the Numbers: Planning & Zoning Variances Activity

Activity Type	2013	2014	2015	2016	2017	3/2018
Zoning Hearing	18	22	20	30	11	1
Zoning Modifications	5	12	18	17	7	0
Variances	33	43	36	60	39	0
Zoning Certifications	77	74	101	75	76	25
Zoning/Dev Regs Text Amendments	-	-	-	4	13	Comprehensive update to new Development Code 500+ text amendments

By the Numbers: Code Enforcement Cases

Activity	Total: FY 18 (thru Q3)
Complaints	2,100
Notices of Violation	545
Citations	562
Unfounded Cases	165
Transferred Cases	54
Resolutions	484
Special Assignments:	
Gas Station Sweeps	28
Details w/ Police	2
Business License Cases	591
Review 3 rd Party Apartment Inspections	4,101 units annually
Sign Inspection Violations	432
Apartment Sweeps	11 complexes, 268 buildings, 3,436 exterior unit inspections + grounds

By the Numbers: Metro Area Code Enforcement

Jurisdiction	Decatur	Dunwoody	Roswell	Sandy Springs	Alpharetta
Scope	Signs, graffiti grass, property maintenance, vacant houses	Property maintenance, signs, zoning, complaint driven	Property maintenance, business licenses, signs, zoning	Property maintenance, signs, zoning, business licenses, apartment sweeps, taxi cabs, waste haulers, construction issues, noise, gas stations, massage parlors, alcohol licenses, vacant structures, 3rd party apartment inspection reports	Property maintenance permit checks, parking, animal complaints
# of Officers	1	2	4	4	4
Land Area	4 sq. miles	13.17 sq. miles	42.01 sq. miles	38.53 sq. miles	27.3 sq. miles
Population	20,000	48,733	94,501	105,330	75,000
Annual Apartment Sweeps	0	12	12	12	0
Gas Station Inspections				28	
Apartment Sweep Staff	0	1 (dedicated to apartment sweeps)	9-11 staff (across departments)	4	0
# of Apartments	30	?	26	83	19

Community Development - FY19 Budget Enhancements

Permit Processing Specialist

1.0 FTE

\$94,619

- Transportation Engineer never replaced in budget, therefore all the other building employees are cross-covering in review and processing of applications
- Responsible for permit application upload into EnerGov Building Permit System
- Responsible for the planning, organization, direction, maintenance and coordination of various computer and technical duties associated with the EnerGov Platform – permit tracking system
- Responsible for coordination and maintaining required links between GIS and EnerGov
- Responsible for compiling reports and data, handling paperwork, filing permits, and monitoring each stage of the permit approval process
- Temporary full-time for one year, after which we will reevaluate to determine future needs

Economic Development

FY19 Goals

- Market the City to our target industries and their workforce, with focus on unique attributes of Sandy Springs
- Support retention and expansion efforts for existing businesses
- Continue to work collaboratively with regional/state economic development partners

FY19 Priorities

- Recruitment:
 - Continue collaboration with economic development partners
 - Assess overall economic development marketing strategy
 - Support Sister City efforts
- Retention:
 - Meet with 80+ existing business; Continue quarterly communication effort with businesses
- Redevelopment
 - Prepare strategy for public/private investment and incentives for redevelopment along north Roswell Road

FY18 Highlights

- Recruitment: 75 prospect meetings, with at least 5 companies announcing moves/expansions, resulting in more than 1,400 jobs, 328,000 SF and \$12M in capital investment
- Retention meetings: Met with 81 large employers; brokers representing more than 50% of City's office space and 20% of retail space; Launched business e-newsletter
- Redevelopment: Updated Incentive Policy for small businesses
- Collaborative marketing:
 - Hosted three familiarization tours for state and regional economic development partners
 - Participated with regional economic development partners in 38 events designed to showcase Sandy Springs and collaboration on advertising opportunities

FTE Summary

- | | |
|--------------------|----------|
| • FY 2018 | 2.0 FTEs |
| • Proposed FY 2019 | 2.0 FTEs |

Performing Arts Center Operations

FY19 Goals

- Provide excellent customer service and financial accountability
- Become the preferred catering and event venue of the Sandy Springs community
- Carefully monitor venue usage to maximize revenues and calendar utilization
- Develop the arts education program in conjunction with local schools and educational community

FY19 Priorities

- Maximize visitors to City Springs to drive awareness and business opportunity
- Refine all financial procedures and guidelines to maximize revenues and effectively manage expenses
- Achieve programming goals by supplying high-quality content for the community

FY18 Summary

- On boarded all full-time staff
- Participated with the project team in the commissioning of the facility
- Prepared all systems and processes for operations in opening season

FTE Summary

- | | |
|--------------------|-------------------|
| • FY 2018 | 14 FTEs – 12 PTEs |
| • Proposed FY 2019 | 14 FTEs – 60 PTEs |

Operational Requested Enhancements Summary

Finance - Sr. Contract Specialist in Purchasing	+ 1.0 FTE	\$111,948
IT – Service Delivery Mgr. GIS Tech	+ 1.5 FTEs	\$182,170
Facilities - Building Engineer (PAC support)	+ 1.0 FTE	\$91,520
Community Development - Permit Spec., Code Officer	+ 2.0 FTEs	\$182,936
Public Works - Field Svc, Utilities, SW, CIP Unit	+ 3.25 FTEs	<u>\$382,100</u>
Total Increases for Enhancements	+8.75 FTEs	\$950,674

General Government – FY18 Contract Service Partners

GGG Contractor	Work Area
Severn Trent Services/Inframark	Finance & Admin
InterDev	IT
the Collaborative	Communications
Faneuil	Call Center
Jacobs	Court
AECOM	Public Works
Jacobs	Recs & Park
the Collaborative	Comm/Econ Development

Public Works Subcontractors	Work Area
Blount	Street Maintenance
Pateco	Street Sweeping
Pro Cutters	Citywide On-Call Litter
Pro Cutters	State Route Mowing
Yellowstone	Citywide On-Call Mowing
Tomal / TMI	Road Striping
Optech	Road Signage
Casey / Yellow Ribbon / Richmond	Tree Removal
GTG	Traffic Signals
Optech	Stormwater Maintenance

Preliminary Task Order Analysis

Contractor	Work Area	NTE Escalator	FBR	FY18 Amount	FY19 Amount
Severn Trent/Inframark	Finance & Admin	3.50%	67.72%	\$1,950,258	\$2,130,465
InterDev	IT	4.00%	74.40%	\$1,655,403	\$1,696,786
AECOM	Facilities	4.00%	76.00%	\$522,232	\$917,163
the Collaborative	Communications	2.50%	61.50%	\$839,856	\$638,645
Faneuil	Call Center	4.88%	98.72%	\$510,725	\$535,603
Jacobs	Court	3.00%	185.50%	\$1,129,227	TBD*
AECOM	Public Works	4.00%	76.00%	\$4,826,004	\$5,083,312
Jacobs	Recs & Park	3.00%	185.50%	\$1,453,115	TBD*
the Collaborative	Community/Economic Development	2.50%	61.50%	\$4,515,590	\$4,378,885
			TOTAL	\$17,402,410	\$15,380,859

* Does not include Court or Recreation & Parks currently under procurement

Public Works Contractor Analysis

Contractor	Work Area	Escalator	FY18 Amount	FY19 Amount	% Change
Blount	Street Maintenance	0.00%	\$1,005,000	\$1,005,000	0.00%
Pateco	Street Sweeping	0.00%	\$120,000	\$145,000	20.83%
Pro Cutters	Citywide On-Call Litter	0.00%	\$400,000	\$288,000	-28.00%
Pro Cutters	State Route Mowing	3.00%	\$265,000	\$272,950	3.00%
Yellowstone	Citywide On-Call Mowing	2.00%	\$600,000	\$612,000	2.00%
Tomal / TMI	Road Striping	0.00%	\$150,000	\$175,000	16.67%
Optech	Road Signage	0.00%	\$360,000	\$360,000	0.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	0.00%	\$200,000	\$300,000	50.00%
GTG	Traffic Signals	3.00%	\$808,000	\$832,240	3.00%
Optech	Stormwater Maintenance	0.00%	\$460,000	\$460,000	0.00%
	Public Works Materials	-	\$200,000	\$400,000	100.00%
Pro Cutters	Citywide On-Call Litter	0.00%	\$0	\$144,000	100.00%
	Rec & Parks Materials	-	\$200,000	\$100,000	-50.00%
	TOTAL		\$4,768,000	\$5,094,190	6.84%

Non Profit Summary

Direct Allocations:	Amount
Heritage Green	\$110,000
Sandy Springs Youth Sports	\$127,500
Keep Sandy Springs Beautiful - Recycling	\$65,000
Keep Sandy Springs Beautiful - Hazardous Waste*	\$75,000
Concert by the Springs	\$15,000
Movies by Moonlight	\$15,000
Sandy Springs Festival	\$12,500
Community Assistance Center	\$100,000
Farmer's Market	\$10,000
Subtotal	\$530,000

* Occurs every other fiscal year

FY19 Operating Budget Assumptions

Operating Budget Assumptions	Amount
GGC Contract Renewals*	\$15,369,498
Subcontractor Agreement Renewals	\$5,062,000
Funding to PFA for Principal & Interest on Bonds	\$7,786,650
Facilities Operations Increase for City Springs	\$500,000
Performing Arts Center Operations	\$2,330,193
Fund Add'l SSPD Personnel and Retention	\$225,000
Fund Add'l SSFR Personnel and Retention	\$70,000
Continued Fleet Replacement SSPD - 18 vehicles	\$1,000,000
Continued Fleet Replacement SSFR - 3 vehicles	\$135,000
Added Funding for City Fleet Department	\$275,000
Continued Funding for Community Events/Nonprofits	\$530,000
Increased Funding for City Sponsored Events	\$50,000
Debt Service for Fire Trucks/Station 3	\$2,036,436
E911 Center Operations	\$140,000
Radio Authority Operations	\$600,000
Continued EMS Subsidy with Enhanced Services	\$650,000
Total	\$36,759,777

* Does not include Court or Recreation & Parks currently under procurement

FY19 Capital Budget Assumptions

Capital Budget Assumptions	Amount
City Land Acquisition	\$4,000,000
Pavement Management Program	\$3,000,000
Continued Funding for Stormwater Infrastructure Imp	\$2,000,000
Roswell Road Transit Access - Local Match	\$1,560,000
Utility Relocation Program	\$1,000,000
Water Reliability Studies	\$1,000,000
Trowbridge Emergency Response Yard	\$750,000
Emergency Operations Center Buildout	\$750,000
Public Safety Radio / Computer Upgrades	\$750,000
Traffic Management Program	\$600,000
Backup 911 Call Center	\$500,000
Heritage Blue Stone Upgrades	\$500,000
Guardrail Replacement Program	\$250,000
Allen Road Park Drainage/Erosion Control	\$100,000
Morgan Falls Overlook Park Turf Replacement	\$100,000
Morgan Falls Athletic Field Playground Replacement	\$100,000
Total	\$16,960,000

Capital Project Candidates



SANDY SPRINGS
GEORGIA



Hammond Park Improvements (P0007)

FY19 Suggested Priorities	FY 19 Amount
Restroom Replacement Design	\$75,000
	\$75,000



Ridgeview Park (P0016)

FY19 Suggested Priorities	FY 19 Amount
Playground Replacement	\$75,000
	\$75,000



Allen Park (P0013)

FY19 Suggested Priorities	FY 19 Amount
Playground Replacement	\$100,000
	\$100,000



City Beautification Program (T0042)

FY19 Suggested Priorities	FY 19 Amount
Sod Replacement	\$250,000
Rock-rubble Wall Veneers	
Plantings	
	\$250,000



Neighborhood Traffic Calming (T9600)



FY19 Suggested Priorities	FY 19 Amount
Continued Support of Neighborhood Requests	\$250,000
	\$250,000

North End Revitalization (NEW)

FY19 Suggested Priorities	FY 19 Amount
Implementation of Taskforce Recommendations	\$250,000
	\$250,000



FY19 Review of Potential Citywide Capital Projects

FY19 Citywide Capital Projects (Consolidated Rankings)	
1. Rank Categories	
2. Estimated Allocation within Each Category	
Priority	Proposed
Hammond Park restroom replacement	\$75,000.00
Ridgeview Park playground replacement	\$75,000.00
Allen Road Park playground replacement	\$100,000.00
City Beautification	\$250,000.00
Neighborhood Traffic Calming	\$250,000.00
North End Revitalization	\$250,000.00
	\$1,000,000.00

Capital Investments Since Incorporation

Fiscal Year	Capital Project Funds	Stormwater Fund	Total
2006			
2007	\$6,180,936	\$0	\$6,180,936
2008	15,540,483	450,000	15,990,483
2009	29,152,474	1,800,000	30,952,474
2010	23,647,716	500,000	24,147,716
2011	14,900,001	1,800,000	16,700,001
2012	12,320,198	2,500,000	14,820,198
2013	26,571,822	2,500,000	29,071,822
2014	24,336,631	1,600,000	25,936,631
2015	29,428,429	1,750,000	31,178,429
2016	29,904,824	2,550,000	32,454,824
2017	15,723,455	2,500,000	18,223,455
2018	15,747,490	2,000,000	17,747,490
2019	15,207,348	2,000,000	17,207,348
Total	\$258,661,807	\$21,950,000	\$280,611,807

Questions

FY 2019 Budget Workshop #2

John McDonough
City Manager

May 8, 2018



SANDY SPRINGS
GEORGIA



FY 2019 Budget Calendar

March – April	Departmental Budget Meetings/Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 1	Budget Workshop #1
May 8	Budget Workshop #2
May 15	City Council Proposed Budget Presentation
June 5	1st Public Hearing on Budget and Discussion
June 19	Final Public Hearing and Adoption by City Council

Workshop Goals

- Receive feedback and direction from City Council as we develop the FY19 Budget
- Review and validate FY19 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

Fund Balance Reserve

- Adopted as part of the approved Budgetary Policy
- Fund Balance is the cash reserve and working capital to cover the following:
 - Expenditures caused by unforeseen emergencies
 - Shortfalls caused by revenue decline
 - Eliminates need for short-term borrowing for cash flow purposes

Projected Undesignated Fund Balance

Projected Undesignated Fund Balance	
Audited June 30, 2017 Fund Balance	\$39,353,841
Add: FY 2018 Projected Revenues	<u>102,110,343</u>
Less: FY 2018 Projected Expenditures	(\$106,437,839)
Subtotal	<u>35,026,345</u>
Less: Fund Balance Reserve	(\$20,500,000)
Year End Estimated Undesignated General Fund Balance:	\$14,526,345

General Fund Revenues FY18 vs. Proposed FY19

	2018 Budget	2019 Budget	Variance	% Change
Property Taxes	\$32,225,000	\$32,775,000	\$550,000	1.71%
Sales Taxes	25,350,000	25,875,000	525,000	2.07%
Business & Occupational Tax	9,500,000	9,500,000	0	0.00%
Franchise Taxes	9,225,000	9,075,000	-150,000	-1.63%
Insurance Premium Tax	5,500,000	5,500,000	0	0.00%
Other Revenue	11,256,118	13,234,885	1,978,767	17.58%
Total	\$93,056,118	\$95,959,885	\$2,903,767	3.12%

General Fund Expenditures FY18 vs. Proposed FY19

	2018 Budget	2019 Budget	Variance	% Change
City Council	\$224,822	\$226,322	\$1,500	0.67%
City Manager	1,073,778	1,116,258	42,480	3.96%
City Clerk	436,383	249,221	-187,162	-42.89%
Finance	2,520,134	2,749,612	229,478	9.11%
City Attorney	835,000	900,000	65,000	7.78%
Information Services	2,785,303	2,800,883	15,580	0.56%
Human Resources	350,097	456,540	106,443	30.40%
Facilities Management	3,035,002	3,542,374	507,372	16.72%
Communications	1,683,231	1,778,080	94,849	5.63%
General Administration	2,348,043	2,731,043	383,000	16.31%

General Fund Expenditures FY18 vs. Proposed FY19 (cont.)

	2018 Budget	2019 Budget	Variance	% Change
Municipal Court	1,852,270	1,618,978	-233,292	-12.59%
Police	22,751,845	22,880,045	128,200	0.56%
Fire	14,126,984	15,082,380	955,396	6.76%
Emergency Management	1,457,000	1,577,000	120,000	8.24%
Public Works	13,211,951	13,291,179	79,228	0.60%
Fleet Services	0	274,148	274,148	0.00%
Recreation & Parks	4,698,615	4,625,780	-72,835	-1.55%
Community Development	4,707,805	4,787,764	79,959	1.70%
Economic Development	387,785	368,553	-19,232	-4.96%
Transfers to Other Funds	33,062,325	29,430,071	-3,632,254	-10.99%
Total	\$111,548,373	\$110,486,230	(\$1,062,143)	-0.95%

Preliminary Task Order Analysis

Contractor	Work Area	NTE Escalator	FY18 Amount	FY19 Amount	% Change
Severn Trent/Inframark	Finance & Admin	3.50%	\$1,950,258	\$2,130,465	9.24%
InterDev	IT	4.00%	\$1,655,403	\$1,696,786	2.50%
AECOM	Facilities	4.00%	\$522,232	\$917,163	75.62%
the Collaborative	Communications	2.50%	\$839,856	\$638,645	-23.96%
Faneuil	Call Center	4.88%	\$510,725	\$535,603	4.87%
Jacobs	Court	3.00%	\$1,129,227	TBD*	
AECOM	Public Works	4.00%	\$4,826,004	\$5,083,312	5.33%
Jacobs	Recs & Park	3.00%	\$1,453,115	TBD*	
the Collaborative	Comm/Econ Development	2.50%	\$4,515,590	\$4,378,885	-3.03%
			\$17,402,410	\$15,380,859	-11.62%

Public Works Contractor Analysis

Contractor	Work Area	FY18 Amount	FY19 Amount	% Change
Blount	Street Maintenance	\$1,005,000	\$1,005,000	0.00%
Pateco	Street Sweeping	\$120,000	\$145,000	20.83%
Pro Cutters	Citywide On-Call Litter	\$400,000	\$288,000	-28.00%
Pro Cutters	State Route Mowing	\$265,000	\$272,950	3.00%
Yellowstone	Citywide On-Call Mowing	\$600,000	\$612,000	2.00%
Tomal / TMI	Road Striping	\$150,000	\$175,000	16.67%
Optech	Road Signage	\$360,000	\$360,000	0.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	\$200,000	\$300,000	50.00%
GTG	Traffic Signals	\$808,000	\$832,240	3.00%
Optech	Stormwater Maintenance	\$460,000	\$460,000	0.00%
	Public Works Materials	\$200,000	\$400,000	100.00%
Pro Cutters	Citywide On-Call Litter	\$0	\$144,000	100.00%
	Rec & Parks Materials	\$200,000	\$100,000	-50.00%
	TOTAL	\$4,768,000	\$5,094,190	6.84%

FY19 Operating Budget Assumptions

GGG Contract Renewals*	\$15,380,859
Subcontractor Agreement Renewals	\$5,094,190
Funding to PFA for Principal & Interest on Bonds	\$7,786,650
Facilities Operations Increase for City Springs	\$500,000
Performing Arts Center Operations	\$2,330,193
Fund Add'l SSPD Personnel and Retention	\$225,000
Fund Add'l SSFR Personnel and Retention	\$70,000
Continued Fleet Replacement SSPD - 18 vehicles	\$1,000,000
Continued Fleet Replacement SSFR - 3 vehicles	\$135,000
Added Funding for City Fleet Department	\$275,000
Continued Funding for Community Events/Nonprofits	\$530,000
Increased Funding for City Sponsored Events	\$50,000
Debt Service for Fire Trucks/Station 3	\$2,036,436
E911 Center Operations	\$140,000
Radio Authority Operations	\$600,000
Continued EMS Subsidy with Enhanced Services	\$650,000
Total	\$36,803,328

* Does not include Court or Recreation & Parks currently under procurement

FY19 Capital Budget Assumptions

City Land Acquisition	\$4,500,000
Pavement Management Program	\$3,000,000
Continued Funding for Stormwater Infrastructure Imp	\$1,500,000
Roswell Road Transit Access - Local Match	\$1,560,000
Utility Relocation Program	\$1,000,000
Water Reliability Studies	\$1,000,000
Trowbridge Emergency Response Yard	\$750,000
Emergency Operations Center Buildout	\$750,000
Public Safety Radio / Computer Upgrades	\$750,000
Traffic Management Program	\$600,000
Backup 911 Call Center	\$500,000
Heritage Blue Stone Upgrades	\$500,000
Guardrail Replacement Program	\$250,000
Allen Road Park Drainage/Erosion Control	\$100,000
Morgan Falls Overlook Park Turf Replacement	\$100,000
Morgan Falls Athletic Field Playground Replacement	\$0
Total	\$16,860,000

FY19 Review of Potential Citywide Capital Projects

FY19 Citywide Capital Projects (Consolidated Rankings)	
1. Rank Categories	
2. Estimated Allocation within Each Category	
Priority	Proposed
	Hammond Park restroom replacement
	Ridgeview Park playground replacement
	Allen Road Park playground replacement
	Morgan Falls Athletic Fields playground replacement
	City Beautification
	Neighborhood Traffic Calming
	North End Revitalization
	\$1,100,000.00

Questions

FY 2019 Budget Presentation

John McDonough
City Manager

May 15, 2018



SANDY SPRINGS
GEORGIA



FY 2019 Budget Calendar

March – April	Departmental Budget Meetings/Finance Review Phase
April – May	Senior Management / Mayor Review Phase
May 1	Budget Workshop #1
May 8	Budget Workshop #2
May 15	City Council Proposed Budget Presentation
June 5	1st Public Hearing on Budget and Discussion
June 19	Final Public Hearing and Adoption by City Council

Budget Principles

- **Conservatively determine revenue and expenses.**
 - Solid estimating effectively neutralizes pressures to inflate revenue estimates to cope with budgeting pressures.
- **Do not use one-time revenue sources for ongoing expenses.**
 - When a non-recurring source of revenue is used to fund an ongoing expense, an "automatic unfunded increase" is built into the budget for the following year.

City Council Priorities

PUBLIC SAFETY

TRANSPORTATION

ECONOMIC DEVELOPMENT

DOWNTOWN DEVELOPMENT

COMMUNITY APPEARANCE

SUSTAINABLE GROWTH

WATER RELIABILITY

NATURAL RESOURCE PROTECTION

NORTH END REDEVELOPMENT

RECREATION AND CULTURAL ENHANCEMENT



FY19 Operating Budget Highlights

GGC Contract Renewals	\$17,298,431
Subcontractor Agreement Renewals	\$5,094,190
Funding to PFA for Principal & Interest on Bonds	\$7,786,650
Facilities Operations Increase for City Springs	\$500,000
Performing Arts Center Operations	\$2,330,193
Fund Add'l SSPD Personnel and Retention	\$225,000
Fund Add'l SSFR Personnel and Retention	\$70,000
Continued Fleet Replacement SSPD - 18 vehicles	\$1,000,000
Continued Fleet Replacement SSFR - 3 vehicles	\$135,000
Added Funding for City Fleet Department	\$275,000
Continued Funding for Community Events/Nonprofits	\$530,000
Increased Funding for City Sponsored Events	\$50,000
Debt Service for Fire Trucks/Station 3	\$2,036,436
E911 Center Operations	\$140,000
Radio Authority Operations	\$600,000
Continued EMS Subsidy with Enhanced Services	\$650,000
Total	\$38,720,900

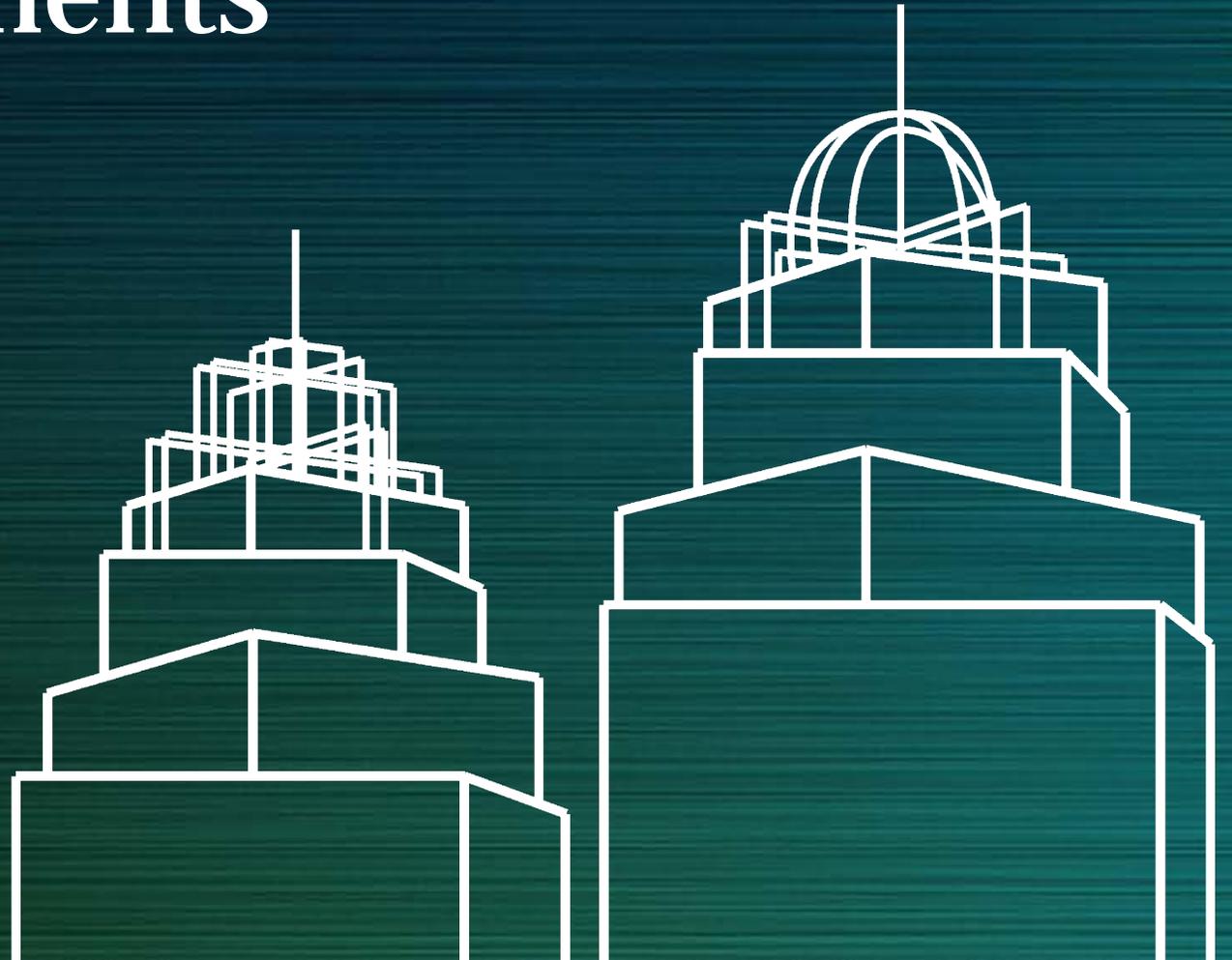
FY19 Capital Budget Highlights

City Land Acquisition	\$4,500,000
Pavement Management Program	\$3,000,000
Continued Funding for Stormwater Infrastructure Imp	\$1,500,000
Roswell Road Transit Access - Local Match	\$1,560,000
Utility Relocation Program	\$1,000,000
Water Reliability Studies	\$1,000,000
Trowbridge Emergency Response Yard	\$750,000
Emergency Operations Center Buildout	\$750,000
Public Safety Radio / Computer Upgrades	\$750,000
Traffic Management Program	\$600,000
Backup 911 Call Center	\$500,000
Heritage Blue Stone Upgrades	\$500,000
Guardrail Replacement Program	\$250,000
Allen Road Park Drainage/Erosion Control	\$100,000
Morgan Falls Overlook Park Turf Replacement	\$100,000
Total	\$16,860,000

Service Enhancements



SANDY SPRINGS
GEORGIA



SSPD FY19 Enhancements

- Addition of 1 traffic Sergeant, 1 sworn traffic officer, and 1 records clerk
- Replace 16 vehicles and an additional 2 vehicles for new officers
- Install the Axon in-car camera system in police vehicles

SSFR FY19 Enhancements

- Add 3 administrative vehicles to replace aging vehicles and those surplus due to accidents
- Purchase ballistic gear for Active Shooter Response
- Implement City Springs EMS Bike Team
- Personnel Resource requests to support operations:
 - Add 1 FT Fire Inspector

GGs FY19 Enhancements

Finance - Sr. Contract Specialist	+ 1.0 FTE	\$111,948
IT – Service Delivery Mgr., GIS Tech	+ 1.5 FTEs	\$182,170
Facilities - Building Engineer (PAC)	+ 1.0 FTE	\$91,520
Comm. Development - Permit Spec., Code Officer	+ 2.0 FTEs	\$182,936
Public Works - Field Svc, Utilities, SW, CIP Unit	<u>+ 3.25 FTEs</u>	<u>\$382,100</u>
Total Increases for Enhancements	+8.75 FTEs	\$950,674

FY 19 General Fund Budget Summary

Revenues	\$95,959,885
Expenditures	<u>110,486,229</u>
Subtotal	(\$14,526,344)
Use of Fund Balance	<u>14,526,344</u>
Total	\$0

Revenues – FY18 vs. Proposed FY19

	2018 Budget	2019 Budget	Variance	% Change
Property Taxes	\$32,225,000	\$32,775,000	\$550,000	1.71%
Sales Taxes	25,350,000	25,875,000	525,000	2.07%
Business & Occupational Tax	9,500,000	9,500,000	0	0.00%
Franchise Taxes	9,225,000	9,075,000	-150,000	-1.63%
Insurance Premium Tax	5,500,000	5,500,000	0	0.00%
Other Revenue	11,256,118	13,234,885	1,978,767	17.58%
Total	\$93,056,118	\$95,959,885	\$2,903,767	3.12%

Expenditures – FY18 vs. Proposed FY19

	2018 Budget	2019 Budget	Variance	% Change
City Council	\$224,822	\$226,322	\$1,500	0.67%
City Manager	1,073,778	1,116,258	42,480	3.96%
City Clerk	436,383	249,221	-187,162	-42.89%
Finance	2,520,134	2,749,612	229,478	9.11%
City Attorney	835,000	900,000	65,000	7.78%
Information Services	2,785,303	2,800,883	15,580	0.56%
Human Resources	350,097	456,540	106,443	30.40%
Facilities Management	3,035,002	3,542,374	507,372	16.72%
Communications	1,683,231	1,778,080	94,849	5.63%
General Administration	2,348,043	2,731,043	383,000	16.31%

Expenditures – FY18 vs. Proposed FY19 (cont.)

	2018 Budget	2019 Budget	Variance	% Change
Municipal Court	1,852,270	1,640,288	-211,982	-11.44%
Police	22,751,845	22,880,045	128,200	0.56%
Fire	14,126,984	15,082,381	955,397	6.76%
Emergency Management	1,457,000	1,577,000	120,000	8.24%
Public Works	13,211,951	13,291,179	79,228	0.60%
Fleet Services	0	274,148	274,148	0.00%
Recreation & Parks	4,698,615	4,522,042	-176,573	-3.76%
Community Development	4,707,805	4,787,764	79,959	1.70%
Economic Development	387,785	368,553	-19,232	-4.96%
Transfers to Other Funds	33,062,325	29,512,498	-3,549,828	-10.74%
Total	\$111,548,373	\$110,486,229	(\$1,062,144)	-0.95%

Task Order Analysis

Contractor	Work Area	NTE Escalator	FY18 Amount	FY19 Amount	% Change
Severn Trent/Inframark	Finance & Admin	3.50%	\$1,950,258	\$2,130,465	9.24%
InterDev	IT	4.00%	\$1,655,403	\$1,696,786	2.50%
AECOM	Facilities	4.00%	\$522,232	\$917,163	75.62%
the Collaborative	Communications	2.50%	\$839,856	\$638,645	-23.96%
Faneuil	Call Center	4.88%	\$510,725	\$535,603	4.87%
Jacobs	Court	3.00%	\$1,129,227	\$821,310	-27.27%
AECOM	Public Works	4.00%	\$4,826,004	\$5,083,312	5.33%
Jacobs	Recs & Park	3.00%	\$1,453,115	\$1,096,262	-24.56%
the Collaborative	Comm/Econ Development	2.50%	\$4,515,590	\$4,378,885	-3.03%
			\$17,402,410	\$17,298,431	-0.60%

Public Works Contractor Analysis

Contractor	Work Area	FY18 Amount	FY19 Amount	% Change
Blount	Street Maintenance	\$1,005,000	\$1,005,000	0.00%
Pateco	Street Sweeping	\$120,000	\$145,000	20.83%
Pro Cutters	Citywide On-Call Litter	\$400,000	\$288,000	-28.00%
Pro Cutters	State Route Mowing	\$265,000	\$272,950	3.00%
Yellowstone	Citywide On-Call Mowing	\$600,000	\$612,000	2.00%
Tomal / TMI	Road Striping	\$150,000	\$175,000	16.67%
Optech	Road Signage	\$360,000	\$360,000	0.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	\$200,000	\$300,000	50.00%
GTG	Traffic Signals	\$808,000	\$832,240	3.00%
Optech	Stormwater Maintenance	\$460,000	\$460,000	0.00%
	Public Works Materials	\$200,000	\$400,000	100.00%
Pro Cutters	Citywide On-Call Litter	\$0	\$144,000	100.00%
	Rec & Parks Materials	\$200,000	\$100,000	-50.00%
	TOTAL	\$4,768,000	\$5,094,190	6.84%

General Fund Contingency Detail

Description	Amount
General Administration	\$300,000
City Manager	150,000
Facilities	100,000
Police	200,000
Fire	200,000
Emergency Management	25,000
Recreation & Parks	100,000
Total	\$1,075,000

FY19 Capital Priority Projects

		FY19 Citywide Capital Projects (Consolidated Rankings)		
		1. Rank Categories		
		2. Estimated Allocation within Each Category		
Average	PRIORITY		Est. Allocation	Amount
2.71	1	North End Revitalization	250,000	250,000
3.29	2	Morgan Falls Athletic Fields playground replacement	100,000	85,325
4.00	3	Hammond Park restroom replacement	75,000	0
4.00	3	Allen Road Park playground replacement	100,000	0
4.29	4	City Beautification	250,000	0
4.71	5	Ridgeview Park playground replacement	75,000	0
5.00	6	Neighborhood Traffic Calming	250,000	0
		TOTAL		335,325
		Anticipated Amount Available =	335,325	0

FY19 Summary of All Funds

Fund Name	Balance
General Fund	\$110,486,229
Performing Arts Center Fund	5,233,083
Confiscated Assets Fund	200,000
Emergency 911 Fund	2,900,000
Tree Fund	200,000
Community Development Block Grant Fund	1,009,195
Hotel/Motel Tax Fund	5,000,000
Excise Tax on Rental Motor Vehicle Fund	110,000
TSPLOST Fund	20,493,458
Capital Projects Fund	51,294,469
Impact Fee Fund	2,015,000
Public Facilities Authority Fund	238,963,650
Stormwater Management Fund	2,884,450
Development Authority Fund	405,750
Total All Funds	\$441,195,284

Performing Arts Center Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$0	\$0	\$151,564	\$372,135
Revenues	0	350,000	1,356,055	5,233,083
Expenditures	0	198,436	1,135,484	5,233,083
Ending Fund Balance	\$0	\$151,564	\$372,135	\$372,135

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Confiscated Assets Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$680,588	\$243,874	\$367,997	\$342,997
Revenues	257,116	354,304	175,000	200,000
Expenditures	693,829	230,181	200,000	200,000
Ending Fund Balance	\$243,874	\$367,997	\$342,997	\$342,997

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

E911 Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	2,964,350	3,011,508	2,984,903	2,900,000
Expenditures	2,964,350	3,011,508	2,984,903	2,900,000
Ending Fund Balance	\$0	\$0	\$0	\$0

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Tree Fund

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$48,125	\$110,000	\$360,357	\$449,554
Revenues	123,660	289,428	140,000	100,000
Expenditures	61,785	39,071	50,803	200,000
Ending Fund Balance	\$110,000	\$360,357	\$449,554	\$349,554

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Community Development Block Grant (CDBG) Fund

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$41,678	\$41,678	\$41,678	\$41,678
Revenues	334,186	535,337	357,395	1,009,195
Expenditures	334,186	535,337	357,395	1,009,195
Ending Fund Balance	\$41,678	\$41,678	\$41,678	\$41,678

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Hotel/Motel Tax Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$1,101	\$0	\$0	\$0
Revenues	5,262,170	5,492,264	5,339,543	5,000,000
Expenditures	5,263,271	5,492,264	5,339,543	5,000,000
Ending Fund Balance	\$0	\$0	\$0	\$0

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Excise Tax on Rental Motor Vehicle Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	116,434	111,902	116,484	110,000
Expenditures	116,434	111,902	116,484	110,000
Ending Fund Balance	\$0	\$0	\$0	\$0

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

TSPLOST Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$0	\$0	\$3,694,741	\$17,477,098
Revenues	0	4,081,781	18,125,926	20,493,458
Expenditures	0	387,041	4,343,568	16,650,879
Ending Fund Balance	\$0	\$3,694,741	\$17,477,098	\$21,319,676

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Approved TSPLOST Project List

Project Name/ Title	Project Description	TSPLOST Budget
TIER ONE		
Traffic Efficiency Improvements	Provide for local intersection and traffic efficiency upgrades throughout the city	\$18,000,000
Perimeter Transit Last Mile Connectivity	Construct Perimeter Trails and acquire right-of-way for future high capacity transit linking the Perimeter CID and other alternative transportation options	\$8,000,000
Sidewalk Program	Continue filling sidewalk gaps throughout Sandy Springs	\$11,000,000
Johnson Ferry/Mt Vernon Efficiency Improvements	Construct dual roundabouts at Johnson Ferry Road and Mt. Vernon Hwy intersections, sidewalks, and will return streets to two-way traffic operations.	\$26,000,000
Mt. Vernon Multiuse Path	City Springs to Sandy Springs MARTA	\$11,000,000
Hammond Drive, Phase 1 Efficiency Improvements	Phase 1: Complete design for Hammond Drive to include 4 lanes with sidewalks, bicycle lanes, and transit lanes and acquire right-of-way.	\$16,000,000
	Tier 1 Sub-Total	\$90,000,000
	Fulton County/State Administration Fee (approx.)	\$1,555,571
TIER TWO		
SR 400 Trail System	Connect Path400 Trail from terminus at Loridans Drive to I-285/SR 400 interchange trail	\$5,500,000
Roberts Drive Multiuse Path	Roswell Road to Island Ford Park	\$5,500,000
TIER THREE		
Roadway Maintenance and Paving	Provide for paving and roadway maintenance throughout the city	\$16,766,231
	TOTAL ALL TIERS	\$119,321,802

TSPLOST Project Budget Detail

Project Code	Description	Total Rec/Exp/Enc to Date	2019 Activity	2019 Budget	Total Approved Budget
REVENUES:					
	TSPLOST FUNDING	22,207,707	20,493,458	42,701,164	119,321,802
	TOTAL REVENUES	22,207,707	20,493,458	42,701,164	119,321,802
EXPENDITURES:					
TIER 1					
TS100	Tier 1 - Uncommitted (future TEI/LMC/SWP)	0	0	0	7,917,878
TS103	TEI-Spalding@Dalrymple/Trowbridge	164,548	1,185,452	1,350,000	1,350,000
TS105	TEI-Roswell@GrogansFerry	171,190	1,294,671	1,465,861	4,900,000
TS106	TEI-Riverview@Northside	248,369	1,300,000	1,548,369	2,700,000
TS107	TEI-SCOOT Upgrade	0	780,000	780,000	1,170,000
TS108	TEI-Roswell@Dalrymple	0	180,000	180,000	540,000
TS109	TEI-PeachtreeDunwoody@Windsor	0	90,000	90,000	90,000
TS110	TEI-MountParan@PowersFerry	272,110	1,350,000	1,622,110	1,800,000
TS111	TEI-Spalding@Pitts	166,516	225,000	391,516	450,000
TS113	TEI-LakeForrest@MountParan	0	0	0	540,000
TS114	TEI-MountVernon@HeardsFerry (Ph2)	0	0	0	270,000
TS115	TEI-MountVernon@LongIsland	91,937	0	91,937	91,937
TS116	TEI-DunwoodyClub@JettFerry	216,519	180,000	396,519	900,000
TS136	LMC-Central Parkway Sidewalk		33,556	33,556	33,556
TS161	SWP-JohnsonFerry:Harleston/425	124,461	400,000	524,461	521,761
TS163	SWP-JohnsonFerry:Glenridge/WellsFar	122,200	500,000	622,200	678,200
TS164	SWP-Windsor:PeachtreeDun/CityLimit	96,500	600,000	696,500	725,500

TSPLOST Project Budget Detail

Project Code	Description	Total Rec/Exp/Enc to Date	2019 Activity	2019 Budget	Total Approved Budget
TS165	SWP-Northwood:Kingsport/Roswell	131,810	280,000	411,810	356,370
TS166	SWP-Spalding:SpaldingLake/Publix	187,319	412,681	600,000	1,143,419
TS167	SWP-BrandonMill:MarshCr/LostForest	197,557	825,000	1,022,557	1,691,925
TS168	SWP-Dalrymple:Princeton/Duncourtney	0	58,025	58,025	290,126
TS169	SWP-DunwoodyClub:Spalding/Fenimore	0	85,150	85,150	425,750
TS170	SWP-InterstateN:CityLimit/Northside	0	174,185	174,185	870,926
TS171	SWP-Roberts:Northridge/DavisAcademy	0	57,200	57,200	286,000
TS172	SWP-BrandonMill:LostForest/BrandonR	0	0	0	661,876
TS173	SWP-Dalrymple:605/Duncourtney	0	0	0	1,330,000
TS191	JohnsonFerry/MountVernon Efficiency	209,889	2,661,750	2,871,639	23,084,108
TS192	MountVernon Multiuse Path	721,700	488,856	1,210,556	9,900,000
TS193	Hammond Phase 1 (ROW/Design)	809,398	1,834,900	2,644,298	14,400,000
		3,932,022	14,996,426	18,928,448	79,119,332
<u>TIER 2</u>					
TS200	Tier 2 - Uncommitted (SWP/Rd Maint)	0	0	0	4,100,136
TS201	GA-400 Trail System	0	0	0	4,950,000
TS202	Roberts Drive Multiuse Path	0	0	0	4,950,000
		0	0	0	14,000,136
<u>TIER 3</u>					
TS301	Roadway Maintenance and Paving	0	0	0	14,055,377
		0	0	0	14,055,377
<u>ADMINISTRATIVE COSTS</u>					
TS999	Task Order Contracted Staff	798,587	2,112,870	2,911,457	12,146,956
		798,587	2,112,870	2,911,457	12,146,956
<u>TOTAL TSPLOST CAPITAL PROJECTS</u>		4,730,609	17,109,296	21,839,905	119,321,802

Capital Projects Budget Detail

Project Name	FY2019 Funding
Art Sandy Springs	\$50,000
Capital Contingency	-50,000
Morgan Falls Athletic Fields	85,325
Morgan Falls Overlook	100,000
Allen Road Park	100,000
Guardrail Replacement Program	250,000
North End Revitalization	250,000
Back-up E911 Call Center	500,000
Heritage Blue Stone Facility	500,000
Traffic Management Program	600,000
Capital Purchase - Computer Eqpt	750,000
Trowbridge Facility	750,000
Emergency Operations Center	750,000
Water Reliability Program	1,000,000
Underground Utility Program	1,000,000
Roswell Road SS Phase I	1,560,000
Pavement Management Program	3,000,000
Land Acquisition	4,500,000
Total Projects	\$15,695,325

Capital Projects Fund Budget

Fiscal Year	Capital Project Funds	Stormwater Fund	Total
2006			
2007	\$6,180,936	\$0	\$6,180,936
2008	15,540,483	450,000	15,990,483
2009	29,152,474	1,800,000	30,952,474
2010	23,647,716	500,000	24,147,716
2011	14,900,001	1,800,000	16,700,001
2012	12,320,198	2,500,000	14,820,198
2013	26,571,822	2,500,000	29,071,822
2014	24,336,631	1,600,000	25,936,631
2015	29,428,429	1,750,000	31,178,429
2016	29,904,824	2,550,000	32,454,824
2017	15,723,455	2,500,000	18,223,455
2018	15,747,490	2,000,000	17,747,490
2019	15,695,325	1,500,000	17,195,325
Total	\$259,149,784	\$21,450,000	\$280,599,784

** FY2013-FY 2016 include monies now in the Public Facilities Authority Fund for the City Springs project.*

Impact Fee Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$2,853,614	\$2,989,422	\$4,382,957	\$9,233,157
Revenues	1,403,123	3,000,961	6,850,200	2,015,000
Expenditures	1,267,316	1,607,426	2,000,000	2,015,000
Ending Fund Balance	\$2,989,422	\$4,382,957	\$9,233,157	\$9,233,157

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Public Facilities Authority Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	(\$5,760,894)	\$148,747,697	\$55,340,593	\$0
Revenues	218,451,305	13,764,680	21,148,432	238,963,650
Expenditures	63,942,713	107,171,784	76,489,025	238,963,650
Ending Fund Balance	\$148,747,697	\$55,340,593	\$0	\$0

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Stormwater Management Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$989,979	\$2,551,567	\$2,993,251	\$1,384,450
Revenues	2,550,000	2,500,000	2,000,000	1,500,000
Expenditures	988,412	2,058,316	3,608,801	2,884,450
Ending Fund Balance	\$2,551,567	\$2,993,251	\$1,384,450	\$0

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Development Authority Fund Budget

	FY2016	FY2017	FY2018	FY2019
Beginning Fund Balance	\$214,946	\$309,426	\$347,532	\$267,242
Revenues	100,000	93,751	361,586	350,000
Expenditures	5,520	55,644	441,876	405,750
Ending Fund Balance	\$309,426	\$347,532	\$267,242	\$211,492

- *FY 2016 and FY 2017 are actuals. FY 2018 is projected and FY 2019 is proposed budget.*

Questions

