

# 2017

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APPROVED BUDGET



**Fiscal Year 2017**

*July 1, 2016 - June 30, 2017*





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Glossary of Terms

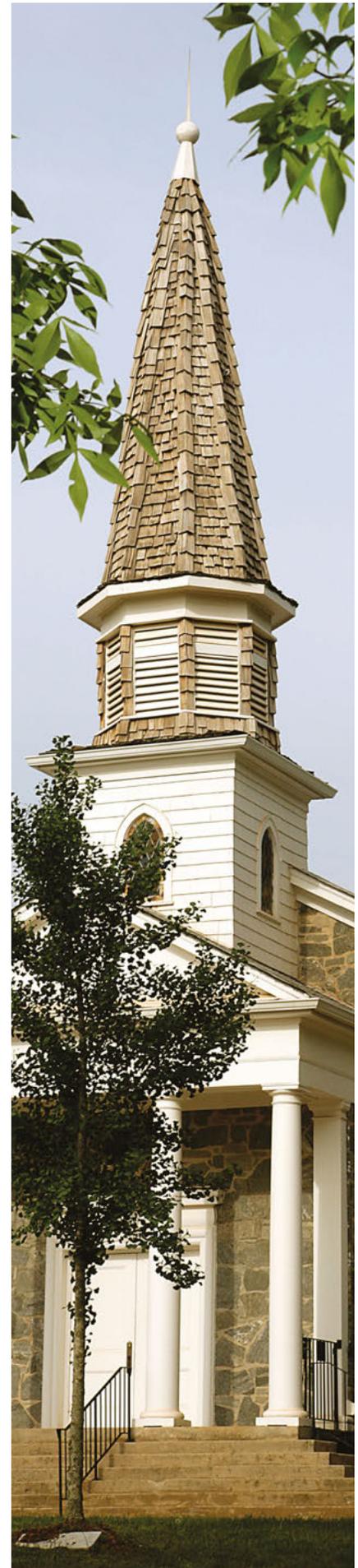
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# INTRODUCTION



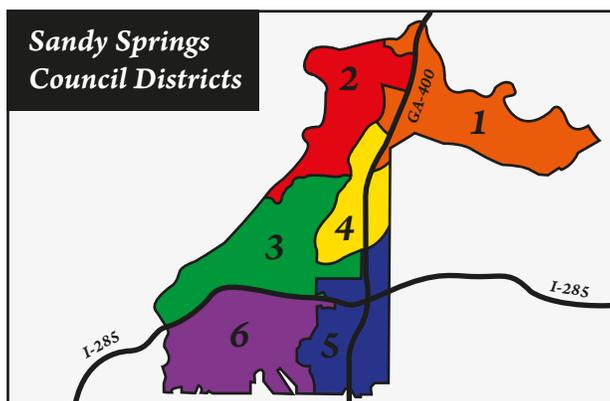
# MAYOR AND CITY COUNCIL

## GOVERNANCE IN SANDY SPRINGS

The City of Sandy Springs is divided into six Council Districts. Each district is represented by a City Councilmember. The Mayor of Sandy Springs chairs the City Council.



Mayor Rusty Paul  
[rpaul@sandyspringsga.gov](mailto:rpaul@sandyspringsga.gov)



**District 1**  
John Paulson  
[jpaulson@sandyspringsga.gov](mailto:jpaulson@sandyspringsga.gov)



**District 2**  
Ken Dishman  
[kdishman@sandyspringsga.gov](mailto:kdishman@sandyspringsga.gov)



**District 3**  
Graham McDonald  
[gmcDonald@sandyspringsga.gov](mailto:gmcDonald@sandyspringsga.gov)



**District 4**  
Gabriel Sterling  
[gsterling@sandyspringsga.gov](mailto:gsterling@sandyspringsga.gov)



**District 5**  
Tiberio "Tibby" DeJulio  
[tdeJulio@sandyspringsga.gov](mailto:tdeJulio@sandyspringsga.gov)



**District 6**  
Andy Bauman  
[abauman@sandyspringsga.gov](mailto:abauman@sandyspringsga.gov)



North Fulton County  
Metropolitan Area  
Georgia

Cherokee County



Milton

Forsyth County

Mountain Park

Alpharetta

Johns Creek

Roswell

Gwinnett County

Cobb County

Sandy Springs

DeKalb County

Atlanta

Note: City boundaries are not official

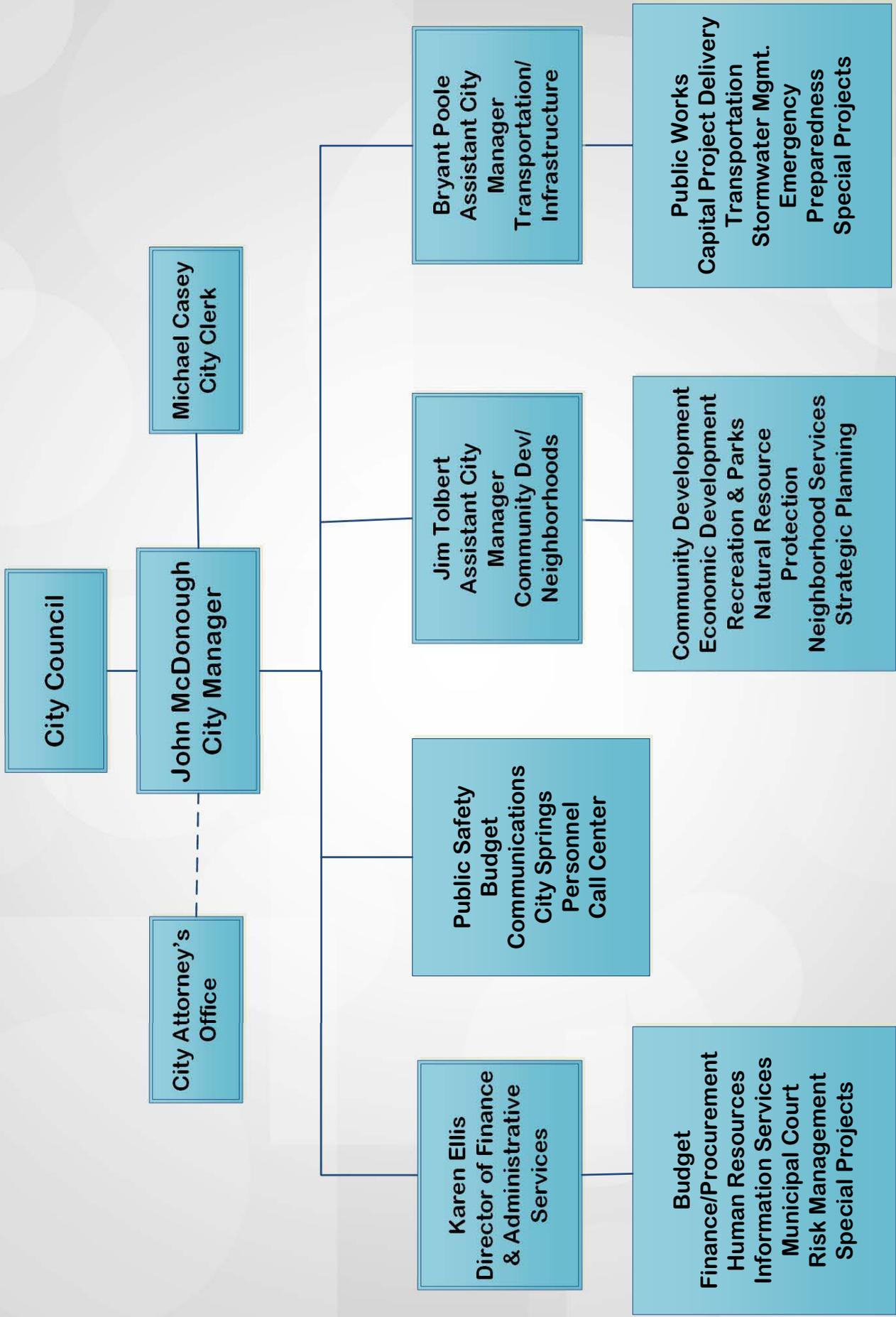


- Legend**
- Interstates
  - State Highways
  - Parks & Recreation

Prepared by the  
Geographic Information Systems Division  
November 15, 2011

This map has been compiled from the most accurate source data from  
Fulton County's Geographic Information System as an  
informational product only and is not to be employed as a legal document.  
The City of Sandy Springs reserves no legal responsibility for the information shown on this map.

# City of Sandy Springs Georgia Organizational Chart



STATE OF GEORGIA  
 COUNTY OF FULTON

**ORDINANCE TO PROVIDE FOR THE ADOPTION OF A BUDGET, ITS EXECUTION  
 AND EFFECT FOR THE FISCAL YEAR BEGINNING JULY 1, 2016 AND ENDING JUNE  
 30, 2017**

**BE IT ORDAINED** by the Mayor and City Council of the City of Sandy Springs, Georgia:

**Section I.** There is hereby adopted for the fiscal year July 1, 2016 through June 30, 2017, a budget for the City of Sandy Springs, Georgia in the gross total amount of \$401,735,771, based on the budget estimates as prepared by the City Manager. Amounts in this budget may be re-allocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund.

**Section II. General Fund.** There is hereby established a General Fund for the City of Sandy Springs with an appropriation of \$103,562,695, for the general obligations and legal obligations in FY 2017.

General Fund revenues for the fiscal year are estimated as follows:

Taxes	\$	81,000,000
Licenses and Permits		2,440,000
Charges for Services		795,000
Fines & Forfeitures		2,750,000
Investment Income		125,000
Other Revenue		535,568
Transfer from Hotel Motel		3,158,700
<b>Total Estimated General Fund Revenues</b>	<b>\$</b>	<b>90,804,268</b>
Use of Prior Year Fund Balance		12,758,427
<b>Total Estimated General Fund Funding Sources</b>	<b>\$</b>	<b>103,562,695</b>

Should the total estimated revenues received exceed the amount estimated, the City Council shall allocate such excess to the General Fund subject to further action.

**Section III.** There is appropriated for the general operation and payment of certain legal obligations of the City of Sandy Springs for the fiscal year 2017 a total of \$103,562,695, or as much as may be deemed necessary, not to exceed this amount and such sums shall be disbursed from the following:

City Council	\$	224,922
City Manager		1,044,947
City Clerk		175,524
Finance		2,443,376
City Attorney		835,000
Information Services		2,352,566
Human Resources		325,637

**ORDINANCE NO. 2016-06-XX-**

Facilities	1,701,583
Communications	1,503,122
General Administration	2,534,895
Municipal Court	1,784,920
Police	20,815,114
Fire	13,114,851
Emergency Medical/Services	1,222,000
Public Works	12,783,369
Recreation	3,600,916
Community Development	4,999,130
Economic Development	379,748
Other Financing Uses	31,721,075
<b>Total Estimated General Fund Expenditures</b>	<b>\$ 103,562,695</b>

**Section IV. Confiscated Assets Fund.** There is hereby established a Confiscated Asset Fund for the City of Sandy Springs with an appropriation of \$200,000.

Revenues for the Confiscated Asset Fund shall be from the following sources:

Federal /State Seized Funds	\$ 200,000
<b>Total Confiscated Asset Fund Revenues</b>	<b>\$ 200,000</b>

The following disbursements are authorized for the fiscal year 2017:

Police Operations	\$ 200,000
<b>Total Confiscated Asset Fund Expenditures</b>	<b>\$ 200,000</b>

**Section V. Emergency 911 Fund.** There is hereby established an Emergency 911 Fund for the City of Sandy Springs with an appropriation of \$2,552,210.

Revenues for the Emergency 911 Fund shall be from the following sources:

Charges for Services	\$ 2,552,210
<b>Total Emergency 911 Fund Revenues</b>	<b>\$ 2,552,210</b>

The following disbursements are authorized for the fiscal year 2017:

Transfer to Chattahoochee River 911 Authority	\$ 2,552,210
<b>Total Emergency 911 Fund Expenditures</b>	<b>\$ 2,552,210</b>

**Section VI. Tree Fund.** There is hereby established the Tree Fund for the City of Sandy Springs with an appropriation of \$170,000.

Revenues for the Tree Fund shall be from the following sources:

Development Impact Fees	\$ 60,000
Use of Prior Year Fund Balance	\$ 110,000
<b>Total Tree Fund Revenues</b>	<b>\$ 170,000</b>

The following disbursements are authorized for the fiscal year 2017:

Tree Fund Projects	\$ 170,000
<b>Total Tree Fund Expenditures</b>	<b>\$ 170,000</b>

**Section VII. Multiple Grant Fund.** There is hereby established a Multiple Grant Fund for City of Sandy Springs with an appropriation of \$35,730.

Revenues for the Multiple Grant Fund shall be from the following sources:

State and Federal Grants	\$ 25,365
Transfer from General Fund/Match	10,365
<b>Total Multiple Grant Fund Revenues</b>	<b>\$ 35,730</b>

The following disbursements are authorized for the fiscal year 2017:

Byrne-JAG	\$ 15,000
Bulletproof Vest Partnership	20,730
<b>Total Multiple Grant Fund Expenditures</b>	<b>\$ 35,730</b>

**Section VIII. Community Development Block Grant Fund.** There is hereby established a Community Development Block Grant Fund for the City of Sandy Springs with an appropriation of \$1,170,211.

Revenues for the Community Development Block Grant Fund shall be from the following sources:

2015 CDBG Award	\$ 577,782
2016 CDBG Award	592,429
<b>Total Community Development Block Grant Revenues</b>	<b>\$ 1,170,211</b>

The following disbursements are authorized for the fiscal year 2017:

2015 CDBG Award	\$ 577,782
2016 CDBG Award	592,429
<b>Total Community Development Block Grant Expenditures</b>	<b>\$ 1,170,211</b>

**ORDINANCE NO. 2016-06-XX-**

**Section IX. Private Donations Fund.** There is hereby established a Private Donations Fund for the City of Sandy Springs with an appropriation of \$15,000.

Revenues for the Private Donations Fund shall be from the following sources:

Police Donations	\$	5,000
Fire Donations		5,000
Recreation Donations		5,000
<b>Total Private Donations Fund Revenues</b>	<b>\$</b>	<b>15,000</b>

The following disbursements are authorized for the fiscal year 2017:

Police Operations	\$	5,000
Fire Operations		5,000
Recreation Operations		5,000
<b>Total Private Donations Fund Expenditures</b>	<b>\$</b>	<b>15,000</b>

**Section X. Hotel/Motel Tax Fund.** There is hereby established a Hotel/Motel Tax Fund for the City of Sandy Springs with an appropriation of \$4,500,000.

Revenues for the Hotel/Motel Tax Fund shall be from the following sources:

Taxes	\$	4,500,000
<b>Total Hotel/Motel Tax Fund Revenues</b>	<b>\$</b>	<b>4,500,000</b>

The following disbursements are authorized for the fiscal year 2017:

City of Sandy Springs General Fund for PAC	\$	1,768,500
City of Sandy Springs General Fund		1,285,200
Sandy Springs Hospitality Board		1,446,300
<b>Total Hotel/Motel Tax Fund Expenditures</b>	<b>\$</b>	<b>4,500,000</b>

**Section XI. Rental Motor Vehicle Excise Tax Fund.** There is hereby established a Rental Motor Vehicle Excise Tax Fund for the City of Sandy Springs with an appropriation of \$105,000.

Revenues for the Rental Motor Vehicle Excise Tax Fund shall be from the following sources:

Taxes	\$	105,000
<b>Total Rental Motor Vehicle Excise Tax Fund Revenues</b>	<b>\$</b>	<b>105,000</b>

The following disbursements are authorized for the fiscal year 2017:

Transfer to General Fund	\$	105,000
<b>Total Rental Motor Vehicle Excise Tax Fund Expenditures</b>	<b>\$</b>	<b>105,000</b>

**ORDINANCE NO. 2016-06-XX-**

**Section XII. Capital Projects Fund.** There is hereby established a Capital Projects Fund for the City of Sandy Springs with an appropriation of \$53,902,675.

Revenues for the Capital Projects Fund shall be from the following sources:

Federal, State & Other Outside Funding	9,685,960
Transfer In from General Fund	13,748,450
<b>Total Estimated Capital Fund Revenues</b>	<b>\$ 23,434,410</b>
Use of Prior Year Fund Balance	30,468,265
<b>Total Estimated Capital Funding Sources</b>	<b>\$ 53,902,675</b>

The following disbursements are authorized for the fiscal year 2017:

Capital Contingency	\$ 2,541,852
Marta Bus Shelter Advertising	100,290
City Hall Storage Facility	210
Land Acquisition	9,848,624
Utility Program	2,739,725
Marsh Creek Headwater BMP	203,135
Sandy Springs Circle Phase 2	4,254,421
Abernathy-Greenway Linear Park	733,443
SS Tennis Center	240,661
Hammond Pk Imprvmts	805,384
Lost Corner Preserve	16,661
Old Riverside Dr Park	248,561
Crooked Creek Park	276,725
Windsor Meadows Park	476,725
Roswell Rd Passive Park	41,369
Abernathy/Johnson Fy Roadway Imp	44,960
Roswell Rd Streetscape	321,271
JohnsonFy-Glenridge CD&PE	3,310,864
RRSS-Johnson Fy-Abernathy	492,938
Roswell Road SS Phase I	368,479
Hammond Dr -CD	3,770,217
Morgan Falls Road	607,491
Chattahoochee Pedestrian Bridge	725,410
Spalding @ Mt Vernon	141,822
City Gateway Beautification	764,667
Glenridge @ Roswell Rd Intersection	962,566
Plan 2040	1,503,587

**ORDINANCE NO. 2016-06-XX-**

Windsor Parkway Realignment	293,183
Carpenter Drive Realignment	2,169,051
Heards Ferry Intersection Imp	75,240
Left-turn Lane @ Riveredge Pkwy	36,586
Windsor Pkwy Ped Bridge	428,954
Hammond PD Glenridge ATMS	1,275,032
IJR for new I-285 Interchange	450,000
I-285/SR 400 Interchg Shared Use Trail	1,000,000
City Center Transportation Network	1,993,072
Perimeter Ctr Last Mile Connectivity	500,000
Bike/Ped/Trail Design & Implem	500,000
Pavement Management Prg	2,794,672
Sidewalk Program	2,335,278
Intersection & Operational Imp	992,895
Bridge & Dam Maintenance	1,950,052
Traffic Management Program	1,010,696
Traffic Calming	110,417
City's Weighted Share for NFRRSA	445,487
<b>Total Capital Project Fund Expenditures</b>	<b>\$ 53,902,675</b>

**Section XIII. Impact Fee Fund.** There is hereby established an Impact Fee Fund for the City of Sandy Springs with an appropriation of \$200,000.

Revenues for the Impact Fee Fund shall be from the following sources:

Charges for Services	\$ 200,000
<b>Total Impact Fee Fund Revenues</b>	<b>\$ 200,000</b>

The following disbursements are authorized for the fiscal year 2017:

Transfers to Other Funds	\$ 200,000
<b>Total Impact Fee Fund Expenditures</b>	<b>\$ 200,000</b>

**Section XIV. Public Facilities Authority Fund.** There is hereby established a Public Facilities Authority Fund for the City of Sandy Springs with an appropriation of \$232,817,250.

Revenues for the Public Facilities Authority Fund shall be from the following sources:

Transfers in From General Fund	\$ 29,336,594
Transfer in From Capital Project Fund	19,423,031
Sale of Assets	9,000,000
Revenue Bond Proceeds	171,400,000
<b>Total Public Facilities Authority Fund Revenues</b>	<b>\$ 232,817,250</b>

**ORDINANCE NO. 2016-06-XX-**

The following disbursements are authorized for the fiscal year 2017:

Professional Services	\$ 17,032,928
Infrastructure	180,057,353
Infrastructure-Special	10,945,260
Furniture & Fixtures	9,273,183
Contingencies	5,403,276
Operations	350,000
Debt Service	9,755,250
<b>Total Public Facilities Authority Fund Expenditures</b>	<b>\$ 232,817,250</b>

**Section XV. Stormwater Management Fund.** There is hereby established a Stormwater Management Fund for the City of Sandy Springs with an appropriation of \$2,500,000.

Revenues for the Stormwater Management Fund shall be from the following sources:

Transfer in From General Fund	\$ 2,500,000
<b>Total Stormwater Management Fund Revenues</b>	<b>\$ 2,500,000</b>

The following disbursements are authorized for the fiscal year 2017:

Infrastructure	\$ 2,500,000
<b>Total Stormwater Management Fund Expenditures</b>	<b>\$ 2,500,000</b>

**Section XVI. Development Authority Fund.** There is hereby established a Development Authority Fund for the City of Sandy Springs with an appropriation of \$5,000.

Revenues for the Stormwater Management Fund shall be from the following sources:

Use of Prior Year Fund Balance	\$ 5,000
<b>Total Development Authority Fund Revenues</b>	<b>\$ 5,000</b>

The following disbursements are authorized for the fiscal year 2017:

Operations	\$ 5,000
<b>Total Development Authority Fund Expenditures</b>	<b>\$ 5,000</b>



# EXECUTIVE SUMMARY





May 17, 2016

Dear Mayor, City Council and Citizens of Sandy Springs,

The proposed Fiscal Year (FY) 2017 budget was prepared based on established priorities and defined rankings developed at the Annual Retreat and from budget workshops held with City Council in April and May 2016. This proposed budget is submitted to the Sandy Springs City Council in compliance with State Law (O.C.G.A. § 36-81-2 et seq.) that provides the budget requirements for Georgia local governments.

The FY 2017 Budget provides for the same millage rate of 4.731 mills as last year and maintains adequate reserves in the fund balance to ensure sound fiscal integrity of the City in addition to meeting the criteria of credit rating agencies. The FY 2017 Budget includes resources that will allow the City to provide a high level of public safety services to the citizens of Sandy Springs. This proposed budget also provides capital funding to address a significant backlog of existing infrastructure deficiencies.

During budget workshops, Council received briefings about economic conditions and short-term economic outlook, budget planning assumptions, public safety needs, operating department requests for resources and capital programs. This FY 2017 Budget includes \$3,730,000 for City Center Projects, \$325,169 for park projects, \$7,665,000 for transportation infrastructure, \$57,743 towards the completion of the North Fulton Regional Radio Authority project, and \$2,500,000 for stormwater infrastructure.

The proposed budget was developed following the Mayor and City Council's established priorities including: Commitment to Outstanding Customer Service, Public Safety Services, Sustainable Growth, Downtown Development, Transportation Improvements, Natural Resource Protection, Community Appearance, Economic Development, and Recreation and Cultural Enhancement.

The FY 2017 General Fund Budget provides the following contributions to the Capital Fund according to the priorities outlined by the Mayor and City Council:



1	Capital Contingency	2,290,538
2	Marta Bus Shelter Advertising	(320,000)
3	Utility Program	2,730,000
4	Sandy Springs Circle Phase 2	1,000,000
5	Morgan Falls Overlook	(28,281)
6	Crooked Creek Park	176,725
7	Windsor Meadows Park	176,725
8	Roswell Road SS Phase I	(2,000,000)
9	Hammond Dr -CD	3,200,000
10	Carpenter Drive Realignment	900,000
11	City Center Transportation Network	315,000
12	Perimeter Ctr Last Mile Connectivity	500,000
13	Bike/Ped/Trail Design & Implem	500,000
14	Pavement Management Prg	1,500,000
15	Sidewalk Program	1,000,000
16	Intersection & Operational Imp	500,000
17	Bridge & Dam Maintenance	500,000
18	Traffic Management Program	750,000
19	City's Weighted Share for NFRRSA	65,000
20	FCC Mandatory Radio Upgrades	(7,257)
	<b>TOTAL</b>	<b>\$13,748,450</b>

The budget process included an assessment to determine the quality of services delivered and projected operational needs. The City Manager and Finance Director met with departments to assess projected goals and to discuss resources needed to meet these goals. Guidance and direction were also obtained through City Council workshops and City Council meetings.

Public hearings are scheduled to gain citizen input and enable all members of the City Council to better understand the needs of the entire community prior to budget adoption. The budget can be revised during the public hearings by the City Council. The Final budget is scheduled to be adopted by the City Council on June 21, 2016.

The proposed budgets for all operating, capital and special revenue funds total \$401,735,771. The City's General Fund provides for general government operations of the City and maintains adequate working



capital necessary for the City's financial health and stability. This fund accounts for most of Sandy Springs' operations and has a budget of \$103,562,695. The remaining funds include: Confiscated Assets, E911, Tree Fund, Multiple Grants, Community Development Block Grant, Private Donations, Hotel/Motel, Rental Motor Vehicle Excise Tax, Capital Projects, Impact Fees, Public Facilities Authority, Stormwater Maintenance and Development Authority Funds. The Capital Project Fund, Public Facilities Authority Construction Fund, and the Stormwater Maintenance Fund (all capital construction funds) adopt project budgets where the adopted appropriations do not lapse at the end of a fiscal year, they remain in effect until project completion or re-appropriation by City Council.

The FY 2017 General Fund Budget provides for \$16,348,279 for general government contracts for city services; \$27,957,485 for personnel and related benefits; \$27,660,856 for operations and equipment; \$16,248,450 for capital improvement programs; and \$15,347,625 towards funding the City Springs project. All eligible City employees may receive a 2.5% salary increase and are eligible for an additional bonus based on job performance if they meet certain standards.

The City's goal is to adopt an operating budget where current revenues equal anticipated expenditures. All departments supported by the resources of the City must function within the limits of the financial resources identified or available specifically to them. Budgets cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years.

The budget is a dynamic rather than static plan which allows for adjustments and amendments as circumstances change. The City Council must approve all increases in total fund appropriations. Amounts in this budget may be reallocated within funds by approval of the City Manager as long as the total budgeted amounts do not exceed these appropriations by fund. Department Heads submit budget amendment requests transferring appropriations from one line item to another within the specific department appropriation with approval by the Finance Director and the City Manager.

The City's fund balance is maintained at or above \$20,500,000. The purpose of fund balance is to provide adequate cash flow, to cover the cost of expenditures caused by unforeseen emergencies, to cover shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes.



The FY 2017 Budget was developed with the following objectives:

- Continue to enhance Public Safety capabilities
- Ensure financial stability
- Address capital deficiencies that exist city-wide by investing in transportation, parks and facilities capital improvement program, including the City Springs development
- Continue to leverage the flexibility of the public private partnership model by scaling resources to meet projected demand for services

The focus on the FY 2017 Budget is to provide excellent services to our citizens and business customers and to continue to allocate significant resources dedicated to improving the City's quality of life.

#### **Confiscated Assets Fund**

This fund is used to account for amounts seized by the police department from narcotics arrests in conjunction with other state and federal agencies. These funds are used by the police department to augment their general fund budget and can only be spent on law enforcement programs or activities. Generally, seizures can vary greatly from one year to the next and are not easily budgeted. However, using conservative figures for incoming funding plus the amounts that have remained unspent from previous years, the FY 2017 budget has been set at \$200,000.

#### **E911 Fund**

This fund accounts for the revenues received from the 911 surcharge on telephone bills. The City of Sandy Springs participates in a joint venture with the City of Johns Creek for E-911 operations. All money collected in this fund is dedicated to a separate operating authority – Chattahoochee River 911 Authority. The amount estimated to be collected for the FY 2017 budget is \$2,552,210.

#### **Tree Fund**

This fund accounts for revenues received from development that reduces tree canopy below mandated minimums. All revenues collected in this fund are used to enhance tree canopy on Right of Way and in public parks. The amount estimated to be spent for the FY 2017 budget has been set for \$170,000.



### **Multiple Grants Fund**

This grant fund accounts for numerous grants received by the City. Currently, we have two grants accounted for in this fund with a total FY 2017 budget of \$35,730.

### **Community Development Block Grant Fund (CDBG)**

The CDBG fund is used to account for funds received through an entitlement award as a result of federal congressional appropriations. The City's adopted plan directs that the awards be used for construction of infrastructure (primarily sidewalks) in the city. We are currently accounting for two awards: 2015 and 2016. The Total FY 2017 budget is \$1,170,211.

### **Private Donations Fund**

Donations from the public for specific projects in recreation, police and fire are accounted for in this fund. The FY 2017 budget amount is \$15,000.

### **Hotel/Motel Fund**

The room taxes imposed upon hotels and motels located within the City are accounted for in this fund. A portion of these funds can be retained by the City and a portion is expended for a narrow range of projects and activities established by State Law (O.C.G.A. § 48-13-51). These funds are currently distributed as follows: the City General Fund - 28.56%, the Sandy Springs Hospitality Board - 32.14% and the City General Fund for benefit of the City Springs Performing Arts Center - 39.30%. The anticipated taxes budgeted for FY 2017 are \$4,500,000.

### **Rental Motor Vehicle Excise Tax Fund**

The excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City are accounted for in this fund (O.C.G.A. § 48-13-93). These funds were previously reported within the General Fund. The anticipated taxes budgeted for FY 2017 are \$105,000.



### **Capital Projects Fund**

This fund accounts for all facilities, parks, and infrastructure construction in the City. Funds are derived from contributions from the General Fund as well as other grants and funding sources. The appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the individual projects are completed. The total added funding for this fund in the FY 2017 budget is \$13,748,450.

### **Impact Fee Fund**

Impact fees are amounts assessed on construction development projects to offset the anticipated cost of additional infrastructure needed as a result of the new development. These funds, although collected in this fund, are dedicated to capital projects, which are accounted for in the Capital Projects Fund. The amount expected to be collected in the FY 2017 budget is \$200,000.

### **Public Facilities Authority Fund**

This fund accounts for the City Springs project, which will include a new performing arts center (PAC), public meeting spaces, a studio theater, city office space and public parking facilities. Funds are derived from contributions from the General Fund, bond proceeds, the sale of City assets and other funding sources. The construction appropriations in this fund do not lapse at year-end, but rather, unspent amounts are carried forward to future periods until the project is complete at the end of calendar year 2017. The current construction budget remains at \$222,712,000. The operations appropriations for the PAC, which includes debt service related to the bond issuance for the Project, will continue once construction is complete. The total funding for this part of the budget in the FY 2017 budget is \$10,105,250.

### **Stormwater Maintenance Fund**

This fund accounts for construction projects related to stormwater infrastructure improvements. Currently, the General Fund is the sole source of revenues for this fund. The FY 2017 budget for this fund is \$2,500,000.



Sandy Springs FY 2017 Budget is the culmination of the City's Priority Driven Programming process that reflects Council's established priorities and significant citizen engagement and feedback throughout the previous fiscal year. This budget provides the needed resources to services and projects that meet the needs of citizens now and in the future.

Respectfully Submitted,

A handwritten signature in blue ink, reading "John McDonough".

---

John McDonough  
City Manager

A handwritten signature in blue ink, reading "Karen Ellis".

---

Karen Ellis  
Finance Director





# **POLICIES AND PROCEDURES**



# MISSION STATEMENT



The Sandy Springs Mayor and City Council are dedicated to providing exceptional customer service for our citizens and focusing our resources on Public Safety, Sustainable Growth, Downtown Development, Transportation, Recreation and Cultural Enhancement, Economic Development and Natural Resource Protection.

# CITY OF SANDY SPRINGS GOALS

Maintain a high level of customer service for all residents.

Enforce building codes that maintain a healthy balanced and stable tax base by maintaining quality residential and commercial growth and community appearance.

Prevent crime and enforce law through problem solving partnerships and provide the highest level of fire and emergency services with highly trained, caring personnel.

Invest our resources to improve and maintain roads, bridges, sidewalks, traffic management and storm water infrastructure for the betterment of the community.

Invest our resources to improve and expand our parks and recreation facilities for the enjoyment of the residents of Sandy Springs.

# INTRODUCTION

## *THE BUDGET BOOK*

For easy comprehension, the budget document is divided into three sections: **Introduction, Revenue, and Fund Budgets.**

The **Introduction** contains the budget message, budget calendar, the City's Financial Policies, as well as financial summaries of revenues and expenses for all funds.

The **Revenue** section provides a history of the various funds, and an analysis that helps explain the revenue projections for the General Fund.

The **Fund Budgets** section includes the normal on-going expenses of the funds, including personal services, operating and capital. This section also provides a history of expenses for each division or accounting entity since FY 2014. The number of budgeted positions is the number of full-time and part-time personnel authorized for each division at the beginning of each fiscal year.

## *THE BUDGET PROCESS*

One of our chief goals has been to provide the citizens of Sandy Springs with quality services. Preparation of the 2017 Annual Budget began with each department being provided a budget preparation package. This package included a detailed manual, which included the budget preparation calendar, and specific account and reference information necessary to complete the 2017 budget request.

The Annual Budget is a fiscal plan that presents the services that will be provided to the community and the funds needed to perform these services. The type of service and the level of service will be defined by the use of program objectives, which should further be defined by

performance measures. The City Manager is responsible for formulating the fiscal plan and presenting it to the Mayor and City Council for approval and adoption.

The public hearing/meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the public on City operations and services. In accordance with continuing efforts to apprise the public of City activities, the Adopted 2017 Budget will be made available for review by all interested persons at the City Clerk’s Office, and on the city website. Public notification of the information will be made in a local newspaper.

### ***THE BUDGET CALENDAR***

The key steps and dates in this process for the 2017 Budget are described below:

<b>March – April 2016</b>	<b>Departmental Budget Hearings/Finance Review Phase</b>
<b>April – May 2016</b>	<b>Senior Management/Mayor Review Phase</b>
<b>April 26</b>	<b>Budget Workshop #1</b>
<b>May 3</b>	<b>Budget Workshop #2</b>
<b>May 17</b>	<b>City Council Budget Presentation (Proposed Budget)</b>
<b>June 7</b>	<b>1<sup>st</sup> Public Hearing on FY14 Budget and Discussion</b>
<b>June 21</b>	<b>Final Public Hearing and Adopting by City Council</b>

### ***BASIS OF PRESENTATION***

As a means of tracking and accounting for money, the operations of the City are divided into funds. The easiest way for most people to think about funds is to compare them to bank accounts. Money comes into a fund from a variety of sources and is then used to provide services to the public. Within funds are functions (i.e., General Services, Administrative Services, Transportation, Public Safety, Planning & Development, and Public Works) and within functions are cost centers (departments).

Each of these accounting units facilitates the tracking of costs and effectiveness of services provided to the public. Within cost centers are *accounts* or *line items*. These are the basic units of measurement in the budget and make it possible to determine costs of specific programs. The budget document provides information in an easy-to-read summary form.

As with a personal bank account, funds have to take in at least as much money as they spend and by law, the budget for funds must be balanced. What this means is that a governmental unit cannot plan to spend more than it will take in. The City of Sandy Springs has multiple funds with the largest being the “General Fund.” Most city services are accounted for in this fund and it is where most revenues are received.

Each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. The following are the city’s fund types and definitions.

### **General Funds**

The general fund is used to account for resources of the City of Sandy Springs which are not required to be accounted for in other funds. The modified accrual basis of accounting is applied.

### **Special Revenue Funds**

Special Revenue Funds are established in the City of Sandy Springs pursuant to state statutes or local ordinances in order to segregate resources which are designated to be used for specified purposes. Both revenues and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Following is a list of all special revenue funds included in this report:

#### **Confiscated Assets Fund**

A fund to account for confiscated cash seizures by City of Sandy Springs law enforcement from drug related crimes which can be spent for law enforcement purposes permissible by U.S. Department of Justice.

**Emergency Telephone System Fund**

A fund to finance the operation and maintenance of the Emergency 911 system within the City.

**Tree Fund**

A fund to account for revenues received from development that reduces tree canopy below mandated minimums to be used for tree planting projects approved by City Council.

**Multiple Grant Fund**

A fund to account for various grants provided to the City from state and federal agencies for specific purposes.

**Community Development Block Grant Fund**

A fund to account for funds received through an entitlement award as a result of federal congressional appropriations.

**Private Donations Fund**

A fund to account for donations to the City for specific park and public safety projects.

**Hotel/Motel Tax Fund**

A fund to finance tourism and marketing programs within the City.

**Rental Motor Vehicle Excise Tax Fund**

A fund to account for the excise taxes levied upon each rental charge collected by any rental motor vehicle concern located within the City per O.C.G.A. § 48-13-93.

**Capital Projects Funds**

The Capital Projects Fund is established in the City of Sandy Springs to account for financial resources to be used for the acquisition or construction of major capital facilities. Both revenues

and expenditures are budgeted in compliance with established procedures. The modified accrual basis of accounting is applied. Other Capital Project funds include:

**Impact Fee Fund**

A fund to account for monies collected from new development based on that development's fair share of the cost to provide additional facilities and services.

**Stormwater Maintenance Fund**

A fund to account for appropriations to improve the City's stormwater management system.

***BASIS OF ACCOUNTING AND BUDGETING***

For the most part, governmental accounting and financial reporting are conducted consistent with "Generally Accepted Accounting Principles" -- commonly referred to as "GAAP."

Financial readers are typically familiar with a concept known as the "basis of accounting," which describes the measurement method used in accounting for financial transactions. Examples include cash accounting, modified accrual accounting, or accrual accounting. The City of Sandy Springs uses a GAAP basis of accounting. Governmental funds reflect a modified accrual basis of accounting.

Revenues are recorded when they become both measurable and available to pay liabilities of the current period. Expenditures are recorded when a liability is incurred with certain limitations. Proprietary funds use an accrual basis of accounting that is more similar to that used by private businesses. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. At the end of each year, all budget appropriations lapse along with outstanding encumbrances. Funds may be re-appropriated in the subsequent fiscal year after review by the Finance Director and the City Manager and approval by the Mayor and City Council.

There is no requirement that the City budget be prepared consistent with GAAP. However, the comparison of (final) budget to actual revenues and expenditures in a subsequent Comprehensive Annual Financial Report (CAFR) requires a reconciliation of the budget to GAAP. Therefore, the

City budget is prepared, for the most part, to be consistent with GAAP to minimize the degree of reconciliation needed to compare the budget to actual. How the budget is prepared is labeled either the “basis of budgeting” or the “budgetary basis of accounting.” These terms can be used interchangeably. Several key differences should be disclosed to assist in reconciling between the basis of budgeting used to develop the City’s budget documents, and the basis of accounting that is reflected in the City’s CAFR prepared by the Finance Director.

The adopted budget reflects a management plan for financial activity. It is subsequently revised during the year to reflect revisions in that plan such as increases or decreases in specific grants awarded to the City, the appropriation of contingency reserves by the City Council to address issues not known at the time the budget was adopted, and shifts in funding based on capital projects needs as project costs are refined. As such, the revisions recognize the need to revise a financial plan to be consistent with newer and better information, and to allow the management plan to change accordingly.

Under GASB 34, the CAFR reflects both the adopted budget and the final revised budget which includes amendments that occur after the completion of the fiscal year as final transactions are posted to the fiscal year on a modified accrual or accrual accounting basis. These final amendments reflect proper recording of financial activity rather than a change in management plan. Budget documents, therefore, typically disclose historical actuals – both actual revenues and other sources and actual expenditures and other uses – rather than revised budgets that may not truly reflect the management plan. The budget presents organizational summaries without differentiating the level of control the City Council may exercise over individual organizations.

From time to time, new financial reporting requirements may be imposed on governments by the Governmental Accounting Standards Board (GASB) that redefines what is referred to as GAAP. The accounting/reporting changes may not be reflected in the budget, resulting in a greater difference between the budget and what is ultimately reported in the CAFR.

## ***HISTORY OF SANDY SPRINGS***

The area north of Atlanta, Georgia, known as Sandy Springs, was named for actual springs currently protected for the historical significance. The region known as Sandy Springs dates to 400 A.D. and developed as a cross roads of the Itawa/Hightower/Shallowford Trail and another unnamed trail which followed the route of present day Mount Paran Road and Glenridge Drive. This area was initially traveled by buffalo, Native Americans, and then British traders later becoming a major migration trail for Colonial Europeans. The freshwater springs which bubbled from the sandy ground and sustained life for the earliest inhabitants are today located on Sandy Springs Circle.

The City of Sandy Springs is one of the newest cities in the State of Georgia and operates in a Council – Manager form of government. Incorporated December 1, 2005, after a 30 year struggle, the City has made dramatic strides in providing effective and efficient services to residents. Efforts to incorporate the City of Sandy Springs began in 1966 in response to an attempt to annex the land that is now Sandy Springs into the City of Atlanta. At that time, residents in Sandy Springs relied upon a large, unwieldy county government for the provision of services, which were often non-existent. Sandy Springs continued to operate as an unincorporated area of Fulton County until June 2005, when an overwhelming 94% of residents voted for incorporation. In November 2005, Eva Galambos, was easily elected to be the first Mayor of the new City of Sandy Springs.

Sandy Springs is a demographically diverse community and covers a 38 square mile area in north Fulton County, Georgia. Sandy Springs is the second largest city in the metropolitan Atlanta area and is the sixth largest city in the State of Georgia. The City is home to more than 40% of the available hospital beds in the metropolitan Atlanta area and is proud to be the home of Northside Hospital, Saint Joseph's Hospital and Children's Healthcare of Atlanta. While the City's residential population is 99,770 (2013 estimates), the daytime population swells to more than 200,000, due to the concentration of major corporations and businesses. Sandy Springs is honored to be the home of several Fortune 1000 businesses, including corporate giants such as First Data, Newell Rubbermaid, UPS, as well as other notable companies such as Air Watch, Cox Enterprises, ING North America and Intercontinental Exchange.





# FUND BUDGETS



# **FUND BUDGETS**

## **GENERAL FUND**

**100**





**GENERAL FUND 100 - SUMMARY  
FY 2017 APPROVED BUDGET**

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>%</b>
<b><u>REVENUES</u></b>						
Property Taxes	31,015,774	31,893,128	34,090,000	30,900,000	32,950,000	6.63%
Sales Tax	24,444,122	25,513,897	25,933,106	24,425,000	24,575,000	0.61%
Business & Occupational Tax	9,888,532	9,644,927	9,756,524	9,000,000	9,250,000	2.78%
Franchise Taxes	9,164,266	9,671,503	9,860,646	9,225,000	9,225,000	0.00%
Insurance Premium Taxes	4,841,259	5,061,941	5,407,794	4,750,000	5,000,000	5.26%
Municipal Court	3,417,669	3,295,524	2,785,972	3,000,000	2,750,000	-8.33%
Licenses & Permits	2,829,403	3,639,911	4,048,218	1,930,000	2,440,000	26.42%
Transfer from Hotel/Motel	1,228,364	1,446,922	1,406,026	1,171,000	3,158,700	169.74%
Intergovernmental	129,360	141,120	141,120	141,120	141,120	0.00%
Charges for Services	848,996	774,113	785,473	770,000	795,000	3.25%
Interest	113,054	212,504	312,519	125,000	125,000	0.00%
Miscellaneous	2,304,128	1,135,146	637,686	329,448	394,448	19.73%
<b>Total Revenues</b>	<b>90,224,927</b>	<b>92,430,637</b>	<b>95,165,084</b>	<b>85,766,568</b>	<b>90,804,268</b>	<b>5.87%</b>
<b><u>EXPENDITURES</u></b>						
City Council	186,972	204,314	218,738	224,922	224,922	0.00%
City Manager	703,278	713,979	885,231	885,490	1,044,947	18.01%
City Clerk	317,777	140,530	264,544	264,855	175,524	-33.73%
Finance	2,116,728	2,214,886	2,288,279	2,363,916	2,443,376	3.36%
City Attorney	831,449	816,595	835,000	823,000	835,000	1.46%
Information Services	1,822,364	2,003,052	2,210,757	2,251,258	2,352,566	4.50%
Human Resources	270,016	279,377	294,575	311,788	325,637	4.44%
Facilities	1,482,742	1,500,386	1,705,712	1,734,574	1,701,583	-1.90%
Communications	1,295,693	1,148,766	1,199,105	1,246,836	1,503,122	20.55%
General Administration	1,809,216	1,455,776	2,100,142	2,421,895	2,534,895	4.67%
Municipal Court	1,657,894	1,577,453	1,518,022	1,840,647	1,784,920	-3.03%
Police	17,254,866	18,305,006	18,705,538	19,635,623	20,815,114	6.01%
Fire	15,730,879	11,203,102	11,724,496	12,092,123	13,114,851	8.46%
Emergency Medical/Services	1,239,907	853,786	927,434	1,057,000	1,222,000	15.61%
Public Works	10,210,529	10,626,943	11,551,533	12,024,933	12,783,369	6.31%
Recreation	2,687,369	2,734,219	2,766,808	3,188,808	3,600,916	12.92%
Community Development	3,384,894	3,736,083	4,697,654	4,876,700	4,999,130	2.51%
Economic Development	181,296	267,497	296,859	311,570	379,748	21.88%
Other Financing Uses	26,106,770	31,209,773	32,485,424	32,584,824	31,721,075	-2.65%
	<b>89,290,639</b>	<b>90,991,524</b>	<b>96,675,850</b>	<b>100,140,762</b>	<b>103,562,695</b>	<b>3.42%</b>



**GENERAL FUND 100 - REVENUE  
FY 2017 APPROVED BUDGET**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
10090 311100 Ad Valorem (Real) Property	27,583,512	28,415,510	31,000,000	28,000,000	30,000,000
10090 311310 Motor Vehicle	981,097	731,568	540,000	0	0
10090 311315 Motor Vehicle (TAVT)	1,798,342	1,844,333	1,800,000	2,300,000	2,300,000
10090 311340 Intangible Tax (Reg & Rec)	429,571	487,716	475,000	400,000	450,000
10090 311600 Real Estate Transfer Tax	223,252	414,001	275,000	200,000	200,000
10090 311710 Electric Franchise Fee	5,929,372	6,302,988	6,402,920	6,000,000	6,000,000
10090 311730 Gas Franchise Fee	723,673	740,367	733,567	725,000	725,000
10090 311750 Television Franchise Fee	1,189,943	1,375,253	1,899,789	1,200,000	1,700,000
10090 311760 Telephone Franchise Fee	908,589	825,801	414,370	900,000	400,000
10090 311790 Solid Waste Franchise Fee	412,689	427,095	410,000	400,000	400,000
10090 313100 Local Option Sales Tax	22,983,329	24,064,197	24,526,697	23,000,000	23,250,000
10090 314200 Alcoholic Beverage Excise	1,118,912	1,077,479	1,042,067	1,100,000	1,000,000
10090 314300 Excise Mixed Drink Tax	341,881	372,221	364,342	325,000	325,000
10090 316100 Business & Occupational Tax	9,888,532	9,644,927	9,756,524	9,000,000	9,250,000
10090 316200 Insurance Premium Tax	4,841,259	5,061,941	5,407,794	4,750,000	5,000,000
<b>Total Taxes</b>	<b>79,353,952</b>	<b>81,785,396</b>	<b>85,048,070</b>	<b>78,300,000</b>	<b>81,000,000</b>
10090 321100 Alcoholic Beverage Licenses	558,410	591,680	594,808	560,000	560,000
10030 321910 Firearm Permits	151,304	137,430	157,660	100,000	100,000
10090 321910 GCIC Permit Fees	58,250	62,920	59,867	100,000	60,000
10060 322210 Planning/Zoning Fees	93,653	119,292	113,051	60,000	75,000
10060 322215 Development Review Fee	109,120	98,635	80,201	50,000	50,000
10060 323120 Building Permits	1,770,541	2,504,659	2,856,297	1,000,000	1,500,000
10060 323130 Plumbing Permits	10,380	11,940	11,587	10,000	10,000
10060 323140 Electrical Permits	11,740	9,305	13,623	10,000	10,000
10060 323160 HVAC Permits	27,280	16,975	23,470	15,000	15,000
10060 323910 Soil Erosion Permits	1,000	0	0	10,000	0
10060 323920 Building Reinspection Fee	37,725	38,950	7,267	15,000	10,000
10060 341320 Development Impact Fees	0	48,125	130,387	0	50,000
<b>Total Licenses and Permits</b>	<b>2,829,403</b>	<b>3,639,911</b>	<b>4,048,218</b>	<b>1,930,000</b>	<b>2,440,000</b>
10050 347500 Recreation Fees - Gymnastics	709,865	626,041	570,878	567,000	570,000
10050 347501 Recreation Fees - Athl & Leis	0	0	69,515	63,000	75,000
10050 347900 Tennis Center	60,000	60,000	60,000	60,000	60,000
10050 347910 Facility Rentals	79,131	88,073	85,080	80,000	90,000
<b>Total Charges for Services</b>	<b>848,996</b>	<b>774,113</b>	<b>785,473</b>	<b>770,000</b>	<b>795,000</b>
10040 343300 GDOT	129,360	141,120	141,120	141,120	141,120
<b>Total Intergovernmental</b>	<b>129,360</b>	<b>141,120</b>	<b>141,120</b>	<b>141,120</b>	<b>141,120</b>
10020 351170 Municipal Court Fines	3,417,669	3,295,524	2,785,972	3,000,000	2,750,000
<b>Total Fines and Forfeitures</b>	<b>3,417,669</b>	<b>3,295,524</b>	<b>2,785,972</b>	<b>3,000,000</b>	<b>2,750,000</b>
10090 361000 Interest Earnings	113,054	212,504	312,519	125,000	125,000
<b>Total Investment Earnings</b>	<b>113,054</b>	<b>212,504</b>	<b>312,519</b>	<b>125,000</b>	<b>125,000</b>
10090 316200 Insurance Reimbursements	53,988	39,425	40,033	0	0
10090 341910 Election Qualifying Fee	6,540	0	2,725	0	0
10030 342900 Public Safety Fees	76,955	177,581	156,167	50,000	100,000
10090 349900 Other Charges for Services	84,600	42,067	56,096	0	25,000
10090 381100 Rental Revenue	46,133	249,049	52,441	25,000	15,000
10090 389000 Miscellaneous Revenues	654,182	403,404	120,000	50,000	50,000
10090 389860 Reimbursement for Eqpt	164,494	179,444	179,448	179,448	179,448
10090 391275 Transfers in	1,228,364	1,446,922	1,406,026	1,171,000	3,158,700
10090 392100 Sale of Assets	1,217,237	44,177	30,776	25,000	25,000
10090 393500 Proceeds from Capital Leases	0	0	0	0	0
<b>Miscellaneous Revenue</b>	<b>3,532,492</b>	<b>2,582,068</b>	<b>2,043,712</b>	<b>1,500,448</b>	<b>3,553,148</b>
<b>TOTAL REVENUES</b>	<b>90,224,927</b>	<b>92,430,637</b>	<b>95,165,084</b>	<b>85,766,568</b>	<b>90,804,268</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**CITY COUNCIL**

1001310 511100	REGULAR SALARIES	119,766	148,000	148,000	148,000	148,000
1001310 512200	SOCIAL SECURITY	7,426	9,176	9,176	9,176	9,176
1001310 512300	MEDICARE	1,737	2,146	2,146	2,146	2,146
1001310 512600	UNEMPLOYMENT TAX	427	371	800	800	800
1001310 512700	WORKERS' COMPENSATION	221	215	252	300	300
	<b>Total Salaries and Benefits</b>	<b>129,576</b>	<b>159,909</b>	<b>160,374</b>	<b>160,422</b>	<b>160,422</b>
1001310 523200	COMMUNICATIONS	3,436	4,087	3,682	4,000	4,000
1001310 523500	TRAVEL	6,306	538	7,339	7,500	7,500
1001310 523600	DUES & FEES	34,258	35,689	39,879	37,500	37,500
1001310 523700	EDUCATION/TRAINING	2,410	3,265	1,645	2,000	2,000
1001310 531100	GENERAL OPERATING SUPPLIES	4,323	214	2,979	5,000	5,000
1001310 531300	HOSPITALITY	6,663	613	2,839	8,500	8,500
	<b>Total Operations and Capital</b>	<b>57,396</b>	<b>44,405</b>	<b>58,363</b>	<b>64,500</b>	<b>64,500</b>
	<b>Total Budget</b>	<b>186,972</b>	<b>204,314</b>	<b>218,738</b>	<b>224,922</b>	<b>224,922</b>

**PERSONNEL INFORMATION - CITY COUNCIL**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
Mayor	1	1	1	1	1
Council	6	6	6	6	6
<b>TOTAL POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**CITY MANAGER**

1001320 511100	REGULAR SALARIES	479,692	470,401	598,516	587,908	700,470
1001320 511110	BONUSES	18,100	32,500	32,500	15,500	25,000
1001320 512101	HEALTH INSURANCE	23,101	26,279	36,573	36,570	47,549
1001320 512102	DISABILITY INSURANCE	1,357	1,535	1,932	2,580	2,903
1001320 512103	DENTAL INSURANCE	1,680	1,289	1,680	1,980	2,700
1001320 512104	LIFE INSURANCE	3,593	3,335	4,115	5,400	5,670
1001320 512200	SOCIAL SECURITY	24,064	22,652	30,315	37,411	44,979
1001320 512300	MEDICARE	7,138	7,164	9,072	8,749	10,519
1001320 512401	RETIREMENT 401A	70,102	68,390	83,539	85,240	100,146
1001320 512402	RETIREMENT-MATCHING	22,807	21,679	30,896	28,171	33,782
1001320 512600	UNEMPLOYMENT TAX	198	147	267	2,254	3,378
1001320 512700	WORKERS' COMPENSATION	1,011	861	984	1,127	1,351
<b>Total Salaries and Benefits</b>		<b>652,842</b>	<b>656,233</b>	<b>830,388</b>	<b>812,890</b>	<b>978,447</b>
1001320 521200	PROFESSIONAL SERVICES	13,758	7,675	7,800	10,000	10,000
1001320 523200	COMMUNICATIONS	1,689	2,012	1,698	2,600	1,500
1001320 523400	PRINTING & BINDING	1,477	30	500	1,500	1,500
1001320 523500	TRAVEL	3,291	5,943	7,725	10,000	10,000
1001320 523600	DUES & FEES	10,514	8,864	10,229	11,000	11,000
1001320 523700	EDUCATION/TRAINING	1,934	2,785	3,098	6,500	6,500
1001320 523900	CONTRACTUAL SERVICES	204	7,500	2,500	5,000	5,000
1001320 531100	GENERAL OPERATING SUPPLIES	3,774	3,691	3,152	5,000	5,000
1001320 531300	HOSPITALITY	13,714	19,066	17,843	20,000	15,000
1001320 531600	SMALL TOOLS & EQUIPMENT	81	180	300	1,000	1,000
<b>Total Operations and Capital</b>		<b>50,436</b>	<b>57,747</b>	<b>54,843</b>	<b>72,600</b>	<b>66,500</b>
<b>Total Budget</b>		<b>703,278</b>	<b>713,979</b>	<b>885,231</b>	<b>885,490</b>	<b>1,044,947</b>

**PERSONNEL INFORMATION - CITY MANAGER**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
City Manager	1	1	1	1	1
Assistant City Manager	2	2	2	2	2
Assistant to City Manager	0	0	0	0	1
Executive Assistant	1	1	1	1	1
<b>TOTAL POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**CITY CLERK**

1001330 511100	REGULAR SALARIES	80,235	84,522	90,611	92,724	95,095
1001330 511110	BONUSES	3,000	3,250	3,250	3,250	3,250
1001330 512101	HEALTH INSURANCE	3,953	4,442	5,428	5,730	6,345
1001330 512102	DISABILITY INSURANCE	237	294	310	360	351
1001330 512103	DENTAL INSURANCE	328	215	438	300	567
1001330 512104	LIFE INSURANCE	641	660	704	780	810
1001330 512200	SOCIAL SECURITY	5,213	5,283	5,750	5,950	6,098
1001330 512300	MEDICARE	1,219	1,236	1,345	1,392	1,426
1001330 512401	RETIREMENT 401A	9,609	10,143	11,263	11,127	11,412
1001330 512402	RETIREMENT-MATCHING	4,004	4,226	4,693	4,636	4,755
1001330 512600	UNEMPLOYMENT TAX	49	44	61	371	475
1001330 512700	WORKERS' COMPENSATION	170	144	161	185	190

<b>Total Salaries and Benefits</b>		<b>108,658</b>	<b>114,458</b>	<b>124,014</b>	<b>126,805</b>	<b>130,774</b>
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1001330 522230	REPAIRS & MAINTENANCE-VEH	995	3,447	10,722	5,000	10,000
1001330 523200	COMMUNICATIONS	1,666	1,367	1,449	1,700	1,500
1001330 523300	ADVERTISING	6,600	874	500	1,000	500
1001330 523400	PRINTING & BINDING	1,099	591	6,108	3,500	6,000
1001330 523500	TRAVEL	482	1,528	1,000	1,500	1,500
1001330 523600	DUES & FEES	1,537	1,259	1,873	2,000	2,500
1001330 523700	EDUCATION/TRAINING	0	1,292	1,000	2,000	2,000
1001330 523900	CONTRACTUAL SERVICES	194,637	14,460	115,191	118,100	18,000
1001330 531100	GENERAL OPERATING SUPPLIES	545	572	587	750	750
1001330 531270	GASOLINE	1,272	603	1,135	1,500	1,000
1001330 531300	HOSPITALITY	287	0	590	500	500
1001330 531600	SMALL TOOLS & EQUIPMENT	0	78	375	500	500

<b>Total Operations and Capital</b>		<b>209,120</b>	<b>26,072</b>	<b>140,530</b>	<b>138,050</b>	<b>44,750</b>
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<b>Total Budget</b>		<b>317,777</b>	<b>140,530</b>	<b>264,544</b>	<b>264,855</b>	<b>175,524</b>
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**PERSONNEL INFORMATION - CITY CLERK**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
City Clerk	1	1	1	1	1
<b>TOTAL POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**FINANCE**

1001500 511100	REGULAR SALARIES	133,444	140,511	148,737	150,666	154,435
1001500 511110	BONUSES	4,500	5,000	5,000	5,000	5,000
1001500 512101	HEALTH INSURANCE	11,217	13,871	15,953	16,750	18,675
1001500 512102	DISABILITY INSURANCE	392	489	524	540	608
1001500 512103	DENTAL INSURANCE	754	744	803	780	972
1001500 512104	LIFE INSURANCE	1,055	1,097	1,170	1,080	1,350
1001500 512200	SOCIAL SECURITY	7,159	7,640	7,680	9,651	9,885
1001500 512300	MEDICARE	1,963	2,069	2,206	2,257	2,312
1001500 512401	RETIREMENT 401A	16,005	16,861	18,448	18,080	18,532
1001500 512402	RETIREMENT-MATCHING	6,669	7,026	7,687	7,533	7,722
1001500 512600	UNEMPLOYMENT TAX	49	35	55	603	772
1001500 512700	WORKERS' COMPENSATION	255	226	262	301	309
<b>Total Salaries and Benefits</b>		<b>183,464</b>	<b>195,568</b>	<b>208,525</b>	<b>213,241</b>	<b>220,572</b>

1001500 521200	PROFESSIONAL SERVICES	16,630	11,851	14,073	25,000	20,000
1001500 521201	PROF SERVICES-GVMT SERVICES	1,654,282	1,749,173	1,790,019	1,798,875	1,884,304
1001500 521210	PROF SERVICES-AUDIT	91,400	98,740	96,765	110,000	105,000
1001500 521300	TECHNICAL SERVICES	101,084	99,273	95,449	105,000	100,000
1001500 523200	COMMUNICATIONS	1,347	941	613	800	500
1001500 523300	ADVERTISING	11,430	19,420	19,860	15,000	20,000
1001500 523400	PRINTING & BINDING	5,945	2,874	5,303	6,000	5,000
1001500 523500	TRAVEL	3,202	2,302	3,041	12,000	12,000
1001500 523600	DUES & FEES	2,700	3,152	3,500	4,000	4,000
1001500 523700	EDUCATION/TRAINING	2,750	3,709	9,065	27,000	27,000
1001500 523900	CONTRACTUAL SERVICES	12,127	5,198	10,000	15,000	15,000
1001500 523950	MERCHANT SERVICES CHARGES	12,600	2,131	1,449	6,000	1,500
1001500 523955	BANK SERVICE CHARGES	13,561	15,283	22,844	20,000	20,000
1001500 531100	GENERAL OPERATING SUPPLIES	4,003	4,534	7,317	5,000	7,500
1001500 531300	HOSPITALITY	203	735	457	1,000	1,000
<b>Total Operations and Capital</b>		<b>1,933,264</b>	<b>2,019,317</b>	<b>2,079,754</b>	<b>2,150,675</b>	<b>2,222,804</b>

**Total Budget**    **2,116,728**    **2,214,886**    **2,288,279**    **2,363,916**    **2,443,376**

**PERSONNEL INFORMATION - FINANCE**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
Finance Director	1	1	1	1	1
<b>TOTAL POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**CITY ATTORNEY**

1001530 521250	PROF SERVICES-LEGAL	461,972	471,060	485,000	475,000	485,000
1001530 521255	PROF SERVICES-LITIGATION	369,477	345,535	350,000	348,000	350,000

**Total Budget**    **831,449**    **816,595**    **835,000**    **823,000**    **835,000**



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**INFORMATION SERVICES**

1001535 521201	PROF SERVICES-GVMT SERVICES	1,308,717	1,318,067	1,399,344	1,416,358	1,592,666
1001535 521300	TECHNICAL SERVICES	227,836	401,289	424,543	426,000	470,000
1001535 522320	EQUIPMENT LEASE	0	0	67,739	62,000	67,000
1001535 523200	COMMUNICATIONS	10,357	11,224	9,688	10,000	10,000
1001535 523500	TRAVEL	1,795	2,239	2,433	8,000	8,000
1001535 523600	DUES & FEES	50	125	1,248	1,000	2,000
1001535 523700	EDUCATION/TRAINING	22,818	10,620	29,184	30,400	30,400
1001535 523900	CONTRACTUAL SERVICES	7,522	23,519	25,000	25,000	25,000
1001535 531100	GENERAL OPERATING SUPPLIES	5,617	7,082	21,349	22,500	22,500
1001535 531600	SMALL TOOLS & EQUIPMENT	22,204	25,251	23,477	25,000	25,000
1001535 542400	COMPUTER EQUIPMENT	215,450	203,637	206,754	175,932	50,932
1001535 581200	CAPITAL LEASE - PRINCIPAL	0	0	0	47,800	43,345
1001535 582200	CAPITAL LEASE - INTEREST	0	0	0	1,268	5,723

<b>Total Budget</b>	<b>1,822,364</b>	<b>2,003,052</b>	<b>2,210,757</b>	<b>2,251,258</b>	<b>2,352,566</b>
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**HUMAN RESOURCES**

1001540 511100	REGULAR SALARIES	136,027	148,592	137,623	139,025	141,178
1001540 511110	BONUSES	4,900	5,150	3,250	5,150	5,250
1001540 512101	HEALTH INSURANCE	12,164	14,814	18,522	21,000	23,760
1001540 512102	DISABILITY INSURANCE	362	457	444	480	480
1001540 512103	DENTAL INSURANCE	524	516	529	600	600
1001540 512104	LIFE INSURANCE	972	1,026	996	1,080	1,080
1001540 512200	SOCIAL SECURITY	8,326	9,071	8,587	10,303	9,078
1001540 512300	MEDICARE	1,947	2,121	2,008	2,410	2,123
1001540 512401	RETIREMENT 401A	15,015	15,310	15,184	19,323	16,941
1001540 512402	RETIREMENT-MATCHING	6,256	6,379	5,960	8,051	7,059
1001540 512500	TUITION REIMBURSEMENT	0	1,310	0	6,000	3,000
1001540 512600	UNEMPLOYMENT TAX	152	130	127	644	706
1001540 512700	WORKERS' COMPENSATION	340	306	280	322	282

<b>Total Salaries and Benefits</b>	<b>186,984</b>	<b>205,184</b>	<b>193,511</b>	<b>214,388</b>	<b>211,537</b>
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1001540 521200	PROFESSIONAL SERVICES	79,968	69,986	90,040	82,000	95,000
1001540 523200	COMMUNICATIONS	1,493	1,060	1,500	1,400	1,400
1001540 523500	TRAVEL	0	602	500	2,500	2,500
1001540 523600	DUES & FEES	758	669	1,388	1,500	1,500
1001540 523700	EDUCATION/TRAINING	546	400	1,000	2,500	2,500
1001540 523900	CONTRACTUAL SERVICES	0	0	4,493	5,000	9,700
1001540 531100	GENERAL OPERATING SUPPLIES	266	1,478	2,143	2,500	1,500

<b>Total Operations and Capital</b>	<b>83,032</b>	<b>74,194</b>	<b>101,064</b>	<b>97,400</b>	<b>114,100</b>
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<b>Total Budget</b>	<b>270,016</b>	<b>279,377</b>	<b>294,575</b>	<b>311,788</b>	<b>325,637</b>
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**PERSONNEL INFORMATION - HUMAN RESOURCES**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
HR Director	1.0	1.0	1.0	1.0	1.0
Employee Relations Coord	1.0	1.0	1.0	1.0	1.0
HR Generalist	0.5	0.5	0.5	0.5	0.0
<b>TOTAL POSITIONS</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>	<b>2.0</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**FACILITIES MANAGEMENT**

1001565 521300	TECHNICAL SERVICES	27,743	1,355	19,960	24,000	40,544
1001565 522100	CLEANING	52,227	86,252	108,000	108,000	59,700
1001565 522110	GARBAGE DISPOSAL	3,116	2,736	2,033	4,000	4,000
1001565 522210	REPAIRS & MAINTENANCE-EQPT	35,971	38,458	55,302	60,000	70,000
1001565 522220	REPAIRS & MAINTENANCE-BLDG	52,202	59,945	91,359	99,620	100,730
1001565 522310	BUILDING OPERATING LEASE	896,878	627,327	952,726	920,000	960,000
1001565 522320	EQUIPMENT LEASE	71,780	82,818	23,940	25,000	13,000
1001565 523250	POSTAGE	43,471	42,023	45,400	50,000	50,000
1001565 531100	GENERAL OPERATING SUPPLIES	28,106	27,774	35,823	35,000	44,700
1001565 531210	WATER	6,462	3,934	(2,121)	3,000	3,000
1001565 531220	NATURAL GAS	18,099	21,042	17,107	20,400	20,400
1001565 531230	ELECTRICITY	108,757	92,705	91,510	116,000	106,000
1001565 531600	SMALL TOOLS & EQUIPMENT	14,126	23,770	10,141	10,000	13,055
1001565 541200	SITE IMPROVEMENTS	14,250	31,754	144,977	150,000	106,900
1001565 542300	FURNITURE & FIXTURES	0	248,941	0	0	0
1001565 581200	CAPITAL LEASE PRINCIPAL	101,384	100,043	101,569	101,569	103,118
1001565 582200	CAPITAL LEASE INTEREST	8,169	9,510	7,984	7,985	6,436

<b>Total Budget</b>	<b>1,482,742</b>	<b>1,500,386</b>	<b>1,705,712</b>	<b>1,734,574</b>	<b>1,701,583</b>
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**COMMUNICATIONS**

1001570 521201	PROF SERVICES-PUBLIC RELATIONS	3,989	82,496	0	0	0
1001570 521201	PROF SERVICES-CALL CENTER	702,449	450,534	472,524	472,524	495,584
1001570 521202	PROF SERVICES-GVMT SERVICES	499,945	548,989	625,613	653,012	681,988
1001570 523200	COMMUNICATIONS	3,492	2,719	2,691	2,800	3,000
1001570 523300	ADVERTISING	16,161	15,150	27,014	28,000	38,000
1001570 523400	PRINTING & BINDING	14,498	6,795	11,383	20,000	20,000
1001570 523500	TRAVEL	1,984	1,036	1,723	3,000	3,000
1001570 523600	DUES & FEES	2,485	433	2,424	3,000	3,000
1001570 523700	EDUCATION/TRAINING	932	779	3,400	7,000	7,000
1001570 523900	CONTRACTUAL SERVICES	1,999	4,676	10,263	11,000	114,550
1001570 523905	WEBSITE ENHANCEMENTS	40,974	30,199	27,930	29,000	29,000
1001570 531100	GENERAL OPERATING SUPPLIES	6,786	4,961	7,492	7,500	8,000
1001570 531300	HOSPITALITY	0	0	6,648	10,000	15,000
1001570 531350	SPECIAL EVENTS	0	0	0	0	85,000

<b>Total Budget</b>	<b>1,295,693</b>	<b>1,148,766</b>	<b>1,199,105</b>	<b>1,246,836</b>	<b>1,503,122</b>
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**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**GENERAL ADMINISTRATION**

1001595 511200	PART-TIME/TEMP EMPLOYEES	9,739	14,506	11,145	30,000	30,000
1001595 512200	SOCIAL SECURITY	604	899	691	1,860	1,860
1001595 512300	MEDICARE	141	210	162	435	435
1001595 512300	UNEMPLOYMENT TAX	38	70	58	100	100
1001595 521200	PROFESSIONAL SERVICES	58,221	140,207	467,934	643,200	490,000
1001595 521240	PROF SERVICES-NON-PROFITS	179,211	321,816	265,000	265,000	327,500
1001595 521300	TECHNICAL SERVICES	0	32,800	0	0	0
1001595 523100	PROPERTY & LIABILITY INS	906,820	832,979	973,297	1,050,000	1,050,000
1001595 523200	COMMUNICATIONS	80,753	81,254	72,608	87,500	85,000
1001595 531100	GENERAL OPERATING SUPPLIES	170,001	0	100,000	100,000	100,000
1001595 531350	SPECIAL EVENTS	12,441	31,034	59,247	60,000	0
1001595 579000	CONTINGENCY	391,247	0	0	33,800	300,000
1001595 579010	CONTINGENCY-CITY MANAGER	0	0	150,000	150,000	150,000

<b>Total Budget</b>	<b>1,809,216</b>	<b>1,455,776</b>	<b>2,100,142</b>	<b>2,421,895</b>	<b>2,534,895</b>
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<b>Non-Profits</b>	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
Community Action Center	100,000	100,000	100,000	100,000	100,000
Keep North Fulton Beautiful	30,000	99,650	60,000	60,000	135,000
All Other Non-Profits	49,211	122,166	105,000	105,000	92,500
	<b>179,211</b>	<b>321,816</b>	<b>265,000</b>	<b>265,000</b>	<b>327,500</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**MUNICIPAL COURT**

1002650 511100	REGULAR SALARIES	76,784	81,580	88,042	88,069	90,308
1002650 511110	BONUSES	3,000	3,250	3,250	3,250	3,250
1002650 512101	HEALTH INSURANCE	7,268	10,023	12,731	12,073	13,623
1002650 512102	DISABILITY INSURANCE	226	284	325	360	338
1002650 512103	DENTAL INSURANCE	392	386	456	480	567
1002650 512104	LIFE INSURANCE	610	637	693	720	756
1002650 512200	SOCIAL SECURITY	4,723	4,984	5,489	5,662	5,801
1002650 512300	MEDICARE	1,104	1,166	1,284	1,324	1,357
1002650 512401	RETIREMENT 401A	9,212	9,790	10,565	10,568	10,837
1002650 512402	RETIREMENT-MATCHING	3,838	4,079	4,402	4,403	4,515
1002650 512600	UNEMPLOYMENT TAX	49	38	128	352	452
1002650 512700	WORKERS' COMPENSATION	170	1,383	189	176	181
<b>Total Salaries and Benefits</b>		<b>107,377</b>	<b>117,599</b>	<b>127,553</b>	<b>127,437</b>	<b>131,985</b>

1002650 521201	PROF SERVICES-GVMT SERVICES	1,073,623	1,026,825	921,592	1,102,660	1,107,085
1002650 521260	PROF SERVICES-COURT	378,236	323,110	298,136	375,000	375,000
1002650 521300	TECHNICAL SERVICES	53,177	42,237	45,116	90,000	60,000
1002650 523200	COMMUNICATIONS	778	731	536	800	1,600
1002650 523300	ADVERTISING	48	173	420	500	500
1002650 523400	PRINTING & BINDING	930	836	2,422	2,500	2,000
1002650 523500	TRAVEL	4,873	5,640	9,763	12,000	12,000
1002650 523600	DUES & FEES	408	920	545	1,000	1,000
1002650 523700	EDUCATION/TRAINING	6,145	5,377	6,938	14,000	14,000
1002650 523950	MERCHANT SERVICES CHARGES	21,718	4,364	2,631	10,000	5,000
1002650 531100	GENERAL OPERATING SUPPLIES	9,633	8,301	8,434	10,000	10,000
1002650 531300	HOSPITALITY	286	152	134	750	750
1002650 541200	SITE IMPROVEMENTS	0	11,189	0	0	0
1002650 542100	MACHINERY & EQUIPMENT	662	0	4,914	5,000	5,000
1002650 542400	COMPUTER EQUIPMENT	0	30,000	88,890	89,000	59,000
<b>Total Operations and Capital</b>		<b>1,550,517</b>	<b>1,459,854</b>	<b>1,390,469</b>	<b>1,713,210</b>	<b>1,652,935</b>

**Total Budget**    **1,657,894**    **1,577,453**    **1,518,022**    **1,840,647**    **1,784,920**

**PERSONNEL INFORMATION - MUNICIPAL COURT**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
Municipal Court Clerk/Administrator	1	1	1	1	1
<b>TOTAL POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**POLICE**

1003210 511100	REGULAR SALARIES	8,068,512	8,396,401	8,829,634	9,036,974	9,328,106
1003210 511110	BONUSES	214,980	200,072	203,396	200,000	275,000
1003210 511200	PART-TIME/TEMP EMPLOYEES	270,838	381,412	419,472	450,000	450,000
1003210 511300	OVERTIME	636,774	607,910	571,493	650,000	785,000
1003210 512101	HEALTH INSURANCE	902,219	1,129,188	1,347,842	1,459,156	1,573,010
1003210 512102	DISABILITY INSURANCE	24,138	31,680	29,365	37,354	38,503
1003210 512103	DENTAL INSURANCE	55,978	55,683	60,033	62,527	81,651
1003210 512104	LIFE INSURANCE	62,903	63,383	63,959	70,390	77,927
1003210 512200	SOCIAL SECURITY	537,176	558,954	603,850	640,892	671,963
1003210 512300	MEDICARE	127,486	132,701	142,168	149,886	157,153
1003210 512401	RETIREMENT 401A	955,189	995,321	1,055,941	1,084,437	1,119,373
1003210 512402	RETIREMENT-MATCHING	399,815	417,900	418,740	451,849	466,405
1003210 512500	TUITION REIMBURSEMENT	12,126	26,300	24,153	25,000	25,000
1003210 512600	UNEMPLOYMENT TAX	16,585	7,827	8,146	37,948	48,891
1003210 512700	WORKERS' COMPENSATION	262,549	238,395	274,033	288,285	297,132
	<b>Total Salaries and Benefits</b>	<b>12,547,267</b>	<b>13,243,127</b>	<b>14,052,225</b>	<b>14,644,698</b>	<b>15,395,114</b>
1003210 521200	PROFESSIONAL SERVICES	312,180	635,200	443,330	556,000	520,000
1003210 521270	JAIL SERVICES	176,525	306,549	379,908	400,000	400,000
1003210 521275	INMATE MEDICAL SERVICES	54,239	75,050	132,153	160,000	150,000
1003210 521300	TECHNICAL SERVICES	34,736	66,601	153,771	157,000	100,000
1003210 522100	CLEANING SERVICES	38,813	19,620	0	0	48,000
1003210 522210	REPAIRS & MAINTENANCE-EQPT	32,374	12,917	23,559	26,700	45,000
1003210 522220	REPAIRS & MAINTENANCE-BLDG	0	1,210	35,998	36,000	20,000
1003210 522230	REPAIRS & MAINTENANCE-VEH	427,324	400,744	338,488	344,000	320,000
1003210 522310	BUILDING OPERATING LEASE	567,342	573,704	586,103	593,000	604,000
1003210 522320	EQUIPMENT OPERATING LEASE	3,464	963	1,142	1,300	2,000
1003210 523200	COMMUNICATIONS	285,269	218,286	183,415	188,000	200,000
1003210 523250	POSTAGE	966	1,191	2,505	3,000	3,000
1003210 523300	ADVERTISING	16,767	30,106	16,306	16,500	20,000
1003210 523400	PRINTING & BINDING	8,479	7,063	10,349	12,000	10,000
1003210 523500	TRAVEL	58,246	65,710	69,139	64,500	60,000
1003210 523600	DUES & FEES	36,660	26,770	47,253	49,375	42,000
1003210 523700	EDUCATION/TRAINING	65,891	71,664	45,926	46,000	80,000
1003210 523900	CONTRACTUAL SERVICES	118,648	108,982	92,867	101,000	130,000
1003210 523950	MERCHANT SERVICES CHARGES	2,770	2,467	2,013	3,500	2,000
1003210 531100	GENERAL OPERATING SUPPLIES	93,992	155,869	109,011	111,000	100,000
1003210 531150	UNDERCOVER OPERATIONS	16,793	9,070	22,046	25,000	15,000
1003210 531210	WATER	0	411	997	1,000	2,000
1003210 531220	NATURAL GAS	12,242	13,420	9,485	12,000	17,000
1003210 531230	ELECTRICITY	63,147	41,366	55,575	70,000	55,000
1003210 531270	GASOLINE	640,597	489,917	511,942	575,000	550,000
1003210 531300	HOSPITALITY	14,541	23,969	24,336	27,000	15,000
1003210 531600	POLICE EQUIPMENT	253,829	242,867	233,067	233,000	275,000
1003210 531750	UNIFORMS	112,843	186,772	117,013	136,000	130,000
	<b>Total Operations</b>	<b>3,448,676</b>	<b>3,788,489</b>	<b>3,647,697</b>	<b>3,947,875</b>	<b>3,915,000</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**POLICE Continued**

1003210 541200	SITE IMPROVEMENTS	54,242	101,182	93,933	97,000	25,000
1003210 542100	MACHINERY & EQUIPMENT	77,124	151,574	25,779	26,000	350,000
1003210 542200	VEHICLES	781,397	706,408	842,287	870,050	900,000
1003210 542400	COMPUTER EQUIPMENT	131,222	314,227	43,615	50,000	30,000
<b>Total Capital</b>		<b>1,043,985</b>	<b>1,273,390</b>	<b>1,005,615</b>	<b>1,043,050</b>	<b>1,305,000</b>
1003210 579000	CONTINGENCY	0	0	0	0	200,000
1003210 581200	CAPITAL LEASE PRINCIPAL	212,060	0	0	0	0
1003210 582200	CAPITAL LEASE INTEREST	2,879	0	0	0	0
<b>Total Debt Service</b>		<b>214,938</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>Total Budget</b>		<b>17,254,866</b>	<b>18,305,006</b>	<b>18,705,538</b>	<b>19,635,623</b>	<b>20,815,114</b>

**PERSONNEL INFORMATION -POLICE**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
Police Chief	1.0	1.0	1.0	1.0	1.0
Deputy Police Chief	1.0	1.0	1.0	1.0	1.0
Major	2.0	2.0	2.0	2.0	2.0
Captain	9.0	9.0	9.0	9.0	8.0
Sergeant	20.0	21.0	21.0	21.0	22.0
Crime Analyst Manager	1.0	1.0	1.0	1.0	2.0
GIS Technician	1.0	1.0	1.0	1.0	1.0
Police Officer III	72.0	70.0	81.0	81.0	69.0
Police Officer II	18.0	19.0	5.0	5.0	12.0
Police Officer I	4.0	5.0	14.0	14.0	18.0
Executive Admin. Asst.	1.0	1.0	1.0	1.0	1.0
Administrative Staff	1.0	2.0	2.0	2.0	4.0
QuarterMaster	1.0	1.0	1.0	1.0	1.0
Records Supervisor	1.0	1.0	1.0	1.0	1.0
Records Clerk	5.0	5.0	5.0	5.0	5.0
GCIC Records Clerk	6.0	5.0	6.0	6.0	6.0
<b>Total Full-time</b>	<b>144.0</b>	<b>145.0</b>	<b>152.0</b>	<b>152.0</b>	<b>154.0</b>
<b>Total Part-time (Sworn Off/Civ)</b>	<b>12.0</b>	<b>16.0</b>	<b>14.0</b>	<b>14.0</b>	<b>14.0</b>
<b>TOTAL PERSONNEL</b>	<b>156.0</b>	<b>161.0</b>	<b>166.0</b>	<b>166.0</b>	<b>168.0</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**FIRE**

1003510 511100	REGULAR SALARIES	4,027,776	4,232,077	5,551,249	5,687,568	6,191,032
1003510 511110	BONUSES	732,262	744,171	129,381	125,000	125,000
1003510 511200	PART-TIME/TEMP EMPLOYEES	702,631	718,384	197,917	184,727	198,453
1003510 511300	OVERTIME	801,141	521,558	365,199	425,000	375,000
1003510 512101	HEALTH INSURANCE	569,172	743,000	1,033,395	1,004,574	1,353,600
1003510 512102	DISABILITY INSURANCE	76,297	79,769	83,550	90,249	90,650
1003510 512103	DENTAL INSURANCE	34,782	34,343	45,400	40,724	61,290
1003510 512104	LIFE INSURANCE	33,101	32,063	40,884	39,486	51,300
1003510 512200	SOCIAL SECURITY	370,453	364,514	373,984	398,182	427,150
1003510 512300	MEDICARE	86,971	85,609	87,842	93,123	99,900
1003510 512401	RETIREMENT 401A	480,721	490,193	673,120	682,508	742,925
1003510 512402	RETIREMENT-MATCHING	213,385	198,417	256,956	284,379	309,555
1003510 512500	TUITION REIMBURSEMENT	3,041	12,280	18,565	20,000	20,000
1003510 512600	UNEMPLOYMENT TAX	6,494	6,912	5,072	23,489	25,558
1003510 512700	WORKERS' COMPENSATION	113,290	103,984	129,447	139,934	150,826
	<b>Total Salaries and Benefits</b>	<b>8,251,517</b>	<b>8,367,273</b>	<b>8,991,962</b>	<b>9,238,943</b>	<b>10,222,239</b>
1003510 521200	PROFESSIONAL SERVICES	64,652	106,816	65,658	65,650	27,300
1003510 522210	REPAIRS & MAINTENANCE-EQPT	66,379	59,101	57,248	60,000	70,000
1003510 522220	REPAIRS & MAINTENANCE-BLDG	204,129	261,857	104,210	105,000	105,000
1003510 522230	REPAIRS & MAINTENANCE-VEH	162,276	135,241	164,703	185,000	150,000
1003510 523200	COMMUNICATIONS	40,295	31,419	31,473	35,000	35,000
1003510 523300	ADVERTISING	800	0	804	1,000	1,000
1003510 523400	PRINTING & BINDING	2,434	2,965	2,218	2,500	5,000
1003510 523500	TRAVEL	24,263	15,355	26,351	35,000	35,000
1003510 523600	DUES & FEES	13,507	16,181	8,332	14,000	14,000
1003510 523700	EDUCATION/TRAINING	33,195	23,022	42,881	53,700	53,700
1003510 523900	CONTRACTUAL SERVICES	277,594	207,306	258,854	277,000	147,000
1003510 531100	GENERAL OPERATING SUPPLIES	81,951	99,937	103,748	110,000	110,000
1003510 531160	EMS MEDICAL SUPPLIES	114,737	125,065	74,838	99,350	115,000
1003510 531210	WATER	25,617	25,462	19,266	25,000	25,000
1003510 531220	NATURAL GAS	27,099	27,819	19,670	31,000	31,000
1003510 531230	ELECTRICITY	46,820	46,986	54,196	55,000	55,000
1003510 531270	GASOLINE	142,495	134,378	162,549	150,000	200,000
1003510 531300	HOSPITALITY	7,204	12,269	9,902	15,000	15,000
1003510 531600	SMALL TOOLS & EQUIPMENT	129,489	98,424	122,271	125,000	125,000
1003510 531750	UNIFORMS	155,103	167,503	169,565	160,000	190,000
	<b>Total Operations</b>	<b>1,620,038</b>	<b>1,597,108</b>	<b>1,498,739</b>	<b>1,604,200</b>	<b>1,509,000</b>
1003510 542100	MACHINERY & EQUIPMENT	151,199	143,388	322,685	323,000	123,000
1003510 542200	VEHICLES	4,881,721	294,153	110,069	112,000	105,000
1003510 542300	FURNITURE & FIXTURES	0	26,865	25,910	30,000	15,000
1003510 542400	COMPUTER EQUIPMENT	51,240	0	1,150	10,000	10,000
	<b>Total Capital</b>	<b>5,084,159</b>	<b>464,406</b>	<b>459,815</b>	<b>475,000</b>	<b>253,000</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**FIRE Continued**

1003510 579000	CONTINGENCY	0	0	0	0	200,000
1003510 581200	CAPITAL LEASE PRINCIPAL	664,650	676,747	690,242	690,242	860,363
1003510 582200	CAPITAL LEASE INTEREST	110,514	97,569	83,738	83,738	70,249
	<b>Total Operations and Capital</b>	<b>775,165</b>	<b>774,316</b>	<b>773,980</b>	<b>773,980</b>	<b>1,130,612</b>

**Total Budget** 15,730,879   11,203,102   11,724,496   12,092,123   13,114,851

**PERSONNEL INFORMATION - FIRE**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
Fire Chief	1.0	1.0	1.0	1.0	1.0
Deputy Chief	1.0	2.0	1.0	1.0	1.0
Division Commander	1.0	1.0	1.0	1.0	3.0
Battalion Chief	6.0	6.0	6.0	6.0	3.0
Fire Marshall	1.0	1.0	1.0	1.0	2.0
Officers	1.0	1.0	3.0	3.0	3.0
Executive Assistant	1.0	1.0	1.0	1.0	1.0
Fire Inspector	1.0	1.0	4.0	4.0	4.0
Fire/Rescue Tech I	22.0	22.0	27.0	27.0	21.0
Fire/Rescue Tech II	38.0	38.0	27.0	27.0	21.0
Capt/Lieuten	18.0	18.0	18.0	18.0	22.0
Fire Apparatus Engineer	0.0	0.0	18.0	18.0	32.0
<b>Total Full-time</b>	<b>91.0</b>	<b>92.0</b>	<b>108.0</b>	<b>108.0</b>	<b>114.0</b>
<b>Total Part-time</b>	<b>53.0</b>	<b>53.0</b>	<b>6.0</b>	<b>6.0</b>	<b>6.0</b>
<b>TOTAL PERSONNEL</b>	<b>144.0</b>	<b>145.0</b>	<b>114.0</b>	<b>114.0</b>	<b>120.0</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**EMERGENCY SERVICES/ MEDICAL**

1003810 511***	TOTAL SALARIES & BENEFITS	95,170	0	0	0	0
1003810 521200	PROFESSIONAL SERVICES	450,000	353,755	120,000	120,000	120,000
1003810 521300	TECHNICAL SERVICES	46,152	36,400	67,060	75,000	75,000
1003810 523200	COMMUNICATIONS	2,058	1,487	780	2,000	2,000
1003810 523500	TRAVEL	295	0	0	0	0
1003810 523600	DUES & FEES	125	0	0	0	0
1003810 523700	EDUCATION/TRAINING	88	0	0	0	0
1003810 531100	GENERAL OPERATING SUPPLIES	598	2,700	0	5,000	5,000
1003810 531102	EMERGENCY EVENT RESPONSE	0	148,018	74,018	75,000	75,000
1003810 542100	MACHINERY & EQUIPMENT	0	0	55,000	30,000	30,000
1003810 572000	PAYMENTS TO OTHER AGENCIES	630,463	311,425	610,576	750,000	900,000
1003810 579000	CONTINGENCY	14,960	0	0	0	15,000
<b>Total Operations</b>		<b>1,144,737</b>	<b>853,786</b>	<b>927,434</b>	<b>1,057,000</b>	<b>1,222,000</b>
<b>Total Budget</b>		<b>1,239,907</b>	<b>853,786</b>	<b>927,434</b>	<b>1,057,000</b>	<b>1,222,000</b>

**PUBLIC WORKS**

1004100 521200	PROFESSIONAL SERVICES	0	1,610	4,823	5,000	0
1004100 521201	PROF SERVICES-GVMT SERVICES	3,425,848	3,484,427	4,164,298	4,326,318	4,808,850
1004100 521300	TECHNICAL SERVICES	0	0	0	0	47,000
1004100 522230	REPAIRS & MAINTENANCE-VEH	14,930	11,466	15,939	25,000	25,000
1004100 522240	STREETLIGHT MAINTENANCE	0	24,860	24,800	25,000	25,000
1004100 522250	BRIDGE & DAM MAINTENANCE	0	205,500	183,160	200,000	200,000
1004100 522260	GUARDRAIL MAINTENANCE	0	0	0	0	175,000
1004100 523200	COMMUNICATIONS	2,464	1,126	9,266	9,620	12,000
1004100 523500	TRAVEL	6,283	8,497	9,519	17,500	17,500
1004100 523600	DUES & FEES	2,300	2,636	9,590	7,500	7,500
1004100 523700	EDUCATION/TRAINING	9,112	19,038	17,035	37,500	37,500
1004100 523900	CONTRACTUAL SERVICES	5,374,613	5,203,360	5,632,297	5,768,495	5,843,019
1004100 531100	GENERAL OPERATING SUPPLIES	51,678	64,068	32,377	50,000	50,000
1004100 531235	STREET LIGHTS	1,202,002	1,215,362	1,247,759	1,343,000	1,343,000
1004100 531270	GASOLINE	20,063	17,126	14,468	25,000	20,000
1004100 531600	SMALL TOOLS & EQUIPMENT	0	11,102	9,481	12,000	15,000
1004100 531750	UNIFORMS	9,076	9,765	9,849	10,000	10,000
1004100 542100	MACHINERY & EQUIPMENT	0	93,761	0	0	0
1004100 542200	VEHICLES	0	53,090	82,345	70,000	54,000
1004100 542400	PROJECT MGMT SOFTWARE	0	129,881	0	0	0
1004100 572000	PAYMENTS TO OTHER AGENCIES	92,160	70,269	84,527	93,000	93,000
<b>Total Budget</b>		<b>10,210,529</b>	<b>10,626,943</b>	<b>11,551,533</b>	<b>12,024,933</b>	<b>12,783,369</b>



**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**RECREATION**

1006110 511200	PT/TEMP EMPLOYEES - GYM	661,232	622,518	396,671	431,000	458,000
1006110 511201	PT/TEMP EMPLOYEES - LEISURE	0	0	133,275	229,000	221,000
1006110 511202	PT/TEMP EMPLOYEES - PARK	0	0	66,325	87,000	97,000
1006110 512700	WORKERS COMPENSATION	12,765	11,511	14,329	16,000	16,000
1006110 521201	PROF SERVICES-GVMT SERVICES	1,033,852	1,035,112	1,103,761	1,199,183	1,381,723
1006110 521300	TECHNICAL SERVICES	0	15,000	8,125	8,125	4,693
1006110 522100	CLEANING SERVICES	48,276	68,003	90,153	90,000	90,000
1006110 522220	REPAIRS & MAINTENANCE-BLDG	41,640	42,825	59,642	70,000	70,000
1006110 522230	REPAIRS & MAINTENANCE-VEH	3,286	4,917	4,331	25,000	20,000
1006110 522240	REPAIRS & MAINTENANCE-PARKS	75,094	87,219	91,807	115,000	250,000
1006110 523200	COMMUNICATIONS	17,136	16,246	19,685	30,000	20,000
1006110 523300	ADVERTISING	8,653	12,613	14,182	15,000	20,000
1006110 523600	DUES & FEES	1,074	965	2,468	5,000	5,000
1006110 523700	EDUCATION/TRAINING	961	302	1,000	3,000	3,000
1006110 523900	CONTRACTUAL SERVICES	324,699	373,482	252,718	255,500	260,500
1006110 523950	MERCHANT SERVICES CHARGES	174	186	260	1,000	1,000
1006110 531100	GENERAL OPERATING SUPPLIES	77,995	77,420	61,791	70,000	10,000
1006110 531102	PROGRAM SUPPLIES	0	0	0	0	70,000
1006110 531210	WATER	55,922	58,495	55,938	84,000	84,000
1006110 531220	NATURAL GAS	17,799	21,316	8,352	22,000	22,000
1006110 531230	ELECTRICITY	153,096	180,176	155,372	175,000	183,000
1006110 531270	GASOLINE	23,371	19,051	20,865	30,000	30,000
1006110 531600	SMALL TOOLS & EQUIPMENT	11,754	10,247	63,946	65,000	61,000
1006110 531750	UNIFORMS	1,091	1,616	1,810	3,000	3,000
1006110 541200	SITE IMPROVEMENTS	0	0	0	0	25,000
1006110 542200	VEHICLES	0	0	0	0	35,000
1006110 572000	PAYMENTS TO OTHER AGENCIES	117,500	75,000	110,000	110,000	110,000
1006110 579000	CONTINGENCIES	0	0	30,000	50,000	50,000

<b>Total Budget</b>	<b>2,687,369</b>	<b>2,734,219</b>	<b>2,766,808</b>	<b>3,188,808</b>	<b>3,600,916</b>
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**GENERAL FUND 100 - EXPENDITURES  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**COMMUNITY DEVELOPMENT**

1007450 521200	PROFESSIONAL SERVICES	0	0	72,647	73,000	0
1007450 521201	PROF SERVICES-GVMT SERVICES	2,988,535	3,117,444	3,458,472	3,654,950	4,142,630
1007450 521300	TECHNICAL SERVICES	0	0	41,037	41,000	127,000
1007450 522230	REPAIRS & MAINTENANCE-VEH	6,321	6,992	10,603	10,000	10,000
1007450 523200	COMMUNICATIONS	20,855	15,007	25,101	24,000	30,000
1007450 523300	ADVERTISING	36,551	61,237	43,220	45,000	45,000
1007450 523500	TRAVEL	1,977	10,075	23,396	24,000	14,000
1007450 523600	DUES & FEES	3,477	6,689	11,425	20,000	15,000
1007450 523700	EDUCATION/TRAINING	9,153	23,528	24,534	24,000	35,000
1007450 523900	CONTRACTUAL SERVICES	147,580	176,229	799,750	799,750	365,000
1007450 523910	CONTRACTUAL SVCS-TREE ESCROW	33,839	51,158	34,699	0	0
1007450 523950	MERCHANT SERVICES CHARGES	42,615	24,343	499	1,000	1,000
1007450 531100	GENERAL OPERATING SUPPLIES	50,086	35,218	29,204	30,000	36,000
1007450 531270	GASOLINE	26,793	22,020	16,315	20,000	25,000
1007450 531300	HOSPITALITY	9,010	6,491	9,910	10,000	11,500
1007450 531750	UNIFORMS	8,103	6,757	10,381	10,000	12,000
1007450 542200	VEHICLES	0	172,898	41,470	45,000	130,000
1007450 542400	COMPUTER EQUIPMENT	0	0	44,990	45,000	0

<b>Total Budget</b>	<b>3,384,894</b>	<b>3,736,083</b>	<b>4,697,654</b>	<b>4,876,700</b>	<b>4,999,130</b>
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**ECONOMIC DEVELOPMENT**

1007520 521201	PROF SERVICES-GVMT SERVICES	137,116	176,046	193,332	194,070	253,448
1007520 521205	DOWNTOWN MASTER PLAN	5,500	39,885	49,312	50,000	50,000
1007520 523200	COMMUNICATIONS	611	845	1,283	1,500	1,500
1007520 523300	ADVERTISING	23,086	39,778	35,062	47,000	55,300
1007520 523500	TRAVEL	1,077	206	4,855	3,500	3,500
1007520 523600	DUES & FEES	11,966	10,204	10,467	12,000	12,000
1007520 523700	EDUCATION/TRAINING	960	0	1,715	2,000	2,000
1007520 531100	OPERATING SUPPLIES	0	0	0	0	500
1007520 531300	HOSPITALITY	981	533	833	1,500	1,500

<b>Total Budget</b>	<b>181,296</b>	<b>267,497</b>	<b>296,859</b>	<b>311,570</b>	<b>379,748</b>
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**OTHER USES**

1009000 611120	TRANSFER TO ANNE FRANK	16,540	31,344	0	0	0
1009000 611240	TRANSFER TO GRANTS FUND	153,600	0	30,600	130,000	125,000
1009000 611351	TRANSFER TO CAPITAL PROJECTS	24,336,631	29,428,429	10,693,000	10,693,000	13,748,450
1009000 611360	TRANSFER TO PUBLIC FACILITIES	0	0	19,211,824	19,211,824	15,347,625
1009000 611561	TRANSFER TO STORMWATER	1,600,000	1,750,000	2,550,000	2,550,000	2,500,000

<b>Total Budget</b>	<b>26,106,770</b>	<b>31,209,773</b>	<b>32,485,424</b>	<b>32,584,824</b>	<b>31,721,075</b>
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**GENERAL FUND TOTAL EXPENDITURES**

<b>89,290,639</b>	<b>90,991,524</b>	<b>96,675,850</b>	<b>100,140,762</b>	<b>103,562,695</b>
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**NET CHANGE IN FUND BALANCE**

934,288	1,439,113	(1,510,767)	(14,374,194)	(12,758,427)
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**FUND BALANCE BEGINNING OF YEAR**

32,500,793	33,435,081	34,874,194	34,874,194	33,363,427
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**FUND BALANCE END OF YEAR**

33,435,081	34,874,194	33,363,427	20,500,000	20,605,000
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# FUND BUDGETS

## CONFISCATED ASSETS FUND

210





**CONFISCATED ASSETS FUND 210  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

FEDERAL/STATE SEIZED FUNDS	232,192	452,468	200,000	200,000	200,000
INTEREST REVENUE	168	0	0	0	0
<b>TOTAL REVENUES</b>	<b>232,360</b>	<b>452,468</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>

**EXPENDITURES:**

POLICE OPERATIONS	123,915	184,816	120,000	200,000	200,000
CAPITAL IMPROVEMENTS	149,455	413,630	240,000	0	0
<b>TOTAL EXPENDITURES</b>	<b>273,370</b>	<b>598,447</b>	<b>360,000</b>	<b>200,000</b>	<b>200,000</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>(41,010)</b>	<b>(145,979)</b>	<b>(160,000)</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>867,577</b>	<b>826,567</b>	<b>680,588</b>	<b>680,588</b>	<b>520,588</b>
<b>FUND BALANCE END OF YEAR</b>	<b>826,567</b>	<b>680,588</b>	<b>520,588</b>	<b>680,588</b>	<b>520,588</b>



# FUND BUDGETS

E911 FUND

215





**E911 FUND 215  
FY 2017 APPROVED BUDGET**

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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**REVENUES:**

E911 REVENUES	2,661,622	2,735,219	2,598,887	2,552,210	2,552,210
<b>TOTAL REVENUES</b>	<b>2,661,622</b>	<b>2,735,219</b>	<b>2,598,887</b>	<b>2,552,210</b>	<b>2,552,210</b>

**EXPENDITURES:**

TRANSFERS TO CHATCOMM	2,661,622	2,735,219	2,598,887	2,552,210	2,552,210
<b>TOTAL EXPENDITURES</b>	<b>2,661,622</b>	<b>2,735,219</b>	<b>2,598,887</b>	<b>2,552,210</b>	<b>2,552,210</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE END OF YEAR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FUND BUDGETS

## TREE FUND

220





**TREE FUND 220  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

DEVELOPMENT IMPACT FEES	0	48,125	123,660	0	60,000
<b>TOTAL REVENUES</b>	<b>0</b>	<b>48,125</b>	<b>123,660</b>	<b>0</b>	<b>60,000</b>

**EXPENDITURES:**

APPROVED TREE FUND PROJECTS	0	0	61,785	0	170,000
<b>TOTAL EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>61,785</b>	<b>0</b>	<b>170,000</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>0</b>	<b>48,125</b>	<b>61,875</b>	<b>0</b>	<b>(110,000)</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>0</b>	<b>0</b>	<b>48,125</b>	<b>48,125</b>	<b>110,000</b>
<b>FUND BALANCE END OF YEAR</b>	<b>0</b>	<b>48,125</b>	<b>110,000</b>	<b>48,125</b>	<b>0</b>



# FUND BUDGETS

## MULTIPLE GRANTS FUND

240





**MULTIPLE GRANTS FUND 240  
FY 2017 APPROVED BUDGET**

	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

FEDERAL GRANTS	867,665	614,930	35,907	170,350	25,365
TRANSFER IN FROM GENERAL FUND	153,600	(55,609)	30,600	0	10,365

**TOTAL REVENUES**

	<b>1,021,264</b>	<b>559,321</b>	<b>66,507</b>	<b>170,350</b>	<b>35,730</b>
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**EXPENDITURES:**

AFGL ASSISTANCE TO FIREFIGHTERS	130,500	0	0	0	0
HEAT6 HIGHWAY ENFORCEMENT-DUI	131,622	141,672	45,000	82,500	0
BYR BYRNE-JAG	7,667	15,754	14,307	20,000	15,000
BVPG BULLETPROOF VEST PARTNERSHIP	15,384	50,051	7,200	67,850	20,730
PCID PERIMETER CTR IMP DISTRICT	229,045	0	0	0	0
OSSP SPAULDING DRIVE PH 1 & 2	61,126	0	0	0	0
PDMP PRE-DISASTER MITIGATION PROG	0	348,844	0	0	0
T5000 HAZARD MITIGATION GRANT PROG	445,921	3,000	0	0	0

**TOTAL EXPENDITURES**

	<b>1,021,264</b>	<b>559,321</b>	<b>66,507</b>	<b>170,350</b>	<b>35,730</b>
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<b>NET CHANGE IN FUND BALANCE</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>FUND BALANCE END OF YEAR</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>



# FUND BUDGETS

## COMMUNITY DEVELOPMENT BLOCK GRANT FUND

245







# FUND BUDGETS

## PRIVATE DONATIONS FUND

250





**PRIVATE DONATIONS FUND 250  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

CONTRIBUTIONS/DONATIONS	4,255	24,450	2,000	25,000	15,000
INTEREST REVENUE	7	0	0	0	0
<b>TOTAL REVENUES</b>	<b>4,262</b>	<b>24,450</b>	<b>2,000</b>	<b>25,000</b>	<b>15,000</b>

**EXPENDITURES:**

POLICE OPERATIONS	0	0	0	5,000	5,000
FIRE OPERATIONS	0	0	0	5,000	5,000
RECREATION OPERATIONS	19,900	7,514	20,000	15,000	5,000
<b>TOTAL EXPENDITURES</b>	<b>19,900</b>	<b>7,514</b>	<b>20,000</b>	<b>25,000</b>	<b>15,000</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>(15,638)</b>	<b>16,936</b>	<b>(18,000)</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>122,086</b>	<b>106,448</b>	<b>123,384</b>	<b>123,384</b>	<b>105,384</b>
<b>FUND BALANCE END OF YEAR</b>	<b>106,448</b>	<b>123,384</b>	<b>105,384</b>	<b>123,384</b>	<b>105,384</b>



# FUND BUDGETS

HOTEL MOTEL

FUND

275





**HOTEL MOTEL FUND 275  
FY 2017 APPROVED BUDGET**

	<b>2014 Actual</b>	<b>2015 Actual</b>	<b>2016 Projected</b>	<b>2016 Budget</b>	<b>2017 Budget</b>
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**REVENUES:**

HOTEL/MOTEL TAX	3,866,704	4,462,241	4,308,624	3,750,000	4,500,000
INTEREST REVENUE	26	0	0	0	0
<b>TOTAL REVENUES</b>	<b>3,866,730</b>	<b>4,462,241</b>	<b>4,308,624</b>	<b>3,750,000</b>	<b>4,500,000</b>

**EXPENDITURES:**

GEORGIA WORLD CONGRESS CTR	1,519,615	1,753,661	1,693,722	1,473,750	0
TRANSFER TO GENERAL FUND	1,104,331	1,274,416	1,230,857	1,071,000	1,285,200
TRANSFER TO GENERAL FUND (PFA)	0	0	0	0	1,768,500
SANDY SPRINGS HOSPITALITY	1,242,759	1,434,164	1,385,145	1,205,250	1,446,300
<b>TOTAL EXPENDITURES</b>	<b>3,866,704</b>	<b>4,462,241</b>	<b>4,309,725</b>	<b>3,750,000</b>	<b>4,500,000</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>26</b>	<b>0</b>	<b>(1,101)</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>1,075</b>	<b>1,101</b>	<b>1,101</b>	<b>1,101</b>	<b>(0)</b>
<b>FUND BALANCE END OF YEAR</b>	<b>1,101</b>	<b>1,101</b>	<b>(0)</b>	<b>1,101</b>	<b>(0)</b>



# FUND BUDGETS

RENTAL MOTOR VEHICLE

EXCISE TAX FUND

280





**RENTAL MOTOR VEHICLE EXCISE TAX FUND 280  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

EXCISE TAX ON RMV	104,169	109,384	119,721	100,000	105,000
<b>TOTAL REVENUES</b>	<b>104,169</b>	<b>109,384</b>	<b>119,721</b>	<b>100,000</b>	<b>105,000</b>

**EXPENDITURES:**

TRANSFER TO GENERAL FUND	104,169	109,384	119,721	100,000	105,000
<b>TOTAL EXPENDITURES</b>	<b>104,169</b>	<b>109,384</b>	<b>119,721</b>	<b>100,000</b>	<b>105,000</b>

<b>NET CHANGE IN FUND BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE END OF YEAR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FUND BUDGETS

## CAPITAL PROJECTS FUND

351





**CAPITAL PROJECTS FUND 351  
FY 2017 APPROVED BUDGET**

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2017 City Funding	2017 Budget
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**REVENUES:**

FEDERAL/STATE/OTHER OUTSIDE FUNDING	9,685,960
TRANSFER FROM GENERAL FUND	13,748,450
USE OF FUND BALANCE	30,468,265

**TOTAL REVENUES**

**53,902,675**

**EXPENDITURES:**

**SMALL PROJECTS**

C9999 Capital Contingency	0	251,314	0	251,314	2,290,538	2,541,852
MARTA Marta Bus Shelter Advertising	542,536	0	122,246	420,290	(320,000)	100,290
	<b>542,536</b>	<b>251,314</b>	<b>122,246</b>	<b>671,604</b>	<b>1,970,538</b>	<b>2,642,142</b>

**FACILITY PROJECTS**

F0005 City Hall Storage Facility	725,000	560,000	1,284,790	210	0	210
	<b>725,000</b>	<b>560,000</b>	<b>1,284,790</b>	<b>210</b>	<b>0</b>	<b>210</b>

**CITY CENTER PROJECTS**

CC001 Land Acquisition	0	30,675,213	20,826,589	9,848,624	0	9,848,624
CC005 Utility Relo Program	0	600,000	590,275	9,725	2,730,000	2,739,725
CC007 Marsh Creek Headwater BMP	387,747	4,232,991	4,417,603	203,135	0	203,135
CC010 Sandy Springs Circle Phase 2	2,641,275	910,970	297,824	3,254,421	1,000,000	4,254,421
	<b>3,029,022</b>	<b>36,419,174</b>	<b>26,132,290</b>	<b>13,315,905</b>	<b>3,730,000</b>	<b>17,045,905</b>

**PARKS PROJECTS**

P0002 Abernathy-Greenway Linear Park	1,472,105	8,972,127	9,710,789	733,443	0	733,443
P0006 SS Tennis Center	0	765,000	524,339	240,661	0	240,661
P0007 Hammond Pk Imprvmts	0	2,733,981	1,928,597	805,384	0	805,384
P0009 Morgan Falls Overlook	0	3,899,472	3,871,191	28,281	(28,281)	0
P0015 Lost Corner Preserve	112,166	1,379,500	1,475,006	16,661	0	16,661
P0018 Astro Turf @ School fields	0	697,582	697,582	0	0	0
P0019 Old Riverside Dr Park	0	1,827,000	1,578,439	248,561	0	248,561
P0020 Crooked Creek Park	96,882	175,000	171,882	100,000	176,725	276,725
P0021 Windsor Meadows Park	0	300,000	0	300,000	176,725	476,725
P0022 Roswell Rd Passive Park	0	708,000	666,631	41,369	0	41,369
	<b>1,681,154</b>	<b>21,457,663</b>	<b>20,624,455</b>	<b>2,514,361</b>	<b>325,169</b>	<b>2,839,530</b>



**CAPITAL PROJECTS FUND 351  
FY 2017 APPROVED BUDGET**

Project Code	Description	Previous Outside Funding	Previous City Funding to Date	Total Exp/Enc to Date	Project to Date Balance	2017 City Funding	2017 Budget
<b>EXPENDITURES (continued) :</b>							
<b>TRANSPORTATION PROJECTS</b>							
T0002	Abernathy/Johnson Fy Roadway Imp	0	1,000,000	955,040	44,960	0	44,960
T0008	Roswell Rd Streetscape	1,844,542	446,445	1,969,716	321,271	0	321,271
T0011	JohnsonFy-Glenridge CD&PE	4,050,478	1,340,800	2,080,415	3,310,864	0	3,310,864
T0012	RRSS-Johnson Fy-Abernathy	1,902,080	1,240,000	2,649,142	492,938	0	492,938
T0019	Roswell Road SS Phase I	0	2,600,000	231,521	2,368,479	(2,000,000)	368,479
T0024	Hammond Dr -CD	499,915	1,720,000	1,649,698	570,217	3,200,000	3,770,217
T0034	Morgan Falls Road	1,200,000	2,300,000	2,892,509	607,491	0	607,491
T0035	Chattahoochee Pedestrian Bridge	0	760,000	34,590	725,410	0	725,410
T0039	Spalding @ Mt Vernon	0	1,585,000	1,443,178	141,822	0	141,822
T0042	City Gateway Beautification	0	1,250,000	485,333	764,667	0	764,667
T0043	Glenridge @ Roswell Rd Intersection	161,354	1,000,000	198,787	962,566	0	962,566
T0044	Plan 2040	1,320,000	330,000	146,413	1,503,587	0	1,503,587
T0045	Windsor Parkway Realignment	5,224,028	368,241	5,299,086	293,183	0	293,183
T0046	Carpenter Drive Realignment	0	2,686,199	1,417,148	1,269,051	900,000	2,169,051
T0051	Heards Ferry Intersection Imp	0	2,000,000	1,924,760	75,240	0	75,240
T0052	Left-turn Lane @ Riveredge Pkwy	0	475,000	438,414	36,586	0	36,586
T0053	Windsor Pkwy Ped Bridge	0	528,669	99,715	428,954	0	428,954
T0054	Hammond PD Glenridge ATMS	1,200,000	300,000	224,968	1,275,032	0	1,275,032
T0055	Dupree Sidewalks	0	406,943	406,943	0	0	0
T0056	IJR for new I-285 Interchange	0	450,000	0	450,000	0	450,000
T0057	I-285/SR 400 Interchg Shared Use Trail	0	1,000,000	0	1,000,000	0	1,000,000
T0058	City Center Transportation Network	0	3,000,000	1,321,928	1,678,072	315,000	1,993,072
T0059	Perimeter Ctr Last Mile Connectivity	0	0	0	0	500,000	500,000
T0060	Bike/Ped/Trail Design & Implem	0	0	0	0	500,000	500,000
T3000	Pavement Management Prg	2,765,435	30,376,911	31,847,674	1,294,672	1,500,000	2,794,672
T6000	Sidewalk Program	0	9,608,500	8,273,222	1,335,278	1,000,000	2,335,278
T7000	Intersection & Operational Imp	0	5,134,529	4,641,634	492,895	500,000	992,895
T9000	Bridge & Dam Maintenance	0	2,354,882	904,830	1,450,052	500,000	1,950,052
T9500	Traffic Management Program	0	3,610,507	3,349,811	260,696	750,000	1,010,696
T9600	Traffic Calming	0	200,000	89,584	110,417	0	110,417
		<b>20,167,832</b>	<b>78,072,626</b>	<b>74,976,057</b>	<b>23,264,400</b>	<b>7,665,000</b>	<b>30,929,400</b>
<b>N. FULTON UNIFIED RADIO SYSTEM</b>							
R0001	City's Weighted Share for NFRRSA	0	4,250,000	3,869,513	380,487	65,000	445,487
R0002	FCC Mandatory Radio Upgrades	250,000	550,000	792,743	7,257	(7,257)	0
		<b>250,000</b>	<b>4,800,000</b>	<b>4,662,255</b>	<b>387,745</b>	<b>57,743</b>	<b>445,487</b>
<b>TOTAL CAPITAL PROJECTS</b>							
		<b>26,395,544</b>	<b>141,560,776</b>	<b>127,802,094</b>	<b>40,154,225</b>	<b>13,748,450</b>	<b>53,902,675</b>

# FUND BUDGETS

IMPACT FEE

FUND

356





**IMPACT FEE FUND 356  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

RECREATION & PARKS	195,690	86,955	90,000	6,100	12,200
PUBLIC SAFETY	212,171	132,206	200,000	13,400	26,800
TRANSPORTATION	719,889	565,240	610,000	80,500	161,000
INTEREST REVENUE	333	104	0	0	0

**TOTAL REVENUES**

<b>1,128,083</b>	<b>784,505</b>	<b>900,000</b>	<b>100,000</b>	<b>200,000</b>
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**EXPENDITURES:**

TRANSFER TO CAPITAL PROJECTS	458,484	315,817	400,000	100,000	200,000
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**TOTAL EXPENDITURES**

<b>458,484</b>	<b>315,817</b>	<b>400,000</b>	<b>100,000</b>	<b>200,000</b>
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<b>NET CHANGE IN FUND BALANCE</b>	<b>669,599</b>	<b>468,687</b>	<b>500,000</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>1,715,328</b>	<b>2,384,927</b>	<b>2,853,614</b>	<b>2,853,614</b>	<b>3,353,614</b>
<b>FUND BALANCE END OF YEAR</b>	<b>2,384,927</b>	<b>2,853,614</b>	<b>3,353,614</b>	<b>2,853,614</b>	<b>3,353,614</b>



# **FUND BUDGETS**

**PUBLIC FACILITIES  
AUTHORITY FUND**





**PUBLIC FACILITIES AUTHORITY FUND 360 - CONSTRUCTION  
FY 2017 APPROVED BUDGET**

Description	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**CONSTRUCTION BUDGET**

**SOURCES:**

INTEREST REVENUE	0	0	0	0
TRANSFER FROM GENERAL FUND	0	19,211,824	22,888,969	22,888,969
TRANSFER FROM CAPITAL PROJECTS	0	19,423,031	19,423,031	19,423,031
SALE OF ASSETS	0	0	9,000,000	9,000,000
REVENUE BOND PROCEEDS	0	171,400,000	171,400,000	171,400,000

**TOTAL SOURCES**

<b>0</b>	<b>210,034,855</b>	<b>222,712,000</b>	<b>222,712,000</b>
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**USES:**

PROFESSIONAL SERVICES	0	12,028,399	17,032,928	17,032,928
INFRASTRUCTURE	0	18,751,601	180,057,353	180,057,353
INFRASTRUCTURE - SPECIAL	0	5,355,931	10,945,260	10,945,260
FURNITURE & FIXTURES	0	0	9,273,183	9,273,183
CONTINGENCIES	0	0	5,403,276	5,403,276

**TOTAL CONSTRUCTION**

<b>0</b>	<b>36,135,931</b>	<b>222,712,000</b>	<b>222,712,000</b>
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**PUBLIC FACILITIES AUTHORITY FUND 360 - OPERATIONS  
FY 2017 APPROVED BUDGET**

Description	2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
<b>OPERATIONS BUDGET</b>					
<b>REVENUES:</b>					
INTEREST REVENUE	0	0	0	0	0
BOND PROCEEDS	0	0	7,958,266	0	0
TRANSFER FROM GENERAL FUND	0	0	0	0	6,447,625
<b><u>TOTAL REVENUES</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>7,958,266</u></b>	<b><u>0</u></b>	<b><u>6,447,625</u></b>
<b>EXPENDITURES:</b>					
<b><i>PERSONNEL</i></b>					
SALARIES-GENERAL MANAGER	0	0	0	0	179,670
<b><i>OPERATIONS</i></b>					
MANAGEMENT FEE	0	0	0	0	60,000
EQUIPMENT RENTAL	0	0	0	0	5,000
INSURANCE	0	0	0	0	500
COMMUNICATIONS	0	0	0	0	1,800
ADVERTISING/PUBLIC RELATIONS	0	0	0	0	19,800
PROMOTIONS/TRADE SHOWS	0	0	0	0	30,000
TRAVEL	0	0	0	0	12,000
DUES & FEES	0	0	0	0	3,450
CONTRACTUAL SERVICES	0	0	0	0	14,100
GENERAL OPERATING SUPPLIES	0	0	0	0	4,500
CONTINGENCIES	0	0	0	0	19,180
	0	0	0	0	350,000
<b><i>DEBT SERVICE</i></b>					
PRINCIPAL DEBT RETIREMENT	0	0	0	0	2,440,000
INTEREST EXPENSE	0	0	3,718,585	0	7,315,250
COSTS OF ISSUANCE	0	0	572,734	0	0
	0	0	4,291,319	0	9,755,250
<b><u>TOTAL OPERATIONS</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>4,291,319</u></b>	<b><u>0</u></b>	<b><u>10,105,250</u></b>
<b>TOTAL PUBLIC FACILITIES AUTHORITY</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>40,427,250</u></b>	<b><u>222,712,000</u></b>	<b><u>232,817,250</u></b>

# FUND BUDGETS

## STORMWATER

### FUND

561





**STORMWATER FUND 561  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

TRANSFER IN FROM GENERAL FUND	1,600,000	1,750,000	2,550,000	2,550,000	2,500,000
<b>TOTAL REVENUES</b>	<b>1,600,000</b>	<b>1,750,000</b>	<b>2,550,000</b>	<b>2,550,000</b>	<b>2,500,000</b>

**EXPENDITURES:**

**Operations & Maintenance**

PROFESSIONAL SERVICES	74,630	0	0	0	0
REPAIRS & MAINTENANCE	620,419	0	0	0	0
	<b>695,049</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**CIP**

PROFESSIONAL SERVICES	97,018	76,980	100,000	220,000	150,000
STORMWATER IMPROVEMENTS	1,222,121	836,846	2,650,000	1,000,000	1,600,000
	<b>1,319,139</b>	<b>913,826</b>	<b>2,750,000</b>	<b>1,220,000</b>	<b>1,750,000</b>

**Mabry Project**

PROFESSIONAL SERVICES	0	0	0	0	0
STORMWATER IMPROVEMENTS	0	0	479,829	800,000	0
	<b>0</b>	<b>0</b>	<b>479,829</b>	<b>800,000</b>	<b>0</b>

**Operations**

PROFESSIONAL SERVICES	24,899	7,819	50,000	50,000	50,000
REPAIRS & MAINTENANCE	0	268,183	200,000	400,000	600,000
CONTRACTUAL SERVICES	0	37,573	50,000	69,000	70,000
MACHINERY & EQUIPMENT	0	0	10,150	11,000	30,000
	<b>24,899</b>	<b>313,575</b>	<b>310,150</b>	<b>530,000</b>	<b>750,000</b>

TRANSFER TO CAPITAL PROJECTS	0	0	0	0	0
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<b>TOTAL STORMWATER EXPENDITURES</b>	<b>2,039,087</b>	<b>1,227,401</b>	<b>3,539,979</b>	<b>2,550,000</b>	<b>2,500,000</b>
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<b>NET CHANGE IN FUND BALANCE</b>	<b>(439,087)</b>	<b>522,599</b>	<b>(989,979)</b>	<b>0</b>	<b>0</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>906,466</b>	<b>467,380</b>	<b>989,979</b>	<b>989,979</b>	<b>0</b>
<b>FUND BALANCE END OF YEAR</b>	<b>467,380</b>	<b>989,979</b>	<b>0</b>	<b>989,979</b>	<b>0</b>



# **FUND BUDGETS**

## **DEVELOPMENT AUTHORITY FUND**





**DEVELOPMENT AUTHORITY FUND 840  
FY 2017 APPROVED BUDGET**

2014 Actual	2015 Actual	2016 Projected	2016 Budget	2017 Budget
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**REVENUES:**

GRANTS	0	0	0	0	0
BOND ADMINISTRATION FEES	10,851	211,250	0	0	0
INTEREST INCOME	0	1	0	0	0
<b>TOTAL REVENUES</b>	<b>10,852</b>	<b>211,251</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES:**

TECHNICAL SERVICES	0	0	0	0	0
PROFESSIONAL SVCS - AUDIT	2,435	0	0	0	0
PROFESSIONAL SVCS - LEGAL	835	0	0	0	0
PROPERTY & LIABILITY INSURANCE	5,045	5,000	5,000	5,000	5,000
TRAVEL	0	217	750	0	0
EDUCATION / TRAINING	0	245	735	0	0
COMPUTER EQUIPMENT	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>8,315</b>	<b>5,462</b>	<b>6,485</b>	<b>5,000</b>	<b>5,000</b>
<b>NET CHANGE IN FUND BALANCE</b>	<b>2,536</b>	<b>205,788</b>	<b>(6,485)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>FUND BALANCE BEGINNING OF YEAR</b>	<b>6,621</b>	<b>9,157</b>	<b>214,946</b>	<b>214,946</b>	<b>208,461</b>
<b>FUND BALANCE END OF YEAR</b>	<b>9,157</b>	<b>214,946</b>	<b>208,461</b>	<b>209,946</b>	<b>203,461</b>





# GLOSSARY OF TERMS





**Accounting Period:** A period at the end of which and for which financial statements are prepared.

**Accrual Basis:** The basis of accounting under which transactions are recognized when they are earned or occur, regardless of the timing of related cash receipts and disbursements.

**ADA:** Americans with Disabilities Act – a federal mandate requiring the removal of physical barriers and the addition of improvements to ensure that all physically challenged individuals have equal access to government programs, services and buildings.

**Adopted Budget:** Appropriation of funds approved by the City Council at the beginning of each fiscal year.

**Allocation:** A sum of money set aside for a specific purpose.

**Annual Budget:** A budget applicable to a single fiscal year.

**Appropriation:** A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be used.

**ARC:** Atlanta Regional Commission – the regional planning and intergovernmental coordination agency for the ten-county Atlanta metropolitan area.

**Assessed Value:** A valuation set upon real assets or other property by a government as a basis for levying taxes.



**Assessment:** The process of making the official valuation of property for the purposes of taxation.

**Assets:** Resources owned or held by the City which have monetary value.

**Bond Rating:** A system of appraising and rating the investment value of individual bond issues.

**Budget:** A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single year. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

**Budget Amendment:** A change in an amount in any budget line during the fiscal year.

**Budget Calendar:** The schedule of key dates which the City follows in the preparation, adoption and administration of the budget.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of two parts. The first part contains a message from the budget-making authority, together with a summary of proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to the past years actual revenues, expenditures and other data used in making the estimates. In addition to the budget document, an appropriation ordinance will be necessary to put the budget into effect.

**Budget Message:** A general discussion of the proposed budget presented in writing to the budget-making authority to the legislative body. The budget message should



contain an explanation of the principal budget items, an outline of the City experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

**Budget Resolution or Ordinance:** The official enactment by the City Council authorizing the appropriation of revenues for specified purposes, functions, or activities during the fiscal year.

**Budgetary Accounts:** Accounts used to enter the formally adopted annual operating budget into the general ledger as part of the management control technique of formal budgetary integration.

**Budgetary Control:** The control or management of the City in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**CAFR:** Comprehensive Annual Financial Report – a report compiled annually which provides detailed information on an organization’s financial status.

**Capital Assets:** Property and equipment with a unit value of \$10,000 or more an estimated useful life of three years or more. Capital Assets can also be referred to as Fixed Assets.

**Capital Budget:** A financial plan of proposed capital expenditures and the means of financing them.

**Capital Contingency:** A governmental account used to account for the financial resources used for the acquisition and construction of major capital items and facilities.



**Capital Improvement Program (CIP):** A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the City is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

**Capital Outlay:** An expenditure for the acquisition of, or addition to, a fixed asset.

**Capital Projects Fund:** A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

**Cash Flow:** A schedule reflecting projected cash receipts and disbursements to aid in determining seasonal and long-term borrowing needs and investment policy.

**Continuing Appropriations:** An appropriation which once established, is automatically renewed without further legislative action, period after period, until altered, revoked or expended.

**Debt Limit:** The maximum amount of gross or net debt which is legally permitted.

**Debt Service:** Expenditure providing for the repayment of principal and interest on City long-term obligations.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Deficit:** The excess of expenditures over revenues during an accounting period.

**Disbursement:** Funds paid out for goods or services received which results in a decrease in net financial resources; also referred to as an expenditure.



**Double Entry:** A system of bookkeeping which requires an entry to the debit side of an account or accounts for the corresponding amount or amounts of the entry to the credit side of another account or accounts.

**Emergency Services:** A division of the General Fund to account for the operation of the City ambulance service and contributions to the City Emergency 911 system.

**Encumbrance:** Commitments for unperformed contracts for goods or services.

**Enterprise Fund:** A fund established to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Expenditures:** Decreases in net current assets. Expenditures include debt service, capital outlays, and those current-operating costs which require the use of current assets. The difference between expenditure and an expense is a difference in what is being measured. Expenditures measure current outlays, while expenses measure total costs.

**Expenses:** Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of the related expenditures.

**Fines and Forfeitures:** Revenue received from bond forfeitures and authorized fines such as traffic violation fines.

**Fiscal Year:** A 12-month period to which the annual operating budget applies and at the end of which the City determines its financial position and results of its operations. The City's fiscal year begins on July 1 and ends on June 30.



**Fixed Assets:** Assets which are intended to be held or used for a long term, such as land, buildings, improvements, machinery and equipment. In common usage, the term refers only to operating facilities and equipment, not to long-term investments and other non-current assets.

**Fringe Benefits:** Payments made by the City to cover pensions, health insurance, life insurance, Medicare tax, worker's compensation and other benefits to City employees.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The fund equity of the City's governmental funds and trust funds.

**GAAP:** Generally Accepted Accounting Principles – uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board (GASB).

**GASB:** Governmental Account Standards Board – the authoritative accounting and financial reporting standard-setting body for government entities.



**GASB 34:** Passed by the Governmental Standard's Board in June 1999, this statement establishes a new framework for the financial reports of state and local governments. This new financial reporting model represents the biggest single change in the history of governmental accounting and financial reporting.

**General Fund:** The fund used to account for all financial resources except those required to be accounted for in another fund.

**General Obligation Bonds:** Method of raising funds for long-term capital financing. The State of Georgia requires approval by referendum and the debt ceiling is ten percent of the assessed value of all taxable property.

**General Property Taxes:** Taxes levied on all property located in or owned by the citizens of the City.

**Goals:** Broad aims of the City and/or departments toward which programs, projects and services are directed.

**Governmental Fund Types:** Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds. The measurement focus in these fund types is on the determination of financial position rather than on net income determination. Under current GAAP, there are four governmental fund types: general, special revenue, debt service and capital projects.

**Grants:** External contributions or gifts of cash or other assets to be used or expended for a specified purpose, activity, or facility.



**Homestead Exemption:** A tax relief whereby state law permits local governments to exempt a fixed dollar amount of the appraised value of the qualifying residential property from taxation.

**Infrastructure:** The basic facilities, equipment, and installations needed for the function of a system or organization (e.g. roads, bridges, water/sewer lines, public buildings).

**Insurance Premium Tax:** A tax on insurance to finance various departments of the General Fund.

**Intangible Property:** A category of personal property that includes stocks, taxable bonds and cash.

**Interfund Transfers:** Interfund transfers are a type of interfund transaction. There are two types of interfund transfers: Residual Equity Transfers and Operating Transfers. Both types involve the permanent movement of resources between funds. For any one transaction, the transfer-in and the transfer-out must be classified in the same way, so that the total operating transfers-in for the entire city equal the total transfers-out and the total residual equity transfers-in equal the total residual equity transfers-out.

**Intergovernmental Revenues:** Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

**Internal Service Fund:** A proprietary fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

**LARP:** Landscape Architecture and Regional Planning

**LGIP:** Local Government Investment Pool.



**Liabilities:** Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. This term does not include encumbrances.

**Licenses & Permits:** Fees collected for the issuance of licenses and permits such as business licenses, building and sign permits.

**LOST:** Local Option Sales Tax – a sales tax imposed in the city for a predetermined period. A LOST must be approved by the citizens of the city through a majority vote.

**Long-Term Debt:** Debt with a maturity of more than one year after the date of issuance.

**Millage Rate:** The property tax rate which is set by the City Council.

**Miscellaneous Revenue:** All revenue received not otherwise classified into line item.

**Mission Statement:** Statement of what the City does and why and for whom it does it. A statement of purpose. Also applies to departments within the City.

**Modified Accrual Basis:** The accrual basis of accounting adapted to the governmental fund type spending measurement focus. Under it, revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) prepaid insurance and similar items which need not be reported; (2) accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements; and (3) principal and interest on long-term debt which are generally recognized when due. All governmental funds and



expendable trust funds are accounted for using the modified accrual basis of accounting.

**Motor Vehicle Tax:** Taxes levied on vehicles designed primarily for use upon public roads.

**OCGA:** Official Code of Georgia Annotated – Georgia Law as enacted by the Georgia Legislature.

**Open Records Act:** A legislative act which authorizes public access to certain records classified as public information.

**Operating Budget:** The portion of the City budget pertaining to daily operations that provide basic services. The operating budget contains appropriations for such expenditures as salaries, fringe benefits, commodities, goods and services.

**Operating Expenditures:** Costs associated with the non-capitalized materials and services required in the daily operation of service delivery such as office supplies, maintenance supplies, professional services, and rental fees.

**Operating Services:** Expenditures for goods and services which primarily benefit the current period and are not defined as capital or personal services.

**Operating Transfers:** Interfund transfers that are often the interfund equivalent of operating subsidies. As such, their purpose is to support the normal level of operations in the recipient fund.

**Ordinance:** See “Budget Resolution or Ordinance”



**Other Financing Sources:** Non-operating revenue received used to assist with city operations such as insurance recoveries, gift/donations, and the sale of surplus fixed assets.

**Other Taxes:** Taxes collected as authorized by Georgia Law or City Ordinance such as sales tax, alcohol tax, and hotel-motel tax.

**Penalties & Interest:** Fees collected for violations or delinquent payments.

**Personal Property:** Mobile property not attached to real estate, including tangible property (furniture, equipment, inventory, and vehicles) and intangible property (stocks, taxable bonds, and cash).

**Personal Services:** Expenses for salaries, wages, overtime, standby pay, worker's compensation, health/life insurance, and retirement employee benefits.

**Proprietary Fund Types:** Sometimes referred to as income determination or commercial-type funds, the classification is used to account for a government's ongoing organizations and activities that are similar to those often in the private sector.

**Real Property:** Immobile property such as land, natural resources above and below the ground, and fixed improvements to land.

**Reserves:** Appropriations of funds set aside to cover unanticipated or contingent expenses, shortfalls in revenues and special trusts.

**Residual Equity Transfers:** Interfund transfers which are nonrecurring or non-routine transfers of equity between funds.

**Resolution:** See "Budget Resolution or Ordinance"



**Revenues:** (1) Increases in governmental fund type net current assets other than expenditure refunds and residual equity transfers. (2) Increases in proprietary fund type net total assets from sources other than expense refunds, capital contributions, and residual equity transfers.

**RFP:** Request for Proposal – document requesting vendors to respond with a proposal for a specific project or service outlined in the request.

**Special Revenue Fund:** A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for a specific purpose.

**Tangible Property:** Category of personal property that has physical form and substance such as furniture, equipment, and inventory.

**Tax Digest:** A listing of property owners within the city, their property's assessed value, and the amount of taxes due.

**Tax Exemption:** Immunity from the obligation of paying taxes in whole or in part.

**Taxes:** Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for assessments. Neither does the term include charges for services rendered only to those who pay, for example, sewer service charges.

**Unencumbered Appropriation:** That portion of an appropriation not yet expended or encumbered.



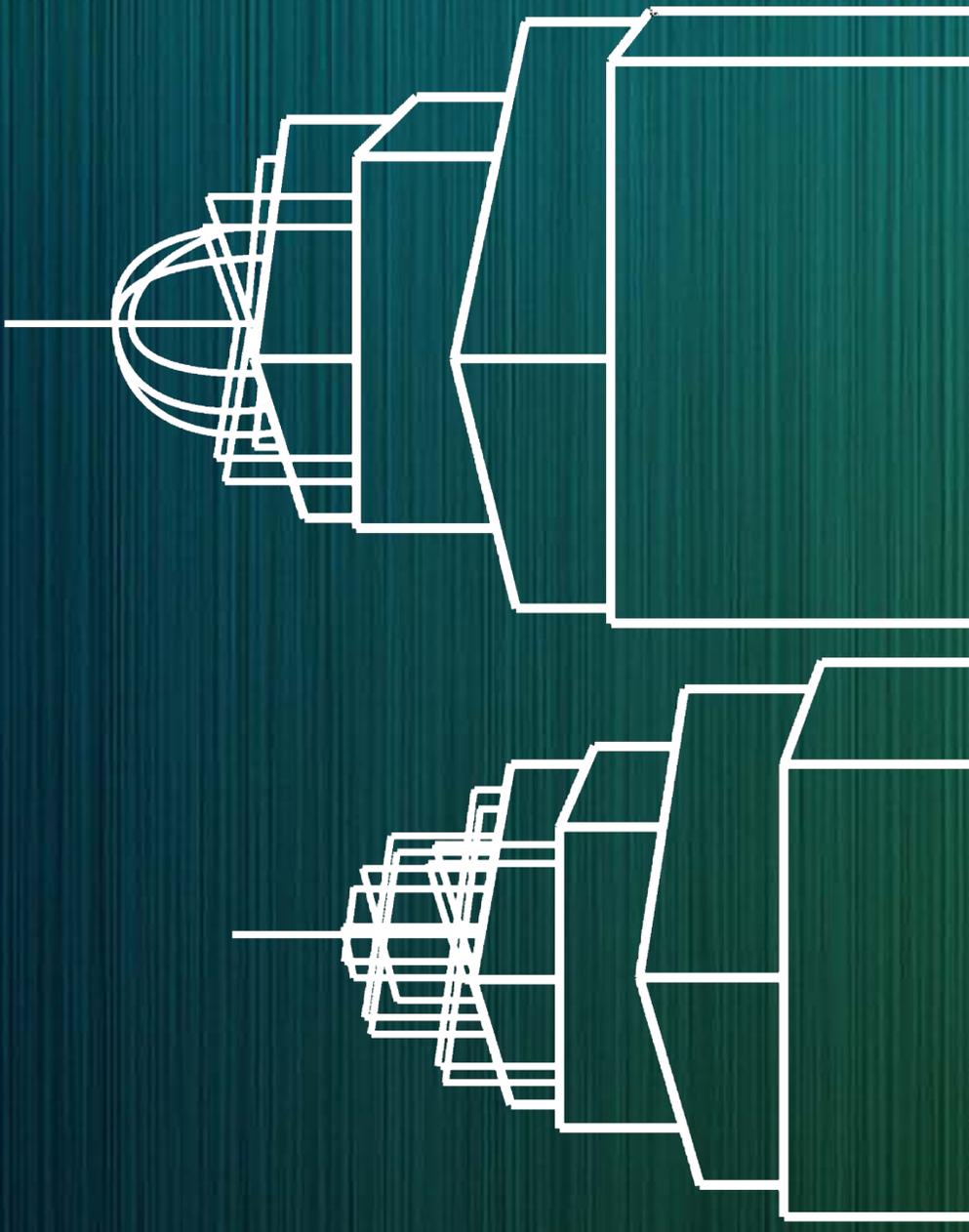
# **BUDGET PRESENTATIONS**



# FY 2017 Budget Workshop #1

John McDonough  
City Manager

April 2016



# FY 2017 Budget Calendar

March - April	Departmental Budget Hearings / Finance Review Phase
April - May	Senior Management / Mayor Review Phase
April 26	Budget Workshop #1
May 3	Budget Workshop #2
May 17	City Council Budget Presentation (Proposed Budget)
June 7	1st Public Hearing on FY 2017 Budget and Discussion
June 21	Final Public Hearing and Adoption by City Council

# City Council Priorities



## Purpose of Meeting

- To receive feedback and direction from City Council as we develop the FY17 Budget
- Review FY17 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

# Priority Driven Programming



## Priority Based Budgeting

- Calendar set and published early, begins with validation of priorities by Council at Annual Council Retreat
- City Manager holds Budget Hearings in mid-April with Department heads to review current year budget projections and requested Enhancements
- All requests should be tied to Council's adopted priorities
- Identify assumptions and validate them early in budget process



## Capital Improvement Project Budgeting

- Capital Budgeting Process
- Based on priorities validated during Annual Retreat
- Projects recommended during the year by Council
- Vetted by staff prior to placing on ballot
- Ballot is given to Mayor and Councilmembers at first Budget Workshop
- Mayor and Councilmembers rank priority areas
- Ballots are returned to City Managers Office where they are averaged and available funds are applied until dollars are exhausted



## PD Overview

- UCR Crime Stats 2015
  - Violent Crime – 158 – down 3.7%
  - Property Crime – 2,607 down 7.1%
- Traffic Crashes
  - 2015 – 6,914 up 6.7%
- Traffic Citations
  - 2015 – 16,481 up 2.1%
- I285 and 400 Interchange – Average Daily Count
  - 417,620 cars
  - GDOT



## SSPD - FY 17 Goals

- Continue to reduce overall crime
  - Neighborhood safety
  - Vehicle break-ins
  - Theft of vehicle parts
- Enhance police services
- Continue Sandy Springs Emergency Response Vehicle (SSEPV) program
- Maximize use of Citizens on Patrol and part-time officers
- Reduction in false alarm calls
- Enhance preparedness for active shooter

## SSPD - FY 17 Priorities

- Reduce response time and improve customer service
- Development of department leadership
- Build live fire range
- Radio Infrastructure - continuation of radio purchases

## SSPD - Programs & Initiatives

### Volunteer Programs

#### COPs (Citizens on Patrol)

- Primary Duties: House checks, handicap parking citations, traffic control assistance
- 2013 - 2015: 33,350 volunteer hours

#### SSRV (Sandy Springs Response Vehicle)

- Primary Duties: Provide assistance to motorists
- Since September 2015, SSRV has been in service full-time and in a 6 month period handled:
  - 1,095 Self-Initiated calls
  - 882 Dispatched calls



## SSPD - Programs & Initiatives

### **Park Patrol**

- Provides dedicated law enforcement officers at City recreational facilities

### **Street Crimes Unit**

- Focuses on street-level crime including pedestrian robbery and thefts from vehicles.

### **Part-time Sworn Officers**

- Staffs court and prisoner transport

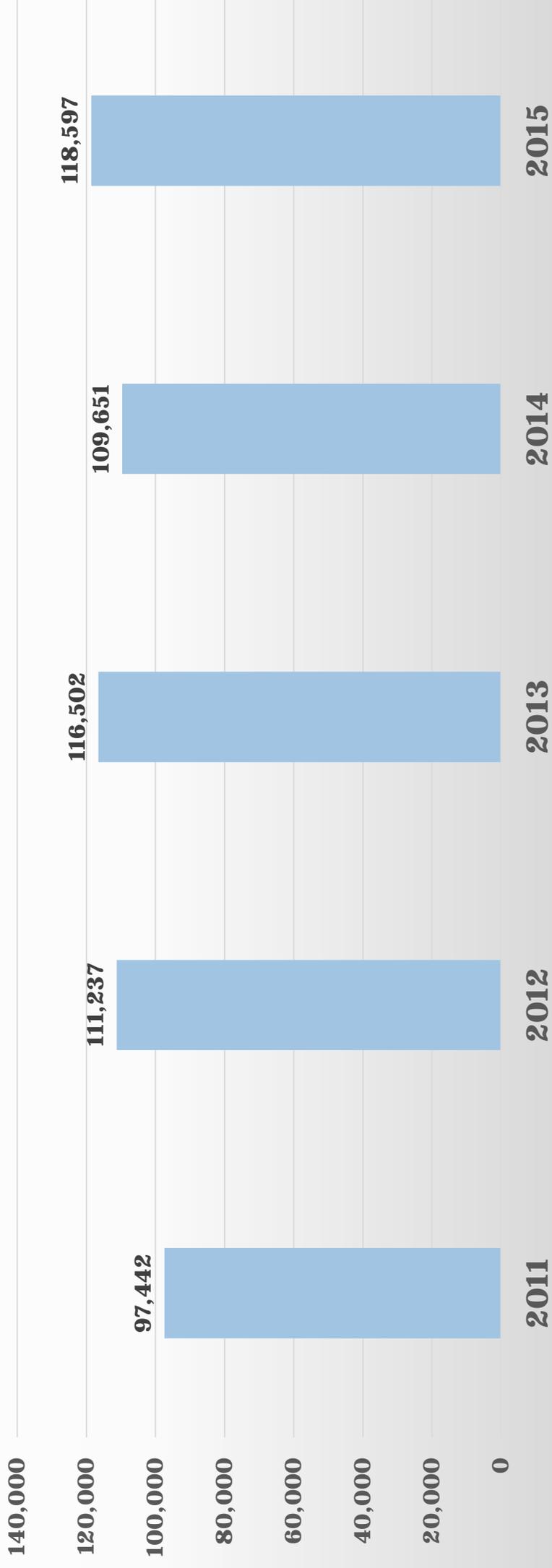
## Multi-jurisdictional Task Force Participation

Within the Sandy Springs Police Department, officers participate in the following activities:

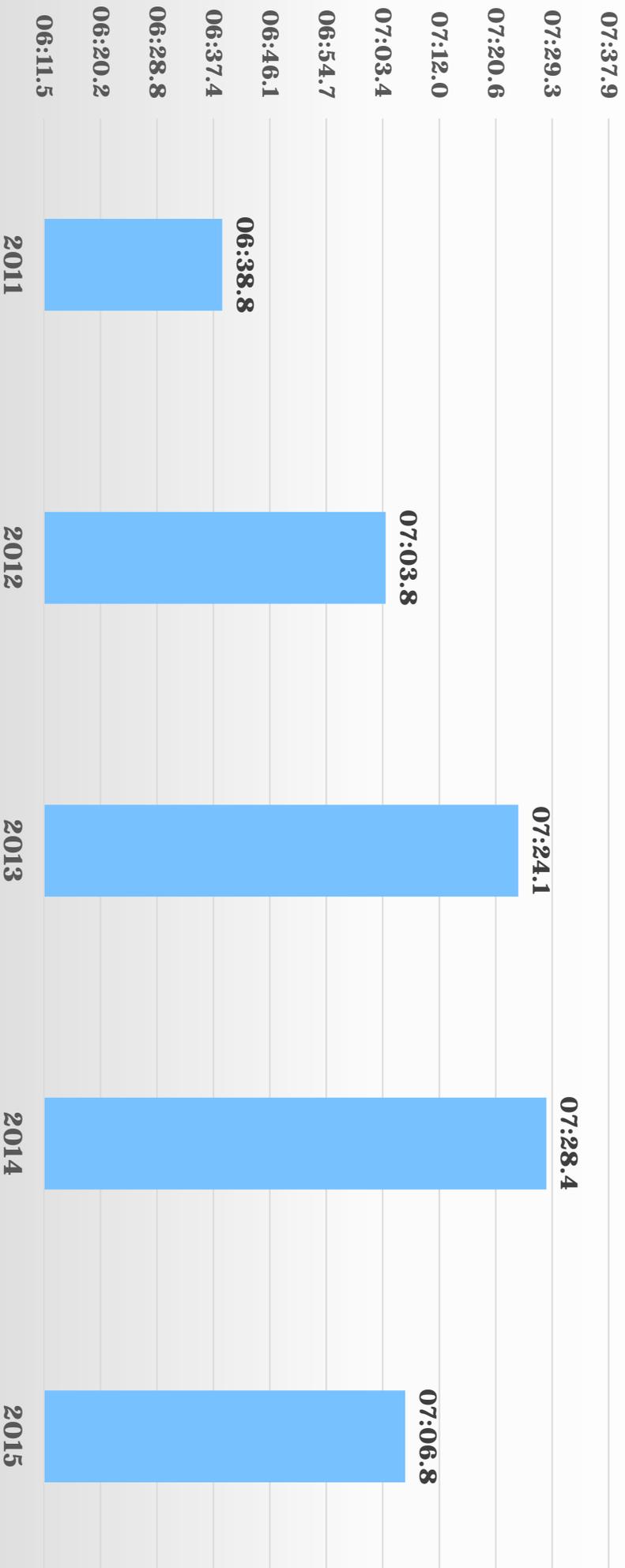
- DEA (FIT) Financial Investigations Team (1 FTE)
- DEA Strike Force (1 FTE)
- North Metro SWAT Team

## Calls for Service - Citizen and Officer Initiated

**Since 2011, the City has experienced a 21.7% increase in calls for service.**



## Sandy Springs Response Time - All Levels Priority



Source: ChatComm

## SSPD - FY17 Requested Enhancements

- Addition of 1 Fleet Manager and 1 Crime Analyst
- Vehicle replacement of 17 vehicles and an additional 3 vehicles for new officers
- Replace 26 ballistic vests
- Purchase 80 body cameras
- Purchase 30 new radios
- Addition of Live Fire Range
- FY 2016: 134 sworn, 18 non-sworn, 14 part-time      166 Total
- Proposed FY 2017: 133 sworn, 21 non-sworn, 14 part-time      168 Total

## SSPD - Forecasting Strategic Considerations

- Short Range (1-3 years)
  - Complete the purchase of radios for communications upgrade
  - Complete the reorganization of the Department using the manpower study as a guide
  - Build a live fire shooting range
  - Body Camera program – 80 cameras for field officers and Sergeants
  - Purchase a Mobile Command Post for significant events and emergencies
  - Increase the Police Department manpower to handle City Springs as its own beat and increase the number of officers assigned to the Traffic Unit

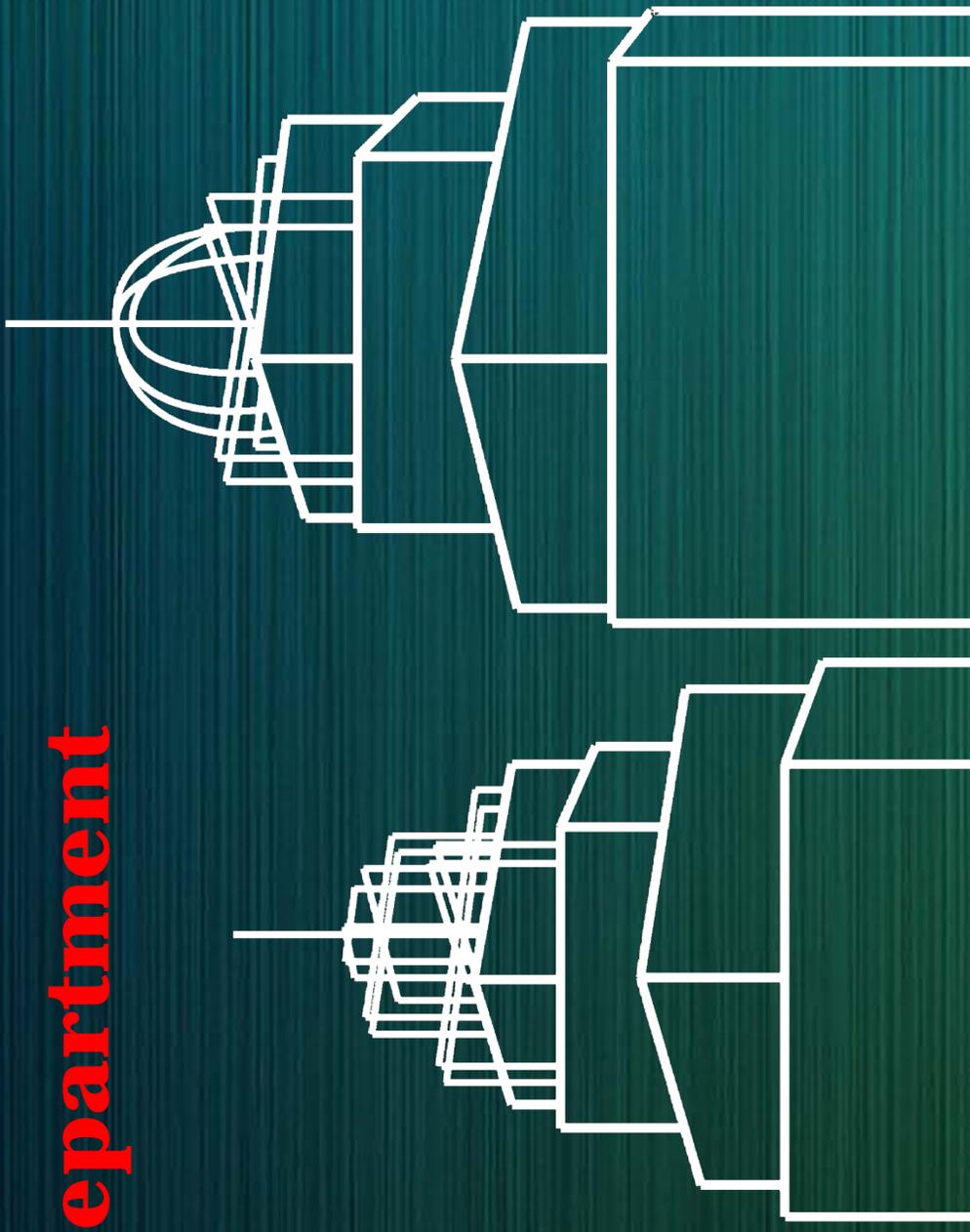
## SSPD - Forecasting Strategic Considerations

- **Mid Range (3-5 years)**
  - Evaluate the Report Management System to determine the needs for updating or replacing
  - Evaluate the alternative fuel source vehicle program for continuation and direction
  - Evaluate the need for keeping the firearms simulations facility at its current location or finding a new location.
  - Identify a location/land for a new Police Department facility
- **Long Range (5-10 years)**
  - Build new Police Department facility
  - Replace specialized vehicles
    - SWAT truck and trailer; TRVs; Crime Scene Response

# Discussion

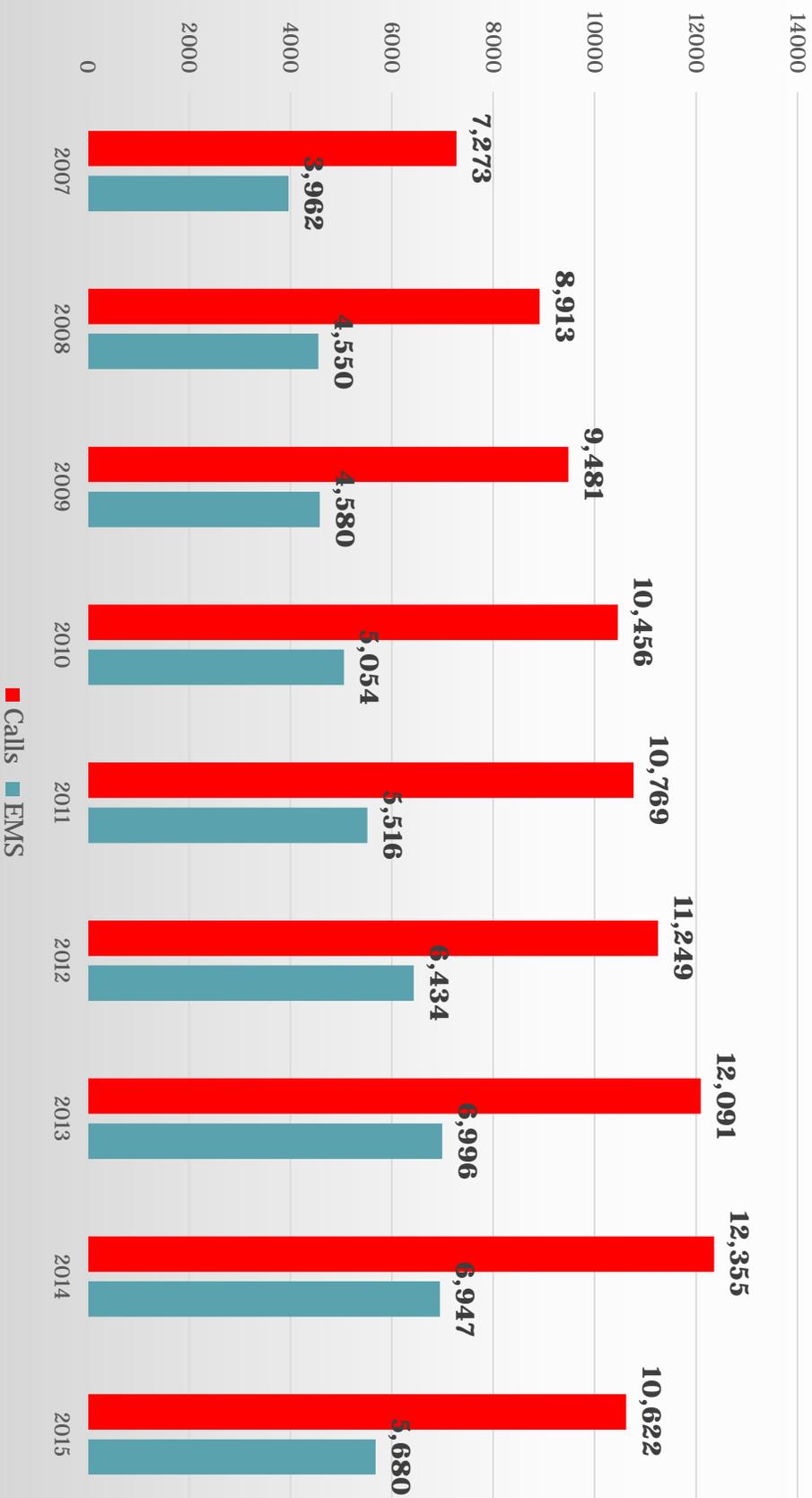
# Operating Departments

## **Sandy Springs Fire Department**



## Sandy Springs Fire Rescue

Total Incidents and EMS



## SSFR - FY17 Goals

### PUBLIC SAFETY

- First unit arrives at scene of a life threatening emergency in 6 minutes or less from receipt of call 90% of the time (Total Customer Service Time)
- Place 15 firefighters on a structure fire scene within 9 minutes from time units are dispatched to arrival on scene
- Complete public hydrant inspections by fire suppression personnel, paint all public hydrants within the City
- Complete fire code inspections on all commercial base buildings
- Complete commercial pre-fire planning program conducted by suppression personnel during non-emergency time

### COMMUNITY PARTNERSHIPS

- Exceed National Standards of Community CPR and AED training to businesses, schools, and residents of Sandy Springs
- Implement amended Fire Ordinance Initiative in Multi-family Apartments
- Continue fire prevention and education program to citizens living within multi-family communities in order to reduce accidental fires
- Partner with businesses to educate the importance of installing AED's in facilities with 300 or more occupants
- Conduct one CERT class and increase Fire Corps membership

## SSFR - FY17 Goals

### PERSONNEL DEVELOPMENT

- Career Development and Advancement
- Develop a job specific Performance Evaluation System
- Develop “Reduce the Risk” Program focus on emergency vs. non-emergency response mode reducing auto accidents, Situational Awareness at Critical Incidences, decontamination at fire scenes reducing carcinogen exposure, Fitness and Nutrition for optimal health
- Develop a “Sandy Springs Way” Supervisory and Leadership Symposium
- Certify 9 firefighters as Certified Fitness Instructors for the “Fit to Fight” Fitness Program
- Increase annual live fire training opportunities utilizing surrounding agencies fire training towers and burn buildings
- Conduct Classes outlined on Career Development Matrix for each Position
- Complete Standard Operational Procedures Manual

## SSFR - FY17 Requested Enhancements

- Fund Career Development and Advancement Initiative
- Request 6 full-time Firefighter I positions in Fire Suppression to backfill Rescue 1 personnel vacated by placing Engine 5 in service in the Panhandle
- Replacement of 3 administrative vehicles (mileage)
- Purchase and install 1 gear washer and 1 commercial dryer to properly clean and maintain firefighting gear
- Air Pack (63) and Air Cylinder (106) Replacement Program - 3 year initiative
- Replace expiring Turnout Gear with improved protection and durability
- FY 2016 FT Fire Personnel – 108 PT Fire Personnel - 6
- FY2017 Proposed FT Fire Personnel – 114 PT Fire Personnel - 6

## SSFR - Forecasting Strategic Considerations

### SHORT-RANGE (1 to 3 Years)

- Identify and purchase property in Panhandle. Modify a house to accommodate apparatus. Fund with IMPACT FEES (ISO Recommendation)
- Additional Mini-Pumper to provide (replace Rescue 2) for adequate city-wide coverage during multiple structure fire responses
- Lease Purchase Engine 5 with IMPACT FEES. Place Quint 3 in Reserve Status

### MID-RANGE (3 to 5 Years)

- Develop Search and Rescue Team (High Angle Rescue, Collapse Rescue)
- Relocate, Rebuild, or Renovate Station 2 Built in 1969 (Include Headquarters)

## SSFR - Forecasting Strategic Considerations

### LONG-RANGE (5 to 10 Years)

- Apparatus Replacement program transition from Quints to Engine deployment model
- Add 6-9 personnel (4 per Shift) in Fire Suppression to provide adequate coverage for city during multiple structure fire responses. Mutual Aid does not provide adequate response and coverage for the City when two fires occur simultaneously. (ISO Improvement) Staff Heavy Rescue/Manpower Unit
- Identify Property in City for Training Tower and Burn Building. IMPACT FEES (ISO Improvement)
- Build a Single Engine Fire Station in the Peachtree-Dunwoody District (Relocate one unit and personnel from station 2) IMPACT FEES
- Relocate Station 1 built in 1968 to Roswell Road/Dunwoody Place Area. Improved Distribution (ISO Recommendation)
- Identify Property within the City to Relocate Station 4 built in 1975. Will decrease response times and significantly improved Distribution (ISO Recommendation)

## Rural Metro Ambulance

- FY17 Goals
  - Continue to provide superb medical services with high quality personnel and equipment
- FY17 Priorities
  - On-going analysis of the response times in the panhandle area since the modification of the posting plan in February 2015, which included posting an ambulance at 2090 Dunwoody Club Dr.
  - Maintain the Certificate of Commission on Accreditation of Ambulance Service that was issued in April 2014 and resource commitment under the contract
  - Computer Aided Dispatch link was completed with ChatComm November 2015. Allows for Rural Metro to dispatch Sandy Springs ambulances, reduces radio traffic on the Sandy Springs Fire channel and speeds the delivery of additional resources to the Sandy Springs area in times of high call volume
- FY16 Highlights
  - 5 Advanced Life Support Ambulances
  - In October of 2015 Rural Metro Ambulance was acquired by American Medical Response. There have been no change in service and/or local management.
- FY16 Response Times
  - Ambulances arrived within 7 minutes 59 seconds to emergency calls 91% of the time
  - Ambulances arrived within 14 minutes 59 seconds to non-emergency calls 100% of the time

## ChatComm E911 Services

- FY17 Goals
  - Continue to provide excellent 911 call taking and public safety dispatching services for our client cities
- FY17 Priorities
  - Maintain current performance metrics on call answering and call processing for High Priority calls
  - Continue to install and maintain contract technology upgrades noted in contract extension through August 2019
  - Replace the Zetron Fire Station Alerting System with a radio based Fire Station Alerting System
  - Maintain our CALEA, IAED EMD and EFD, accreditation

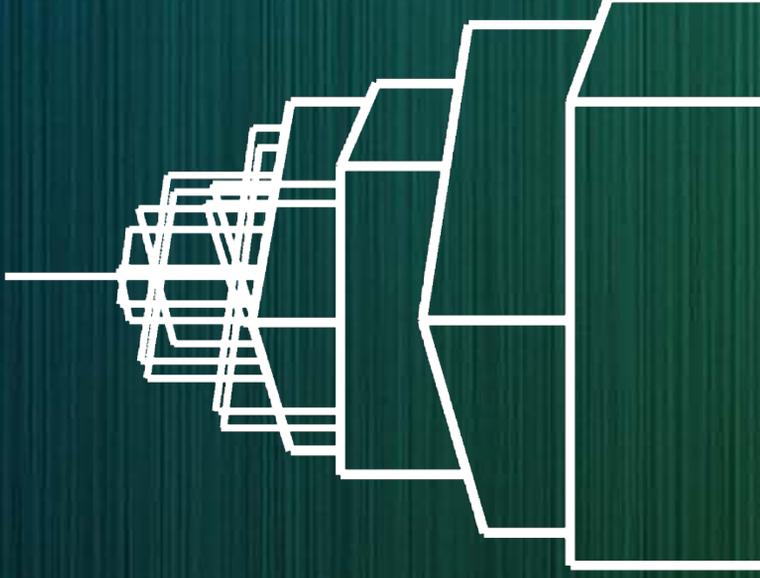
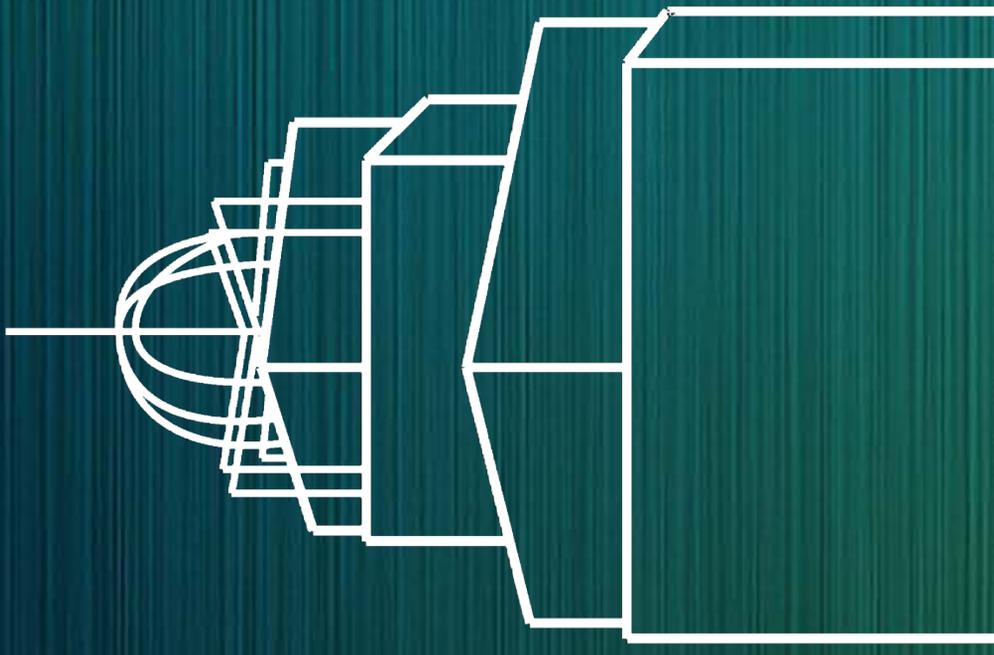


- CY2015 Performance metrics
  - Call answering 93.1% of 911 calls answered within 10 seconds
  - 94.5% of High Priority calls processed for dispatch within 60 seconds.

# Discussion

# Operating Departments

## General Government Services Contracts



## Finance

- FY17 Goals
  - Provide excellent financial services support for the City as well as improving procedures which contribute to efficiency
- FY17 Priorities
  - Finance - Cross train key accounting staff, specifically in the general ledger process
  - Accounts Payable - Staff development and improve time management
  - Revenue - Staff development, improve organization and continue cross-training
  - Purchasing - Provide additional support to internal departments, publish an SOP and automate the paper solicitation process
- FY 16 Results
  - Finance: Instituted travel card policy for Contractors in addition to City staff
  - Accounts Payable: Improved internal controls, reporting
  - Revenue: Implemented new credit card processor in PD and added Integrated Voice Response system to assist with business licenses
  - Purchasing: Accelerated bidding on PW projects and contract execution process
- FTE Summary
  - FY 2016 19 FTES
  - Proposed FY 2017 19 FTES

## Information Technology

- **FY17 Goals**
  - Reduce potential for downtime by improving connectivity and redundancy
  - Use newly developed tools to improve our security level
  - Continue upgrading software to improve server reliability
- **FY17 Priorities**
  - Optimize network configuration in preparation for City Springs move
  - Implement additional security hardware to compartmentalize vendor access
  - Improve city-wide GIS collaboration by combining resources
- **FY16 Summary**
  - 450 Service/Support requests per month
  - Major infrastructure refresh
  - 8 major application implementations
- **FTE Summary**
  - **FY 2016** 11 FTEs
  - **Proposed FY 2017** 12 FTEs

## Communications

- FY17 Goals
  - Convey key messages of the City to internal/external audiences
  - Facilitate citizen input concerning programs and policies to aid in decision-making processes of the City
  - Reinforce the City's identity, including promoting a strong, positive city image outside the Sandy Springs area among target audiences that are vital to the community's economic well-being
- FY17 Priorities
  - Increase frequency of video shorts
  - Explore areas to expand functionality of website (promotional areas, enhanced visuals, web chat)
  - Expand functionality of Sandy Springs Works app
  - Develop an umbrella branding system to encompass City, Hospitality, Economic Development and City Springs
  - Work with H&T and City Springs in the development of special events
- FY16 Summary
  - Expand the breadth of accessible information through the City's electronic channels
  - Ensure accurate and consistent flow of information with an emphasis on City Springs, Transportation, and Sustainable Growth initiatives
  - Enhance visibility of the brand, developing an umbrella system encompassing City, Hospitality, Economic Development and City Springs
- FTE Summary
  - FY 2016 5 FTEs
  - Proposed FY 2017 5 FTEs

## Municipal Court

- **FY17 Goals**
  - Accurately maintain, safeguard and store all Court documents as well as ensure all monies are disbursed as directed by law
- **FY17 Priorities**
  - Maintain day to day operations in accordance with Court Policy and Procedures
  - Implement new case management software
  - Completion of RFP for probation services

- **FY16 Statistics**
  - 2016: 6,808 YTD
  - 2015: 18,253
  - 2014: 21,514
  - 2013: 23,654
- **FTE Summary**
  - **FY 2016** 11 FT / 1 PT
  - **Proposed FY 2017** 11 FT

## Community Development

- FY 17 Goals and Priorities
- By the Numbers - Operations & Revenue
- Budget Analysis and Requested Enhancements

12 new staff  
through April

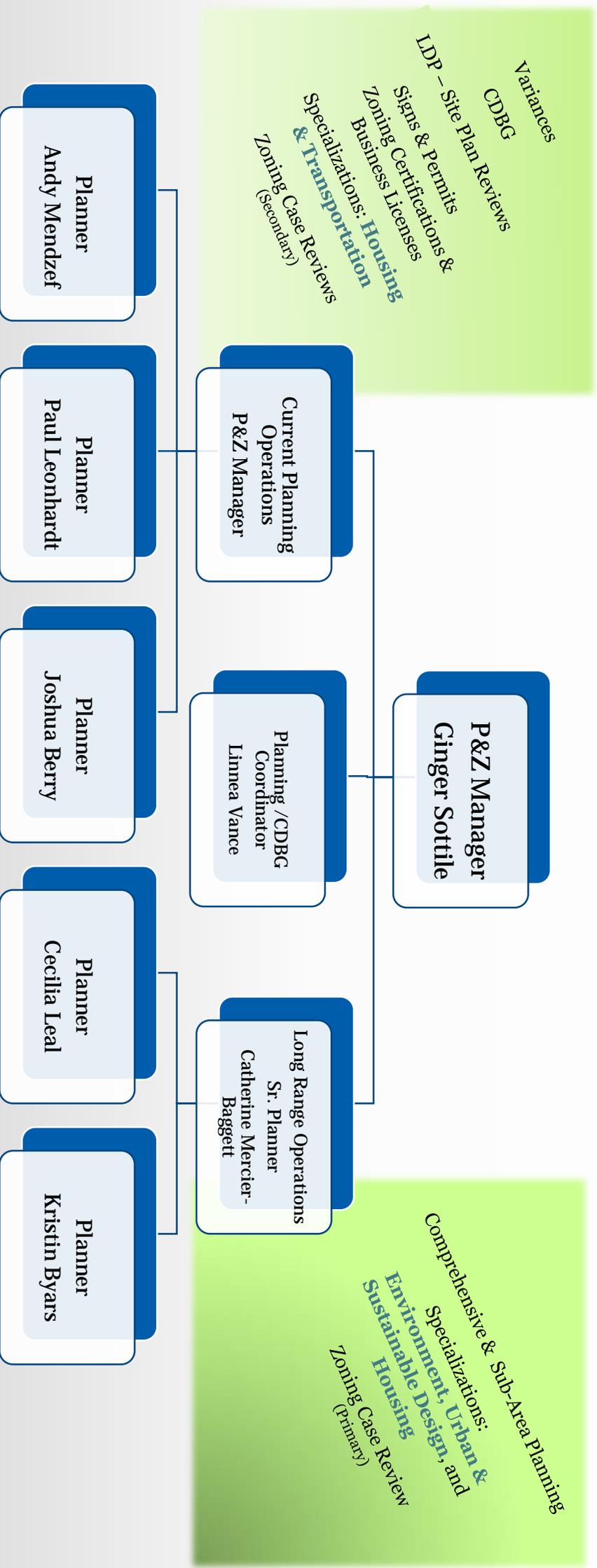
## Community Development - FY17 Goals

### Planning & Zoning:

- **Retention:** make personnel changes; success in delivering reports and customer service; leadership in department; clear path for professional development and regional -level mentoring
- Strengthen **structure, procedures** and **customer service** (e.g. Planner of the Day)
- Update all **SOPs, work flows**, and establish **roles** and accountability by job title
- Prepare **immediate zoning code** remedies
- Communications:
  - revamp web page (mid-May roll out) & helpful hints
  - roundtables
- Establish competencies for **analytics** and leadership for **best design practices**
- **Project Management:** training & mentoring program; service delivery culture



## Community Development – Planning & Zoning



### MCC & Board Staffing:

MCC: Director and P&Z Manager

PC: Planner (Leal) and P&Z Manager

BOA: Planner (Leonhardt) and Planner (Mendezef)

Clerk: Coordinator (Vance)

## Community Development - FY17 Goals

### Land Development and Building:

- Rebuild and restructure **permits office**
- Right-size **inspections**: reduce daily hours to maintain **accuracy**; increase **un-scheduled** inspections; provide back-office **expertise** for customers (phone/drop-by/EnerGov help-line)
- EnerGov: roll-out with minimum disruptions and maximum training; **prepare Manual** and “cheat sheets”; achieve **efficiencies for mobile** inspections and reporting
- ✓ • **E-review**
- Update all **SOPs** and **work flows**
- Improve checklists and submittal lists; x-department improvement **Plan Review**
- ✓ • **Communications**: round tables; helpful hints; video shorts “how to’s”
- ✓ • Expand **transportation review** scope
- 3<sup>rd</sup> party inspections + training by City
- Specializations Certifications + Leadership: e.g. M. Vasquez speaker at state conference

7 new staff Aug – Apr

#1 : Educate public & applicants stormwater & S/E

## Community Development – FY17 Goals

### **Code Enforcement:**

- Increase web access to data and reduce routine calls
- Distressed neighborhoods focus
- Map police and Code Enforcement cases (heat maps) for future strategic planning
- Work toward pro-active approach and assess need for bi-lingual services
- Support Soil/Erosion violations (NPDES)
- Professional Growth: highly trained team 1 new level 1; 1 BA; 2 MS candidates, including Emergency Prep Management

## Community Development - FY17 Priorities

### *Community Appearance*

- Pro-active CE work plan
- Assess CDBG potential
- Implement updated “Administrative Standards”: landscape architecture, parking lots and material mix
- Interim update to landscape requirements with communications outreach program (Mayor’s flowers)
- Site plan review: greater direction from Staff to designers
- Interim Infill standards

## Community Development - FY17 Priorities

### *Sustainable Growth & Downtown Development*

- Work program with Andrea Hall for strategic downtown and north Roswell Rd. development
- Prepare **new applications** and SOPs for UDC & Next 10
- Training on architectural standards
- **Tools & materials for applicants**
- **Housing** white papers, community engagement & **prep for Consolidated Housing plan**
- Peer-to-peer **exchange** of best practices, new developments & plans

## Community Development - FY17 Priorities

### ***Natural Resource Protection***

- Finalize **stormwater** ordinance update and work program
- All P&Z and reviewer **training** on new Blue Book
- Certified Flood Plain Administrators
- More **unscheduled** site inspections
- Increased monitoring of stormwater **during construction**
- Communications campaign on best practices and City demonstration projects
- Establish benchmarks and **performance measures**: water shed; tree canopy; net energy efficiency

## By the Numbers: Zoning & Variances Activity

<b>Activity Type</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>YTD 2016</b>
Zoning Hearings	12	18	22	20	22
Zoning Modifications	11	5	12	18	17
Variances/Appeals	31	33	43	36	60*
Zoning Certifications	79	77	74	101	75

\* Does not include 36 Noise Variances

## By the Numbers: Building Activity

<b>Fiscal Year</b>	<b>Building Inspections</b>
2011	9,511
2012	10,857
2013	12,697
2014	17,758
2015	16,104
2016 YTD	21,857

## By the Numbers: Permit Activity

Fiscal Year	Building Permits
2011	2,952
2012	2,881
2013	3,241
2014	3,573
2015	3,538
2016 YTD	2,866

\* Note: Permits “Issued” under-represents labor effort. The number **applied for** and processed 2016 YTD = 3,187

## By the Numbers: Code Enforcement Cases



\* Note: Uptick in last 3 months = 681 cases. Normally Fall and Winter slowest periods.

## By the Numbers: Code Enforcement Jan - Mar 2016

Activity	Total
Inspections	913
Resolutions	408
Citations	72
Complaints	118
Allegation Letters	12
Notice of Violations	243
Taxi Inspections	2
Business License Inspections	63
Sign Inspections	18
<b>Total</b>	<b>1,849</b>

## FY17 Requested Enhancements

### Vehicles

- 4 Ford F-150s 4X4      \$89,500      Code Enforcement # 044 = 180,000 miles  
FY16~ \$1,000 in maintenance
  - Building Inspector. #011 has 142,000 miles  
FY16~ repair costs exceed replacement
  - 2 Ford F-150s      \$40,500      Code Enforcement #004 has 230,000 miles  
(runs poorly – need data on maintenance \$)
  - Community Development Pool vehicle. Use  
City pool or personal vehicle
- \$130,000**

## FY17 Requested Enhancements

### GGG Contract Services

- New position: Private Sector Stormwater Manager      1.0 FTE
- Increase Building Inspector from .8 FTE to 1 FTE      .2 FTE
- Increase Plan Reviewer from .6 FTE to 1 FTE      .4 FTE
- Reduce 1 FTE Landscape Architect      - 1.0 FTE
- Reduce 1 FTE Planner Technician      - 1.0 FTE

**Net Change (increase)      .6 FTE**

<b>2016 Approved Staffing Level</b>	<b>38.9 FTE</b>
<b>2017 Proposed Staffing Level</b>	<b>39.5</b>

## Economic Development

- FY17 Goals
  - Market the City to our target industries and their workforce, with focus on unique attributes of Sandy Springs
  - Support retention and expansion efforts for existing businesses
  - Continue to work collaboratively with regional and state economic development partners
- FY17 Priorities
  - Expand joint marketing efforts with our economic development partners in the Perimeter market
  - Expand retention outreach efforts, especially small businesses
  - Implement strategies based on Next10 effort to encourage redevelopment for aging retail and housing districts

- FY16 Highlights
  - Number of businesses - 5,500
  - Marketing budget - \$47,000
  - Retention meetings - 33 large employers / 41 small business (1% of all businesses)
  - Recruitment: Met with 59 prospect companies
- FTE Summary
  - FY 2016 1.5 FTEs
  - Proposed FY 2017 2.0 FTEs

## Public Works

### • FY17 Goals

- Utilize resources to deliver safe, efficient, and responsive public services (emergency response, customer call backs, etc.)
- Maintain the City's infrastructure to a set level of service based on available/prioritized resources
- Maintain a high level of community appearance
- Deliver approved capital projects on time and budget

### • FY17 Priorities

- Customer service responsiveness
- Provide a safe, sustainable transportation system that is sensitive to its citizens and environment
- Leverage local funding with outside funding sources
- Provide required support to City Springs development process

### • FTE Summary

- FY 2016 32.25 FTES
- Proposed FY 2017 33.25 FTES

## Public Works

- FY17 Highlights
  - 5,735 service requests/inquiries received/processed through department (through April)
  - Outside funding obtained - \$2.6M (\$2.4M in CC-10 ROW and \$240k in T-24 scoping funds)
  - Projects delivered:
    - 32 Stormwater projects completed (47 last year)
    - 3.8 Miles of road paved (18.5 miles last year)
    - Three new signalized intersections constructed (T-39 Spalding Drive at Mt. Vernon, Powers Ferry at Dupree Drive, and Interstate N. Parkway at Riveredge Parkway)
    - T-0012 Roswell Road streetscape project
    - Dupree Drive sidewalk project
    - Completed just under \$200k in bridge maintenance projects
    - T-45 Windsor Parkway intersection re-alignment
    - First phase of Lake Forrest Drive dam drawdown
    - T-41 Riverside Drive slope repair
    - T-34 Morgan Falls Road sidewalks and beautification Phase I

## Public Works – Project Update

- **Projects under design/construction:**
  - T-53 Windsor Parkway pedestrian bridge
  - Marsh Creek headwaters project
  - Heards Ferry at Raider Drive intersection project and Raider Drive at Powers Ferry intersection project
  - T-43 Roswell Road at Glenridge Drive intersection project
  - T-46 Cliftwood/Carpenter Drive at Roswell Road intersection project
  - T-44 Roswell Road Advanced Traffic Management System (ATMS) Phase II
  - T-54 Hammond Drive/Peachtree Dunwoody/Glenridge ATMS Phase III
  - T-34 Morgan Falls Road beautification Phase II (Transportation Enhancement (TE) grant)
  - T-6000 Sidewalk Program (Brandon Mill Road, Glenridge Drive gap fill, other programmed projects)



## Recreation & Parks

- **FY17 Goals**
  - Provide safe, well organized and supervised leisure programs for citizens of Sandy Springs
  - Provide beautiful, safe, well maintained parks and playgrounds
  - Continue to increase leisure programming by 10% per year
  - Assist the City's Special Events Coordinator with facilities, materials and staff
  - Develop programming emphasizing nature, plant study, and hiking at Lost Corner Preserve
  - Contract the adult volleyball program to a for-profit vendor
  - Add one new adult program vendor
  
- **FY16 Accomplishments**
  - Estimated users for FY16 – more than 100,000
  - Large increases in youth afterschool programs, river programs and adult sport programs
  - Opening of Lost Corner Preserve
  - Completed the lighting of Dunwoody Springs Elementary Athletic Field
  - Finished design of South Greenway Park
  - Started design of the Windsor Meadows Park and North Greenway Extension
  
- **FTTE Summary**
  - FY 2016 9 FT / 4 PT
  - Proposed FY 2017 12 FT / 1 PT

## General Government – Contract Service Partners

<b>GGS Contractor</b>	<b>Work Area</b>
Severn Trent Services	Finance & Admin
InterDev	IT
Collaborative	Communications
Faneuil	Call Center
Jacobs	Court
AECOM	Public Works
Jacobs	Recs & Park
Collaborative	Comm/Econ Development

<b>Public Works Subcontractors</b>	<b>Work Area</b>
Blount	Street Maintenance
Optech	Parks, ROW, Street Cleaning
ProCutters	Mowing on Interstates
Casey / Yellow Ribbon / Richmond	Tree Removal
Siemens	Traffic Signals
Tomal / TMI	Road Striping
Optech	Road Signage

## Preliminary Task Order Analysis

<b>Contractor</b>	<b>Work Area</b>	<b>New NTE Escalator</b>	<b>FY 16 Amount</b>	<b>FY 17 Amount</b>	<b>% Change</b>
Severn Trent	Finance & Admin	3.50%	\$1,798,875	\$1,884,304	4.75%
InterDev	IT	4.00%	\$1,416,358	\$1,592,666	12.45%
Collaborative	Communications	2.50%	\$653,012	\$681,989	4.44%
Faneuil	Call Center	FY 2020	\$472,524	\$495,584	4.88%
Jacobs	Court	3.00%	\$1,102,660	\$1,107,085	0.40%
AFCOM	Public Works	4.00%	\$4,326,318	\$4,808,850	11.15%
Jacobs	Recs & Park	3.00%	\$1,199,183	\$1,381,723	15.22%
Collaborative	Comm/Econ Development	2.50%	\$4,123,828	\$4,396,078	6.60%
			<b>\$15,092,758</b>	<b>\$16,348,279</b>	<b>8.32%</b>

## Public Works Contractor Analysis

Contractor	Work Area	Escalator	FY 16 Amount	FY 17 Amount	% Change
Blount	Street Maintenance	0.00%	\$1,445,000	\$1,445,000	0.00%
Optech	Parks, ROW, Street Cleaning	0.00%	\$2,840,000	\$2,840,000	0.00%
ProCutters	Mowing on Interstates	0.00%	\$257,900	\$265,637	3.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	0.00%	\$200,000	\$200,000	0.00%
Siemens	Traffic Signals	3.00%	\$630,000	\$650,019	3.18%
Tomal / TMI	Road Striping	0.00%	\$150,000	\$150,000	0.00%
Optech	Road Signage	0.00%	\$300,000	\$300,000	0.00%
	<b>TOTAL</b>		<b>\$5,822,900</b>	<b>\$5,850,656</b>	<b>0.48%</b>

## Operational Requested Enhancements Summary

- Information Services (\$176,308 increase)
  - Addition of 1.0 FTE Network Engineer to assist with City Springs planning/move
- Public Works (\$482,532 increase)
  - Addition of 1.0 FTE Assistant Utility and market increases to assist with staff retention. Increasing “as needed” work allocation from \$75,000 to \$175,000 to assist with additional staffing requests
- Recreation & Parks (\$182,541 increase)
  - Addition of 1.0 FTE Landscape Architect/Arborist (transferred from Community Development) for better coordination of projects within the City
- Community Development (\$272,250 increase)
  - Addition of 1.0 Private Sector Stormwater Manager, Increase Building Inspector from 0.8 to 1.0 FTE, Increase Plan Reviewer from 0.6 to 1.0 FTE, reduce 1.0 FTE Landscape Architect/Arborist (moved to Recs & Park) and reduce 1.0 FTE Planner Technician

## Non Profit Summary

<b>Direct Allocations:</b>		<b>Amount</b>
Heritage Green		\$110,000
Sandy Springs Youth Sports		\$127,500
Keep Sandy Springs Beautiful - Recycling		\$60,000
Keep Sandy Springs Beautiful - Hazardous Waste*		\$75,000
Concert by the Springs		\$15,000
Movies by Moonlight		\$15,000
Sandy Springs Festival		\$12,500
Community Assistance Center		\$100,000
<b>Subtotal</b>		<b>\$515,000</b>
<b>Calls for Proposal:</b>		
Total Available		\$50,000
<b>Total</b>		<b>\$565,000</b>

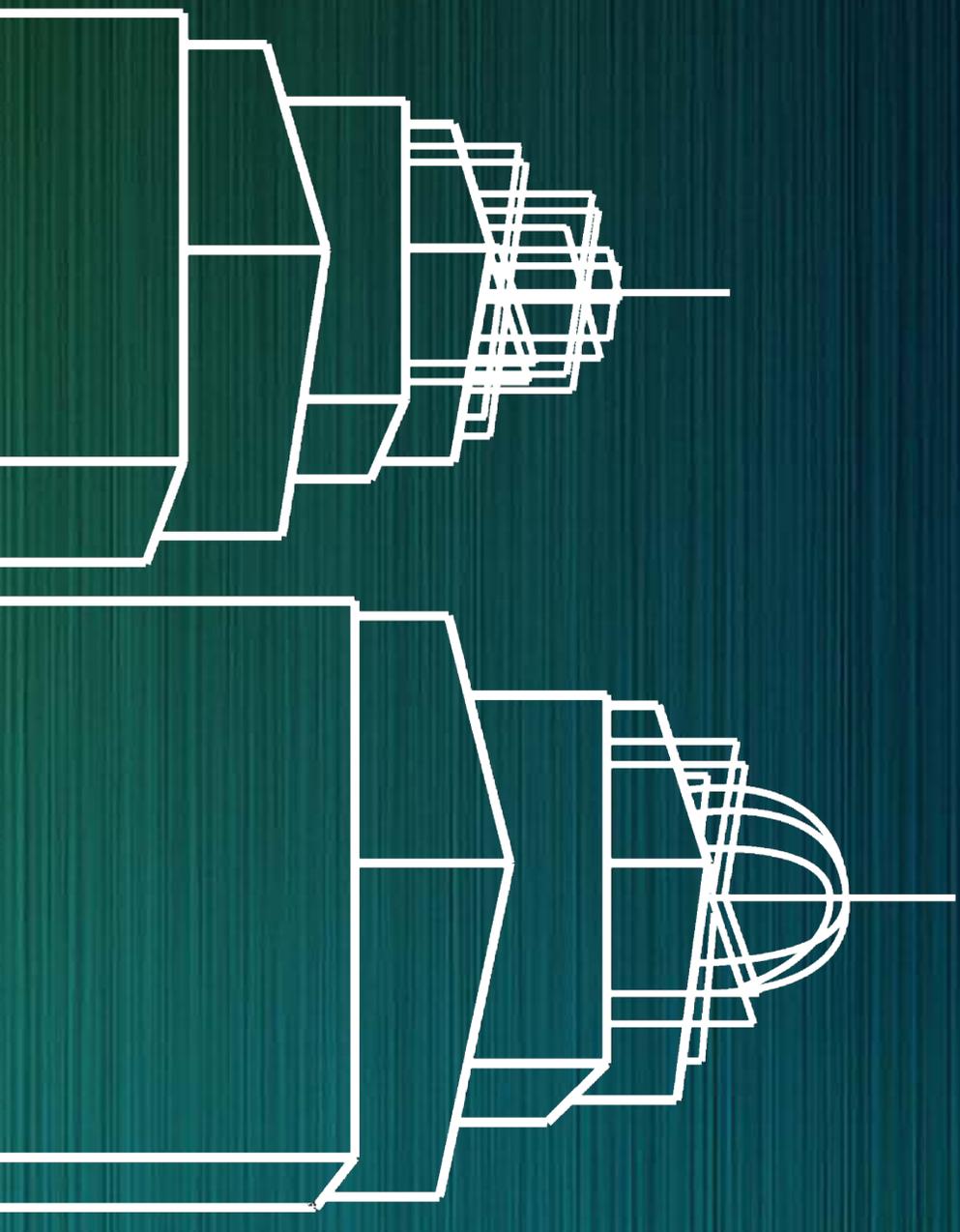
# FY17 Budget Assumptions

<b>Operating Budget Assumptions</b>	<b>Amount</b>
GGS Contract Renewals	\$16,348,279
Subcontractor Agreement Renewals	\$5,850,656
PAC Operations	\$416,000
Funding for Add'l SSPD Personnel and Special Duties Incentive	\$375,000
Funding for Add'l SSFR Personnel and Advancement Initiative	\$575,000
Continued Fleet Replacement - SSPD (20 vehicles)	\$900,000
Continued Fleet Replacement - SSFR (3 vehicles)	\$105,000
Vehicles for Recs & Park/CD/PW (9 vehicles)	\$219,000
Continued Funding for Community Events/Nonprofits	\$565,000
Debt Service for Fire Trucks/Station 3	\$930,613
E911 Center Operations	\$400,000
Radio Authority Operations	\$500,000
Continued EMS Subsidy for Enhanced Services	\$120,000
Completion of Comp Plan/Small Area Plan	\$350,000

## FY17 Budget Assumptions

Capital Budget Assumptions	Amount
Remaining Pay as You Go to City Springs Project	\$9,250,000
Funding to Public Fac Authority for P&I on Bonds	\$6,097,625
Continued Funding for Stormwater Infrastructure Imp	\$2,500,000
Perimeter Center Last Mile Connectivity ROW	\$500,000
CC005 Utility Relocation	\$730,000
T0024 Hammond Drive ROW	\$3,200,000
T0046 Carpenter Drive @ Roswell Road Intersection	\$900,000
T0058 City Center Transportation Network	\$315,000
T3000 Pavement Management Program	\$1,500,000
T6000 Brandon Mill Sidewalks	\$500,000
T9000 Lake Forrest Dam Repairs	\$500,000
Transfer unused funding out of T0019	(\$2,000,000)
Transfer to replenish Capital Contingency	\$2,000,000
<b>Total</b>	<b>\$25,992,625</b>

# Capital Project Candidates



# Abernathy Greenway (P0002)



FY17 Suggested Priorities	FY 17 Amount
North extension of Greenway	\$400,000
	<b>\$400,000</b>

# Sandy Springs Tennis Center (P00006)



<b>FY17 Suggested Priorities</b>	<b>FY 17 Amount</b>
50% funding of roofing installation	\$260,000
	<b>\$260,000</b>

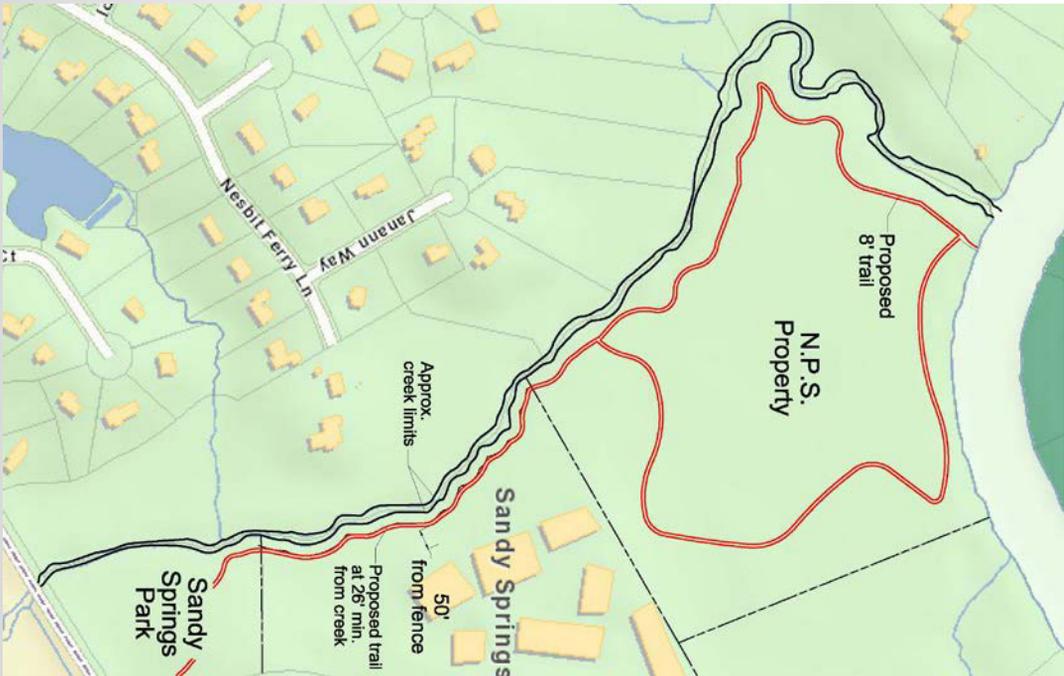
# Hammond Park Improvements (P0007)



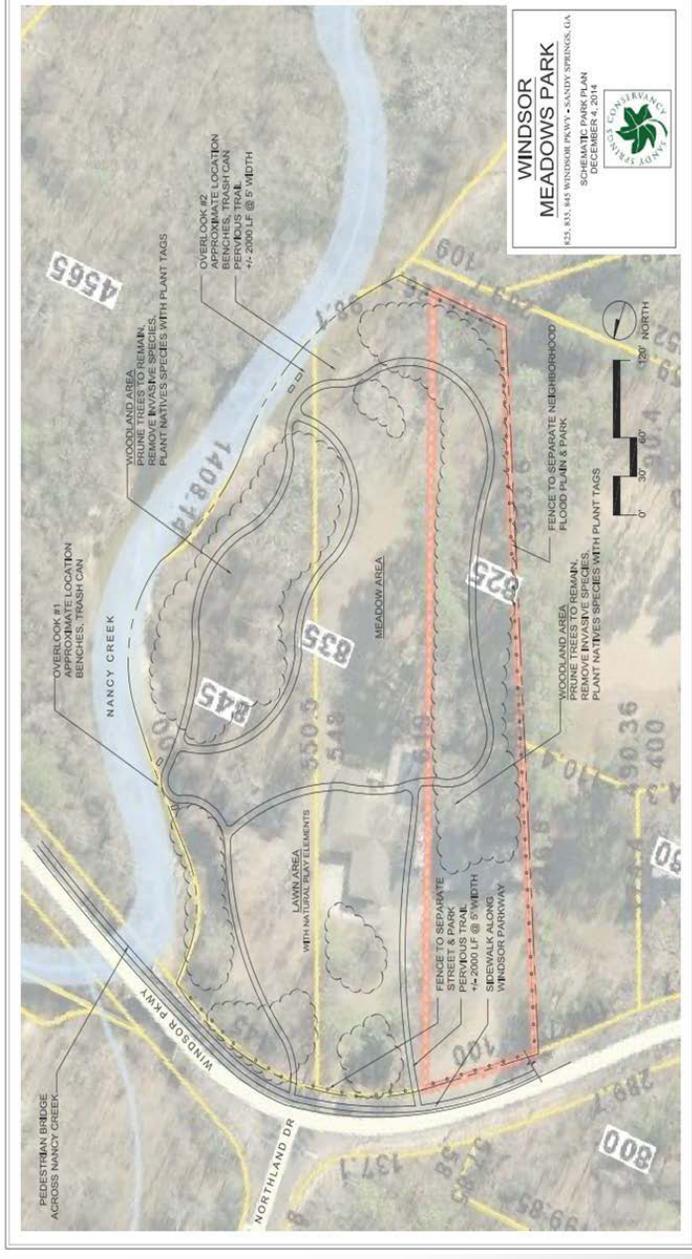
FY17 Suggested Priorities	FY 17 Amount
Artificial surfacing of playgrounds	\$100,000
	<b>\$100,000</b>

# Crooked Creek Park (P0020)

FY17 Suggested Priorities	FY 17 Amount
Construction	\$200,000
	<b>\$200,000</b>

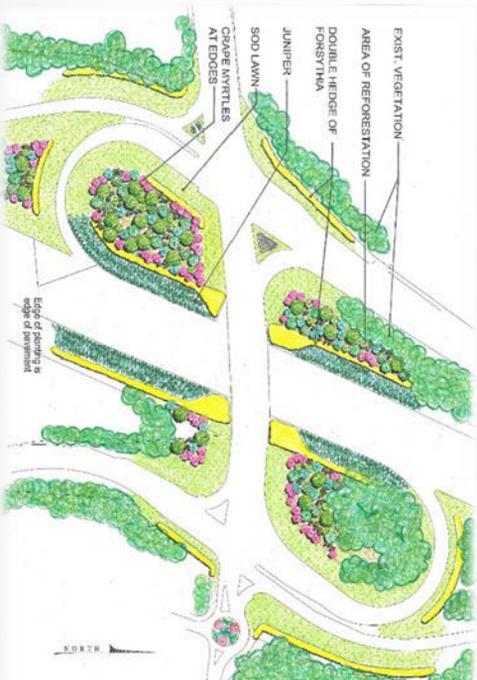
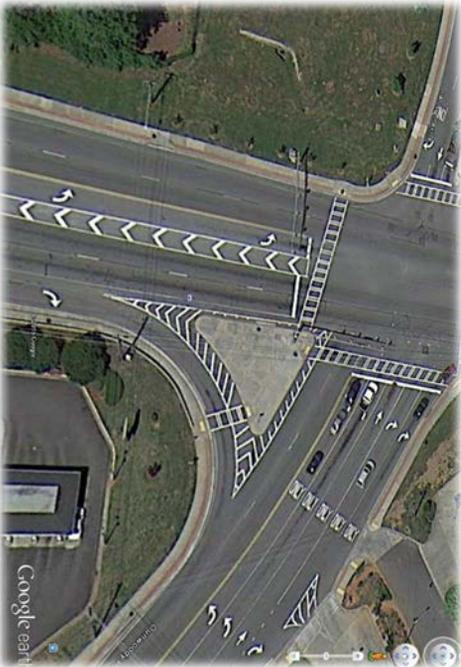


# Windsor Meadows Park (P0021)



FY17 Suggested Priorities	FY 17 Amount
Construction of Park including trails, fencing, benches	\$200,000
	<b>\$200,000</b>

## City Gateway Beautification (T0042)



<b>FY17 Suggested Priorities</b>	<b>FY 17 Amount</b>
SR9/ Roswell Road raised/planted medians	\$360,000
* Access management study	
* Encroachment / Permit & Design	
Dunwoody Place	\$40,000
GA400/Northridge Reforestation Landscaping	\$100,000
	<b>\$500,000</b>

## Sidewalk Program (T6000)



FY17 Suggested Priorities	FY 17 Amount
Continued Funding of program	\$500,000
	<b>\$500,000</b>

## Intersection Improvements (T70000)



FY17 Suggested Priorities	FY 17 Amount
Overhead Illuminated Street Name Signs	\$100,000
Vehicle Approaching Flashers	\$50,000
Traffic Studies / Conceptual Plans / Signal Designs	\$350,000
	<b>\$500,000</b>

# Traffic Management Program (T9500)



FY17 Suggested Priorities	FY 17 Amount
Continue SCOOT - Phase 1	\$750,000
	<b>\$750,000</b>

# Bike/Ped/Trail Design & Implementation



<b>FY17 Suggested Priorities</b>	<b>FY 17 Amount</b>
Plan project design & implementation	\$500,000
	<b>\$500,000</b>

## FY17 Review of Potential Citywide Capital Projects

FY17 Citywide Capital Projects (Consolidated Rankings)	
1. Rank Categories	
2. Estimated Allocation within Each Category	
Priority	Proposed
	260,000
Sandy Springs Tennis Center-Roofing	400,000
Abernathy Greenway North Extension	100,000
Hammond Park Playgrounds Artificial Surfacing	200,000
Crooked Creek Park Construction	200,000
Windsor Meadows Park	500,000
City Gateway Beautification	500,000
Sidewalk Program	500,000
Intersection Improvements	750,000
Continue SCOOT - Phase 1	500,000
Bike/Ped/Trail Design & Implementation	
<b>TOTAL</b>	<b>\$ 3,910,000</b>

## Capital Investments Since Incorporation

Fiscal Year	Capital Project Funds	Stormwater Fund	Total
2007	\$6,180,936	\$0	\$6,180,936
2008	\$15,540,483	\$450,000	\$15,990,483
2009	\$29,152,474	\$1,800,000	\$30,952,474
2010	\$23,647,716	\$500,000	\$24,147,716
2011	\$14,900,001	\$1,800,000	\$16,700,001
2012	\$12,320,198	\$2,500,000	\$14,820,198
2013	\$26,571,822	\$2,500,000	\$29,071,822
2014	\$24,336,631	\$1,600,000	\$25,936,631
2015	\$29,428,429	\$2,550,000	\$31,978,429
2016	\$29,904,824	\$2,550,000	\$32,454,824
2017	\$26,017,991	\$2,500,000	\$28,517,991
<b>Total</b>	<b>\$238,001,505</b>	<b>\$18,750,000</b>	<b>\$256,751,505</b>

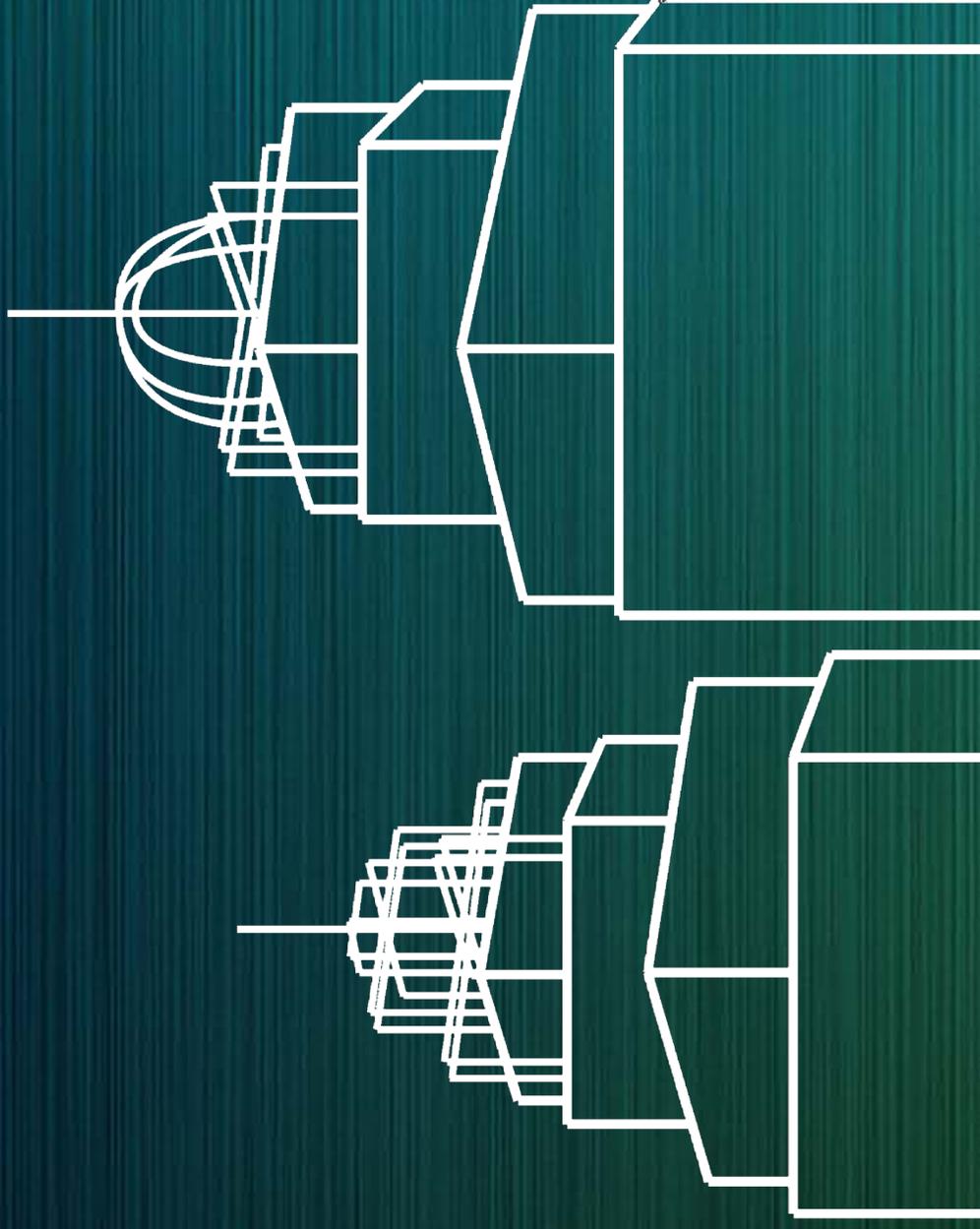
## Questions



# FY 2017 Budget Workshop #2

John McDonough  
City Manager

May 3, 2016



# FY 2017 Budget Calendar

March - April	Departmental Budget Hearings / Finance Review Phase
April - May	Senior Management / Mayor Review Phase
April 26	Budget Workshop #1
May 3	Budget Workshop #2
May 17	City Council Budget Presentation (Proposed Budget)
June 7	1st Public Hearing on FY 2017 Budget and Discussion
June 21	Final Public Hearing and Adoption by City Council

## Workshop Goals

- Receive feedback and direction from City Council as we develop the FY17 Budget
- Review and validate FY17 planning assumptions
- Understand Public Safety, General Government Services, and Facilities priorities as part of the City's service delivery and capital programs

## Fund Balance Reserve

- Adopted as part of the approved Budgetary Policy
- Fund Balance is the cash reserve and working capital to cover the following:
  - Expenditures caused by unforeseen emergencies
  - Shortfalls caused by revenue decline
  - Eliminates need for short-term borrowing for cash flow purposes

# Projected Undesignated Fund Balance

Audited June 30, 2015 Fund Balance	\$34,874,194
<b>Add:</b> FY 2016 Projected Revenues	95,165,084
<b>Less:</b> FY 2016 Projected Expenditures	(96,675,850)
<b>Subtotal:</b>	\$33,363,427
<b>Less:</b> Fund Balance Reserve	(20,500,000)
<b>YEAR END ESTIMATED UNDESIGNATED GENERAL FUND BALANCE:</b>	<b>\$12,863,427</b>

## General Fund Revenues FY16 vs. Proposed FY17

	2016 Budget	2017 Budget	Variance	% Change
Property Taxes	\$30,900,000	\$32,950,000	\$2,050,000	6.63%
Sales Tax	24,425,000	24,575,000	150,000	0.61%
Business & Occupational Tax	9,000,000	9,250,000	250,000	2.78%
Franchise Taxes	9,225,000	9,225,000	0	0.00%
Insurance Premium Taxes	4,750,000	5,000,000	250,000	5.26%
Other Revenue	7,466,568	9,699,268	2,232,700	29.90%
<b>Total Revenues</b>	<b>\$85,766,568</b>	<b>\$90,699,268</b>	<b>\$4,932,700</b>	<b>5.75%</b>

# General Fund Expenditures FY16 vs. Proposed FY17

	2016 Budget	2017 Budget	Variance	% Change
City Council	\$224,922	\$224,922	\$0	0.00%
City Manager	885,490	1,044,947	159,457	18.01%
City Clerk	264,855	175,524	(89,331)	-33.73%
Finance	2,363,916	2,443,376	79,460	3.36%
City Attorney	823,000	835,000	12,000	1.46%
Information Services	2,251,258	2,352,566	101,308	4.50%
Human Resources	311,788	325,637	13,849	4.44%
Facilities Management	1,734,574	1,701,583	(32,991)	-1.90%
Communications	1,246,836	1,503,135	256,299	20.56%
General Administration	2,421,895	2,534,895	113,000	4.67%

## General Fund Expenditures FY16 vs. Proposed FY17 (cont.)

	2016 Budget	2017 Budget	Variance	% Change
Municipal Court	1,840,647	1,784,920	(55,727)	-3.03%
Police	19,635,623	20,815,113	1,179,490	6.01%
Fire	12,092,123	13,114,840	1,022,717	8.46%
Emergency Management	1,057,000	1,222,000	165,000	15.61%
Public Works	12,024,933	12,783,369	758,436	6.31%
Parks & Recreation	3,188,808	3,600,916	412,108	12.92%
Community Development	4,876,700	4,999,130	122,430	2.51%
Economic Development	311,570	379,748	68,178	21.88%
Transfers to Other Funds	32,584,824	31,721,076	(863,748)	-2.65%
<b>Total Expenditures</b>	<b>\$100,140,762</b>	<b>\$103,562,695</b>	<b>\$3,421,933</b>	<b>3.42%</b>

## Preliminary Task Order Analysis

Contractor	Work Area	New NTE Escalator	FY 16 Amount	FY 17 Amount	% Change
Severn Trent	Finance & Admin	3.50%	\$1,798,875	\$1,884,304	4.75%
InterDev	IT	4.00%	\$1,416,358	\$1,592,666	12.45%
Collaborative	Communications	2.50%	\$653,012	\$681,989	4.44%
Faneuil	Call Center	FY 2020	\$472,524	\$495,584	4.88%
Jacobs	Court	3.00%	\$1,102,660	\$1,107,085	0.40%
AECom	Public Works	4.00%	\$4,326,318	\$4,808,850	11.15%
Jacobs	Recs & Park	3.00%	\$1,199,183	\$1,381,723	15.22%
Collaborative	Comm/Econ Development	2.50%	\$4,123,828	\$4,396,078	6.60%
			<b>\$15,092,758</b>	<b>\$16,348,279</b>	<b>8.32%</b>

## Public Works Contractor Analysis

Contractor	Work Area	Escalator	FY 16 Amount	FY 17 Amount	% Change
Blount	Street Maintenance	0.00%	\$1,445,000	\$1,445,000	0.00%
Optech	Parks, ROW, Street Cleaning	0.00%	\$2,840,000	\$2,840,000	0.00%
ProCutters	Mowing on Interstates	0.00%	\$257,900	\$265,637	3.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	0.00%	\$200,000	\$200,000	0.00%
Siemens	Traffic Signals	3.00%	\$630,000	\$650,019	3.18%
Tomal / TMI	Road Striping	0.00%	\$150,000	\$150,000	0.00%
Optech	Road Signage	0.00%	\$300,000	\$300,000	0.00%
	<b>TOTAL</b>		<b>\$5,822,900</b>	<b>\$5,850,656</b>	<b>0.48%</b>

## FY17 Operating Budget Assumptions

GGs Contract Renewals	\$16,348,279
Subcontractor Agreement Renewals	\$5,850,656
PAC Operations	\$416,000
Fund Add'l SSPD Personnel and Special Duties Incentive	\$375,000
Fund Add'l SSFR Personnel and Advancement Initiative	\$575,000
Continued Fleet Replacement - SSPD (20 vehicles)	\$900,000
Continued Fleet Replacement - SSFR (3 vehicles)	\$105,000
Vehicles for Recs & Park/CD/PW (9 vehicles)	\$219,000
Continued Funding for Community Events/Nonprofits	\$565,000
Debt Service for Fire Trucks/Station 3	\$930,613
E911 Center Operations	\$400,000
Radio Authority Operations	\$500,000
Continued EMS Subsidy for Enhanced Services	\$120,000
Completion of Comp Plan/Small Area Plan	\$350,000

## FY17 Capital Budget Assumptions

Remaining Pay as You Go to City Springs Project	\$9,250,000
Funding to Public Fac Authority for P&I on Bonds	\$6,097,625
Continued Funding for Stormwater Infrastructure Imp	\$2,500,000
Perimeter Center Last Mile Connectivity ROW	\$500,000
Utility Relocation	<b>\$2,730,000</b>
Sandy Springs Circle Phase 2 - ROW etc.	<b>\$1,000,000</b>
Hammond Drive ROW	\$3,200,000
Carpenter Drive @ Roswell Road Intersection	\$900,000
City Center Transportation Network	\$315,000
Pavement Management Program	\$1,500,000
Brandon Mill Sidewalks	\$500,000
Lake Forrest Dam Repairs	\$500,000
<b>Total</b>	<b>\$28,992,625</b>

## FY17 Review of Potential Citywide Capital Projects

FY17 Citywide Capital Projects (Consolidated Rankings)	
1. Rank Categories	
2. Estimated Allocation within Each Category	
Priority	Proposed
Sandy Springs Tennis Center-Roofing	260,000
Abernathy Greenway North Extension	400,000
Hammond Park Playgrounds Artificial Surfacing	100,000
Crooked Creek Park Construction	200,000
Windsor Meadows Park	200,000
City Gateway Beautification	500,000
Sidewalk Program	500,000
Intersection Improvements	500,000
Continue SCOOT - Phase 1	750,000
Bike/Ped/Trail Design & Implementation	500,000
<b>TOTAL</b>	<b>\$ 3,910,000</b>

## FY17 Recommended Citywide Capital Projects

		FY17 Citywide Capital Projects (Consolidated Rankings)	
		1. Rank Categories	
		2. Estimated Allocation within Each Category	
Average	PRIORITY	Est. Allocation	Amount
2.33	1	750,000.00	750,000.00
2.50	2	500,000.00	500,000.00
4.67	3	500,000.00	500,000.00
5.17	4	500,000.00	500,000.00
5.33	5	200,000.00	176,725.00
5.33	5	200,000.00	176,725.00
5.83	6	500,000.00	0.00
6.50	7	100,000.00	0.00
8.17	8	400,000.00	0.00
9.17	9	260,000.00	0.00
		<b>TOTAL</b>	<b>\$2,603,451.00</b>
		<b>Anticipated Amount Available =</b>	<b>\$0.00</b>

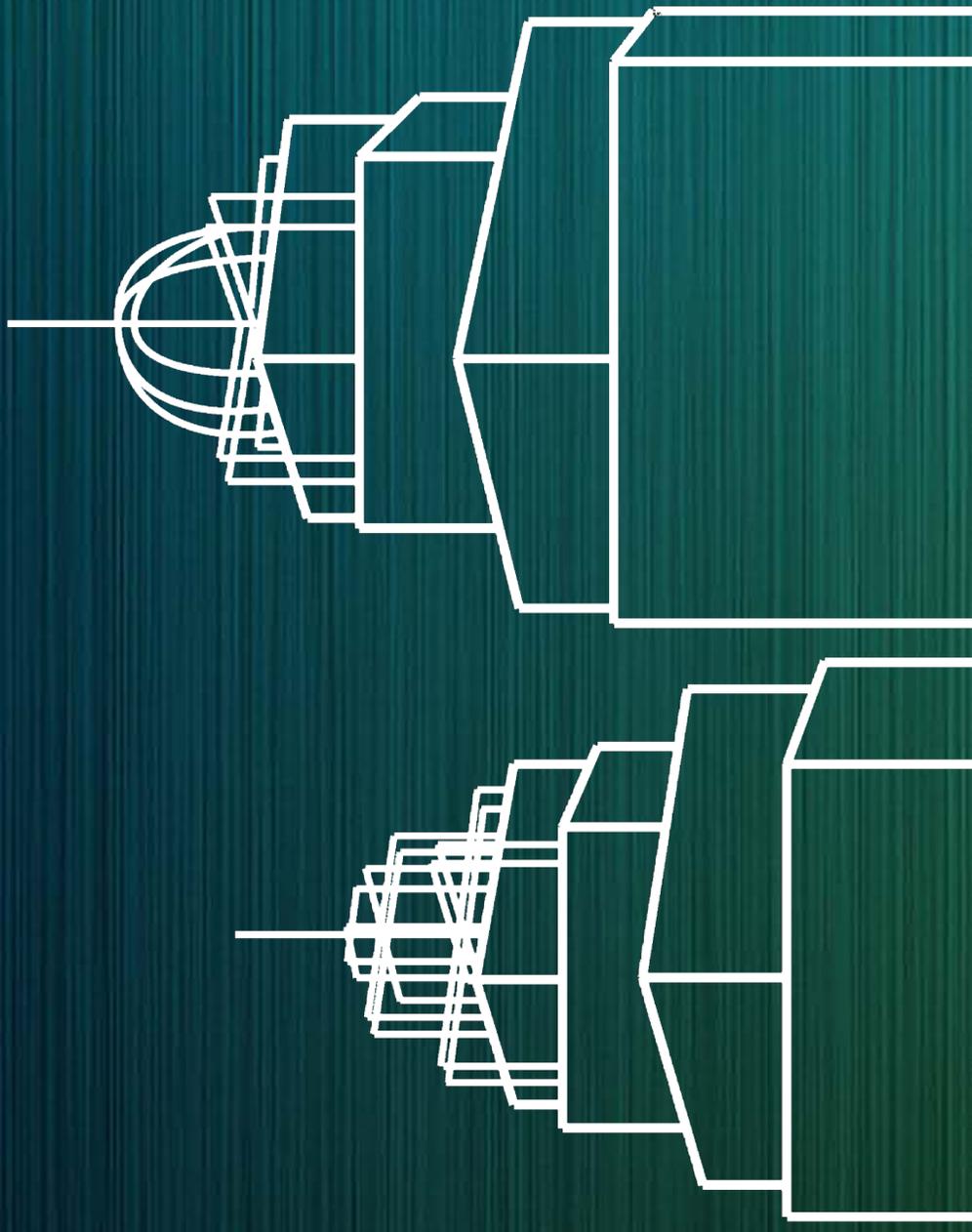
## Questions



# FY 2017 Budget Presentation

John McDonough  
City Manager

May 17, 2016



# FY 2017 Budget Calendar

March - April	Departmental Budget Hearings / Finance Review Phase
April - May	Senior Management / Mayor Review Phase
April 26	Budget Workshop #1
May 3	Budget Workshop #2
May 17	City Council Budget Presentation (Proposed Budget)
June 7	1st Public Hearing on FY 2017 Budget and Discussion
June 21	Final Public Hearing and Adoption by City Council

## Budget Principles

- **Conservatively determine revenue and expenses.**
- **Solid estimating effectively neutralizes pressures to inflate revenue estimates to cope with budgeting pressures.**
- **Do not use one-time revenue sources for ongoing expenses.**
- **When a non-recurring source of revenue is used to fund an ongoing expense, an "automatic unfunded increase" is built into the budget for the following year.**

## City Council Priorities



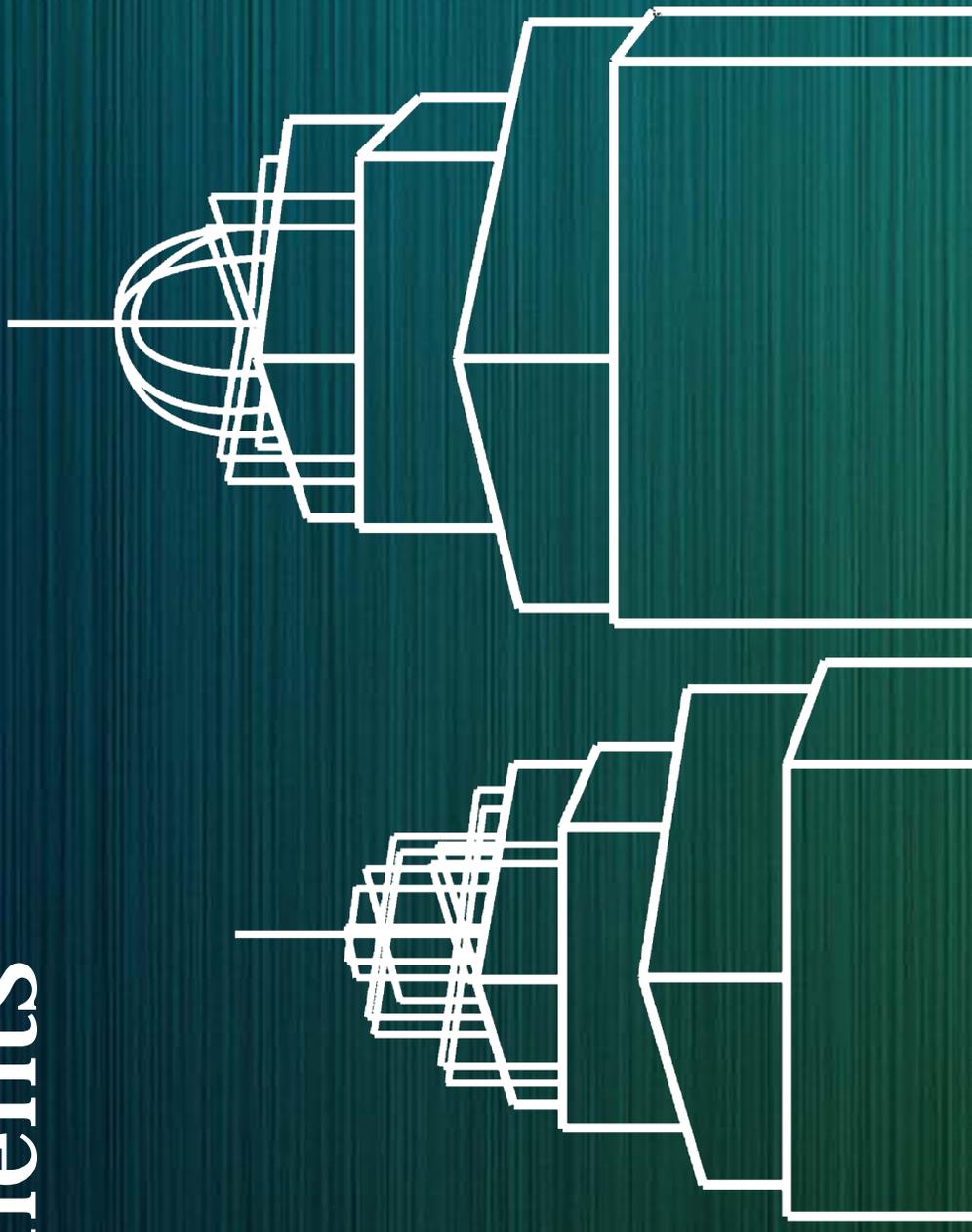
## FY17 Operating Budget Highlights

GGs Contract Renewals	\$16,348,279
Subcontractor Agreement Renewals	\$5,850,656
PAC Operations	\$416,000
Fund Add'l SSPD Personnel and Special Duties Incentive	\$375,000
Fund Add'l SSFR Personnel and Advancement Initiative	\$575,000
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Continued Fleet Replacement - SSFR (3 vehicles)	\$105,000
Vehicles for Recs & Park/CD/PW (9 vehicles)	\$219,000
Continued Funding for Community Events/Nonprofits	\$565,000
Debt Service for Fire Trucks/Station 3	\$930,613
E911 Center Operations	\$400,000
Radio Authority Operations	\$500,000
Continued EMS Subsidy for Enhanced Services	\$120,000
Completion of Comp Plan/Small Area Plan	\$350,000

## FY17 Capital Budget Highlights

Remaining Pay as You Go to City Springs Project	\$9,250,000
Funding to Public Fac Authority for P&I on Bonds	\$6,097,625
Continued Funding for Stormwater Infrastructure Imp	\$2,500,000
Perimeter Center Last Mile Connectivity ROW	\$500,000
Utility Relocation	\$2,730,000
Sandy Springs Circle Phase 2 - ROW etc.	\$1,000,000
Hammond Drive ROW	\$3,200,000
Carpenter Drive @ Roswell Road Intersection	\$900,000
City Center Transportation Network	\$315,000
Pavement Management Program	\$1,500,000
Brandon Mill Sidewalks	\$500,000
Lake Forrest Dam Repairs	\$500,000
<b>Total</b>	<b>\$28,992,625</b>

# Service Enhancements



## SSPD FY17 Enhancements

- Addition of 1 Fleet Manager and 1 Crime Analyst
- Fund Special Duties / Incentive Pay
- Vehicle replacement of 17 vehicles and an additional 3 vehicles for new officers
- Replace 26 ballistic vests
- Purchase 80 body cameras
- Purchase 30 new radios
- Addition of Live Fire Range

## SSFR FY17 Enhancements

- Fund Career Development and Advancement Initiative
- Fund 6 FT Firefighter I positions to backfill Rescue 1 personnel vacated by placing Engine 5 in service in the Panhandle
- Replacement of 3 administrative vehicles
- Fund 1 commercial washer / dryer to properly clean and maintain firefighting gear
- Air Pack (63) and Air Cylinder (106) Replacement Program - 3 year initiative
- Replace expiring Turnout Gear with improved protection and durability

## GGG FY17 Enhancements

- Information Services (\$176,308 increase)
  - Addition of 1.0 FTE Network Engineer to assist with City Springs planning/move
- Public Works (\$482,532 increase)
  - Addition of 1.0 FTE Assistant Utility and market increases to assist with staff retention. Increasing “as needed” work allocation from \$75,000 to \$175,000 to assist with additional staffing requests
- Recreation & Parks (\$182,541 increase)
  - Addition of 1.0 FTE Landscape Architect/Arborist (transferred from Community Development) for better coordination of projects within the City
- Community Development (\$272,250 increase)
  - Addition of 1.0 FTE Stormwater Manager, Increase Building Inspector to 1.0 FTE, Increase Plan Reviewer to 1.0 FTE, reduce 1.0 FTE Landscape Architect/Arborist (transfer to Recs & Park)

## General Fund Budget Summary

Revenues	\$90,804,268
Expenditures	<u>103,562,695</u>
<b>Subtotal</b>	<b>-\$12,758,427</b>
Use of Fund Balance	<u>12,758,427</u>
<b>Total</b>	<b>\$0</b>

## Revenues – FY16 vs. Proposed FY17

	2016 Budget	2017 Budget	Variance	% Change
Property Taxes	\$30,900,000	\$32,950,000	\$2,050,000	6.63%
Sales Taxes	24,425,000	24,575,000	150,000	0.61%
Business & Occupational Tax	9,000,000	9,250,000	250,000	2.78%
Franchise Taxes	9,225,000	9,225,000	0	0.00%
Insurance Premium Tax	4,750,000	5,000,000	250,000	5.26%
Other Revenue	7,466,568	9,804,268	2,337,700	31.31%
<b>Total</b>	<b>\$85,766,568</b>	<b>\$90,804,268</b>	<b>\$5,037,700</b>	<b>5.87%</b>

## Expenditures – FY16 vs. Proposed FY17

	2016 Budget	2017 Budget	Variance	% Change
City Council	\$224,922	\$224,922	\$0	0.00%
City Manager	885,490	1,044,947	159,457	18.01%
City Clerk	264,855	175,524	-89,331	-33.73%
Finance	2,363,916	2,443,376	79,460	3.36%
City Attorney	823,000	835,000	12,000	1.46%
Information Services	2,251,258	2,352,566	101,308	4.50%
Human Resources	311,788	325,637	13,849	4.44%
Facilities Management	1,734,574	1,701,583	-32,991	-1.90%
Communications	1,246,836	1,503,122	256,286	20.55%
General Administration	2,421,895	2,534,895	113,000	4.67%

## Expenditures – FY16 vs. Proposed FY17 (cont.)

	2016 Budget	2017 Budget	Variance	% Change
Municipal Court	1,840,647	1,784,920	-55,727	-3.03%
Police	19,635,623	20,815,114	1,179,491	6.01%
Fire	12,092,123	13,114,851	1,022,728	8.46%
Emergency Management	1,057,000	1,222,000	165,000	15.61%
Public Works	12,024,933	12,783,369	758,436	6.31%
Recreation & Parks	3,188,808	3,600,916	412,108	12.92%
Community Development	4,876,700	4,999,130	122,430	2.51%
Economic Development	311,570	379,748	68,178	21.88%
Transfers to Other Funds	32,584,824	31,721,075	-863,749	-2.65%
<b>Total</b>	<b>\$100,140,762</b>	<b>\$103,562,695</b>	<b>\$3,421,933</b>	<b>3.42%</b>

## Task Order Analysis

Contractor	Work Area	New NTE Escalator	FY 16 Amount	FY 17 Amount	% Change
Severn Trent	Finance & Admin	3.50%	\$1,798,875	\$1,884,304	4.75%
InterDev	IT	4.00%	\$1,416,358	\$1,592,666	12.45%
Collaborative	Communications	2.50%	\$653,012	\$681,989	4.44%
Faneuil	Call Center	FY 2020	\$472,524	\$495,584	4.88%
Jacobs	Court	3.00%	\$1,102,660	\$1,107,085	0.40%
AECOM	Public Works	4.00%	\$4,326,318	\$4,808,850	11.15%
Jacobs	Recs & Park	3.00%	\$1,199,183	\$1,381,723	15.22%
Collaborative	Comm/Econ Development	2.50%	\$4,123,828	\$4,396,078	6.60%
			<b>\$15,092,758</b>	<b>\$16,348,279</b>	<b>8.32%</b>

## Public Works Contractor Analysis

Contractor	Work Area	Escalator	FY 16 Amount	FY 17 Amount	% Change
Blount	Street Maintenance	0.00%	\$1,445,000	\$1,445,000	0.00%
Optech	Parks, ROW, Street Cleaning	0.00%	\$2,840,000	\$2,840,000	0.00%
ProCutters	Mowing on Interstates	0.00%	\$257,900	\$265,637	3.00%
Casey / Yellow Ribbon / Richmond	Tree Removal	0.00%	\$200,000	\$200,000	0.00%
Siemens	Traffic Signals	3.00%	\$630,000	\$650,019	3.18%
Tomal / TMI	Road Striping	0.00%	\$150,000	\$150,000	0.00%
Optech	Road Signage	0.00%	\$300,000	\$300,000	0.00%
	<b>TOTAL</b>		<b>\$5,822,900</b>	<b>\$5,850,656</b>	<b>0.48%</b>

## General Fund Contingency Detail

Description	Amount
General Administration	\$300,000
City Manager	150,000
Police	200,000
Fire	200,000
Emergency Management	15,000
Recreation & Parks	50,000
<b>Total</b>	<b>\$915,000</b>

# FY17 Capital Priority Projects

Project Name	Amount
Continue SCOOT - Phase 1	\$750,000
Intersection Improvements	\$500,000
Sidewalk Program	\$500,000
Bike/Ped/Trail Design & Implementation	\$500,000
Crooked Creek Park Construction	\$176,725
Windsor Meadows Park	\$176,725
<b>Total</b>	<b>\$2,603,450</b>

## FY17 Summary of All Funds

Fund Name	Balance
General Fund	\$103,562,695
Confiscated Assets Fund	\$200,000
Emergency 911 Fund	\$2,552,210
Tree Fund	\$170,000
Multiple Grant Fund	\$35,730
Community Development Block Grant Fund	\$1,170,211
Private Donations Fund	\$15,000
Hotel/Motel Tax Fund	\$4,500,000
Excise Tax on Rental Motor Vehicle Fund	\$105,000
Capital Projects Fund	\$53,902,675
Impact Fee Fund	\$200,000
Public Facilities Authority Fund	\$232,817,250
Stormwater Management Fund	\$2,500,000
Development Authority Fund	\$5,000
<b>Total All Funds</b>	<b>\$401,735,771</b>

## Confiscated Assets Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$867,577	\$826,567	\$680,588	\$520,588
Revenues	232,360	452,468	200,000	200,000
Expenditures	273,370	598,447	360,000	200,000
<b>Ending Fund Balance</b>	<b>\$826,567</b>	<b>\$680,588</b>	<b>\$520,588</b>	<b>\$520,588</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## E911 Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	2,661,622	2,735,219	2,598,887	2,552,210
Expenditures	2,661,622	2,735,219	2,598,887	2,552,210
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Tree Fund

<b>Balance of Funds Available 7/1/2016</b>	<b>\$110,000</b>
Estimated Revenue for FY17	\$60,000
<b>Total Available for FY17</b>	<b>\$170,000</b>
<b>Projects Previously Approved by Council Not Yet Complete</b>	
Marsh Creek	\$20,000
Park Tree Plantings/Replacements	\$5,000
Abernathy Street Trees	\$20,000
Fire Station 1	\$15,000
Johnson Ferry Reforestation	\$80,000
<b>Total Outstanding Projects</b>	<b>\$140,000</b>
<b>Total Remaining to Allocate for FY17</b>	<b>\$30,000</b>
<b>FY17 Recommended Projects</b>	
Heritage Sandy Springs	\$10,000
Powers Ferry Area I-285	\$20,000
<b>Total FY17 Recommended Projects</b>	<b>\$30,000</b>
<b>Balance to Allocate</b>	<b>\$0</b>

## Tree Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$48,125	\$110,000
Revenues	0	48,125	123,660	60,000
Expenditures	0	0	61,785	170,000
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$48,125</b>	<b>\$110,000</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

# Multiple Grants Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	1,021,264	559,321	66,507	35,730
Expenditures	1,021,264	559,321	66,507	35,730
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Community Development Block Grant (CDBG) Fund

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$41,595	\$38,469	\$41,678	\$41,678
Revenues	403,382	812,694	491,471	1,170,211
Expenditures	406,508	809,485	491,471	1,170,211
<b>Ending Fund Balance</b>	<b>\$38,469</b>	<b>\$41,678</b>	<b>\$41,678</b>	<b>\$41,678</b>

FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Private Donations Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$122,086	\$106,448	\$123,384	\$105,384
Revenues	4,262	24,450	2,000	15,000
Expenditures	19,900	7,514	20,000	15,000
<b>Ending Fund Balance</b>	<b>\$106,448</b>	<b>\$123,384</b>	<b>\$105,384</b>	<b>\$105,384</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Hotel/Motel Tax Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$1,075	\$1,101	\$1,101	\$0
Revenues	3,866,730	4,462,241	4,308,624	4,500,000
Expenditures	3,866,704	4,462,241	4,309,725	4,500,000
<b>Ending Fund Balance</b>	<b>\$1,101</b>	<b>\$1,101</b>	<b>\$0</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

# Excise Tax on Rental Motor Vehicle Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	104,169	109,384	119,721	105,000
Expenditures	104,169	109,384	119,721	105,000
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Capital Projects Fund Budget

Fiscal Year	CIP Fund	SW Fund	Total
2006	\$0	\$0	\$0
2007	6,180,936	0	6,180,936
2008	15,540,483	450,000	15,990,483
2009	29,152,474	1,800,000	30,952,474
2010	23,647,716	500,000	24,147,716
2011	14,900,001	1,800,000	16,700,001
2012	12,320,198	2,500,000	14,820,198
2013	26,571,822	2,500,000	29,071,822 *
2014	24,336,631	1,600,000	25,936,631 *
2015	29,428,429	1,750,000	31,178,429 *
2016	29,904,824	2,550,000	32,454,824 *
2017	13,748,450	2,500,000	16,248,450
	<b>\$225,731,964</b>	<b>\$17,950,000</b>	<b>\$243,681,964</b>

\* FY2013-FY 2016 include monies now in the Public Facilities Authority Fund for the City Springs project.

## Impact Fee Fund Budget

	<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>
Beginning Fund Balance	\$1,715,328	\$2,384,927	\$2,853,614	\$3,353,614
Revenues	1,128,083	784,505	900,000	200,000
Expenditures	458,484	315,817	400,000	200,000
<b>Ending Fund Balance</b>	<b>\$2,384,927</b>	<b>\$2,853,614</b>	<b>\$3,353,614</b>	<b>\$3,353,614</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

# Public Facilities Authority Fund Budget Construction

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	0	222,712,000	222,712,000	222,712,000
Expenditures	0	222,712,000	222,712,000	222,712,000
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Public Facilities Authority Fund Budget Operations / Debt Service

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$0	\$0	\$0	\$0
Revenues	0	0	3,718,585	10,105,250
Expenditures	0	0	3,718,585	10,105,250
<b>Ending Fund Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Stormwater Management Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$906,466	\$467,380	\$989,979	\$0
Revenues	1,600,000	1,750,000	2,550,000	2,500,000
Expenditures	2,039,087	1,227,401	3,539,979	2,500,000
<b>Ending Fund Balance</b>	<b>\$467,380</b>	<b>\$989,979</b>	<b>\$0</b>	<b>\$0</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

# Development Authority Fund Budget

	FY2014	FY2015	FY2016	FY2017
Beginning Fund Balance	\$6,621	\$9,157	\$214,945	\$208,461
Revenues	10,852	211,251	0	0
Expenditures	8,315	5,462	6,485	5,000
<b>Ending Fund Balance</b>	<b>\$9,157</b>	<b>\$214,945</b>	<b>\$208,461</b>	<b>\$203,461</b>

- FY 2014 and FY 2015 are actuals. FY 2016 is projected and FY 2017 is proposed budget.

## Questions





